

2020-2021 Annual Plan | 2020-2021 Mahere Ā-Tau

QLDC Annual Plan
2020-21 Submissions

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Submission Annual Plan_200417.docx

Ben Adand



Submission Annual Plan

Everything has change. Our way of life has dramatically changed. It is hard to talk about diversifying the economy when so many people stand to lose their businesses, jobs and maybe homes. I stood in front of the council making a submission on the Climate Action Plan only a week before the country was shut down. One section of that submission is as follows

"The Climate Action Plan has many references to Sustainable Tourism, which is amazing. My deep concern is that no matter how sustainable our local tourism is, when carbon shame, carbon cost, or even the present major issue of Covid 19 impacts our visitor arrivals it will simply not matter how sustainable we are if the people do not come."

In this crazy time and need to create jobs and momentum, please can we do this for the benefit of the residents and the environment, these we know will be here in two years' time if we get it right. With money spent to diversify and localise our economy we can continue to grow our community. If we choose to spend money on tourism infrastructure, then we are rolling the dice on the outcome. We cannot predict the future of global tourism; we do know it will not be the same...

It has been amazing because we are not bombarded with vehicles zooming past taking our attention. Even more importantly as parents are not constantly on heightened senses protecting children from vehicles. With the Government backing cycleways and with a lack of tourism traffic on our roads now would be the time to do a massive project. This is not the piece by piece over years as currently planned, this is do it all and do it now. In Wanaka this means starting immediately on

1. **Aubrey Rd protected cycleway design to be completed and implemented**
2. **Anderson Rd protected cycleway implementation to be undertaken**
3. **Schools to Pool cycleway to be designed and completed**
4. **Wānaka Town Centre protected cycleways to be designed and completed**
5. **Beacon Point Rd protected cycleway to be designed and completed**

To diversify the economy, this could centre around

1. Education. Lets build a private learning institute and then rent out the space.
2. Innovation. Build an EPIC centre like Christchurch post-earthquake.
3. Remote diagnostics. If our country can isolate itself, why can't our medical practitioners work through our daytime (Europe night) to analyse medial test?
4. Build a hemp processing plant and encourage the growing to supply the local building industry? No need to import, and end of life of hempcrete will not create the burden on waste processing we currently have at the end of life for buildings of the future.
5. Subsidise NASA to invest locally, surly we have put to bed the airport debate.

I'm not the ideas guy, there are heaps of people doing a great job in this space. I am simply adding my voice. Thank you for listening.

Q. FEEDBACK:

Hi there,

I am sending this through in support for Aspiring Gymsports Application for a Community Funding Grant. See application attached

Erin Allison



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Our group of over 130 businesses rejects the proposal to increase rates on our premises while COVID-19 has such a devastating effect on district incomes. We anticipate that there will simply be almost NO money coming into our businesses for the foreseeable future. Any proposal at this time to increase rates reflects not only a lack of empathy but a serious misjudgment of financial and economic fundamentals – no money in means no money out. We simply do not expect to have the income streams to pay existing rates, let alone increased rates and on a personal note I can't even afford to pay my mortgage or body corp fees let alone to be faced with a rate increase. The rates we pay in Queenstown are double the rates we pay in Auckland for the same CV value. You will destroy the real estate market as it will be flooded with properties for sale all at fire sale rates which will decrease the average value of houses in QT area.

We urge the council to join others throughout New Zealand in exercising restraint at this time of national emergency. We seek a decision to defer any rates increases until the economic situation returns to businesses and households to positive income streams.

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Thank you

Kim Badger

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Cosy Homes QLDC Annual Plan 2020 Submission.docx

Cosy Homes Charitable Trust



Contact:

Jeremy Baker, Project Manager



Submission to the Queenstown Lakes District Council's 2020-2021 Annual Plan

The Cosy Homes Charitable Trust works across the Otago region, including the entirety of the Queenstown Lakes District, and therefore has a keen interest in aspects of Council's Annual Plan that relate to housing issues.

Cosy Homes made a submission to the Council's 10 Year Plan in 2018; many of the issues raised in that submission are still valid, namely:

- Housing availability and affordability are key issues in the district; however, housing quality must also be addressed in both existing and new housing stock;
- There are currently limited financial resources available to Queenstown Lakes District residents to make capital changes like adding efficient heating appliances and insulating older homes.

We applaud Council's initiative to utilise eco-design and low impact principles in QLDC property projects. However, more expansive action is needed to address the District's housing quality issues. The negative health, social, and economic impacts associated with substandard housing and the lack of affordable housing in the Queenstown Lakes District are detailed in a forthcoming report by the Southern District Health Board. Now as we grapple with the implications of responding to COVID-19, including the requirement to stay home and the widespread economic impacts, ensuring that everyone has a warm, dry home is more critical than ever. Council can demonstrate further leadership by enabling and empowering the community to take action to improve housing quality.

We have two recommendations to address these issues that we request be included in the Annual Plan:

- 1) **Establish an Eco Design Advisor position at QLDC; and**
- 2) **Establish a Voluntary Targeted Rates programme to assist homeowners in upgrading insulation and clean heating.**

As outlined below, implementing these recommendations will promote positive health outcomes for Queenstown Lakes District residents and enhance the sustainability of the District's built environment. These initiatives are aligned with the aspirations set out in QLDC's Vision Beyond 2050, in particular 'thriving people' (everyone can find a healthy home in a place they choose to be) and 'zero carbon communities' (our homes and buildings take the best ideas from the world, but use sustainable, locally-sourced materials). They also support delivering on many of the Community Outcomes identified in QLDC's 2018-2028 Long Term Plan, including Community Services and Facilities (communities have a good standard of living and wellbeing) and Environment (quality built

Cosy Homes Charitable Trust



environments that meet local needs and respect the local character). Furthermore, they would directly contribute to key outcome 3 of QLDC's Climate Action Plan 2019-2022: built environment and infrastructure is climate responsive.

