The Queenstown Lakes Spatial Plan Monitoring Report

NOVEMBER 2023

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Joint work programme

Project Status Parameters:

Key Milestones have been missed by more than 3 months but less than 9 months
 Minor project budget issues identified
 Risk realised but minor and solution sought/being resolved.

- Key Milestones have been missed by more than 9 months
 Major project budget issues identified
 Major risks realised and either no solution forthcoming or there is a major threat to the project being fulfilled at all.

■ 6 Joint Priority Initiatives

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
OUTCOME 1: Consolida	ated growth and more housing choice			
1. Review zoning and other levers to enable higher densities and more flexible use of land within the existing and new urban areas in appropriate locations identified in the Spatial Plan.	> The Urban Intensification Variation was notified on 24 August 2023 and submissions remained open until 6 October. > The proposed variation attracted substantial social media, media and community discussion. Specific areas such as Arrowtown and Wanaka attracted significant attention from their communities – specifically in relation to the increased height and smaller lot sizes. Members of the community erected scaffolding to show the scale of 12-metre-high buildings and groups formed to help interested people take part in the submissions process. Due to the high degree of community interest the submission period was extended by 2 weeks, to a total of 6 weeks. > Drop in sessions were held in Arrowtown, Wanaka, Queenstown and Hawea. Arrowtown session was inundated with community members and attracted approximately 150 people. > Submissions are still being processed into our system, but it is understood there are in excess of 1000 submissions, with the majority are in opposition. Elected members are also under pressure to withdraw the whole or parts of the Variation.	> Finalise submissions. > Create a "Summary of Decision Requested" for further submissions. It will be available for the standard 10 working days for anyone with an interest to make a further submission. > A hearing for those who wish to speak to their submissions is anticipated to be held in the third or fourth quarter of 2024. > Work is also underway to review the remaining Operative District Plan zones (Special Zones) and bring them into the Proposed District Plan, at that time will give effect to Policy 5 and undertake intensification where appropriate.	Red	QLDC led Other parties: HUD, Kainga Ora, Kai Tahu
2. Priority Development Areas (PDAs). Use the Grow Well Whaiora Urban Growth Partnership to improve alignment and coordination to unlock joint priority development areas: > Ladies Mile > Five Mile Urban Corridor > Queenstown Town Centre to Frankton Corridor > Southern Corridor > Wānaka Town Centre to Three Parks Corridor > Southern Wānaka	> The Te Putahi Ladies Mile Variation is a Streamlined Planning Process to amend the Proposed District Plan by introducing a new Special Purposes Zone and includes amendments to a number of district-wide chapters). > Section 42A report is available - https://www.qldc.govt.nz/your-council/district-plan/proposed-district-plan/hearings/te-putahiladies-mile > Pre-hearing conferencing for submissions not being supposed by experts was held over 2 days in early October, It helped submitters understand the s42a report (Planners recommendations) and ask questions, however the process did not narrow any issues. > Traffic, stormwater and density will be the main issues of contention during the hearing. There are also a number of extensions sought to the Variation which are to be considered as part of the bearing presents.	> Week commencing 30 Oct - expert conferencing to be held with the following topics covered: Infrastructure (specifically stormwater), Transport, Landscape, Economics, Urban Design, Ecology, Planning. > Opening hearing day - 27 November 2023. Procedural matters, opening legal submission on behalf of Council. > Hearing proper commences the weeks of 4 and 11 December 2023. > All must be completed and to the Ministry by 7 May 2024	Green	QLDC led Partners involved through QLSP Project Team

