The Queenstown Lakes Spatial Plan Monitoring Report

MARCH 2024

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Joint work programme

Project Status Parameters:

- Project plan is in development or established.
 Key Milestones are being met.
 No project budget issue or risks to project.

Key Milestones have been missed by more than 3 months but less than 9 months Minor project budget issues identified Risk realised but minor and solution sought/being resolved.

- Key Milestones have been missed by more than 9 months
 Major project budget issues identified
 Major risks realised and either no solution forthcoming or there is a major threat to the project being fulfilled at all.

■ 6 Joint Priority Initiatives

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
OUTCOME 1: Consolida	ated growth and more housing choice			
1. Review zoning and other levers to enable higher densities and more flexible use of land within the existing and new urban areas in appropriate locations identified in the Spatial Plan.	> The Urban Intensification Variation was notified on 24 August 2023 and submissions remained open until 6 October. > The Urban Intensification Variation submission attracted 1222 submissions. Submission summarising is underway (over halfway completed) and the further submission process will commence soon after – we are aiming for April 2024. > Experts will be engaged once summarising is completed and we have a better understanding of the expertise needed to respond to submissions. We are currently seeking an expert in urban design/heritage planning to help to respond to the large number of submissions from Arrowtown residents (to help with specific context issues and the relationship with the heritage fabric of Arrowtown). > Though the majority of the submissions are in opposition to the Variation, a number seek amendments and changes to further support and encourage intensification. > RAG status remains red due to extended timeframes.	> Finalise submissions. > Create a "Summary of Decision Requested" for further submissions. It will be available for the standard 10 working days for anyone with an interest to make a further submission. Aiming for April 2024. > A hearing for those who wish to speak to their submissions is anticipated to be held in the fourth quarter of 2024 or early 2025. > Work is also underway to review the remaining Operative District Plan zones (Special Zones) and bring them into the Proposed District Plan, at that time will give effect to Policy 5 and undertake intensification where appropriate.	Red	QLDC led Other parties: HUD, Kainga Ora, Kai Tahu
2. Priority Development Areas (PDAs). Use the Grow Well Whaiora Urban Growth Partnership to improve alignment and coordination to unlock joint priority development areas: > Ladies Mile > Five Mile Urban Corridor > Queenstown Town Centre to Frankton Corridor > Southern Corridor > Wānaka Town Centre to Three Parks Corridor > Southern Wānaka	 > The Te Putahi Ladies Mile Variation is a Streamlined Planning Process to amend the Proposed District Plan by introducing a new Special Purposes Zone and includes amendments to a number of district-wide chapters). > The Hearing for the TPLM Variation ran from 27 November -14 December 2023. Council reply evidence was published on the 26 January 2024 and a recommendation on the Variation is due to be published around 17 April 2024. > Once published, the recommendation will be sent to the Minister to make the decision on the Variation. Appeals can only be made on points of law. 	> Recommendation on the Variation due to be published around 17 April 2024. > All must be completed and to the Ministry by 7 May 2024. > Await decision by the Minister.	Green	QLDC led Partners involved through QLSP Project Team

