Item 1: Long Term Plan Steering Group 15

SESSION TYPE: Workshop

PURPOSE/DESIRED OUTCOME:

The workshop will cover the Capital Programme, Alternative Funding, Ratepayer Assistance Scheme, Activity Plans, levels of service and KPIs. Councillors are asked to consider the information presented, test the proposed approaches and provide feedback to inform the next stage of Long Term Plan development.

Capital Programme

- Review the draft capital programme and its sequencing, including the scenarios developed for P&I ($398m, $500m and $599m net capital expenditure) and Community Services ($448m and $515m net capital expenditure), and the associated trade-offs.
- Full financial analysis associated with the capital programme will be provided at the 3 November LTP Steering Group session.
- Seek Councillor direction on the preferred options for the capital programme and overall quantum (noting that full financial analysis will be provided at the 3 November LTP Steering Group session, so this direction will be reconfirmed at that meeting.
- Seek Councillor direction on any changes to the composition of the capital programme.

Activity Management Plans, levels of service and KPIs

- Review the Activity Management Plans, proposed Levels of Service and Key Performance Indicators (KPIs), and seek feedback to guide their refinement.

Alternative Funding and Ratepayer Assistance Scheme

- Present the developing Alternative Funding work and Ratepayer Assistance Scheme capital investment considerations.
- Seek feedback on the proposed approach and priorities for further development.

DATE/START TIME:

Thursday 29 October 2026, 12:00pm

TIME BREAKDOWN:

Presentation: 2.5 hours
Discussion and questions: 2 hours

PRESENTERS:

Capital Programme
Jesse Taylor (Investment & Support Services Manager)
Simon Battrick (Strategic Project Manager, Community Services)
Caleb Dawson-Swale (Business Planning Manager)

Alternative Funding
Pennie Pearce (Director, Reform & Strategic Initiatives)

Activity Plans, levels of service and KPIs
Caleb Dawson-Swale (Business Planning Manager)

Ratepayer Assistance Scheme
Katherine Harbrow (Assurance, Finance & Risk General Manager)
Hugo Ellis - External (Cameron Partners Limited)
Scott Necklen - External (CE LGNZ)

Prepared by:



Name: Ian Dunbar
Title: Organisation Performance Manager

19 October 2026

Reviewed and Authorised by:



Name: Meaghan Miller
Title: Corporate Services General Manager

19 October 2026

ATTACHMENTS:

A	LTP27 Steering Group 15 Presentation
B	LTP Section 2: Activity Management Plans
C	Spreadsheet of Proposed LoS and KPIs for LTP27-37
D	RAS Update Letter 6 October
E	Infrastructure Detailed Project List
F	CS Detailed Capex Project List
G	QLDC IFF Case Study (Alternative Funding)