of the hearing process

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3. Undertake structure plans for future urban areas identified in the Spatial Plan, including identifying infrastructure triggers needed to enable and sequence new growth areas. Ensure the development of future urban areas prioritise the delivery of affordable housing options.	Developing Te Tapuae - Southern Corridor structure plan continues to be the primary focus and is being developed utilising the funding awarded from the 3W Better Off Fund. Key stakeholder workshop held on 24 October. Grow Well Whaiora partners were in attendance alongside major developers. Commercial feasibility report underway with Market Economics. Meetings have been held with all key developers to understand their aspirations. They have shared information relevant to helping progress the structure planning process and a gap analysis has been undertaken.	> Ecology, landscape assessment, geotechnical and natural hazard reporting > Pre-engagement sessions with community to be held in Jacks Point and Hanley Farm locations - 21 & 23 November > Councillor workshop - 19 December > Draft plan aimed to be completed by December 2023.	Green	QLDC led Partners involved through QLSP Project Team
4. Investigate the use of alternative funding and financing tools to accelerate infrastructure delivery.	Infrastructure Acceleration Fund Hawea > Construction of dwellings at Longview remains strong and steady; 131 consents have been granted, 86 dwellings are under construction, and a further 29 dwellings have been completed. > The Longview development is providing a meaningful and material contribution to affordable and accessible housing in the district. To date, UDHL has vested 41 sections to the Queenstown Lakes Community Housing Trust (QLCHT), with a further 17 to follow once the long-term wastewater solution is in place. > A range of updated demand scenarios are being prepared to inform detailed design of the wastewater pipeline. This additional demand assessment is necessary following (a) the extension of Hawea's Urban Growth Boundary, and (b) the inclusion of the Hawea South area in QLDC's proposed Urban Intensification Variation. Concurrently, planning applications to designate the new Domain Road Pump Station and expand the designation for the Albert Town No.2 Pump Station are well progressed, with peer reviews completed for the Domain Road Notice of Requirement and Albert Town due to be lodged in the next few weeks Three Waters Better Off Fund	> Successful water demand management interventions will enable greater utilisation of the existing water supply network, supporting near term demand while longer term planning for the scheme progresses. A water meter supplier has been selected, with a contract due to be signed by 31 October 2023. > A potential network intervention to increase yields at the existing Scotts Beach Borefield, and reduce the high pressures within the reticulated network, is being scoped and progressing in accordance with the timeframes and expectations set down in the Funding Agreement.	Green	QLDC Other parties: DIA, HUD, KO
	> QLDC have spent \$339,249 of 3W BOF to date. BOF project progress: - Extensive plant pest control work has occurred at Matakauri Wetlands and on Pig & Piegeon Island. - Blue-Green Network stakeholder engagement and information gathering phase is nearly complete. - Te Tapuae-Southern Corridor structure plan project continues to progress at a rapid pace with a draft due in December. Development of the Creativity and Cultural Strategy is a partnership between QLDC and Three Lakes Cultural Trust.The draft strategy has now been developed and will go to Council workshop 23 November Infrastructure Funding & Financing	> New funding officer role to be recruited - end of 2023. > Work to be undertaken at Albert Town Lagoon > Blue-Green Network: Dec 2023 – Draft plans to Kai Tahu February 2024 – Council workshop April 2024 - Public input > Draft structure plan due in December	Green	
	 Consideration is being given to IFF tools for the Spatial Plan, in particular the priority development areas. 			
	53		Noven	ber 2023

