

# Finance Management Report January 2026

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## FY Net Operating Surplus vs Budget

**\$3.4M F**

▼\$0.1M PM

Revenue **\$3.6M** (2.5%) F  
Expenditure **\$0.3M** (0.2%) U

## Forecast FY Capex Spend

**\$136.0M**

**93%**

▼\$9.0M PM

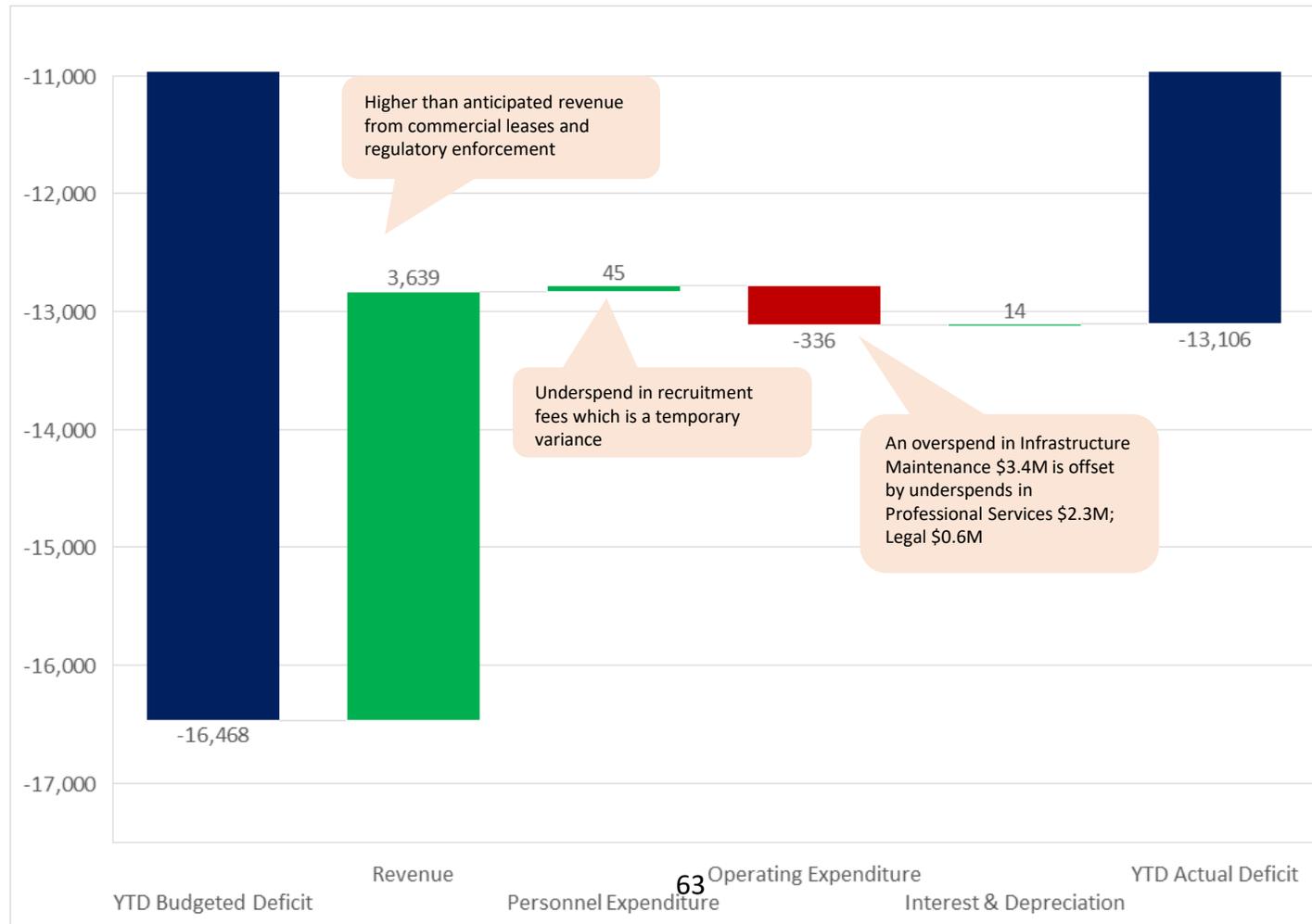
# YTD Financial Position

	YTD Actual \$M	YTD Budget \$M	YTD Variance \$M
<b>OPERATING REVENUE</b>			
Total Operating Revenue	149.2	145.5	3.6
<b>OPERATING EXPENDITURE</b>			
Total Personnel Expenditure	36.4	36.4	0.0
Total Operating Expenditure	69.1	68.7	-0.3
Interest & Depreciation	56.8	56.8	0.0
<b>Total Operating Expenditure</b>	<b>162.3</b>	<b>162.0</b>	<b>-0.3</b>
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>-13.1</b>	<b>-16.5</b>	<b>3.4</b>
<b>CAPITAL REVENUE</b>			
Income - Development Contributions	20.1	16.6	3.6
Income - Vested Assets	27.0	16.1	11.0
Income - Grants & Subsidies Capex	2.6	7.3	-4.8
Income - Dividends received	8.8	7.5	1.3
Income - Gain/(loss) on disposal of property, plant & equipment	5.4	0.0	5.4
<b>Total Capital Revenue</b>	<b>64.0</b>	<b>47.5</b>	<b>16.5</b>
<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>50.9</b>	<b>31.0</b>	<b>19.9</b>

