

Minutes of a Council Workshop

Wednesday 19 August 2026
in the Council Chambers, 10 Gorge Road, Queenstown
commencing at 1.00pm

Present:	Mayor John Glover	Councillor Jon Mitchell
	Councillor Samuel 'Q' Belk	Councillor Quentin Smith *
	Councillor Gavin Bartlett	Councillor Cody Tucker
	Councillor Heath Copland	Councillor Melissa White
	Councillor Niki Gladding	Councillor Matt Wong
	Councillor Nicola King	
Apologies:	Councillor Stephen Brent (on leave)	
In attendance:	Michelle Morss*	Katherine Harbrow
	Dave Wallace*	Pennie Pearce
	Tony Avery*	Simon Battrick
	Tanea Hawkins	Vanessa Fauth
	Caleb Dawson-Swale	Ian Dunbar
	Ruby Mills	Priya Bhuller
	Hannah Rickers	Simon Mason
	Jeremy Martin	Stephen Bayley*
	Ros March*	Paul Speedy
	Jesse Taylor	Jeremy Payze*
	Alison Tomlinson*	Mary Davenport*
	Saffron Brady*	
Media	None	
Public	None	

*Online

No.	Agenda Item	Actions
1.	<u>Long Term Plan Steering Group 10</u> The purpose of this workshop was to inform the relationship between the capital programme and resulting rates, debt and development contributions, providing a frame of reference for considering capital investment, and then present the long list and prioritised capital programmes for the Waste, Transport and Property activities.	None

No.	Agenda Item	Actions
	Councillors were asked to consider the information provided, test the proposed approaches and principles, and provide feedback to inform the next stage of Long Term Plan development. Tanea Hawkins (Finance Director) and Ian Dunbar (Organisational Performance Manager) provided an overview of the financial context for development of the Long Term Plan capital programme, including historical and projected capital expenditure, funding and affordability considerations, and the long-term operating and debt implications of capital investment decisions. <u>Investment Prioritisation Framework – Waste, Transport and Property Capital Programme</u> Jesse Taylor (Investment and Support Services Manager) and Hannah Rickers (Senior Investment Advisor) facilitated this session. An investment prioritisation framework was presented, including the five investment driver categories, the methodology for establishing a capital investment baseline, and the tools available to test the impacts of different investment priorities and funding scenarios. Councillors and staff used the framework tool to explore how changes to investment settings influenced project prioritisation and overall programme costs. Discussion focused on balancing growth, levels of service, affordability, risk and resilience, as well as the treatment of renewals, growth-related infrastructure, and larger strategic transport projects within the programme.	

The workshop concluded at 4.33pm.