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5. Establish a coordinated programme that draws together central government, community providers, iwi and council projects and initiatives to improve affordable housing outcomes.	> The Joint Housing Action Plan was adopted by Council on 10 August, and has subsequently been endorsed by the Partnership Governance Group. > The focus has now shifted to implementation of the JHAP. QLDC's new Strategic Planner – Housing has been employed to lead implementation of the JHAP alongside key partners. > QLDC is preparing draft A3 slides to summarise the JHAP and the Queenstown Lakes housing story. QLDC are working with Flock Consulting, investigating the use of energy data to help identify empty homes. Work will determine the accuracy and availability of this data source. > In September, the Petitions Committee recommended the Government update the Accommodation Supplement Areas every time Statistics New Zealand (StatsNZ) updates its geographic boundaries. Government is due to respond by 4 December. QLDC is working with StatsNZ to update its boundaries ahead of any changes and has been in direct discussions with MSD. > A key focus for QLDC is to enforce the outstanding requirements of existing deeds. The deeds have been audited and prioritised. Work has commenced with the legal team and the QLCHT to understand the situation and to follow up with the developers involved. > QLDC requested a stocktake from HUD on Crown land with potential for housing in the Queenstown Lakes District. HUD have reported that apart from the ongoing Te P Tahuna project, there are no additional land opportunities that are currently being considered for 'Land for Housing' in the District. > The Grow Well Whaiora working group have begun initial discussions about understanding the implications of, and contributing to any advice, on potential policy changes from the incoming government.	> An implementation plan is being jointly developed with the Ministry of Housing and Urban Development (HUD) and Kainga Ora (KO) and will be reported to the next Partnership Steering Group meeting. > Govt to respond by 4 December 2023 regarding Accommodation Supplement Areas. > QLDC has joined the NZ Tiny House Association working group and is looking at ways to reduce barriers for tiny homeowners/renters, including better communicating local requirements. > QLDC to develop community engagement and communications plan, ahead of the upcoming tourism season, to support people to find rental accommodation and support. Discussions with Airbnb, the Chamber of Commerce, and the Queenstown Housing Initiative to support this work. > A council workshop is scheduled in December to begin a review of QLDC land with potential for disposal. This review will include an options analysis for land that could be used for affordable housing. > Kainga Ora is looking into previous work done by Kainga Ora and the Ministry of Business, Innovation and Employment on lowering the cost of construction, and will report back to the next Steering Group meeting.	Green	QLDC, HUD, KO, QLCHT & Kai Tahu

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS	
OUTCOME 2: Public tr	OUTCOME 2: Public transport, walking and cycling is the preferred option for daily travel				
6. Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network.	Queenstown Town Centre upgrades (CIP) > Work's continuing to prepare the new road base and install formwork for the concrete retaining walls at the top of the Brecon Street stairs > The new wide footpaths on Brecon Street are being used as they were intended, with groups of visitors and locals able to walk together side by side to and from Skyline and other local businesses. > Preparation is underway for the final layers of asphalt will be placed at Man and Brecon Street. Works continue on the remaining elements for the traffic light installation, and the final two sections of shared path will be placed.	> Upper Brecon St construction to be completed by 31 October 2023. > Practical completion by 22 December 2023.	Green	Ka Huanui a Tahuna (Alliance)	
	> Snagging works occurring in the Historic Core. Arterials Stage 1: Melbourne/Henry St (CIP) > There is a closure to the section of Gorge Road between Stanley Street and Weaver Street from Monday 9 October through to Friday 22 December. The road is closed to rebuild the footpath and road and put in streetlights, following the below-ground work completed earlier this year. > Piling completion on Beetham termination > Commencement of Glebe piling	 3 Waters in northern half of Melbourne St due to be completed by 31 October. Installation commences for the structural panels engraved with cultural manifestation. Work on upper and lower Suburb Street from late 	Amber	Ka Huanui a Tahuna (Alliance)	
	> Foundation pours have been completed on the St Josephs counterfort section > Staged above works continue on Gorge Rd > Night work has started on Frankton Road and will be underway until end October to install stormwater pipes and remove the guard rail from along the edge of the road.	October through to November to replace some important water infrastructure. > Construction Completion Date of 30 November 2024 > Practical Completion date of 28 February 2025			