# Operating Summary

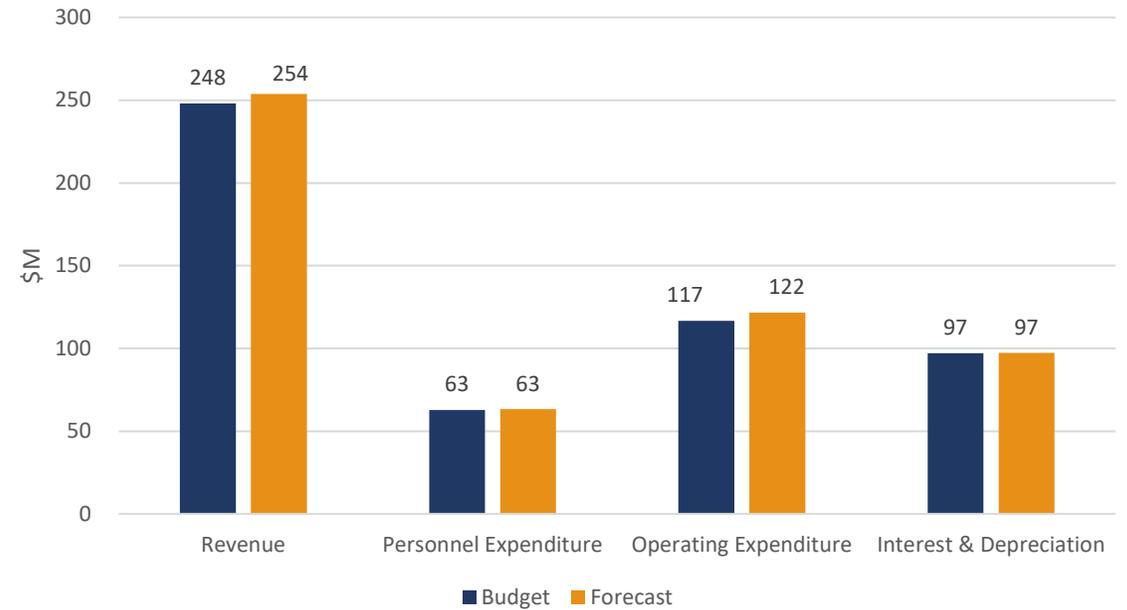
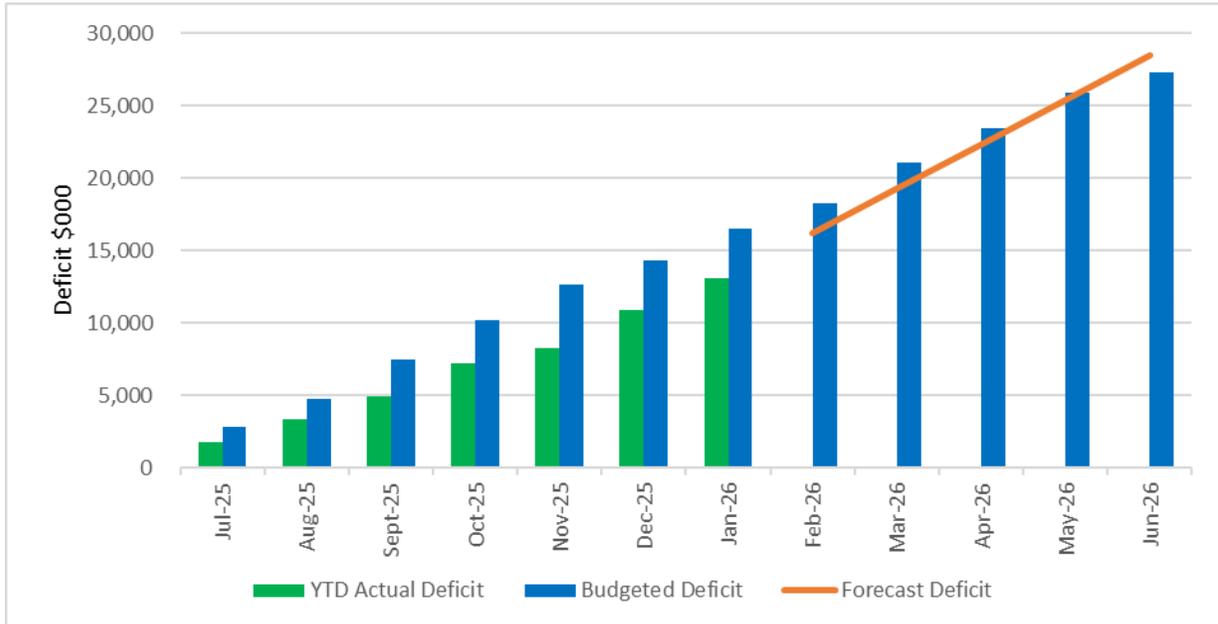
# What is driving the YTD variance?