Providing these services to the Queenstown Lakes District community also has the potential to positively impact public health through improved air quality. As you know, Otago currently faces serious air quality challenges, with many areas struggling to meet the current particulate standards during the winter months. Assisting residents with implementing energy efficiency improvements and upgrades to modern, clean heating appliances will help to reduce avoidable particulate emissions associated with older burners and insufficiently insulated homes.

Recommendation One – Hire an Eco Design Advisor

QLDC has a mix of older homes, a significant amount of newer homes and many more currently planned/under development.

Older homes in Otago are often under or uninsulated, lack efficient and whole house heating, and often have moisture issues – in other words, cold, damp and mouldy. They require remedial updates to increase the health and thermal performance of the home. After four years of providing education in the Otago community, Cosy Homes can say with confidence that there is a general lack of home performance knowledge; this cuts across all socioeconomic categories. Additionally, new residents to the region may also need additional assistance understanding how to live in a kiwi home and/or in the Queenstown Lakes District climate.

The growth in your district is an incredible opportunity to build high quality housing that has positive impacts on health and energy efficiency. Most homes will be built to the NZ building code minimum standards (as with most new NZ homes). Viewing this another way, constructing a home that just meets the building code is **the worst house you are legally allowed to build**. Most new built-to-code homes in New Zealand only rate a 4/10 on the nationally recognised Homestar rating standard, which provides a clear framework for home sustainability and performance. By contrast, a new home receiving a 6 rating would be 38% more efficient than a code-built home while adding only 1.5% to the costs of construction. On account of the compelling efficiency and health benefits available for a marginal increase in cost, Kainga Ora (formerly Housing NZ) has committed to building all of its new homes to a Homestar 6 standard. Homestar is a convenient example, but is just one of many options available as a guide to building better housing.

Cosy Homes strongly encourages QLDC to create a full-time Eco Design Advisor position to provide high quality, independent advice regarding healthy, energy efficient homes. Through this service, residents are able to consult with an EDA on their new build, renovation or current house free of charge (1-2 hour consultations). This provides people with practical, highly tailored information about behaviour changes, minor fixes and measures, siting/design, and more.

Cosy Homes Charitable Trust



Eco Design Advisors are currently operating at councils in Auckland, Hamilton, Palmerston North, Nelson, Hutt City, Kapiti Coast District, Dunedin and Christchurch. The network of EDAs is supported by BRANZ, the Energy Efficiency and Conservation Authority and Beacon Pathway.

Benefits:

- The NZ Building Code is outdated and lags behind international standards. Without the ability to require measures that go beyond the Code, and with conditions/covenants designed to improve the performance of new housing stripped out of draft District Plan, QLDC needs another approach to ensuring high quality homes are being built. An Eco Design Advisor is a mechanism by which to achieve this;
- Existing housing stock is improved in the short and long-term through expert advice;
- Residents are healthier, and have lower costs associated with keeping their homes warm and dry;
- Council's economic goals are supported through increased wellbeing across the district contributing to a thriving economy;
- Council's climate change and carbon goals are supported through higher efficiency homes and reduced waste;
- Council's image is lifted by provided a highly useful, resident-specific service.

This is an approximately \$75,000/pa investment, with excellent outcomes. Note QLDC could consider the potential for sharing an Eco Design Advisor with a neighbouring council, thereby reducing the required investment.

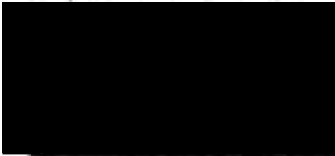
Recommendation Two - Create of a Voluntary Targeted Rates Programme

Many property owners lack the funds needed to make capital improvements, such as installing insulation and clean heating, that will improve the health, warmth and energy efficiency of their homes. Given the cost of housing in the Queenstown Lakes District, many homeowners will be cash poor after the purchase of their homes. Still more may lack access to economically manageable financing to make those improvements, and will either defer making improvements or potentially borrow money at unsustainable terms to do the work.

Voluntary targeted rates (VTR) programmes offer a safe, sustainable financing option to property owners. This is effectively an advance on a property's rates, paid directly to approved installers for interventions approved by the Council such as floor/ceiling insulation and clean heating appliances like woodburners, heat pumps and pellet fires. An interest rate encompasses any costs related to the Council's staffing needs; these programmes are cost neutral to councils.

The Energy Efficiency and Conservation Authority (EECA) assists Councils across New Zealand in establishing VTRs. Recently, Environment Canterbury launched theirs on 1 July 2018. Clutha's Warm Homes VTR launched mid-2017 and has served 206 households with very little promotion. The

Cosy Homes Charitable Trust



Warm Dunedin VTR has assisted more than 1,600 households over 7 years, and the Dunedin City Council has committed to retaining the programme.