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3. Undertake structure plans for future urban areas identified in the Spatial Plan, including identifying infrastructure triggers needed to enable and sequence new growth areas. Ensure the development of future urban areas prioritise the delivery of affordable housing options.	Developing Te Tapuae - Southern Corridor structure plan continues to be the primary focus and is being developed utilising the funding awarded from the 3W Better Off Fund. Community drop-in sessions were held on the 21 and 23 November 2023. Experts have or are in process of being onboarded for urban design, commercial, transport, landscape, ecology, natural hazards/ geotechnical analysis. The procurement process for infrastructure has commenced and will be finalised in March. One of the significant landowners, RCL Ltd, submitted a draft plan variation for review. Council and other partners have provided responses.	> Peer review and gap analysis reports to be provided by June > Planning & Strategy meeting - 26 March > Expert workshops with key stakeholders to be set up > Further Kai Tahu engagement required. Wananga to be organised.	Green	QLDC led Partners involved through QLSP Project Team
4. Investigate the use of alternative funding and financing tools to accelerate infrastructure delivery. 4. Investigate the use of alternative funding and financing tools to accelerate infrastructure delivery.	Infrastructure Acceleration Fund Hawea > Development within Longview remains strong with 171 consents issued, 61 dwellings in construction, and 80 dwellings completed (as of February 2024). Social amenities within the development are well-advanced, including planting, interactive playgrounds, public toilets, a sheltered BBQ area, bike racks, and mixed recycling bins. > Longview is responding to the need for affordable housing in the district, as evidenced by the high demand for sections and rapid pace of construction within the development. Of particular note, the developer (Universal Developments Hawea Ltd) has vested 58 sections with Queenstown Lakes Community Housing Trust; of these 46 sections now have titles and four dwellings have been completed. > QLDC has reviewed the design parameters underpinning the IAF-funded wastewater solution to ensure the township is serviced in the most appropriate way. This workstream is due to conclude in March, following which Detailed Design will commence. Options to mitigate the impact of this review on the project's implementation timeframe are being explored. > Water supply related interventions for the scheme are progressing largely to plan; while some adjustment is required to interim delivery milestones, QLDC is on track to meet the practical completion dates set down in the Funding Agreement. Three Waters Better Off Fund > QLDC have spent \$588,988 of \$4.03M of 3W BOF to date which equates to 14.6% of total available fund. Expenditure has significantly increased over the last quarter as plans start to be implemented. > Five of the eight projects have begun drawing down their funds, with a further two currently going through procurement. Infrastructure Funding & Financing > Consideration is being given to IFF tools for the Spatial Plan, in particular the priority development	> Wastewater workstream is due to conclude in March, following which Detailed Design will commence. > Options to mitigate the impact of this review on the project's implementation timeframe are being explored. > QLDC to meet the practical completion dates set down in the Funding Agreement - ** > Two of the projects are due to be finalised by mid 2024. > The final project will commence in 2025 as resourcing allows.	Green	QLDC Other parties: DIA, HUD, KO

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5. Establish a coordinated programme that draws together central government, community providers, iwi and council projects and initiatives to improve affordable housing outcomes.	> Work is progressing on the 34 JHAP actions. The focus for this year will be understanding and taking up any opportunities arising from the new government's policy programme; streamlining processes for monitoring and enforcing the stakeholder deeds that allow for developer community and affordable housing contributions; identifying and progressing any land opportunities; and building on our communications describing the drivers and solutions to the housing challenge in the district. > An A3 describing the housing challenge and solutions has been created and can be used to help communicate these issues to a wider audience. This has been placed on Council's website and has been distributed to Councillors for broader use. This A3 was prepared with input from the Partnership working group and the Queenstown Lakes Community Housing Trust. > Procured a cost-benefit analysis for affordable housing in the district (action 1C) > A key focus for QLDC is to enforce the outstanding requirements of existing deeds. The deeds have been audited and prioritised. Work has commenced with the legal team and the QLCHT to understand the situation and to follow up with the developers involved. Drafted an implementation plan for progressing the housing requirements for stakeholder deeds (action 4B) > Scheduled initial meeting with developer to follow up on affordable housing contributions (action 4B) > Contacted Airbnb to investigate options to improve host compliance with the rules (actions 1C, 3E, 6A)	Update short-term letting website and official communications, and streamline internal processes to educate the community and make it easier to follow the district plan rules (actions 1C, 3E, 6A, 6D) Awaiting Government response regarding Accommodation Supplement Areas. Meet with Chamber of Commerce to discuss support offered by local businesses for worker's accommodation (action 6A, 6D) Schedule and prepare for media engagements to encourage community to offer long term rentals (6D) The Grow Well Whaiora working group continue discussions about understanding the implications of, and contributing to any advice, on potential policy changes from the incoming government. Publish 'Queenstown Housing Challenge A3' on website and share with Councillors (action 1C) Kainga Ora is looking into previous work done by Kainga Ora and the Ministry of Business, Innovation and Employment on lowering the cost of construction. Set up a cross-council internal working group to coordinate work relating to short-term accommodation (action 6B)	Green	QLDC, HUD, KO, QLCHT & Kai Tahu