YTD Net Operating Surplus / (Deficit) – **\$3.4M F**



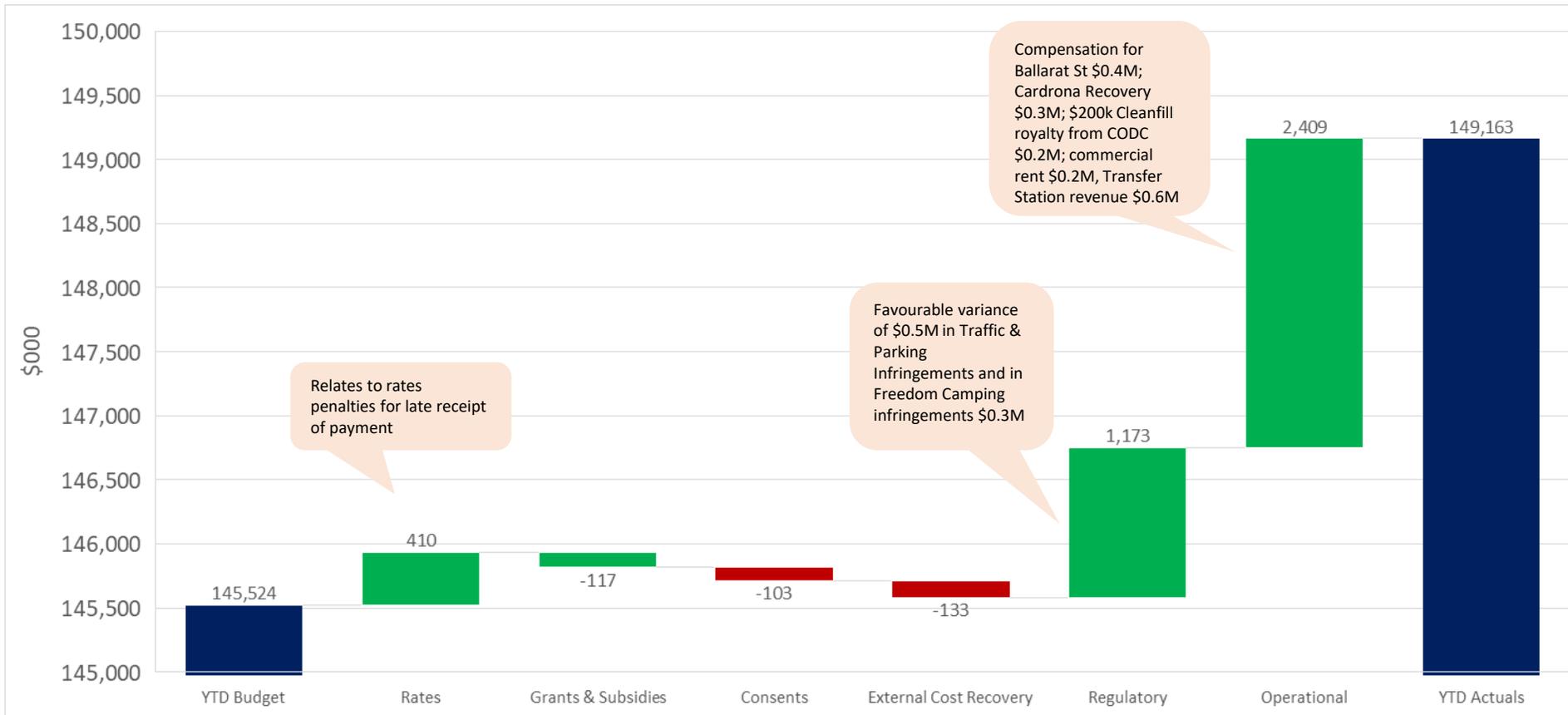
# What is the forecast year end position?

