

QLDC Council
23 July 2020

Report for Agenda Item | Rīpoata moto e Rāraki take 7

Department: Corporate Services

Title | Taitara: COVID-19 Recovery Governance Structure

PURPOSE OF THE REPORT | TE TAKE MŌ TE PŪRONGO

The purpose of this report is to provide an outline and recommended membership of the governance structure that will have oversight of the work of the Recovery Team.

RECOMMENDATION | NGĀ TŪTOHUNGA

That Council:

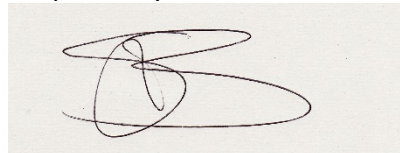
- 1 **Notes** the contents of this report and approves the recommended governance structure for recovery; and
- 2 **Approves** the membership of the Recovery Steering Group as being the Mayor (Chair), Councillor MacLeod, Councillor MacDonald, Councillor Copland and Councillor Shaw.

Prepared by:



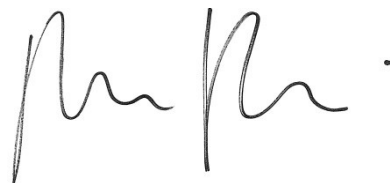
Michelle Morss
Deputy Recovery Manager
(Strategy and Development
Manager - Corporate Services)
9/07/2020

Prepared by:



Stephen Batstone
Recovery Manager (Strategy
and Asset Planning Manager –
Property and Infrastructure)
9/07/2020

Reviewed and Authorised by:



Name: Meaghan Miller
Title: **General Manager Corporate Services**
9/07/2020

CONTEXT | HOROPAKI

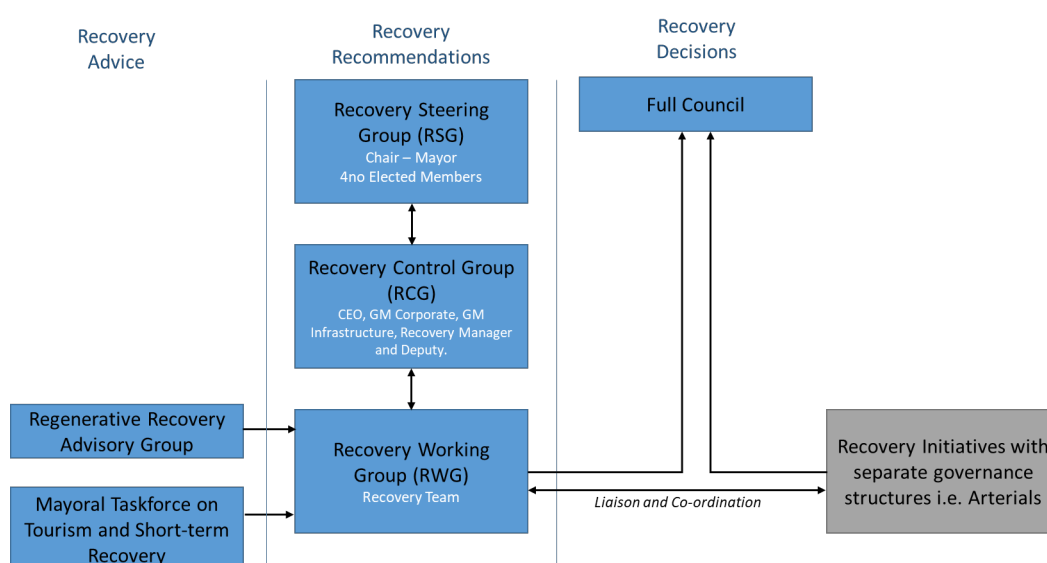
- 1 Recovery is a term with specific meaning in the civil defence structure. Recovery is “the co-ordinated efforts and processes to bring about the immediate, medium and long term holistic regeneration and enhancement of a community following an emergency (CDEM Act 2002). Recovery should:
 - support cultural and physical well-being of individuals and communities
 - Minimise the escalation of the consequences of the disaster
 - Reduce future exposure to hazards and their associate risks – i.e. build resilience
 - Take opportunities to regenerate and enhance communities in ways that will meet future needs (across the social, economic, natural and built environments).

- 2 It is a complex, fast-paced and uncertain space that plays a role in setting the context and background to much of QLDC’s work ongoing. However, Recovery is not an initiative that sits within one organisation. It requires inter-sectoral collaboration, the empowerment of grass-roots initiatives and the appropriate channelling of good ideas. The Recovery Team is generating initiatives and activities that will be implemented either within the Recovery Team, in other parts of the organisation or by the wider community.