6. Complete and implement the Queenstown Town Centre upgrades (CIP) > Project Practical completion was signed of the Valuable	PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
Section Transport	OUTCOME 2: Public tr	ansport, walking and cycling is the preferre	ed option for daily travel		
by a \$50m contribution by the Government's Infrastructure Reference Group (IRG) fund.	6. Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit	Queenstown Town Centre upgrades (CIP) > Project Practical completion was signed off by the Alliance Board on 30 January 2024 > Minor re-works (faults and omissions) are underway in upper Brecon Street. Signs and line markings were adjusted in the Historic Core with minor re-works underway. Arterials Stage 1: Melbourne/Henry St (CIP) > Stage 1 of the new Arterial Road is coming along well, with extensive underground work happening in several areas. This project is strengthening the water supply and stormwater capacity of central Queenstown to meet the future demands of our growing residential and visitor populations. > Over summer installation began on the precast panels for the Henry Street retaining wall. A total of 57 art panels will provide a continuous design, with 10 in place to date. One of the panels will be up to six metres tall, even higher than the largest of the panels on the Melbourne-Beetham Street retaining wall. > All 19 of the 11-tonne precast concrete panels have been successfully installed and the counterfort part of the wall is now being built; these are the vertical concrete and steel columns which are poured and fixed at regular intervals along the back of the wall. > Finished upgrading a range of underground services along one side of our Frankton Road worksite and are past the mid-point of night work laying the new asphalt between Melbourne Street and upper Suburb Street > Recently started excavating for new stormwater infrastructure on Beetham Street. > Project budget amendments of \$17.65m approved at Queenstown Lakes District Council Full Council meeting on 15 February 2024. The overall budget is now \$128.02m. The reforecast has also factored in further cost escalations	> Completion of minor reworks to be completed - end March 2024. > Project Close Out Report to be submitted to Crown Infrastructure Partners - March/April 2024. > Retaining Wall completion (Melbourne St and Glebe) - March 2024. > Re-open upper Suburb Street at the beginning of April. > Dublin Street - opening early April. > Melbourne treet - opening mid-May. > Lower Suburb Street - closed early April until end of September. > St Joseph's Wall completion-		a Tahuna (Alliance) Ka Huanui a Tahuna
> The project status is amber due to the scale and stage of the arterials project. There continues to be risk associated with time and cost.		by a \$50m contribution by the Government's Infrastructure Reference Group (IRG) fund. > The project status is amber due to the scale and stage of the arterials project. There continues to be risk associated with time and			

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6. Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network.	NZUP > A delivery proposal has been received from Ka Huanui a Tahuna, for a 'NZUP Queenstown Stage 1 Package' of works which includes: the State Highway 6/6A (BP) intersection; the adjacent bus hub and the Howards Drive roundabout. > Internal approvals are being progressed to enable 'Owner Acceptance' of the works package. > This will include consideration as to readiness, whilst close out of statutory requirements and Crown access agreements are concurrently progressed. > Targeting a potential Sod-Turning over the next few months. Queenstown Public Transport Services	> Targeting a 'sod-turning' over the next few months.	Amber	Waka Kotahi (with delivery through Ka Huanui a Tahuna)
	 On 7 February 2024, the ORC's Public and Active Transport Committee (PATC) endorsed the Queenstown Public Transport Business Case (QPTBC). The final proposals concentrate on strengthening services through directness and reliability, rather than increasing coverage. The proposed improvements set out in the business case and the NZUP project are highly interdependent, including the completion of arterial stages 2 and 3 to enable effective Queenstown town centre bus circulation. Following public consultation and further assessments, the Way to Go partners identified and agreed a preferred option. This option involves eight interventions and four distinct stages between 2024 and 2039 and includes: Public Transport Service Improvements. Stanley Street Hub changes. Frankton Hub changes. Establishing a depot for electric buses. SH6 bus lanes (approximately Kawarau Falls Bridge to William Rees Cottage). Local road minor intersection improvements (to accommodate articulated buses). Bus stop changes and related infrastructure / signage on local roads. Bus stop changes and related infrastructure / signage on state highways. 	> The two other Way to Go partners, QLDC and NZTA Waka Kotahi, will consider the QPTBC in due course with meeting dates to be confirmed.	Green	W2G - QLDC, WK,ORC