A VTR in the Queenstown Lakes District is an essential resource that will complement the newly announced heating appliance subsidies via the Government's Warmer Kiwi Homes programme. This will allow a subsidy of 6.7% on the cost of a new heat pump, pellet fire or woodburner for eligible households (capped at \$2500+ GST). Although generous, this subsidy is likely not enough to help eligible people get across the line financially, with the average cost of ceiling and underfloor insulation in Otago being around \$2300 (source: Warm Up NZ 2017/18), but ranging up to approximately \$4500 for larger homes. The costs of installing a heat pump or woodburner will definitely exceed \$2500, potentially leaving a gap in the thousands of dollars. The Warmer Kiwi Homes programme is targeted towards low-income owner-occupied households, a demographic less likely to be able to afford an additional balance without assistance.

Additionally, some residents of Arrowtown are able to access subsidy funding from the Otago Regional Council's Clean Heat/Clean Air programme to swap out inefficient burners, but subsidies of up to \$2500 (income dependent) similarly fall short for many households.

Many residents of your district will not qualify for subsidy programmes, but will be unable to afford capital changes without assistance. VTRs address the gap in the market for the 'working poor.'

Debt servicing on VTRs costs residents as little as \$10/week. Councils are able to customise their VTRs in terms of interest rates, length of terms, approved service providers and allowable interventions.

EECA works with Councils to create a cost-neutral voluntary targeted rates programme for the Queenstown Lakes District as a mechanism to help people to improve energy efficiency in their homes and improve health outcomes. There are existing frameworks that can be adjusted for your Council's needs and applied; there is no need for Council staff to manage this work on their own, as EECA is available to assist.

Cosy Homes Charitable Trust



About Cosy Homes

Cosy Homes is a charitable trust with a mission of making all Otago homes warm and healthy by 2025. There is strong recognition that much of the housing stock in the lower South Island is old and inefficient, and as such Cosy Homes carries out work across Otago, though the initial 24 months of the Trust's operations were focused on Dunedin where we are headquartered.

The Trust had its genesis when those working at the coal face of the community identified that the existing fragmented approach to improving insulation and energy practices for homes in Otago was not yielding the desired results. Further, the impact of living in cold, damp housing was eroding the health and wellbeing of many families, disproportionately affecting those with high social needs.

A workshop in Dunedin in September 2013 brought together representatives of 75 stakeholders, from energy experts to insulation providers, through to social service agencies and relevant government agencies. Broad agreement was reached that a coordinated approach was favoured and Cosy Homes was launched. The Trust has a broad vision ("Everyone lives in a warm and healthy home") and clear objectives including an objective to provide education and information for householders on energy efficient practices and heating/insulation options.

Cosy Homes Trust Objectives:

- Connect householders with service providers of insulation and heating and available financial assistance;
- Educate householders about good energy practices and healthy homes environments;
- Communicate between all relevant parties, including to the general public;
- Co-ordinate funding, information and processes to create more financial and technical resources for the region;
- Facilitate collaboration amongst all parties;
- Advocacy work at local, regional and national levels;
- Monitor and measure the progress of Cosy Homes through appropriate processes.

We are led by an all volunteer board from a range of key community backgrounds including health (SDHB Chair Dave Cull, Public Health Physician Dr Marion Poore), local government (Dunedin Mayor Aaron Hawkins, DCC Parks Manager Scott MacLean), regional government (Otago Regional Council Science Manager Julie Everett-Hincks), iwi (Manager of Aukaha, Chris Rosenbrock), funders (Otago Community Trust CEO Barbara Bridger) and the community energy sector (Blueskin Resilient Communities Trust Manager Scott Willis).

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BEAGLEHOLE Robert²⁷

Wakatipu

Q. FEEDBACK:

As the owner of an investment property in Queenstown, I strongly object to the proposed rate increase. My property has no prospects of any income for the foreseeable future and I will not be in a position to fund any unnecessary expenditure. At this time of extreme financial and personal difficulty, I urge the Council to consider alternative ways of balancing its books, eg, by finding savings.

Thanks for your consideration.

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Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
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Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Please refer to attached submission



Arthurs Point Community Association Annual Plan Submission 2020

1 PEDESTRIAN ACCESS AROUND ARTHURS POINT

Introduction

At present there is a lack of pedestrian access for Arthurs Point residents and visitors along Gorge Road and Arthurs Point Road within the Arthurs Point area. We consider this to be a major safety issue given the level of foot traffic utilising the main roads. We expect foot traffic to increase due to utilisation of the active travel network.

Our 2020 residents survey suggests that this is the top issue residents want to see addressed - see Appendix 1.

Suggestions

APCA would encourage QLDC to investigate installing footpaths or a cycleway to both sides of the entirety of the main road in the suburb as soon as possible.

APCA supports the work currently being done on footpath plans but suggests the following locations should be given further consideration;

1. Arthurs Point Road – Post boxes to Edith Cavell Bridge

Primarily utilised by visitors to the area for access from tourist accommodation to Shotover Jet/Go orange and restaurant. Often in large groups.

Pedestrian/cycle access more efficient than existing tracks and trails and can be utilised by prams.





2. Gorge Road – McMillan Road to Bus stop

Allows pedestrian access along a narrow part of the road which is arguably one of the most dangerous for pedestrians / cyclists.

Safe access to bus stops for Old Arthurs Point residents.

Completes a major piece of the puzzle for AP access into the town centre.



Acon

Include funding for footpaths in the annual plan. We understand there has been recent significant development contributions made in this location and we would like to see this benefiting the area.

