QUEENSTOWN LAKES DISTRICT COUNCIL

Minutes of a Council Workshop

Thursday 29 October 2026
in the Council Chambers, 10 Gorge Road, Queenstown
commencing at 12.00pm

A recording of this workshop can be found on the QLDC website.

Present:	Mayor John Glover	Deputy Mayor Quentin Smith
	Councillor Nicola King	Councillor Cody Tucker
	Councillor Melissa White	Councillor Samuel 'Q' Belk
	Councillor Gavin Bartlett	Councillor Matt Wong
	Councillor Jon Mitchell	Councillor Heath Copland
	Councillor Niki Gladding*	
Apologies:	Councillor Stephen Brent	
In attendance:	James Stevenson-Wallace	Katherine Harbrow
	Meaghan Miller	Ken Bailey
	Tony Avery	Dave Wallace
	Pennie Pearce	Rebecca Pitts
	Caleb Dawson-Swale	Simon Battrick
	Jesse Taylor	Natalie McClew
	Scott Necklen	Hugo Ellis
	Georgia Pringle	
Media	None	
Public	None	

*Online

No.	Agenda Item	Actions
1.	**<u>Long Term Plan Steering Group 15</u>** This workshop covered the Capital Programme, Alternative Funding, Ratepayer Assistance Scheme, Activity Plans, levels of service and KPIs. Councillors were asked to consider the information presented, test the proposed approaches and provide feedback to inform the next stage of Long Term Plan development. This workshop was split into five sessions, as outlined below:	

No.	Agenda Item	Actions
	1. Capital Programme 2. Alternative Funding 3. Activity Management Plans & KPIs 4. Rate Assistance Scheme (RAS) Programme 5. Steering Group Work Programme **1. Capital Programme** Jesse Taylor (Investment & Support Services Manager), Simon Battrick (Strategic Project Manager, Community Services), Caleb Dawson-Swale (Business Planning Manager), Katherine Harbrow (General Manager Assurance, Finance & Risk), Tony Avery (General Manager, Property & Infrastructure) presented this item and spoke to Attachment A. • Concern was noted from Councillors about ensuring the work across Whakatipu and Upper Clutha is evenly weighted. • Some Councillors expressed the need for community spaces, noting that the lack of these spaces across the district, particularly in smaller communities has a significant impact on social cohesion and the mental and physical health of the community. • Councillors provided direction on their trade-offs between the options outlined in Attachment A. **2. Alternative Funding** Pennie Pearce (Director, Reform & Strategic Initiatives) and Natalie McClew (Aeira Partners) presented this item and spoke to Attachment G. • Ms McClew explained how Infrastructure Funding & Financing (IFF) works as an alternative funding model for large infrastructure and urban development projects. • Councillors were asked to consider this model as a potential alternative funding model for Queenstown Lakes District Council (QLDC). **3. Activity Management Plans & KPIs** Caleb Dawson-Swale (Business Planning Manager) presented this item and spoke to Attachment A.	

No.	Agenda Item	Actions
	• There was discussion around ensuring KPIs are measured in a meaningful way that aligns with intended outcomes rather than just reflecting statutory requirements. • Councillors request further consideration of District Plan monitoring and effectiveness measures, better benchmarking against other council and identification of KPI gaps and targets. **4. Ratepayer Assistance Scheme Programme** Katherine Harbrow (General Manager, Assurance, Finance & Risk), Hugo Ellis (External - Cameron Partners Limited), and Scott Necklen (External - CE, LGNZ) presented this item. • Mr Ellis and Mr Necklen outlined the proposed $35 million equity raise to establish RAS, advising QLDC has contributed $200,000 towards the establishment so far. • It was advised that bigger councils across Aotearoa are being asked to consider further investment. • Concerns were raised about financial exposure, natural hazard risks, and potential impacts on ratepayers. • Councillors requested information on the business case, risk assessment, and outstanding due diligence. **5. Steering Group Work Programme** Caleb Dawson-Swale (Business Planning Manager) presented this item. • Mr Dawson-Swale advised of the upcoming Revenue and Financing Rates Review workshop on 4 November and a further workshop on Revenue and Financing during a 19 November workshop. ***Attachments*** *Attachment A: LTP27 Steering Group 15 Presentation* *Attachment G: QLDC IFF*	

The workshop concluded at 4.47pm.