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7. Complete and implement a mode shift plan for Queenstown including travel demand management measures.	Travel Demand Management (TDM) > Funding for delivery of a TDM programme has been secured through the Better Off funding, and therefore a Single Stage Business Case (SSBC) was commissioned in order to secure match funding for the project through Waka Kotahi New Zealand Transport Agency. > The TDM SSBC was approved by the QLDC Infrastructure Committee on 27 February 2024. > As Better Off Funding is available, the first project – supporting the Aotearoa Bike Challenge has already begun. Funding is available through the 2024 – 2027 period.	> The first tranche will include addressing the policy suite, road pricing and preparing scoping and procurement bundles for the other three tranches (Wayfinding, Travel Plans and Transport Management Associations).	Green	QLDC, WK, ORC
	Comprehensive Parking Management Plan > QLDC's Parking Strategy consultation is now complete and work to progress a guidance document and the first few localised plans is underway. A relatively low level of funding has been included in the draft LTP for 2024 – 2027 Beam E-Scooter Trial	> Three initial localised parking management plans to be undertaken		
	> QLDC continue to work with Beam and the e-scooter trial seems to be going well, looking to expand. Steady usage, developing an MOU. Commuter aspect appears low but local business buy-in to this model is slowly increasing.	> Beam scooter trial to end in two years - March 2025	Green	
8. Investigate and protect the extension of the Frequent Transit Network to Remarkables Park and the Southern Corridor.	This priority initiative will be undertaken in conjunction with: Priority initiative 3: Undertake structure plans for future urban areas identified in the Spatial Plan. Priority initiative 6: Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network.	> Project to be commenced.	Not Started	QLDC, HUD, WK, KO, key landowners & developers
9. Complete the Wakatipu and Upper Clutha Active Travel Networks.	Wanaka Network Optimisation (Single Stage Business Case) > The project has now reached the end of the strategic case phase and moves on into the remaining phases. > At a project meeting 13 February 2024, consultants have reconfirmed that the programme is achievable with the agreed timeframe, i.e., by end of Q4 2023/2024. ORC have confirmed LCLR levels of investment in the 2024 – 2027, for trials. There are currently no interventions (other than LCLR) planned in the 2024 – 2027 period.	> Wanaka Upper Clutha Community Board are to be briefed on 14 March. > Crews on site are working as	Green	QLDC, WK, ORC
	Schools to Pool route > Final stages of work are now underway outside Mount Aspiring College, with stop/ go required on Plantation Road to complete sections of the shared pathway and new speed tables.	hard as possible and hope to have the intersection open in time for Easter.		
	> While crews are onsite working to deliver upgrades to the intersection of Rata Street and Aubrey Road, underground services work and some unhelpful weather earlier in the year has led to delays with our anticipated completion date for the project.		Ma	rch 2024

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Complete the Wakatipu and Upper Clutha Active Travel Networks.	Whakatipu Active Travel Network (WATN) > WATN is an ongoing programme that will take several years to complete. It is an integrated network of trails for walking and cycling that connects to public transport, providing a genuine alternative to getting around by car.	> Majority of the confirmed route construction is aimed for 2024 - 2027. The routes without funding will be re-confirmed and submitted for funding consideration for the LTP/RLTP/ NLTP processes.	Green	QLDC, WK, ORC
	Route C5: Arthurs Pt - Queenstown > The agreed elements of route C5 are on track to be completed by Q4 2023 / 2024.	Route C5: > Completion - Quarter 4 2023/24	Green	
	Route B2: Fernhill - Queenstown, C7: Lake Hayes Estate - Shotover River/Kimiakau Bridge, > Detailed design is complete for the above routes. Currently no funding available to construct the improvements.	Route B2 > Secure funding	On hold (until funding secured)	
	Route A2: Shotover River/Kimiakau Bridge - Frankton > A scope change to allow for the new bridge has been approved by Waka Kotahi and funding is in place for design through to construction. Geotech, including boreholes to test foundation options for the bridge, will be undertaken in the first half of next year. Design plans will also progress, and consenting applications will be prepared. This will be followed by community and Mana Whenua engagement.	Route A2: > Complete design plans and prepare consenting applications. > This will be followed by community and Kai Tahu engagement.	Green	
	Route A7: Jacks Pt - Frankton > The original preferred route for the NZTA - Waka Kotahi section to connect to Frankton was proposed go under SH6 via an underpass through additional private property and on to a new crossing over the Kawarau River near Boyd Road. Geotechnical investigations near the proposed bridge crossing have shown this route isn't feasible because of poor ground conditions. This means the cost estimate for the preferred bridge design is significantly higher than expected. We have looked at alternative routes to avoid the geotechnically challenging river crossing. > This route is now subject to a variation. The two routes that are being considered are the Western route and the Hillside route.	Route A7: > Waka Kotahi Project Director to present the paper to the VOS Committee requesting approval to the scope change.	Amber	
	Route A8: Lake Hayes Estate - Frankton (South) > The connection from Lake Hayes Estate (Widgeon Place) to Frankton (South) A8 will now	Route A8 > On hold due to lack of funding.	Red	
	be placed on hold due to the A7 route no longer connecting to A8 route via a new crossing over the Kawarau River, and the lack of funding to procced.			