2 EDITH CAVELL BRIDGE

Introduction

The Arthurs Point Community Association (APCA) would like to see investigations for alternative crossings included in the 2020 annual plan or brought forward in the 10 year plan.

To highlight the main reasons the project should be prioritised;

- Potential engineering issues that may require earthquake strengthening. Safety concerns among residents.
- No safe pedestrian and cyclist access on the bridge for users of all ages. Presents a major barrier to alternative transport modes for travel to Queenstown
- High level of utilisation by visitors for photography causing safety issues.
- Potential engineering issues that may require earthquake strengthening.
- Provides water source to the North-eastern side of Arthurs Point, at present
- Major choke point in the Wakapu transport network, particularly if there is an incident located elsewhere that diverts traffic.
- Connecting development around the basin and QLDC connecting to promote Malaghan/Gorge Road as an alternative links to Queenstown. Other key bridge users include Arrowtown, Millbrook, Dalefield and SC/LHE. Congestion at peak times with increasingly long wait times. Projected to worsen with population growth.
- 50% of 2020 AP residents survey respondents noted the EC bridge to be a top issue in this area. Comments include; 'waiting times increasing exponentially' and 'becoming



unacceptable', 'bad traffic on bridge', 'seasonal traffic worsening', 'need to allow full bike access to town / over bridge'.

Acon

Allow funding for alternative crossing to be investigated in the annual plan. Develop a business case for alternative crossing ASAP. Potentially in the future a separate cycle / pedestrian bridge could be looked at due to safety concerns.

APCA would like to continue to be informed and consulted as this project moves through the business case.

Summary

Thank you for considering our submission on the Annual Plan. Should you require further information please contact us at the email below.

A representative from the Arthurs Point Community Association committee will be available to be heard at any hearings if requested.

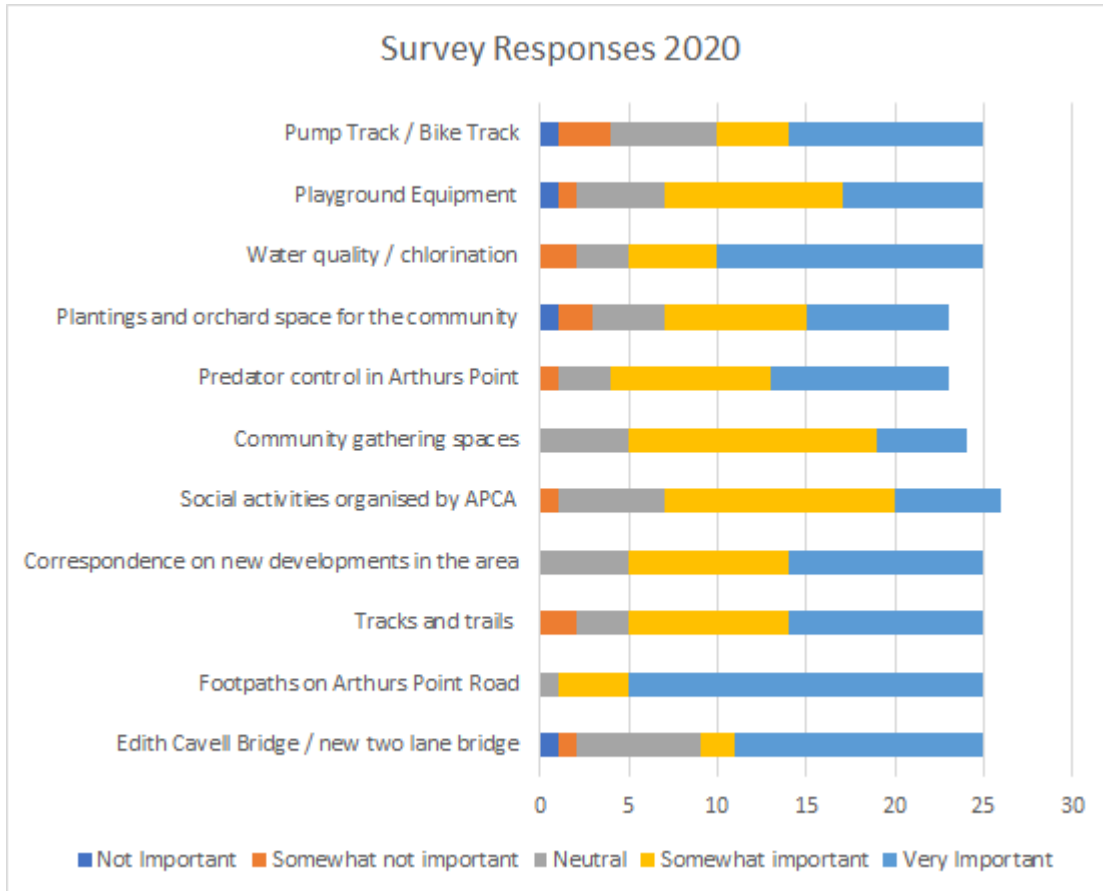
Regards,

Heather Beard
on behalf of Arthurs point Community Association





Appendix 1 - 2020 Survey Results



What do you see as the top three issues facing Arthur's Point residents now and in the future?