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6. Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network.	NZUP > Similar to other projects in the New Zealand Upgrade Programme, the Queenstown package is facing significant cost pressures. > Development and design of the full package of works continues, including RMA actions. > In mid September Ka Huanui a Tahuna held targeted drop-in sessions to meet with business owners in Frankton Village and Terrace Junction who will be affected as preparation progresses for NZUP construction at the BP roundabout. A workshop was held with public transport and tourism operators to discuss the construction phasing and timing. > A delivery proposal is presently being prepared by Ka Huanui a Tahuna, for reconciliation with Waka Kotahi. The scope of this is focused on a 'Stage 1 package' of works which includes: the State Highway 6/6A (BP) intersection; the adjacent bus hub and the Howards Drive roundabout. > The costs for this Stage 1 package of works is greater than the available funding. Queenstown Public Transport Services > A range of technologies and types of public transport were considered and tested, including buses, ferries, and in the longerterm, off-road solutions, such as gondolas.	> Progressing the necessary RMA approvals (NoR's for Howards Dr, SH6/6A intersection and the Frankton Bus Hub) > Reconciling the Alliance Target Outturn Cost (TOC) with the Waka Kotahi Independent Estimator. > Updating the NZUP Governance Group & Waka Kotahi Board. > A summary of the feedback is anticipated to be shared in November 2023.	Red	Waka Kotahi (with delivery through Ka Huanui a Tahuna) W2G - QLDC, WK,ORC
	This work showed that once planned bus priority measures are in place, a bus-based solution is best for Queenstown for at least the next 30 years. > These services would start out operating with existing buses, transitioning to a fleet of zero emission buses over time. As demand increases, these buses could be replaced as and when needed by articulated or even bi-articulated buses. > Due to Queenstown's stunning geography limiting route choice, the options are about where and how the network operates. > Feedback period was held between 18 September and 9 October and there were four drop-in events held in the Queenstown area. Online feedback was available as well. > The following options were presented for feedback - Option 1: Minimal transfers - Option 2: Town Centre to Jack's Point (connection to other routes at Frankton Bus Hub) - On-demand services – Queenstown Hill & Goldfield Heights - Arrowtown via Malaghans Road sub-option	> Final decisions will be made in early 2024. > In line with the Government's zero emission bus mandate, all new buses from 2025 will be zero emission, and the entire Queenstown bus fleet will be decarbonised by 2035. Battery electric buses are most suitable as the technology is ready, well-proven in service across New Zealand, and produces zero tailpipe carbon emissions.		

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7. Complete and implement a mode shift plan for Queenstown including travel demand management measures.	Travel Demand Management (TDM) > This QLDC led project has been successfully tendered with an inception meeting to be held on 13 October 2023. A relatively quick business case process is anticipated, due completion Q2 2023/2024. > Key themes are – policy review, wayfinding, travel planning and an investigation of Transport Management Associations. > Funding is already in place for the current year.	 A stakeholder workshop is being held on 1 November for input into the business case. The business case is due for completion by Q2 2023/2024. 	Amber	QLDC, WK, ORC
	Comprehensive Parking Management Plan > Comprehensive Parking Management Plan (district wide) underway by Stantec. Inventory and occupancy work. Parking facilities being reviewed, longer term decisions with Council confirmed Council don't want parking building. Building implementation plan. Removal minimum parking requirements â€" plan to address, Transport Assessments will trigger requirements in interim.	> Parking strategy is due completion Q2 2023 / 2024 and will be followed by three initial localised parking management plans	Green	
	Beam E-Scooter Trial > QLDC continue to work with Beam and the e-scooter trial seems to be going well, looking to expand. Steady usage, developing an MOU. Commuter aspect appears low but local business buy-in to this model is slowly increasing.	> Beam scooter trial to end in two years - March 2025	Green	
8. Investigate and protect the extension of the Frequent Transit Network to Remarkables Park and the Southern Corridor.	 This priority initiative will be undertaken in conjunction with: Priority initiative 3: Undertake structure plans for future urban areas identified in the Spatial Plan. Priority initiative 6: Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network. 	> Project to be commenced.	Not Started	QLDC, HUD, WK, KO, key landowners & developers
9. Complete the Wakatipu and Upper Clutha Active Travel Networks.	Wanaka Network Optimisation (Single Stage Business Case) > WSP have been awarded the contract. Due to the late timing of the start, there is significant risk that funding for interventions will be extremely difficult to confirm before 2027 at the earliest. > Three key themes form the project - active travel, public transport and network optimisation (key routes and intersections).	> Completion of business case - early 2024 (end of Q3)	Green	QLDC, WK, ORC
	Schools to Pool route The contract for this work was awarded to Fulton Hogan Ltd. Crews have started work on Stage 3 of the pathway which runs from Hedditch Street along Lismore Street, through Lismore Park and then on to Mount Aspiring College. In November, construction will then move to Stage 2 which links Plantation Road and Mount Aspiring College to Wanaka Primary School, before the pathway runs down along the edge of Kelly's Flat to Aubrey Road.	> Stage 2 construction begins - November 2023 > Final designs of the fourth stage of work taking the active travel route from Hedditch Street down to State Highway 84, up Ballantyne Road and then into Three Parks are currently being worked on.	Green	

