



Minutes of a Council Workshop

Tuesday 11 August 2026
in the Council Chambers, 10 Gorge Road, Queenstown
commencing at 1.00pm

A recording of this workshop can be found on the QLDC website.

Present:	Mayor John Glover	Councillor Nicola King*
	Councillor Samuel 'Q' Belk	Councillor Jon Mitchell
	Councillor Gavin Bartlett	Councillor Cody Tucker
	Councillor Heath Copland	Deputy Mayor Quentin Smith
	Councillor Niki Gladding	Councillor Melissa White
	John Wellington* (WUCCB member)	Councillor Matt Wong
Apologies:	Councillor Stephen Brent (on leave)	
In attendance:	Michelle Morss	Pennie Pearce
	Katherine Harbrow*	Katie Church
	Ken Bailey	Dave Wallace
	Meaghan Miller	Jill Coyle (Capability Group)
	Roger Davidson	Carrie Williams
	Caitlin Pemberton	Anthony Hall
	Carrie Edgerton	Alex Martin
	Shauna Olsen	Simon Battrick
	Ian Dunbar	Stefan Armston
	Matthew Judd	Brendan Peet*
	Dan O'Keefe	Jon Winterbottom
	Harry Beaumont*	Jane Robertson
Media	None	
Public	None	

*online

No.	Agenda Item	Actions
1.	<u>QLDC (Queenstown Lakes District Council) of the Future with Local Government Reforms</u> The purpose of this workshop was to provide elected members with an overview of the QLDC of the Future project, including the organisational design process and operating model review being undertaken in response to water services reform and the evolving	Staff to follow up on actions described in 'next steps'.

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	local government landscape. The workshop provided a project overview, descriptions of the various local government reforms, scope, key considerations, timelines and next steps and sought direction from Council. Ian Dunbar (Organisation Performance Manager), Katie Church (People & Capability Director), Jill Coyle (Capability Group) and Pennie Pearce (General Manager, Strategy & Policy – Acting) presented the item and spoke to Attachment A. It was noted that: • The programme was designed to prepare QLDC for major upcoming changes, particularly water services reform and government planning reforms, by developing a flexible operating model, adaptable to ongoing change. • The focus was not on changing QLDC’s purpose or strategic direction, but on ensuring the organisation was structured to continue delivering community outcomes effectively through strong capability, service delivery and operational readiness. • Elected members were invited to identify key priorities and concerns via post it notes. Members’ priorities were: ○ Maintaining core service delivery ○ Organisational efficiency ○ Attracting and retaining high-quality staff ○ Managing the costs of reform ○ Supporting innovation ○ Strengthening communication and storytelling ○ Ensuring the organisation remains adaptable whilst still meeting community expectations. • Next steps included stakeholder interviews, staff engagement, future-state operating model design, and reporting through the Organisational Excellence Committee, with final recommendations and implementation planning expected by December 2026. <u>Attachments</u> <i>Attachment A: QLDC of the Future PowerPoint Slides</i>	
2.	<u>Review of the Dog Control Policy and Bylaw</u>	Officers to incorporate feedback and other

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	The purpose of this workshop was to provide elected members with an update on the review of the Dog Control Policy and Bylaw, including analysis undertaken to date. Feedback was sought on the proposed approach to inform development of the content in the Statement of Proposal, Draft Dog Control Bylaw and Draft Dog Control Policy, all of which will be presented to Council for adoption at its October meeting. Caitlin Pemberton (Policy Advisor), Carrie Williams (Policy Manager), Anthony Hall (Regulatory Manager) presented the item with Katherine Harbrow (General Manager, Finance, Risk & Assurance) online. Officers summarised the bylaw development process and detailed the issues on which further input was sought. • Shared trails (including DOC/Council land): Members supported investigating greater consistency of dog-control rules across land ownership boundaries, particularly on high-use trails, while ensuring changes were justified evidenced issues. Members support the trails identified by officers as needing additional leash controls. • Sensitive wildlife areas: Members indicated strong support for targeted protections where there was evidence of impacts on protected wildlife, including seasonal or leash restrictions where appropriate. • High-visitation reserves: There was general support for increased leash controls in busy CBD reserves with high visitation, provided there were adequate off-leash opportunities elsewhere. • Publicly accessible LINZ land: Members supported retaining the status quo which provided public access for dog exercise and swimming, although targeted controls in high-risk ecological or high-use areas could be considered. The following general points were made: • Members requested investigation of greater consistency between DOC and Council land rules. Feedback emphasised user safety, clear and enforceable rules and an evidence-based approach.	preferences noted into development of a draft Dog Control Policy and Dog Control Bylaw (on agenda register for presentation at 8 October 2026 Council meeting).

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	Officers were directed to continue with other proposals outlined for shared trails and high-use areas and to strengthen the bylaw's flexibility and effectiveness and providing a clearer definition of what is meant by 'effective control'. <u>Attachments</u> <i>Attachment A: Review of the Dog Control Policy and Bylaw</i>									
3.	<u>Frankton Golf Centre Update</u> The purpose of this workshop was to update elected members on the Frankton Golf Centre and obtain feedback on possible options for the centre's future, following the fire in the building in December 2025. PUBLIC EXCLUDED: It is recommended that this subject matter is discussed while the public is excluded. This recommendation is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as follows: <table><tr><th><i>Section and Grounds</i></th><th><i>Reason for this recommendation</i></th></tr><tr><td>7(2)(h) to enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities</td><td>Ongoing matter not yet resolved that has legal implications.</td></tr></table> <table><tr><th><i>Conditions under which publicly excluded material will be proactively released:</i></th><th><i>Redactions that will be required:</i></th></tr><tr><td>Release would be considered on the conclusion of legal activity and negotiations, with appropriate redactions.</td><td>7(2)(a) to enable Council to protect the privacy of natural persons, including that of deceased natural persons 7(2)(g) to maintain legal professional privilege 7(2)(h) to enable any local authority holding the information to carry out,</td></tr></table>	<i>Section and Grounds</i>	<i>Reason for this recommendation</i>	7(2)(h) to enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities	Ongoing matter not yet resolved that has legal implications.	<i>Conditions under which publicly excluded material will be proactively released:</i>	<i>Redactions that will be required:</i>	Release would be considered on the conclusion of legal activity and negotiations, with appropriate redactions.	7(2)(a) to enable Council to protect the privacy of natural persons, including that of deceased natural persons 7(2)(g) to maintain legal professional privilege 7(2)(h) to enable any local authority holding the information to carry out,	No actions recorded.
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	without prejudice or disadvantage, commercial activities 7(2)(i) to enable any local authority holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	

The workshop concluded at