Over Development / High Density Development / Development of ONL's x 13
 Edith Cavell Bridge x10
 Traffic x9
 Footpaths on main road x8
 Ability to walk / bike to town x4
 Playground / parks x3
 Tracks and trails x2
 Wilding Pines / Broom clearing
 Increase in uncontrolled Development
 Increasing helicopter traffic / airport noise
 Parking

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please refer to attached submission

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Arrowtown Village Association Annual Plan submission 2020.docx

Arrowtown Village Association – Submission to Queenstown Lakes District Council Annual Plan – April 2020

The Arrowtown Village Association (AVA) is a volunteer-run incorporated society that represents the views of residents to local, regional and national government. We take up issues of public interest and work to improve and develop new amenities to meet the needs of the growing and diverse community in Arrowtown.

The AVA was selected by Shaping our Future (SOF) as the Arrowtown group to act as guardians of the SOF Arrowtown final report and utilises the report as the guiding principal of the Arrowtown community and its aspirations. Intensive community input was undertaken to formulate the report which was finalised in 2018.

The AVA collaborates with the Arrowtown Promotion and Business Association (APBA) on some items and agrees with aspects of their projects, and vice versa in that the APBA has supported the AVA on some of its work and representations:

- The difference in representation is important in that the AVA represents the Arrowtown community in its entirety whilst the APBA has a strong commercial focus on behalf of its members
- The AVA supports the CBD plan put forward by the APBA, and strongly requests that council proceeds with assistance to ensure implementation

Please note we submitted the following for the 2019/20 Annual Plan, and await update on status and on-going progress in relation to our critical requests:

- Parks and reserves: on-going maintenance and improvement of reserves is vital to the wellbeing of the community
 - ***Specifically we request timely improvement to the Library Green occurs in the form of grass improvement and aesthetics. A request that \$25,000 annually is allocated.***
 - ***Specifically we request urgent remediation/restoration work is completed on the Butlers Green retaining wall, beneath Buckingham Street. A request of initially \$50,000 be allocated for council to undertake a heritage report and restoration cost analysis.***
 - *Upon further consideration the AVA currently considers that \$50,000 should more than adequately cover any analysis report. However, on-going strengthening, restoration and maintenance is required and will require annual budget costings.*

2020/21 Annual Plan

The AVA requests the following be considered within the 2020/21 Annual Plan. Whilst acknowledging the current Covid19 situation is placing uncertainty on the whole region, the following requests are directly related to our residential community wellbeing which we consider vital.

The guiding aim of the SOF report is:

A vibrant, diverse community that is pro-active in managing its future in a way that values and sustainably protects its heritage, character, lifestyle and the natural environment

Community Vision:

Community spirit is at the heart and soul of Arrowtown. Our community enjoys a safe, accessible town that encourages us to connect as we live, work and play. We feel a sense of belonging, share common values, support and care about each other and are proud to live here. Visitors are welcomed and embraced.

The following are requested

- SOF Community recommendation includes: “QLDC undertakes a mapping exercise to identify needs for pathways, bike stands, walking strips and lower speed limits with input from the community”
 - Whilst acknowledging that lower speed limits have been implemented, and a shared use zone proposed under the APBA CBD plan, we would like to see the exercise implemented for a study on pathways, bike stands and walking strips.
 - With our change in demographics an assessment of village accessibility is needed. Increased use of cycles has raised the need for strategic bike parking. An increased maintenance/surface standard requirement for existing pathways is also apparent.
 - **Request \$10,000 be allocated for this study with an annual increase in maintenance provision**
- A major role of the AVA in our support of our community is communication. Currently we are being denied the opportunity to allocate QLDC annual funding to our communication project of keeping our community informed. The AVA does not have funding available to continue this vital service on an on-going basis.
 - The residential population and demographics of Arrowtown has changed over recent years
 - The AVA has increased its role of information provision by both regular membership communications, all community media drops and social media. This is outside the scope of volunteers and contractors are engaged for this project.
 - Previously some of our annual QLDC funds were able to be provided to community events/projects but are no longer able to due to our communications commitments
 - **Request that the annual \$5000 grant be allowed to include our community communications contract**
 - **Request that our annual grant be increased by a minimum 50% to fully cover our communications and allow some community group project funding, based on merit. This request is based on the increase in permanent population over recent years and increasing demand for our core AVA information and community representation role. (No increase in funding to the AVA has occurred for a number of years, and we would respectively suggest funding is now out of balance with our community population and also the rating base due to increased dwellings)**
- Highlighted by the current Covid19 situation, but advising of our pre-existing discussions with the Kelvin Heights Community Association as they develop a system, we
 - **Request that QLDC staff input is available as required for the establishment of a Community Emergency Response Plan**

The AVA respectively requests that our views are considered in the QLDC Annual Plan as it is finalised. We would welcome the opportunity to speak to our submission. A speaking slot consecutive with the Arrowtown Promotion and Business Association would be appreciated.

Noel Beggs
 Chairperson
 Arrowtown Village Association
 April 2020

Wanaka Property Owner

Wanaka/Upper Clutha

Q. FEEDBACK:

Your 10 year plan makes horrifying reading. I (and so many others) have one primary word for you. "STOP" Big is not always better. Wanaka used to be a delightful, charming little town. QLDC has ruined it by allowing rampant expansion. The roads are clogged. The once beautiful scenery is now a ghastly metropolis. There are too many tourists and now you want to make things worse by expanding air movements. You are paid by the ratepayers to provide what they want and the people that I have spoken to do not want the growth that you propose. Listen to the people.
To add insult to injury, you propose an average rates increase of almost 7%.
Outrageous.

Q. FEEDBACK:

My submission is that the annual plan and PDP were drafted for a different world than we now live in and therefore should be revisited.