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9. Complete the Wakatipu and Upper Clutha Active Travel Networks.	Whakatipu Active Travel Network (WATN) > WATN is an ongoing programme that will take several years to complete. It is an integrated network of trails for walking and cycling that connects to public transport, providing a genuine alternative to getting around by car. Route C5: Arthurs Pt - Queenstown > Construction work started in late September Route B2: Fernhill - Queenstown, C7: Lake Hayes Estate - Shotover River/Kimiakau Bridge, > Detailed design is complete for the above routes. Currently no funding available to construct the improvements.	> Majority of the confirmed route construction is aimed for 2024 - 2027 > The routes without funding will be re-confirmed and submitted for funding consideration for the LTP/RLTP/NLTP processes. Route C5: > Completion - March 2024. Route B2 > Secure funding	Green	QLDC, WK, ORC
	Route A2: Shotover River/Kimiakau Bridge - Frankton > The 30% design and reconciled TOC (estimate) is expected shortly. Consultation to be undertaken with QLDC regarding urban design features for the Jim's Way bridge as a potential "gateway" to Queenstown. NZTA are still expecting that the A2 route can be constructed within the current funding allocation, but this will be confirmed shortly	Route A2: > Complete design plans and prepare consenting applications. > This will be followed by community and Kai Tahu engagement.		
	Route A7: Jacks Pt - Frankton > The current preferred option is for a route to the west side of the State Highway heading towards the Kawarau Falls Bridge. There is also an emerging option from the PT business case for an inbound bus lane adjacent to the highway south of the Kawarau Falls bridge which would require all the available road formation on the same alignment preventing the construction of a separated cycle lane. This will be confirmed in November once the emerging preferred option of the PT business case is known. This route option does not provide an immediate connection to route A8 (Lake Hayes Estate to South Frankton / Southern Corridor). Discussions have been progressing well with Remarkables Station National Trust Ltd (Queen Elizabeth II National Trust) to determine the optimal route through their land between the Park Ridge boundary and SH6 which has now been agreed in principle	Route A7: > Awaiting outcome of preferred outcome of PT Business Case - November > Complete detailed design, land acquisition and consenting for the Waka Kotahi section of the route.		
	Arthurs Point Crossing > Feasibility report (mainly Geotech) is now complete and has identified that the locations for the active travel bridge and road bridge are both suitable. However, whilst both crossing locations were suitable for their respective structures, the approaches and in the case of the road bridge, the wider corridor would need to undergo significant further planning stages. There is also a risk that both projects will have significant consenting issues, and consideration must be given to the earlier option of combining the two crossings to minimise this risk.	> W2G to revisit the business case options, noting that the structural / seismic longevity and load capacity of the Edith Cavell Bridge present a short-term risk.		

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10. Investigate establishing Upper Clutha and Sub- Regional public transport networks.	Upper Clutha > The second Upper Clutha Shuttle Trial is now underway, running from 29 May to 18 August 2023. The aim of this second trial is to refine elements of the first phase in response to feedback; test different network design options; and collect further patronage data and feedback to inform long-term public transport planning. This trial is financially supported by QLDC and Lake W naka Tourism. > The second trial concluded on August 18 2023 and a report of the findings will be available soon. > More information can be found here: https://www.communitynetworks.co.nz/shuttle-trial	> Collate all the usage data and customer feedback into a summary report. This will be shared with ORC to help support the planning for future public transport investment in the Upper Clutha.	Green	QLDC, WK, ORC
	Sub-regional > Sub-regional public transport network investigation has not commenced. This work will commence once current business cases are completed and resourcing allows.	> Secure funding and resourcing	Not started	

