

# Item 1: Transport Strategy - Improvements Programme

**SESSION TYPE:** Briefing

**PURPOSE/DESIRED OUTCOME:**

The purpose of this briefing to provide an update on the current workloads and scope of the Strategy & Infrastructure Planning transport team.

**DATE/START TIME:**

Tuesday, 21 April 2026 at 10.00am

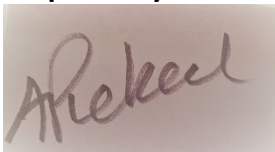
**TIME BREAKDOWN:**

Presentation: 30 minutes  
Questions or Debate/Discussion: 30 minutes

**PRESENTERS:**

Tony Pickard - Strategy Planning Manager (Transport)

**Prepared by:**



**Name:** Tony Pickard  
**Title:** Strategy Planning Manager (Transport)

8 April 2026

**Reviewed and Authorised by:**



**Name:** Tony Avery  
**Title:** General Manager - Property & Infrastructure  
14 April 2026

**ATTACHMENTS:**

A	T101 - Presentation
---	---------------------

# Transport Strategy Team and the Transport Improvements Programme

Tony Pickard

Strategy Planning Manager (Transport)



# Purpose

- To introduce the Transport Strategy Team function.
- To provide the Committee with an initial overview of our current work, which we can then update at regular (quarterly) intervals.
- To identify key deliverables and processes, to pre-empt decision making. *No decisions are requested today.*
- To outline key challenges in servicing growth across the district.
- To facilitate open discussion around the forward planning for transport.

# Transport Organisations and Roles

QLDC	NZTA	ORC
<ul style="list-style-type: none"><li>• Road Controlling Authority</li><li>• Planning and investment</li><li>• Improvements programme</li><li>• Continuous programme</li><li>• Long Term Plans</li><li>• Infrastructure Strategy</li><li>• Activity Management Plans</li></ul>	<ul style="list-style-type: none"><li>• State Highway planning and management</li><li>• Planning and investment</li><li>• Funding support</li><li>• Road Controlling Authority</li><li>• NLTF / Arataki</li><li>• Government Policy Statement (MOT)</li></ul>	<ul style="list-style-type: none"><li>• Public Transport Authority</li><li>• Regional Transport Committee</li><li>• Regional Land Transport Plan</li><li>• Regional Public Transport Plan</li></ul>

# Team Function and Roles

- Strategy and Infrastructure Planning
- Blueprint from current status to future desired state
- Provide advice to strategic projects
  - Spatial Plans
  - Regional Deals
  - Fast Track Applications
  - Internal projects and programmes
- Improvement Programme
  - Delivering
  - Planning

Tony Pickard, Strategy Planning Manager (Transport)

Adrienne Hooper, Senior Infrastructure Planner (Transport)

Jeremy Martin, Senior Network Engineer (Transport)

# Transport Functions – other teams

*Strategy and Infrastructure Planning – Transport Team  
plus.....*



*Strategic Asset  
Management*



*Operations and  
Maintenance*



*Regulatory*



*Customer  
Services*



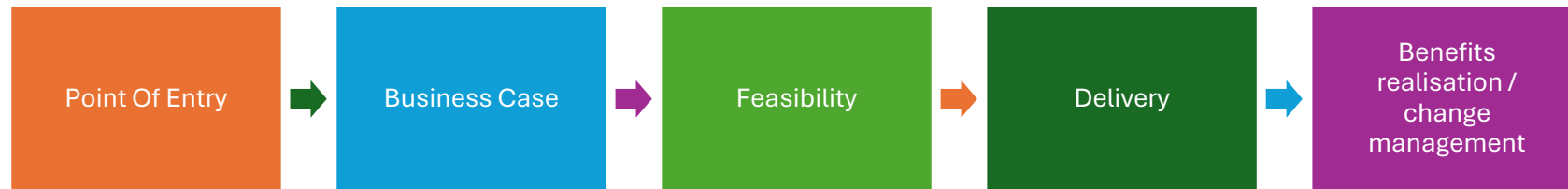
*Planning and  
Development*



*Strategy and  
Policy*

# Process

Projects are created in a number of ways, and from internal or external pathways. There is not one single process to follow, but a typical route through QLDC would be as follows:



SIP may not “own” all phases and will handover to the next team where required.

# LTP Process

Progressing major projects from inception through to delivery is often a complex and multi-stage process. Some of these stages are identified below.