I wish to be heard.

Grant Bisset

Q. FEEDBACK:

I strongly feel that the draft annual plan is redundant considering the current situation and should be abandoned as too much has changed economically and socially. There should be no rates increase at present as businesses and individuals are struggling and might not be in a position to even pay rates at the current level. The annual plan is largely based on income from tourism which is now non-existent. This particular house of cards has collapsed. The development of Wanaka's waterfront needs to be stopped as it's a 'nice-to-have' but definitely not essential in these straightened times. I also feel that Council needs to look at the salaries of employees which even during times when the tourist dollars came rolling in looked excessive. It is time to get back to the drawing board. We are all in this together, Council and the community.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Submission on QLDC 2020-2021 Annual Plan.docx

Comment on the draft QLDC 2020-2021 Annual Plan

The premise on which this annual plan is based is completely wrong. The current planning process needs to be stopped immediately. A new beginning is of utmost importance to take properly into account the consequences of Covid-19 and its effects on this region, its people and its economy.

The basic assumption on page 7 of the Annual Plan Consultation Document states:
 "Responding to and planning for growth continues to be the key challenge driving Council's activity and investment as we move into Year 3 of the 2018-2028 Ten Year Plan"

This assumption may have been reasonable at the time it was made as a foundation for medium term planning for the region for whose stewardship and care QLDC is responsible. Covid-19 has changed so much of what many in this country previously took for granted. Managing of growth is no longer a suitably sound foundation on which QLDC can build its plans. For QLDC to ignore this new reality risks disaster for the people of this region and its economy.

Reasons for our region's rapid growth both in the past and growth that was anticipated in the future include:

- Rapid growth of tourist visitor numbers, including domestic, Australian and international.
- Businesses responding to increasing tourist numbers by setting up here to offer services directly or indirectly related to tourism.
- Rapid increases in numbers of immigrants working in these businesses.
- Rapid increases in construction of facilities to accommodate tourists and people working in this and related industries
- Rising wealth in New Zealand leading to Kiwis investing discretionary income in property and accommodation construction in the region and often moving to live here because of the attractions of the region.
- Wealthy people from other countries investing in property and businesses here for similar reasons to Kiwis and often moving to live here.

None of these reasons for our region's growth can survive the pandemic: Covid-19, its aftermath and the effects on life and the economy both here in New Zealand as well as in the wider world appear certain be unprecedented in magnitude and impact. The dispensable income from the above sources that QLDC's growth had been built on till now has disappeared, hopefully not forever, but for how long, nobody knows. Conjectures by experts on what our collective future will hold for this country and beyond have been many, however little is yet known about what will replace what we have clearly lost and how long it will take for replacements to emerge, nor what these replacements will be like.

For QLDC to continue its planning process as if nothing much has changed without taking proper stock of what has changed would in my view be one of the most irresponsible things that this Council could do. QLDC MUST pause the planning process long enough to for it to make a complete revision of its plans. It MUST NOT continue unquestioningly down the same pre-Covid-19 road. Before Covid-19 this road looked great to many of us. Now it looks like the road to perdition. QLDC must avoid deliberately adding a huge planning disaster to the disaster that Covid-19 is already.

Given that the foundations of QLDC's current Annual Plan are now completely invalid, it appears pointless to comment much on the details of the plan because most of those should be revised in the light of a completely re-built plan.

I will limit myself to comment on a few specific points in the consultation document:

Managing growth or survival? The focus of QLDC's planning needs to move from "managing growth" to survival. Whaiora is now even more important than it was before. We all need to consider and work on how to maintain the well-being of our people and our communities in a time of unknown duration when there will be no growth.

Draft spatial plan: I think there will be a lot of push-back from the community against a draft spatial plan that continues to envisage a lot of growth and development. QLDC needs to take the time it needs to establish the right new direction for this aspect of planning. It must not adopt a business as usual approach.

We must live within our means: The obvious need of the moment - that the plan could not anticipate - is how to manage with greatly reduced income and resources? This applies both to QLDC and ratepayers.

For QLDC there are questions such as what to do now the visitor levy is no more, the airport will pay no dividend, rates income will inevitably drop because some ratepayers can't pay their rates, fee income will diminish and so on.

For ratepayers - how to pay my rates when my income just dropped or vanished?

Zero carbon and greenhouse gases - On p2 the consultation document says "...we need to be planning for zero carbon and greenhouse gas emissions by 2050." I share the view of many residents that QLDC is hypocritical and wrong to persist with its rush toward over-tourism and the rapid increases it envisages in aircraft movements that will accompany it. These will contribute greatly to increased greenhouse gas and carbon emissions, greatly reducing the quality of life for us who live here and contributing greatly to destruction of our environment and ecology. I would find such deliberate and willful destruction totally irresponsible.

How to pay for infrastructure improvements essential to health and well-being? Projects such as the new wastewater pumping station in Queenstown are urgently needed to avoid sewage overflows into fresh-water bodies and the danger they pose to people's health. These must be continued. Wanaka too needs similar protection. Infrastructure projects should be ranked in order of urgency. Only those with high urgency should proceed. Others should be deferred. Projects that are frivolous in times like these, e.g. Wanaka waterfront, should be deferred indefinitely.

Remove the rates increase! The consultation document states there will be a 6.9% average rates increase. This was very bad news in good times. In these times of Covid-19 it would be a total disaster for QLDC residents. Most of all for Wanaka residents at almost 9%. NO rates increase is acceptable now, NONE!