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OUTCOME 3: A Sustainab	OUTCOME 3: A Sustainable Tourism System				
11. Develop and implement a Destination Management Strategy to align decision making and development with sustainable development principles.	> The first action from the Queenstown Lakes regenerative tourism strategy Travel to a Thriving Future was launched on 4April 2023. Love Queenstown and Love Wanaka (project 14) >Work has commenced on the keystone project to be carbon zero by 2030 (project 9). Led by Destination Think in collaboration with the Destination Management Group (DMG), the following is underway: - Discussion paper released and feedback received - Early draft of the carbon zero roadmap prepared - Scoping for the optimal visitation project scheduled > An application has been made to MBIE to fund the development of an Emissions Reduction Plan (ERP) for the tourism system and to fund the optimum visitation project. Decision remains outstanding. > The Destination Management Organisation (DMO) board has been appointed. > RTOs have identified actions to be undertaken in their Annual Business Plans. > QLDC has secured a part-time DM Advisor role and building action plan for the year ahead.	> Provide initial internal feedback on carbon zero roadmap (October / November). > Initiate optimal visitation project (November) > Secure funding decision and start ERP project and Optimal Visitation project (TBC). > First DMO board meeting (October 25th). > Agree progress reporting format to track actions (October).	Green	QLDC, DQ and LWT (Partnership with RTOs), MBIE, Kai Tahu, DoC	
12. Implement a levy on visitor accommodation across the Queenstown Lakes.	The levy would be used primarily to fund the capital expenditure attributable to visitors. Awaiting an update from DIA and MBIE, following a change in government at October's election.	> DIA and MBIE officials to confirm new Government position and provide formal response to Mayor Lewers.	Red	QLDC and DIA	
13. Develop and implement a Tourism Travel Demand Strategy to encourage the use of public and active modes by visitors.	> This priority initiative is integrated with priority initiative 7: Complete and implement a mode shift plan for Queenstown including travel demand management measures.	> Project has yet to be started. Will form part of the Travel Dmand Management programme.	Not started	QLDC, WK, ORC, Kai Tahu	
14. Investigate establishing a sub-regional public transport network that provides for both local residents and visitor needs.	 > This priority initiative is integrated with priority initiative 10: Investigate establishing Upper Clutha and Sub-Regional public transport networks. > The Spatial Plan envisages public transport connections between Queenstown, Wanaka and Cromwell. 	> Sub-regional public transport network investigation will commence once current business cases are completed.	Not started	QLDC, WK, ORC, Kai Tahu	

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OUTCOME 4: Well-designed neighbourhoods that provide for everyday needs						
15. Develop open space network plans to deliver the Blue-Green Networks.	 Information gathering has involved collation and review of all relevant QLDC, Kai Tahu and other organisation reports, plans and strategies, GIS data and maps, where available Two full day wananga have been held with Aukaha and TAMI, one in Invercargill and one in Queenstown which included a site visit to the Southern Corridor. The two wananga have been an effective way of developing a significant amount of matauranga/knowledge and opportunities to understand how to inform a BGN from a Kai Tahu perspective. The end product and mechanisms for how QLDC and Kai Tahu will apply this matauranga to deliver outcomes on the ground are being actively worked on and developed. Full day workshops were held in the Whakatipu and the Upper Clutha in August. 	> Summary of Wananga I & II to be finalised and shared with project team > September – November Draft Open Space Network Plans including Storyboard > December – Draft plans to Kai Tahu > February 2024 – Council workshop > April 2024 – Public input > Mid 2024 – Finalise Community Open Space Network Plans and Blue Green Network Report.	Green	QLDC, Kai Tahu		
16. Complete, update and implement QLDC Community Facilities, Parks and Reserves and Community Wellbeing strategies and plans.	Community Facilities Strategy - Implementation Paetara Aspiring Central > 17th August – Sports Flooring Complete > 26th August – Specified Systems Inspection > 30th August – PCG #5 and Defecting > 7th September – Practical Completion > 1 October official opening ceremony > The building features two multi-use indoor courts, a separate studio that could be used for dance, yoga and fitness classes, or as a meeting space, and dedicated areas for Kahu Youth and Aspiring Gymsports. Whakatipu Community Hub Charitable Trust > The Trust aims to use the approximately 1.18ha of land to provide a community facility, offering affordable office rental and co-working spaces, to be used by organisations in the Queenstown Lakes District. > The ground lease was approved by Council on 23 March 2023 > Design is underway by the Trust with input as required from QLDC.	> Paetara Aspiring Central project complete > Design to be completed > WCHCT to continue to investigate further funding options.	Green	QLDC		