- Approvals / recommendations
- Prioritisation
  - LTP
    - Strategic Framework / Infrastructure Strategy / AMP
  - RLTP
    - Regional prioritisation
  - NLTP
    - National / regional prioritisation
    - Activity class funding
- Low Cost Low Risk
- Alternative Funding

# Workloads

Current	On hold / developing
<ul style="list-style-type: none"><li>• Arthurs Point Crossing</li><li>• Speed Management</li><li>• Traffic Model</li><li>• Structure Plans</li><li>• Network Monitoring</li><li>• Parking Management</li><li>• Fast Tracks</li><li>• Regional Deals<ul style="list-style-type: none"><li>• Transport Network Plan (with Otago Central Lakes)</li></ul></li></ul>	<ul style="list-style-type: none"><li>• Travel Demand Management</li><li>• Vulnerable roads</li></ul>

# Improvement programme longlist for LTP

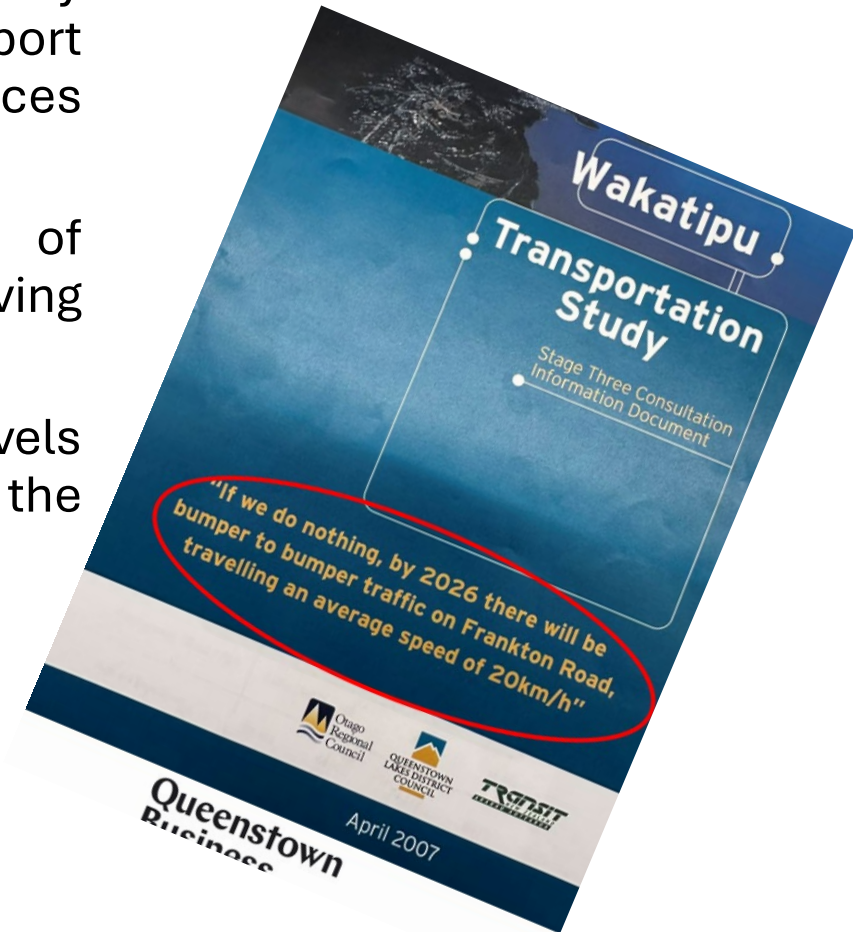
- Wanaka – Network Optimisation
- Arthurs Point Crossing
- Queenstown Town Centre
- Parking Management / Parking Facilities
- Whakatipu Active Travel Network
- Travel Demand Management
- Network Operating Plan
- Park And Ride
- Vulnerable Roads
  - Includes Skippers Road and Bridge
- Intelligent Transportation Systems

# Partner's workstreams

NZTA	ORC	Joint
<ul style="list-style-type: none"><li>• Strategic Network Plan</li><li>• Arataki</li></ul>	<ul style="list-style-type: none"><li>• Wanaka / Upper Clutha PT Business Case</li><li>• Fleet upgrades 2028 /2029</li><li>• Ongoing service improvements</li><li>• Sub Regional network</li></ul>	Off-line Public Transport

# Risks

- The main risk to the work programme is not being able to provide timely interventions. Growth areas are particularly dependent on transport infrastructure and services being provided.
- Availability of high levels of funding is critical to achieving timely interventions.
- Resourcing and funding levels are significantly lower than the workload.



# Opportunities

- Highlighting a programme approach, through
  - Long Term Plans
  - Infrastructure Strategy
  - Transport Network Plan / Regional Deal
  - Regional Land Transport Plan
  - National Land Transport Plan
- Recognition in the Government Policy Statement – Land Transport
- Reprioritise the improvements programme in the LTP deliberations

# Summary

- The transport strategy team is small but has a significant role to play in the long term planning function of Property and Infrastructure.
- Our role involves close working with other teams involved in forward planning and especially with those involved in the integration of Land Use and Infrastructure.

# Discussion