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG	OWNERS
PRIORITY INITIATIVE 10. Investigate establishing Upper Clutha and Sub- Regional public transport networks.	Upper Clutha > The Upper Clutha Community Shuttle Trial final report was issued in November 2023 by Community Networks/LINK. > While it was not within the limited scope of this project to provide a full service that comprehensively met the needs of the whole community, the Community Shuttle Trial set out to capture the need for and feasibility of a more comprehensive public transport system going forward. It was a ground-breaking, community-led first for the region. > The Community Shuttle Trial project supported the need – and progressed long-term planning – for public transport in the Upper Clutha, in particular for connecting outlying townships to Wanaka as populations grow. Despite the limited time and scope of both trials, patronage continued to grow over each three month period. A more substantial trial is needed to find out what patronage is achievable in the long-term. > The trials demonstrated some of the benefits public transport would offer to our community. Users valued the service provided by Yello, from its reliability and timeliness to the friendliness of the drivers. The shuttle supported connection, both on the bus itself and by offering a new way for people to access work, recreation and community activities. In the face of increased living and fuel costs, the shuttle was an affordable way to travel. And finally, the	NEXT KEY MILESTONES > QLDC and ORC have contracted transport experts to look into potential public transport improvements for the Upper Clutha – through the Wanaka Network Optimisation Single Stage Business Case and Regional Public Transport Plan respectively. > A Public and Active Travel Advisory Group, comprising members from both Councils, established to advise on public and active transport matters.	RAG STATUS Green	OWNERS QLDC, WK, ORC
	The shuttle supported connection, both on the bus itself and by offering a new way for people to access work, recreation and community activities. In the face of increased living and fuel costs, the shuttle was an			
	More information can be found here: https://www.communitynetworks.co.nz/ shuttle-trial Sub-regional Sub-regional public transport network investigation has not commenced. This work		Not started	
	will commence once current business cases are completed and resourcing allows.			

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
OUTCOME 3: A Sustainab	le Tourism System		<u>'</u>	
11. Develop and implement a Destination Management Strategy to align decision making and development with sustainable development principles.	> The first action from the Queenstown Lakes regenerative tourism strategy Travel to a Thriving Future was launched on 4 April 2023. Love Queenstown and Love Wanaka (project 14) > The Destination Management Organisation(DMO) board has been appointed and has had several meetings since October. The DMO is called Destination Southern Lakes (DSL) and the independent chair is Murray Strong. A strategy day was held in February to assist with the prioritisation of the DMP. > Ongoing, DSL will report progress of the DMP into the Partnership. > Work has commenced on the keystone project to be carbon zero by 2030 (project9). Led by Destination Think in collaboration with the Destination Management Group(DMG), the following is underway: - Discussion paper released andfeedback received - Draft of the carbon zero road map prepared - Scoping for the optimal visitation project completed and procurement process underway - QLDC in partnership with Destination Southern Lakes (DSL). > An application has been made to MBIE to fund the development of an Emissions Reduction Plan (ERP) for the tourism system and to fund the optimum visitation project. Decision continues to remain outstanding. > RTOs have identified actions to be undertaken in their Annual Business Plans. > QLDC has identified an action plan for the year ahead.	> Provide feedback on carbon zero roadmap (February). > Procure supplier for optimal visitation project (March / April) > Secure funding decision and start ERP project and Optimal Visitation project (TBC). > Secure funding decision from MBIE. The uncertainty over this funding decision has led to an amber project status. > Agree formal reporting format between DSL and the Partnership (March) > Agree progress reporting format to track actions (March).	Amber	Destination Southern Lakes (Destination Manage- ment Office)
12. Implement a levy on visitor accommodation across the Queenstown Lakes.	The levy would be used primarily to fund the capital expenditure attributable to visitors. Awaiting an update from DIA and MBIE, following a change in government at October's election.	> DIA and MBIE officials to confirm new Government position and provide formal response to Mayor Lewers.	Red	QLDC and DIA
13. Develop and implement a Tourism Travel Demand Strategy to encourage the use of public and active modes by visitors.	> This priority initiative is integrated with priority initiative 7: Complete and implement a mode shift plan for Queenstown including travel demand management measures.	> Project has yet to be started. Will form part of the Travel Demand Management programme.	Not started	QLDC, WK, ORC, Kai Tahu
14. Investigate establishing a sub-regional public transport network that provides for both local residents and visitor needs.	This priority initiative is integrated with priority initiative 10: Investigate establishing Upper Clutha and Sub-Regional public transport networks. The Spatial Plan envisages public transport connections between Queenstown, Wanaka and Cromwell.	> Sub-regional public transport network investigation will commence once current business cases are completed.	Not started	QLDC, WK, ORC, Kai Tahu