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16. Complete, update and implement QLDC Community Facilities, Parks and Reserves and Community Wellbeing strategies and plans.	Parks and Open Spaces Strategy - Implementation > Wanaka Lakefront Development Stage 5 - Working towards detailed design. On hold due to annual plan reassessment.	> Requested to report back to Council - November.	Red	QLDC
strategies and plans.	> Coronet Forest Harvest Operation - The Tree felling is now complete and the site will be formally handed back to QLDC in Spring. The contractors are carrying out post harvest remedial works clearing culverts and sediment traps The RFP for the planting Contractor has closed 6,300 trees were planted into the site at the end of August.	> An RFP for the Planting contractor will be awarded in October 2023.	Green	
	> Mount Iron Recreation Reserve - Council staff are working to develop a draft Reserve Management Plan for the local landmark. Public insight is vital to planning how the recently acquired land should be used, managed, and preserved.	 Community engagement planned for end October/November 2023. Draft Reserve Management Plan is shared with the public in May 2024. 	Green	
	- An online map to drop pins on and share ideas is available on QLDC's Let's Talk website, and these early thoughts shared by the community will help guide the development of the draft Reserve Management Plan for Mount Iron Recreational Reserve.	>QLDC's application for management of a further 52.8 hectares of reserve land adjacent to the current purchase and currently governed by Department of Conservation Te Papa Atawhai (DOC) remains in progress.		QLDC
	Community Partnerships Plan > Community Partnerships Plan has succesfully received funding from 3 Waters Better Off fund (\$250k). Funds will be utilised towards the Accessibility Audit and the Creativity and Cultural Strategy.			
	Creativity and Cultural Strategy > Development of the Creativity and Cultural Strategy (CCS) is a partnership between QLDC and Three Lakes Cultural Trust. QLDC has supported the process by funding the Trust to develop the draft CCS, promoting public communications, providing policy development advice, and coordinating extensive internal/officer feedback.	> Council workshop - 23 November > Public consultation - Feb/March 2024	Green	
	>The draft strategy has now been developed and will go to Council workshop 23 November, with public consultation to occur in Feb/March 2024			
17. Develop a Grow-well Design Guide to improve the quality of built form and embrace Kāi Tahu cultural values.	> This priority initiative has not yet commenced. > Funding is available to commence this project in Year 3 (2023/24).	> Project scoping discussions to be held between Kai Tahu and QLDC. > Project plan to be initiated.	Not started	Kai Tahu, QLDC