FY Net Operating Surplus / (Deficit) vs Budget– **\$0.3M favourable**



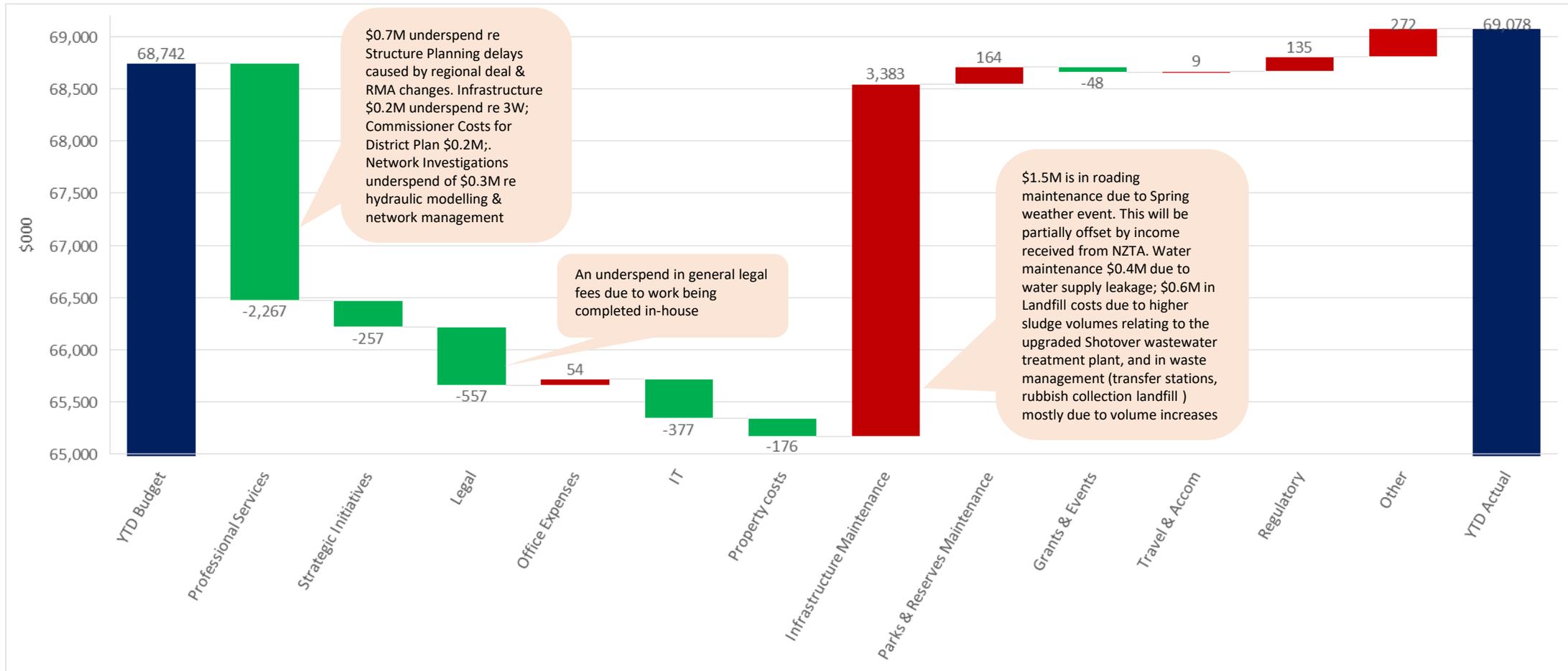
# Breakdown of the Revenue variance

YTD revenue – **\$3.6M (2.5%) favourable**



# Operating Expenditure

Operating Expenditure **\$0.3M (0.5%) overspent**



# Capital Expenditure Summary

# 25/26 Capex Delivery

## YTD Spend vs YTD Budget

**\$60.0M / 89%**

Grouping	YTD Budget	YTD Actuals	YTD Var	% Spent
High Profile	0.3	-0.4	0.7	-161%
PMO INF	35.3	33.1	2.2	94%
Renewals	12.8	13.0	-0.2	101%
Other New Capital	19.0	14.4	4.7	76%
<b>QLDC Total</b>	<b>67.4</b>	<b>60.0</b>	<b>7.5</b>	<b>89%</b>