Extend the consultation period! QLDC's failure to heed public calls for it to extend the period of consultation on the annual plan tell me this council appears to be deliberately paying as little heed to public opinion as it can get away with. QLDC should extend the consultation period to allow ratepayers to express their views on the future of its planning process. It should not proceed, as it seems to be doing, as if little has changed.

I expect good leadership and honesty from our council. It disturbs me how rare that occurs.

Q. FEEDBACK:

I am against the proposal to increase accommodation rates at this disruptive time. The Covid19 virus has completely changed the market in Queenstown which relied heavily on overseas tourists to fill available accommodation. There is no more money coming in - and in some cases fixed and other costs will be hard to meet. I appreciate that the QLDC got caught out in the Covid crisis but this is a time to rethink and reflect on how best to support local businesses rather than go ahead with grand plans.

It is NOT a time to add further increases in rates.

Thanks for the opportunity to comment.

Q. FEEDBACK:

QLDC now has a real opportunity to reset where the district is going. It is nicer with it being less busy. Yes less money is flowing through town but life goes on. Please plan for no more development and no more population growth. If we don't build it hehn they won't come. It is time to stop putting more and more people into and through a vulnerable area of the planet. Please rethink our direction.

Q. FEEDBACK:

I believe that Wanaka's Aspiring Gym Sports should have space at the Wanaka Recreation Extension. Until this facility is expanded, it would be great if QLDC could help with funding. The current landlord has increased the rent and with this increase, the club is no longer financially sustainable. It would be a real shame to lose this amazing club.

Q. FEEDBACK:

Sport Otago/Sport Central in this unprecedented time urge Council to hold any proposed rates and charges increases. The impact of Covid-19 on the general populace of the District is severe and will flow through into 2020/21. Council can provide leadership in assisting its communities to recover by not adding to stress levels through increased costs to individuals and businesses who are struggling both currently and over the ensuing 12 months.

Council assistance to Sport and recreation groups and organisations by waiving fees, ground charges, leases and rents would assist enormously. Sport Otago/Sport Central are prepared to work with Council to establish a schedule of ground and facility use to ensure that Council is not overwhelmed by demand once the Covid -19 levels are reduced to allow for greater community physical activity. This requires us to work with codes and clubs to spread competition and activities to reduce duplication and conflict over access to Council facilities, amenities and grounds throughout the district. To that end we have already established a Sports alliance working party comprised of the major codes to work in collaboration in developing an overall recovery plan and to identify how best Council can work with the sector to assist to establish a truncated set of sport and recreation opportunities, competitions and opportunities to get our communities back active thereby contributing to individual and community wellbeing.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Sport Otago/Sport Central appreciates the long standing relationship that exists between Queenstown Lakes District Council and Sport Central. The current and ongoing ramifications from Covid-19 make it even more critical and relevant that Councils support for Sport Central and the work it does in the community to promote and support sports and active recreation continues. The staff of Sport Central are continuing to work supporting district sport and recreation groups who are desperate to receive advice and guidance in this environment. We are liaising with funders and lobbying on the behalf of these groups, assisting to secure some surety of funding into 2020/21, whilst also working with schools to assist with the planning of physical activity once the schools are allowed to reopen. Linked to that Councils contribution to the districts Swim and survived programme the most successful in New Zealand we would suggest must continue to provide opportunity for the districts youth to learn these fundamental skills. Councils provision of subsidized entry to the districts pools is crucial to this and we ask Council to reaffirm its commitment to this programme. In order for Sport Central to continue to provide services and support the districts sport and active recreation organisations and clubs we seek Councils approval of a grant of \$35,000 plus GST as per the last financial year. This investment provides for Sport Central to contribute to Councils Ten Year plan in the provision of community physical activity opportunities sport development and support to RSO's and clubs, schools based fundamental skills and physical education, and the Councils spaces and places strategy. We are also active in contributing to Councils spatial planning through our submissions on various master plans and the overall spatial plan inclusive of the Ballantyne Road oxidation ponds redesignation as a recreation zone, and the Three Mile proposed redesignation to allow for future proofing of provision of community facilities and amenities.

Thank you for the opportunity to submit .

Regards,
John Brimble,
CEO,
Sport Otago.

SPORT OTAGO SUBMISSION TO THE **Queenstown Lakes district**
COUNCIL ANNUAL PLAN 2020/21.

Sport Otago appreciates the opportunity to submit on the Councils Annual Plan 2020/21. We reiterate our comments from the Councils feedback form. In these unprecedented times we would urge Council to hold any proposed rates and charges increases for the 2020/21 year. The impact of Covid 19 is severe and the stress being experienced both current and emerging is immense. Council is urged to demonstrate leadership in not compounding the dire situation that businesses and the community in general is experiencing by pursuing any proposed rates and charges increases.

We make the following comments;

1. **Sport and recreation relief;** We urge Council to assist sport and recreation organisations to recover through **waiving** all ground charges, leases and rents for 2020/21 in order to assist community sport and recreation to survive and to re-establish themselves. The loss of competition has resulted in loss of revenue through membership fees compounded by the imminent loss of Class 4 gaming funding for the bulk of the year. This impacts on sport and recreation organisations being able to meet Council costs let alone their own costs. Despite this their will be casualties, Councils assistance in waiving charges will lessen the blow. In some instances Council assuming the maintenance of sports facilities where the code currently covers all operating costs would also assist.
2. **Core Services Contract;** We appreciate the councils ongoing provision of a core services grant to Sport Central. This will be even more critical in helping us to provide support and assistance for community sport and recreation and the work we are doing

with the sector in assisting with recovery plans. We will work with councils Parks and Recreation in actioning this support to the sector. We therefore ask the Council to consider provision of a grant of \$35,000 plus GST (as per the previous year) in support of Sport Central.