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OUTCOME 5: A diverse eco	OUTCOME 5: A diverse economy where everyone can thrive					
18. Develop an Economic Diversification Plan.	> This is one of the six initial priorities for the partnership's joint work programme, as agreed at the PGG in Sept 2021. > Research, analysis and industry engagement, commissioned from MartinJenkins, explored further and helped identify potential diversification opportunities and actions for the basis of the draft EDP. > Engagement is underway with a number of key partners, to ensure the plan is a collaborative effort. Over the coming months, the goal is that some of these partners will endorse the plan by adding their logo to the document. > Community consultation planning is underway, with a proposed go-live date of early November. This will tie in with the third Diversification Snapshots event on 6 November 2023	> Community consultation to run November 2023 > Diversification Snapshot Event - 6 November 2023 > Feedback from consultation used to refine plan - January 2024 > Final design complete and partners invited to endorse - early 2024 > Council endorsement sought - early 2024	Amber	QLDC, MBIE		
19. Support the Otago Regional Economic Development Network to continue to deliver regionally connected initiatives.	> Working with the Otago Regional Economic Development Network to identify and deliver initiatives that have cross-district benefit. Projects underway include: - Development of Al micro credentials is underway - Lifetime value of the visitor - 2/3 pilot projects being designed with exporters/govt agencies - Tourism Innovation Hub - creating a proposal to host tourism innovation events in the district - Support for film infrastructure confirmed with an underwite annouced for Silverlight Stage 1 Tourism tech 'famils' - operators can see technology being used within businesses	October 2023 – Lifetime value pilots application for Stage 2 funding made to MBIE Tourism Innovation Fund. Third annual Diversification Snapshots event on Monday 6 November, which will include updates on diversification work happening across the district	Green	QLDC, MBIE		
20. Review and update the zoning of centres and major employment locations in the District Plan to be consistent with the Spatial Plan.	> This priority initiative aligns with priority initiatives 1 and 2. It is integrated within implementing Policy 5 of the NPS UD and the Priority Development Area work.	> Initiate development of structure plans for all PDAs (except Ladies Mile)	Green	QLDC		
21. Establish a Queenstown Lakes utility infrastructure providers forum to improve coordination with Spatial Plan outcomes and resilience of the networks.	> Lifeline utility providers have been engaged via the Spatial Plan 2.0 and Te Tapuae Southern Corridor structure plan process.	> Ongoing engagement with Lifeline utility providers in regards to Spatial Plan 2.0 and Te Tapuae Southern Corridor structure plan process.	Green	QLDC		
22. Identify and ensure the efficient operation of main freight routes by developing a Network Operating Plan.	> Expansion of the Network Operating Frameworks and business cases to elevate the current understanding to a District Wide level.	Subject to funding availability.Undertake a Business Case Analysis	Not started	QLDC, WK, ORC		

PROJECT	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
FUTURE DEVELOPMENT STRATEGY - GENERATION 2.0 OF SPATIAL PLAN				

Future Development Strategy (FDS)

- > FDS project team established (B&A, ORC and QLDC) and weekly meetings are held.
- > 22 June 2023 a meeting with Aukaha and Te Ao Marama discussed the Kai Tahu Values Framework and Outcomes and improving visibility in the FDS, building off the existing values framework and outcomes of Grow Well | Whaiora. Te Ao Marama and Aukaha want the opportunity to consider separately how to progress possible strategies and actions. QLDC staff are preparing high level wiring of how the strategic framework and Kai Tahu values link to implementation/strategies. Project team also looking at how to show the links visually.
- > Infrastructure meeting held on 23 June
- > A draft of the Housing Business capacity Assessement work has been completed by MRCagney and this is now in the review stage.
- > Call for sites engagement closed on 16 July 2023. This was a public call for people to suggest sites and areas that could be considered suitable for future urban development, as well as provide suggestions for special environmental features that warrant greater protection or enhancement, and/or information on areas participants consider inappropriate for urban development.
- > Sites will now be evaluated using the site assessment methodology and multi criteria framework.

- > Hui with Aukaha and Te Ao Marama to be held in Queenstown - 17 August
- > PWG and stakeholder workshop on draft spatial scenarios scheduled for 28 August 2023.
- > Next joint elected member workshop scheduled for 19 September 2023. Will provide an update on the call for sites process and spatial scenario development.

UPCOMING STAGES

- > Stage 4: Development and evaluation of spatial scenarios
- Technical evaluation of proposals for protection, development and growth
- Modelling and multicriteria analysis
- > Stage 5: Infrastructure Integration and Implementation Plan
- Identify infrastructure required to implement emerging preferred spatial scenarios.
- Funding Options Analysis
- > Stage 6: Community Engagement on spatial scenarios
- > Stage 7: FDS drafting and preparation for SCP
- Draft Statement of Proposal (the FDS), summary document and consultation material

Stage 8: Special Consultative Process Public Notification of FDS documentation - Targeting first QLDC & ORC Council meetings of 2024 (8 February 2024)

Stage 9: Summarising Submissions, preparation of final FDS document

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