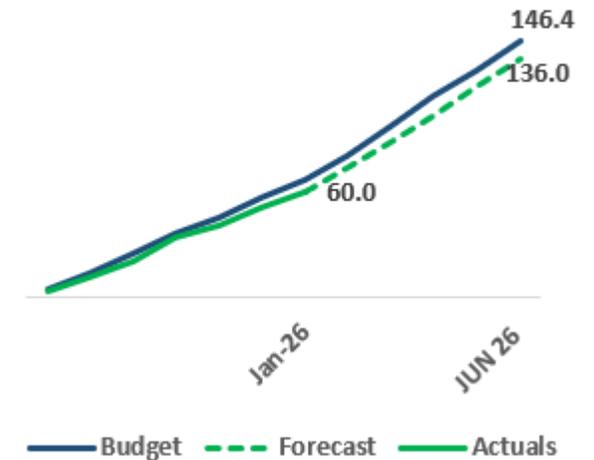
## Full Year Forecast

**\$136.0M / 93%**

Grouping	FY Budget	FY Forecast	FY Var	% Fcast
High Profile	2.4	-1.0	3.4	-42%
PMO INF	70.7	72.5	-1.8	103%
Renewals	31.1	28.1	3.0	90%
Other New Capital	42.2	36.4	5.7	86%
<b>QLDC Total</b>	<b>146.4</b>	<b>136.0</b>	<b>10.4</b>	<b>93%</b>

Forecast Range	
90-105%	<span style="color: green;">●</span>
80-89%	<span style="color: orange;">●</span>
<80%	<span style="color: red;">●</span>

QLDC - 25/26 Capex Budget vs Actuals (\$M's)



Note: Forecast underspend of \$1.9M for Arterial Stage One (\$2.1M below 25/26 budget) to offset 24/25 overspend of \$1.9M.

Significant project spend forecast in coming months Feb-Jun includes Upper Clutha Conveyance Scheme (\$16.7M), CBD to Frankton Reticulation (\$7.9M), Robins Road Conveyance Upgrade (\$5.9M).

- Jan Spend - \$9.1M
- YTD Avg per Month - \$8.6M
- Feb to Jun 26 Monthly spend required to meet forecast - \$15.2M

# Impacts on Capex Renewals

## QLDC Total Renewals forecast \$3.0M (10%) below budget of \$31.1M

### > Infrastructure Renewals \$1.9M (8%) below budget of \$24.8M:

- Buildings \$0.7M underspend due to Wanaka Airport deferred spend due to Warbirds Over Wanaka
- Transport \$0.5M of road metalling budget to be ringfenced for carry forward to 2026/27 for rehab construction.
- Waste Management \$0.1M underspend likely within community composting.
- 3 Waters currently forecasting \$0.5M underspend (offsets with minor improvements overspend) excluding unplanned works.

### > Community Services Renewals \$1.1M (18%) below budget of \$6.2M:

- Parks & Reserves \$1.0M underspend - \$0.3M carry forward required for Fernhill playground (design to be completed 25/26 followed by construction 26/27) and \$0.7M carry forward expected for Parks Structures re Arrowtown River anniversary loop foot bridges with construction expected from July to August 2026.
- Venues & Facilities \$0.1M underspend to offset a transfer to Sports Field Lighting (under Parks & Reserves)

Renewals Summary Table		Full Year				Year to Date			Total Forecast		
Directorate	Programme	2025/26 Budget	2025/26 Actuals	2025/26 Var	% Spent	2025/26 Budget	2025/26 Var	% Spent	2025/26 Forecast	Forecast Var	% Fcast
<b>Infrastructure</b>		<b>24.8</b>	<b>10.3</b>	<b>14.5</b>	<b>42%</b>	<b>10.2</b>	<b>-0.1</b>	<b>101%</b>	<b>23.0</b>	<b>1.9</b>	<b>92%</b>
	Buildings & Other	4.4	1.5	2.9	35%	1.9	0.4	80%	3.7	0.7	83%
	Transport	10.5	5.4	5.1	51%	4.3	-1.1	126%	10.0	0.5	95%
	Waste Management	2.5	0.5	2.0	20%	0.5	-0.0	106%	2.4	0.1	95%
	3 Waters	7.4	2.9	4.5	39%	3.6	0.7	81%	6.9	0.5	93%
<b>Community Services</b>		<b>6.2</b>	<b>2.6</b>	<b>3.7</b>	<b>42%</b>	<b>2.4</b>	<b>-0.2</b>	<b>108%</b>	<b>5.1</b>	<b>1.1</b>	<b>82%</b>
	Libraries	0.6	0.4	0.2	61%	0.3	-0.0	112%	0.6	0.0	100%
	Parks and Reserves	4.5	1.7	2.8	38%	1.4	-0.3	118%	3.5	1.0	78%
	Venues and Facilities	1.2	0.6	0.6	47%	0.7	0.1	84%	1.0	0.1	88%
	<b>Total Renewals</b>	<b>31.1</b>	<b>12.9</b>	<b>18.2</b>	<b>42%</b>	<b>12.7</b>	<b>-0.3</b>	<b>102%</b>	<b>28.1</b>	<b>3.0</b>	<b>90%</b>