15. Develop open space network plans to deliver the Blue-Green Network Plan began and April 2023, and is progressing well. The Blue-Green Network Slave have been kelvow (Fig. 1) in the grouping of all the waterways, water bodies, parks, open spaces, and connection that deliver. In terms of progress, the introduction, community engagement and gap analysis chapters have been drafted. > In terms of progress, the introduction, community engagement and gap analysis chapters have been drafted. > Significantly, Kail Taitu have completed a Blue Green Network Kail Taitu values report. > A Wananga (the third for the Blue Green Network Plan) will also do a deep due of Kail Taitu values for the Blue Green Network Plan will also do a deep due of Kail Taitu values for the Tail Taitu have expressed how their values should be integrated into the Blue Green Network Plan will also do a deep due of Kail Taitu values for the Tail Taitu have expressed how their values should be integrated into the Blue Green Network Plan will also do a deep due of Kail Taitu values for the Tail Taitu and plans. 16. Complete, usdate at the Tail Taitu and the Council's Long-Term Plan (ILTP) have been progressed. 17. The pround lease was approved by Council on 23 March 2023 Community Facilities Strategy - Implementation Parkar Appring Central > Project complete. Community Particities Strategy - Implementation > Wanaka Lakofront Development Stage 5 - Working towards detailed design, civil design at 90%. - A project manager has been appointed 1 deliver the project January/February 2025. > Coronet Forest Harvest Operation - The tree felling is now complete and the site being addited and will be formally handed back to Queerselve Learning outperface and selling group. - A project manager has been appointed 1 deliver the project January/February 2024. - Coronet Forest Harvest Operation - The tree felling is now complete and the site being addited and will be formally handed back to Queerselve Learning outperface and the site being addited	PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS		
network plans to deliver the Blue-Green Networks, and is progressing well. The Blue-Green Network (BCN) is the grouping of all the waterways, water bodies, parks, open spaces, and connections that deliver a variety of educational, recreational, ecological, cultural, landscape and health benefits. > In terms of progress, the introduction, community engagement and gap analysis chapters have been direfted. > Significantly, Ksi Tahu have completed a Blue Green Network Ria Tahu values report. > A Wannang (the third for the Blue Green Network is expected to happen Network Plan on the report is in the process of being organised. The Wannapa will enable Council to understand how Kai Tahu have expressed how their values should enable council to be flue Green Network Plan and forward work programme. The Wannapa will enable Council to be Blue Green Network Plan and forward work programme. The Wannapa will enable Council to be Blue Green Network Plan and forward work programme. The Wannapa will enable Council to the Blue Green Network Plan and forward work programme. The Wannapa will enable Council to the Blue Green Network Plan and forward work programme. The Wannapa will enable Council to the Blue Green Network Plan and forward work programme. The Wannapa will enable Council to the Blue Green Network Plan and forward work programme. The Wannapa will enable Council to the Blue Green Network Plan and forward work programme. The Wannapa will enable Council to the Blue Green Network is expected to happen Spatial Plan Gan 2.0, after the 20,4 the April 1994 of the Plan Gan 2.0, after the 20,4 the April 1994 of the Council 1994 of the April 1994 of the A	OUTCOME 4: Well-designed neighbourhoods that provide for everyday needs						
Implement QLDC Community Pacilities, Parks and Reserves and Community Wellbeing strategies and plans. Whakatipu Community Hub Charitable Trust > The ground lease was approved by Council on 23 March 2023 > Stakeholder engagement is currently being undertaken to ensure concept, design and the vision involve all parties crucial to the success of the project. Parks and Open Spaces Strategy - Implementation	network plans to deliver	in April 2023, and is progressing well. The Blue Green Network (BGN) is the grouping of all the waterways, water bodies, parks, open spaces, and connections that deliver a variety of educational, recreational, ecological, cultural, landscape and health benefits. > In terms of progress, the introduction, community engagement and gap analysis chapters have been drafted. > Significantly, Kai Tahu have completed a Blue Green Network Kai Tahu values report. > A Wananga (the third for the Blue Green Network Plan) on the report is in the process of being organised. The Wananga will enable Council to understand how Kai Tahu have expressed how their values should be integrated into the Blue Green Network Plan and forward work programme. The Wananga will also do a deep dive of Kai Tahu values for the Te Tapuae Southern Corridor Structure	- April 2024 > The Blue Green Network Plan will then respond with a project priority list and set of recommendations for delivering the Blue Green Network in the Spatial Plan Gen 2.0, Structure Plans and the wider district. > Finalisation of the Blue Green Network is expected to happen later this year to align with the Spatial Plan Gen 2.0, after the 2024 Housing and Business Capacity Assessment (HBA) and the Council's Long-Term Plan	Green	QLDC, Kai Tahu		
	implement QLDC Community Facilities, Parks and Reserves and Community Wellbeing strategies	Implementation Paetara Aspiring Central > Project complete. Whakatipu Community Hub Charitable Trust > The ground lease was approved by Council on 23 March 2023 > Stakeholder engagement is currently being undertaken to ensure concept, design and the vision involve all parties crucial to the success of the project. Parks and Open Spaces Strategy - Implementation > Wanaka Lakefront Development Stage 5 - Working towards detailed design, civil design at 90%. - A project manager has been appointed to deliver the project January/February 2025. > Coronet Forest Harvest Operation - The tree felling is now complete and the site is being audited and will be formally handed back to Queenstown Lakes District Council	> Next stage is to get the engineers reports (geotech, aucoustic etc) and then get the plans approved by Planning & Development, QLDC > Construction is hoped to start in 2024 > Design to be approved by the design Challenge group and engineer Challenge group. > Drafting of Procurement plan and tender documents. > Road Safety Audit is due - February 2024 > The contract for the planting contractor will be announced -	Green	WCHCT (QLDC support)		
31 March 2024		·					