- 3 The work of the Recovery Team within QLDC traverses economic, social, cultural and environmental matters, working with a significant range of partners and stakeholders at a local, regional and national level. It is important that the broad ranging scope of this work is subject to appropriate governance, to ensure that QLDC executive leadership and elected members have the opportunity to help shape and guide the programme appropriately.

ANALYSIS AND ADVICE | TATĀRITANGA ME NGĀ TOHUTOHU

- 4 In order to ensure Council has confidence in the governance of the Recovery Team’s work, whilst also retaining an unusual level of pace and momentum in the process, the following governance structure is recommended:



- 5 Having consulted with the Chief Executive and the Mayor, the following councillors are recommended to attend the Recovery Steering Group:
 - Mayor Jim Boulton
 - Deputy Mayor Calum MacLeod (Wānaka Ward)
 - Councillor Heath Copland (Arrowtown Ward)
 - Councillor John MacDonald (Queenstown – Wakatipu Ward)
 - Councillor Niamh Shaw (Wānaka Ward)
- 6 The role of iwi partners will be decided in consultation with Te Rūnanga o Ngāi Tahu.
- 7 It is important to note that whilst not specifically providing recovery advice, the advice from the Climate Reference Group will also influence the work of the Recovery Working Group, via the Climate Action Co-ordinator.
- 8 Significant pieces of work are likely to be subject to separate governance structures, especially when relating to Crown Infrastructure Projects. In these instances, the Recovery Working Group will ensure that appropriate updates are provided to the Recovery Steering Group.
- 9 **Option 1: Approve the governance structure and recommended membership of the Recovery Steering Group.**

Advantages:

- 10 It demonstrates bold leadership and sends a message to the community and government, that the Council is enabling recovery work in an appropriate fashion;
- 11 It provides an effective pathway for good governance, whilst enabling progress to be made at pace.

Disadvantages:

- 12 Members of the Recovery Steering Group will need to be mindful of the position of all councillors, in order to ensure recovery work is positioned well to meet the needs of the full Council;
- 13 **Option 2: Reject the governance structure and recommended membership of the Recovery Steering Group.**

Advantages

- 14 There is no clear advantage to this option, unless the model needs to be completely revisited.

Disadvantages

- 15 The model will need to be completely revisited with all parties, which will delay clarification and the progress of recovery work.

- 16 There could be reputational risk to the Council in slowing the development of recovery work at a time when the community expects action and leadership from local government;
- 17 **Option 3: Accept the governance structure and amend membership of the Recovery Steering Group.**

Advantages

- 18 Members of the Recovery Steering Group will meet the approval of the Council.

Disadvantages

- 19 The balance of skills and geographic representation may be unbalanced, unless specifically considered in the change.
- 20 **Advice: this report recommends Option 1.**

CONSULTATION PROCESS | HĀTEPE MATAPAKI:

> SIGNIFICANCE AND ENGAGEMENT | TE WHAKAMAHI I KĀ WHAKAARO HIRAKA

- 21 This matter is of moderate significance, as determined by reference to the Council's Significance and Engagement Policy because of the level of community interest and overall social, environment and economic importance to residents, visitors and businesses. Successful determination of the governance structure will be integral to the success of future recovery work.
- 22 The persons who are affected by or interested in this matter are residents/ratepayers of the Queenstown Lakes District community, businesses, community organisations, visitors, other local, regional and central government agencies, relevant interest groups, schools, Council staff, and households.
- 23 Public consultation has not been undertaken on the matter, but will be included in recovery work ongoing.

> MĀORI CONSULTATION | IWI RŪNANGA

- 24 Initial discussion has been undertaken with Maree Kleinlangvelsloo of Aukaha, and Dean Whaanga of Te Aō Marama to determine the level of iwi involvement in the Recovery team's work. This dialogue is ongoing and will continue in relation to where iwi would like to participate in the governance structure.

LOCAL GOVERNMENT ACT 2002 PURPOSE PROVISIONS | TE WHAKATURETURE 2002 O TE KĀWANATAKA Ā-KĀIKA

- 25 The recommended option:
- Will help meet the current and future needs of communities for good-quality local infrastructure, local public services, and performance of regulatory functions in a way

that is most cost-effective for households and businesses by contributing to the recovery of the district.

- Can be implemented through current funding under the Ten Year Plan and Annual Plan;
- Is consistent with the Council's plans and policies; and
- Would not alter significantly the intended level of service provision for any significant activity undertaken by or on behalf of the Council, or transfer the ownership or control of a strategic asset to or from the Council.