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Adrienne Young-Cooper
 Chair, QAC Board of Directors
 Queenstown Airport Corporation

By email

QLDC: 2023 Statement of Expectations for Queenstown Airport Corporation (QAC)

The Queenstown Lakes District Council (QLDC) as the principal shareholder of Queenstown Airport Corporation (QAC) has prepared a Statement of Expectation (SOE) to guide the QAC Board in the development of the 2023/24 Statement of Intent (SOI).

Local Government Act

QAC will continue to be fully compliant with the sections pertaining to Council Controlled Organisations in the Local Government Act 2002.

Engagement

QAC will maintain regular contact with QLDC to continue to build an open and collaborative relationship. This will include:

- a. Bi-monthly CE/CE meetings
- b. Quarterly QAC Chair and CE
- c. Bi-annually with the QAC Board, full Council and the Wānaka Community Board
- d. Annually AGM with shareholders
- e. QLDC QAC Steering Group meetings as required
- f. Proactive and early engagement with full Council on the Draft Master Plan (2023)
- g. Timely consultation with QLDC before any significant departure from the SOI, including any significant land disposal or acquisition.

QAC will continue to build a relationship with Te Ao Marama and Aukaha, as Tangata Whenua (Southern and Otago representatives of Kāi Tahu) and ensure that iwi values and issues are reflected in plans and initiatives.

Shareholder Value and Dividend

The SOI should continue to reflect how the QAC will address the social, environmental, economic and cultural well beings of the communities of the Queenstown Lakes District within the context of continuing to deliver a profitable and sustainable business enterprise.

QAC will maintain or grow shareholder value with an expectation it will return to a position which enables the payment of an annual dividend to QLDC by financial year 2023/24 onwards but QLDC acknowledges the ongoing challenges of financial forecasting in a COVID-19 environment.

QAC as Employer and Landlord

QAC will ensure a safe (Health and Safety at Work Act 2015) working environment and maintain the wellbeing of staff and tenants as employer and landlord.

Statement of Expectation Objectives

The SOI will include clear objectives, clear pathways for delivery and clear reporting against measurable performance targets for all objectives. We expect to see more detailed, measurable KPI's with explicit deliverables and timeframes. Notably QLDC is keen for QAC to demonstrate that locals and visitors alike have a high quality experience of travel through the airport.

Strategic Direction

QAC will clearly reflect the following strategic direction:

- a. QLDC reinforces the expectation that QAC will seek feedback from Queenstown Airport shareholders before community consultation on its proposed Draft Master Plan in 2023/24.
- b. The plan must align with the outcomes of the QLDC Spatial Plan and associated plans, such as the Destination Management Plan.
- c. The Master Plan must be endorsed by full Council in 2023/24 after the QAC has sought feedback from the community. The QAC will present the draft plan and a summary of feedback to the Council.
- d. As a key priority for QLDC, sustainability and the reduction of the QAC's carbon footprint (in line with QLDC's targets) will be strong drivers for the strategic direction of Queenstown Airport (including a commitment to work with and influence strategic airline stakeholders in the pursuit of carbon reduction objectives and technologies). This includes a requirement to understand Climate Change risk, including financial and legal. The QLDC is seeking transparency and clarity in relation to QAC's commitment towards zero emissions. The expectation is this will include the origin of emissions and how they will be measured. QLDC would like QAC to also include an understanding of its oversight of aviation emissions. More detail is expected in relation to emission reduction objectives.
- e. The QAC Master Plan must clearly align with QLDC's Wellbeing Framework* and its relevant outputs, and the Climate and Biodiversity Plan (*under development).
- f. The QAC Master Plan must offer certainty that airport operations will remain within the Queenstown Airport Air Noise Boundaries for the next ten years.
- g. The Master Plan will consider potential commercial/viable utilisation of bare/spare Queenstown Airport land. There is an expectation from Council that QAC should consider environmentally friendly options for non-aviation use of bare land. This should include the future use of Wānaka land holdings.
- h. The Master Plan will consider potential commercial/viable utilisation of Queenstown Airport land to shape the strategic direction to enable visitors to use transport networks and encourage mode shift from private vehicles- in line with QLDC's Climate and Biodiversity Plan, The QLDC 2050 Vision, and the Spatial Plan. Consideration should be given to electric fleet vehicles and potential partnering around PT links.

- i. QLDC reinforces its expectation that the protection and future use of the Arranmore Farm buildings will be included in the Master Plan.
- j. Ultimately QLDC is seeking to see innovation from the QAC to deliver the concept of a circular economy (with a short medium- and long-term vision) with an express ambition of ensuring the community is both proud of Queenstown Airport and its unique ZQN identifier but also understands its importance as one of the most important infrastructure offerings in the region.
- k. Continue to shift the consumer index and lead the narrative around how to travel lighter.
- l. QLDC continues to seek that QAC is working to develop and maintain a strong social licence with its community.

Wānaka and Queenstown Airports

As owner of Wānaka Airport, QLDC acknowledges the relationship with QAC to continue with the day-to-day management of the airport. QLDC looks forward to continuing to grow its positive, distinct working relationship with the QAC in relation to both Queenstown and Wānaka Airports.

Although the QAC Statement of Intent's focus will be Queenstown, both airports remain critical assets that collectively offer a lifeline for the recovery of the district in a post-Covid era. QLDC will want to see QAC protect the value and operational priority of Queenstown Airport in the context of the proposed international airport at Tarras.

Finally, the SOI should be built on trust and professional integrity to strive together for the best outcomes for our community.

Yours sincerely,



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Mayor
QLDC

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