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
16. Complete, update and implement QLDC Community Facilities, Parks and Reserves and Community Wellbeing strategies and plans.	Parks and Open Spaces Strategy - Implementation (continued) > Mount Iron Recreation Reserve - Following the acquisition of Mount Iron and Little Mount Iron by Queenstown Lakes District Council in May 2023, the community was asked to share their ideas to help develop a Reserve Management Plan for this site during October and November 2023. - Council staff are working to develop a draft Reserve Management Plan for the local landmark. Public insight is vital to planning how the recently acquired land should be used, managed, and preserved. Community Partnerships Plan > Community Partnerships Plan has succesfully received funding from 3 Waters Better Off fund (\$250k). Funds will be utilised towards the Accessibility Audit and the Creativity and Cultural Strategy > Development of the Creativity and Cultural	> Draft Mount Iron RMP presented to Wanaka-Upper Clutha Community Board for endorsement - April 2024 > Draft Reserve Management Plan to be shared with the public in June 2024. > Final Mount Iron RMP presented to Full Council for adoption - October 2024 > Community engagement on the draft Strategy and Implementation	Green	QLDC
	Strategy (CCS) is a partnership between QLDC and Three Lakes Cultural Trust. QLDC has supported the process by funding the Trust to develop the draft CCS, promoting public communications, providing policy development advice, and coordinating extensive internal/officer feedback.	Plan, including hui in Queenstown, Wanaka and Glenorchy - 18 March – 19 April 2024. > Final changes made to Strategy and Implementation Plan - April/ May 2024. > Final Strategy to Council for endorsement - 27 June 2024.		
	Lighthouse Initative – community capbability building > The initative is a collaboration between Central Otago District Council, Central Lakes Trust, Sports Central, Volunteer South, Cromwell & Districts Community Trust and Alexandra Community House. > Volunteer South selected as the operational "backbone" organisation to host the initiative.	> Recruitment for programme lead to deliver operational aspects of the initiative - March/April 2024. > Developing initiative brand, website and initial collateral, and communications plan for public launch of the initiative - March-June 2024.	Green	QLDC and partners
17. Develop a Grow-well Design Guide to improve the quality of built form and embrace Kāi Tahu cultural values.	> This priority initiative has not yet commenced. > Funding is available to commence this project in Year 3 (2023/24). > Project is contigent on resourcing, with the focus on Blue-Green Network completion first.	> Project scoping discussions to be held between Kai Tahu and QLDC. > Project plan to be initiated.	Not started	Kai Tahu, QLDC