# Impacts on Capex New Capital

## QLDC Total New Capital Forecast \$7.3M (6%) below budget of \$115.3M

### > Infrastructure New Capital \$4.0M (4%) below budget of \$101.0M:

- Buildings (\$1.1M) - Wanaka Airport Compliance \$0.8M to require carry forward, as per forecast provided by QAC (delay due to Warbirds Over Wanaka).
- Transport (\$3.0M) - Forecast underspend of \$2.1M for Arterial Stage One. Actuals relative to budget are influenced by the Alliance credit to QLDC offsetting project expenditure, with some misalignment between the timing of the credit and the timing of project expenditure. This will be resolved through 2026/27 expenditure reporting as project close out costs are reflected and contingency is carried into the defects period. Carry forward of \$0.6M expected for Minor Improvements unsub Whakatipu for construction 26/27.
- 3 Waters 0.5M – Includes \$4.9M above budget due to timing of works for CBD to Frankton Conveyance (budget to be brought forward at YE). Offset with carry fws likely of \$1.0M for Lakeview Dev SW (contribution for swales), \$0.8M for Kingston new WW Scheme, \$0.7M for Project Shotover WW Stage 3, \$0.4M for Kingston new SW Scheme and \$0.4M for Robins Road Conveyance Upgrade.

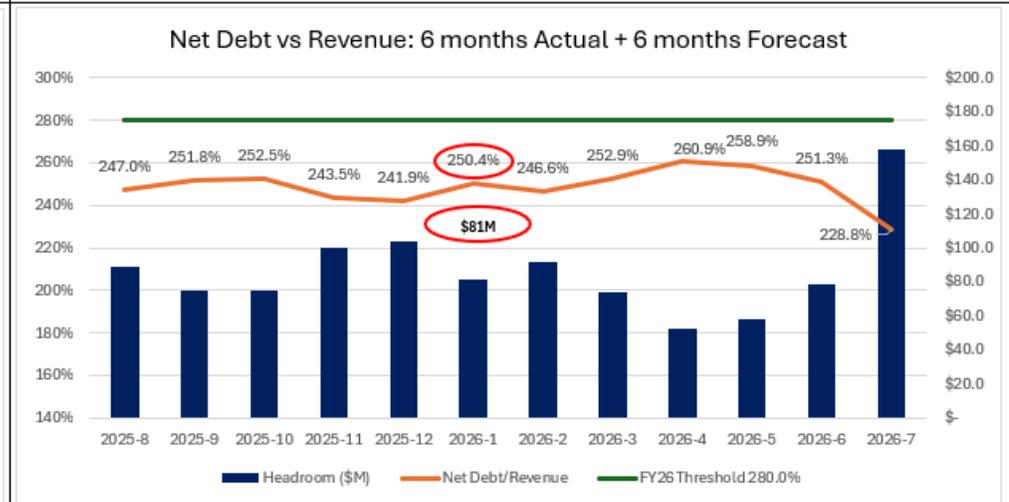
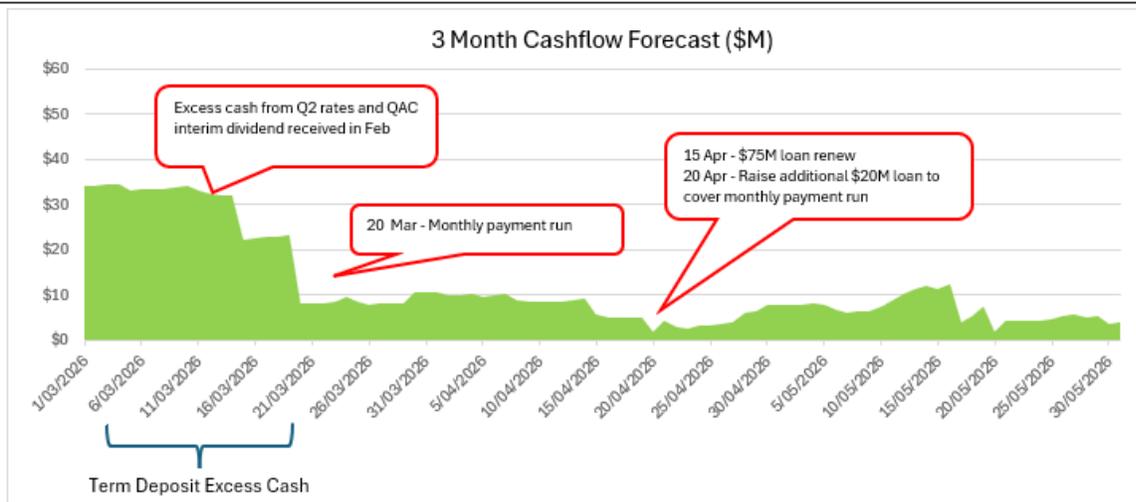
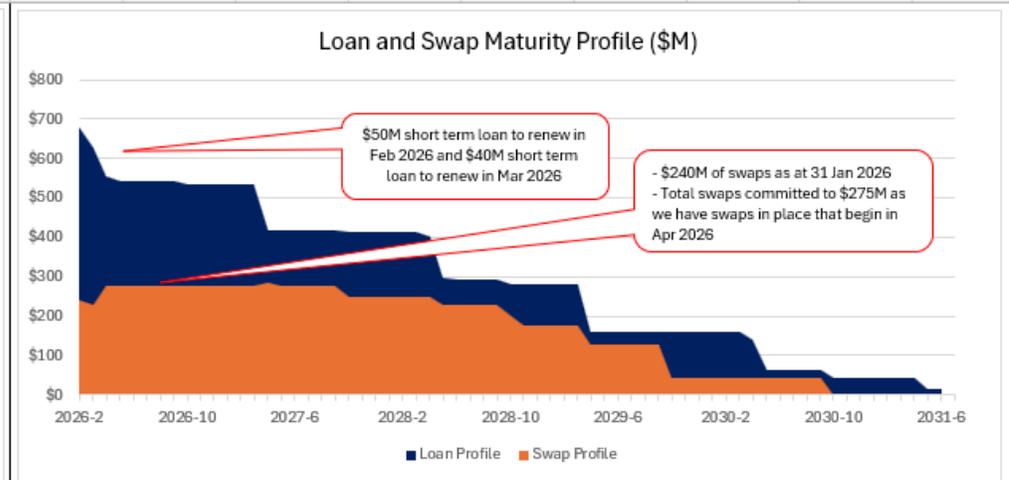
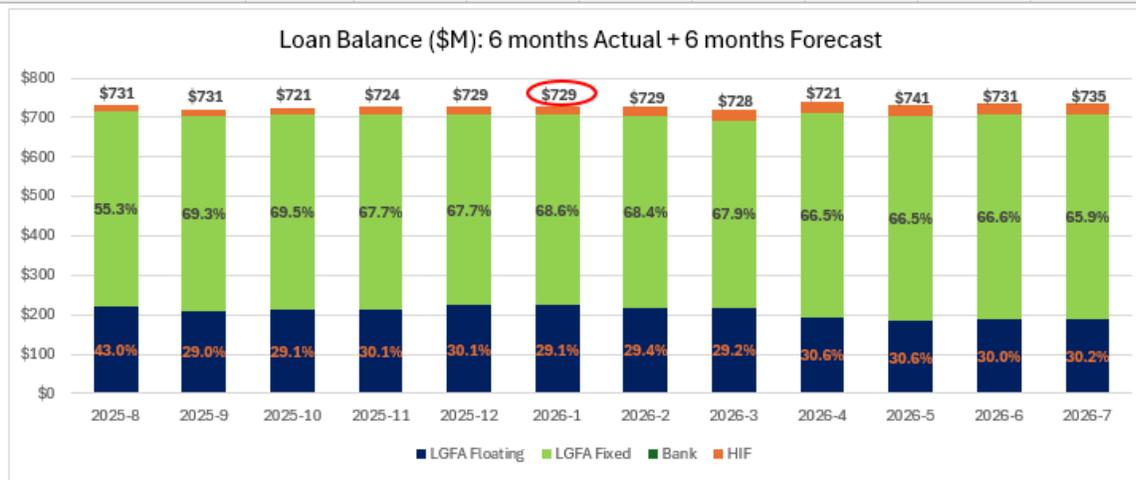
### > Community Services New Capital \$3.4M (28%) below budget of \$12.1M:

- Buildings (\$1.5M) – 516 Ladies Mile delays to current year spend due to land use discussions and underground infrastructure works undertaken.
- Venues & Facilities (\$1.5M) - \$0.8M likely carry forward for Queenstown New Sports Fields (only design to be undertaken 25/26). \$0.5M likely carry forward for QEC, Wanaka and Arrowtown Pool Energy Upgrades (Options for heating solutions are currently under review; with design planned 2025/26 followed by construction 2026/27)

New Capital Summary Table		Full Year				Year to Date			Total Forecast			
Directorate	Programme	2025/26 Budget	2025/26 Actuals	2025/26 Var	% Spent	2025/26 Budget	2025/26 Var	% Spent	2025/26 Forecast	Forecast Var	% Fcast	
<b>Infrastructure</b>		<b>101.0</b>	<b>42.4</b>	<b>58.6</b>	<b>42%</b>	<b>48.3</b>	<b>5.9</b>	<b>88%</b>	<b>97.0</b>	<b>4.0</b>	<b>96%</b>	●
	Buildings & Other	4.4	0.3	4.0	7%	1.6	1.3	20%	3.2	1.1	74%	●
	Transport	7.2	2.4	4.8	33%	4.0	1.6	61%	4.2	3.0	58%	●
	Waste Management	2.7	0.6	2.1	23%	1.4	0.8	44%	2.3	0.4	86%	●
	3 Waters	86.7	39.1	47.6	45%	41.3	2.3	95%	87.2	-0.5	101%	●
<b>Community Services</b>		<b>12.1</b>	<b>3.4</b>	<b>8.7</b>	<b>28%</b>	<b>5.2</b>	<b>1.8</b>	<b>65%</b>	<b>8.7</b>	<b>3.4</b>	<b>72%</b>	●
	Buildings	3.9	1.0	2.9	26%	1.4	0.4	71%	2.4	1.5	62%	●
	Parks and Reserves	4.8	1.9	2.9	39%	2.3	0.4	81%	4.3	0.4	91%	●
	Venues and Facilities	3.4	0.6	2.8	16%	1.5	1.0	36%	1.9	1.5	57%	●
<b>Corporate Services</b>		<b>2.0</b>	<b>1.2</b>	<b>0.8</b>	<b>58%</b>	<b>1.1</b>	<b>-0.1</b>	<b>105%</b>	<b>2.2</b>	<b>-0.2</b>	<b>111%</b>	●
	Information Management	2.0	1.1	0.8	57%	1.1	-0.1	106%	2.2	-0.2	111%	●
	Libraries	0.0	0.0	0.0	76%	0.0	0.0	76%	0.0	0.0	100%	●
	<b>Total New Capital</b>	<b>115.3</b>	<b>47.0</b>	<b>68.3</b>	<b>41%</b>	<b>54.8</b>	<b>7.7</b>	<b>86%</b>	<b>108.0</b>	<b>7.3</b>	<b>94%</b>	●

# Statement of Financial Position

# Treasury Dashboard



# Debtors Analysis

As at 31 January 2026	Actual \$'000	Variance to Pr Yr - inc/(dec) \$'000
<b><u>Aged Debtor Analysis</u></b>		
90 days +	6,609	(202)
<b>Total Trade &amp; Other Receivables</b>	<b>20,247</b>	<b>(80)</b>
Allowance for doubtful debts	(4,429)	(359)
90 days +	4,591	1,762
<b>Total Development Contributions</b>	<b>6,399</b>	<b>1,762</b>
Previous years rates arrears	1,615	(563)
<b>Total Rates Receivables</b>	<b>9,546</b>	<b>1,593</b>
<b>Total Receivables</b>	<b>31,763</b>	<b>2,916</b>

## Trade and other receivables:

2.9M of the 90days overdue balance relates to vehicle infringements, \$2.3M consenting debtors (initial fees and additional invoicing) and the rest for other sundry and property debtors (The aged debt is allowed for in the \$4.4M doubt debt provision).

## Development contributions:

There are 155 DC's that are outstanding at 31 January and 124 of these are >90days overdue

## Rates:

355 properties in arrears at 31 January (145 less than Dec25 and 191 less than Jan25)  
30% are rated as residential, 23% vacant sections, 21% country dwelling and 10% accommodation.

<sup>73</sup> *We are actively chasing this debt*

# Statement of Financial Position

As at 31 January 2026	Actual \$M	Variance to Pr Yr \$M
Current Assets	46.3	(6.5)
Non-current Assets	3,399.2	152.9
<b>Total Assets</b>	<b>3,445.6</b>	<b>146.4</b>
Current Liabilities	314.5	(15.5)
Non-current Liabilities	532.0	11.6
<b>Total Liabilities</b>	<b>846.4</b>	<b>(3.9)</b>
<b>Net Assets &amp; Liabilities</b>	<b>2,599.1</b>	<b>150.4</b>
<b>Equity</b>		
Reserves	1,742.0	88.7
Accumulated funds	857.1	61.7
<b>Total equity attributable to Council</b>	<b>2,599.1</b>	<b>150.4</b>

## Key variances vs prior year

### Assets:

- Net \$146M of non-current assets increase in Plant Property Equipment (PPE) includes
  - \$62.6M increase in capital work in progress (WIP) – first batch of capitalisations completed for FY26 \$11.2M
  - \$13.3M 3w vested assets commissioned in FY26, with additional \$12M (approx) to be recognised for quarter 1
  - \$69.4M increase in roading assets including the \$11.1M revaluation gain from FY25

### Liabilities:

- \$33.1M net increase in total borrowings to fund the capital borrowings

Coming up.....

# Upcoming Timeframes

## **17 March: LTP Steering Group 2**

- Strategies & capex prioritisation

## **19 March: Full Council meeting**

- Adopt the AP26/27 Consultation Document

## **14 April – LTP Steering Group 3**

- Revenue levers