

# Item 3: 3 Waters Districtwide Operations & Maintenance Contract 2027 C-25-2169

**SESSION TYPE:** Workshop

**PURPOSE/DESIRED OUTCOME:**

The purpose of this workshop item is to brief Elected Members on the procurement of the next iteration of the 3 Waters District Wide Operations & Maintenance contract which will be effective 01 July 2027 and seek feedback on the approach outlined. This is in advance of the 04 September Full Council Meeting, where Council will be asked to approve the proposed procurement plan

**DATE/START TIME:**

Tuesday, 19 August 2025 at 12.15pm

**TIME BREAKDOWN:**

Presentation: 30 Minutes  
Questions or Debate/Discussion: 15 Minutes

**Prepared by:**



**Name:** Simon Mason  
**Title:** Infrastructure Operations Manager –  
Maintenance & Operations  
7 August 2025

**Reviewed and Authorised by:**



**Name:** Tony Avery  
**Title:** General Manager – Property &  
Infrastructure  
7 August 2025

**ATTACHMENTS:**

A	Presentation
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# New District Wide Three Waters Operations & Maintenance Contract

Procurement Plan – Council Workshop (19 August 2025)

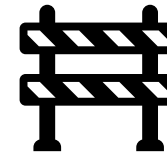
# Current Arrangements

> Current contract was awarded in 2015, concludes 30 June 2027

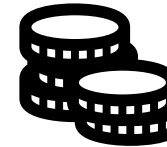
> NZS3917:2013 with a Target Cost

> Comprehensive scope, including:

- Treatment plant & network operations
  - Preventative maintenance
  - Corrective maintenance
  - Reactive works
  - Compliance (sample collection and reporting etc)
  - Some specialist asset inspection activities (e.g. CCTV)
  - Some renewal works
- Excludes Cardrona WTP and WWTP



**2,967 Requests (24/25)**



**\$11.4M (Budget 25/26)**



**13.36M m<sup>3</sup> of water  
produced (24/25)**



**5.66M m<sup>3</sup> of wastewater  
managed (24/25)**

# Future Aspirations

- > QLDC needs a contracting partners who can:
  - > Prioritise Health & Safety, Drinking Water safety and Environmental Protection
  - > Attract and retain skilled staff
  - > Deliver exceptional customer service
  - > Take ownership of our assets and works alongside us to increase asset data quality, optimise outcomes and achieve value

# Key Considerations

- > Section 17A review & LWDW work – limited collaboration opportunities which add value right now
- > Contracting models – Alliance, Traditional, Collaborative, Cost plus
- > Scope – scale vs specialisation, opportunities to bring activities in house, implications of a future CCO
- > Term – longer durations provide market with more certainty and appetite to invest

# Proposed Model

- > NZS3917:2013 with a Target Cost (utilising a schedule with a combination of lump sums, unit rates and dayworks)
- > Two separable portions:
  - i. Treatment plants and complex assets
  - ii. Reticulation network
- > Renewals scope available based on performance and tender pricing
- > Term – 5 + 3 + 3 years
- > Budget – circa \$110M opex (uninflated and unadjusted for growth)

# Timeframes

- > Tender documentation preparation – now to February 2026
- > RFT Release – March 2026
- > RFT Close – June 2026
- > Contract Award – October 2026
- > Contract Commencement – 1 July 2027

# Questions?