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
OUTCOME 5: A diverse eco	nomy where everyone can thrive			
18. Develop an Economic Diversification Plan (EDP)	 Community consultation was open during November and December 2023, with an extension of two weeks to allow more time. Only 11 submissions were received, but the draft EDP was downloaded 201 times. Feedback is being reviewed for updates to the draft plan, alongside one on one consultation with key organisations. As part of community consultation, a webinar with a Q&A session was held in November 2023, with over 20 attendees. Informal consultation has continued with key partners throughout January and February 2024. A Diversification Review Panel (DSP) has been established to ensure feedback and changes to the draft plan are being reviewed, agreed and signed off in a collective way. The panel is made up of seven members with expertise in strategy, business development, Maori business development, tourism, climate change, startups, local communities, and economic development. 	> Diversification Review Panel to ensure changes to the Draft Economic Diversification Plan (EDP) are agreed in a collaborative way and the plan is refined to reflect feedback from businesses and our local community. > A Year 1 implementation plan is being developed. > Changes as a result of feedback and according to recommendations from the DSP will take place during March and April 2024. > Council, ELT and Partnership Steering Group endorsement sought - May 2024	Amber	QLDC, MBIE
19. Support the Otago Regional Economic Development Network to continue to deliver regionally connected initiatives.	Norking with the Otago Regional Economic Development Network to identify and deliver initiatives that have cross-district benefit. Stream Two of the Innovation Programme for Touirsm Recovery fund closed on 15 December 2023. Third annual Diversification Snapshots event was held on Monday 6 November, which included updates on diversification work happening across the district.	> Lifetime value pilots application for Stage 2 funding made to MBIE Tourism Innovation Fund - funding decisions will be made in the first quarter of 2024.	Green	QLDC, MBIE
20. Review and update the zoning of centres and major employment locations in the District Plan to be consistent with the Spatial Plan.	> This priority initiative aligns with priority initiatives 1 and 2. It is integrated within implementing Policy 5 of the NPS UD and the Priority Development Area work.	> Initiate development of structure plans for all PDAs (except Ladies Mile)	Green	QLDC
21. Establish a Queenstown Lakes utility infrastructure providers forum to improve coordination with Spatial Plan outcomes and resilience of the networks.	> Lifeline utility providers have been engaged via the Spatial Plan 2.0 and Te Tapuae Southern Corridor structure plan process.	> Ongoing engagement with Lifeline utility providers in regards to Spatial Plan 2.0 and Te Tapuae Southern Corridor structure plan process.	Green	QLDC
22. Identify and ensure the efficient operation of main freight routes by developing a Network Operating Plan.	> Expansion of the Network Operating Frameworks and business cases to elevate the current understanding to a District Wide level.	> Subject to funding availability. > Undertake a Business Case Analysis	Not started	QLDC, WK, ORC

PROJECT COM	MMENTARY	RIEYIKEVMIILEIMRIE	RAG STATUS	OWNERS
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GENERATION 2.0 OF SPATIAL PLAN (FUTURE DEVELOPMENT STRATEGY)

Spatial Plan Gen 2.0

- > Work on the Spatial Plan Gen 2.0 began in November 2022, building on the QLSP 2021, the second-generation Spatial Plan will meet the requirements of the National Policy Statement Urban and contain the district's Future Development Strategy (FDS). A key benefit of a combined FDS and Spatial Plan is that the Spatial Plan will become the statutory document that Resource Management Act (RMA) documents (i.e., the District Plan) must have regard to when they are being prepared or changed. The document is also strongly encouraged to inform other long-term plans and infrastructure strategies to promote long term strategic planning and integration of planning, infrastructure and funding decisions.
- > In terms of progress, finalisation of the Spatial Plan Gen 2.0 is expected to happen later this year after the 2024 Housing and Business Capacity Assessment (HBA) and the Council's Long-Term Plan (LTP) have been progressed. The Housing and Business Assessment (HBA) provides a high detailed understanding of supply and demand for both residential and business capacity and whether there are any shortfalls in supply over the shortmedium-long term.
- > This assessment enables Councils to understand whether there are any insufficiencies as a result of not enough plan enabled capacity, insufficient infrastructure supply or other market conditions that may affect the commercial feasibility of developing a site. This evidence base then allows the spatial plan to respond with the appropriate solutions for the identified shortfalls.
- > Work is progressing on the HBA and is due to be completed September/October 2024, it is expected that interim results will be available in approximately June/July 2024, and this will enable the Spatial Plan work to continue. Further updates will be provided as work progresses

- > HBA interim results available in approximately June/July 2024, and due to be completed September/October 2024.
- > Finalisation of Spatial Plan Gen 2.0 expected late 2024.

Amber

QLDC, ORC