3. **Central Otago Swim and survive;** Councils ongoing support for this programme through provision of low cost entry to Councils Aquatic facilities is equally important to maintain in order to ensure that the school based swim and survive programme the most successful in New Zealand continue to provide a degree of normality for students and opportunity for physical activity at an early stage of recovery out of the Covid-19 pandemic.
4. **Facilities Plan;** we fully support Council in progressing the development in stages of the facilities plan to guide future prioritizing and to establish a mechanism to enable the merits of projects that come before Council. We look forward to our current and ongoing involvement in this project.
5. **Three Mile Development-** This project which involves the **reuse and repurposing** of land being redesignated by Council for community use is critical for the future needs of the District with the identified need for additional recreational sportsfields and open spaces and potential community library being sited at this locality. It also provides for the likely need for a further secondary level educational institution. This project future proofs and provides for the increasing needs of the districts growing population. It is a unique opportunity for Queenstown to develop a set of community facilities that will benefit the City economically and assist to ensure that Queenstown is in a position to attract activities and events that would utilise these facilities while also

providing educational and active recreational opportunity for youth from both Central Otago and elsewhere .

- 6. Support of Sport and Recreation;** Sport Otago has been active throughout the Covid 19 lockdown and is working with our sport and recreation sector to assist them in as many ways as possible. We have established a Sports alliance forum which meets regularly to share experiences ,learn from one another and to collaborate on the rebuild of community sport. Flowing from this alliance of sports we have formed two working groups that are focused on working collectively and collaboratively in developing an overall and individual recovery plans along with a set of truncated winter code competitions that get our youth and community participating and which will assist to generate cash flow to the Regional Sports Organisations and clubs. We are liaising with school sport and providing assistance to schools through the Regional Sport Director Otago Secondary schools Sports Association and sports coordinators, along with providing opportunities for our primary school clusters. We are in this together and will continue the strong relationship with Council in meeting the needs of our Queenstown Lakes Communities and through our actions contribute to Councils goal of “Active Community”

Thank you for your consideration of this submission. We look forward to Council assisting with the recovery of Sport and active recreation across the District.

Regards,

John Brimble, CEO Sport Otago/Central.

Q. FEEDBACK:

We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.

? We envisage this support to be required on an annual basis until we can move to a more affordable premises.

? We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.

? We envisage this support to be required on an annual basis until we can move to a more affordable premises.

? We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Q. FEEDBACK:

On behalf of the Wanaka Community Board I wish to submit as follows.

1. That the minor improvements budget be increased to \$5m
With the proviso this fund should be applied to roading intersection and parking improvements.
2. That a "fast track" process be established to enable works to be undertaken with minimal delay.

Background.

Although historical and more recent planning has been undertaken including the Town Centre Masterplan, The Spatial Plan and the SSBC currently being undertaken, Wanaka and the Upper Clutha has not received significant expenditure on roading or parking improvements for a considerable period.

Of particular note, no part of the recently announced \$90m NZTA infrastructure spend is to be applied to Wanaka or the Upper Clutha.

Rational

A substantial increase to the Minor Improvements Budget together with a Fast Track Planning and approval process would enable a reasonable number of improvement projects to be undertaken within the Annual Plan financial period.

Projects such as intersection improvements at Gol Course- Ballantyne Roads and Brownston- McDougall Streets plus Otto Sealing sections of busy unsealed rural roads and the establishment of long term free car parking for CBD workers and business owners could be achieved with a meaningful increase to the minor improvements budget.

Conclusion.

The QLDC faces a large amount of work as we go into the post-Covid era.

The Wanaka Community Board is keen to do its part of the heavy lifting and sees having an increased Minor Improvements Programme as a constructive way of being able to identify and have completed a number of smaller jobs around the ward that have been on the bad burner too long.

This will help achieve a better outcome for the Wanaka Ward and at the same time free up councillors to concentrate on the bigger jobs that need doing.

I wish to speak to the hearing.

BURDON Jane and Mick⁶⁰

Wakatipu

Q. FEEDBACK:

As a retired farming couple who have lived here for 55 years we strongly suggest our district is overcrowded.

Infrastructure should be a priority before any more development. Once we have improvements in roading, general facilities and more importantly our medical facilities, development could then proceed at a controlled pace. It is extremely important to leave large green areas for us all to enjoy.

P.S Don't be bullied by developers with financial incentives!

Rate payer

Wanaka/Upper Clutha

Q. FEEDBACK:

I am extremely disappointed with the amount of rate payers money that was spent on the master plan for wanaka last year
Had proper consultation and more local input been sort and appreciated & listened to then the out come would have been different , constructive and not wasted so much of rate payers funds
It's not appropriate to raise our rates when so much money was wasted & community views were not repected

Q. FEEDBACK:

Please find attached the annual plan submission for Aspiring Gymsports



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

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We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

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We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
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- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

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Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
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Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

The Buzzstop Ltd.

Wakatipu

Q. FEEDBACK:

Queenstown Lakes District Council
Submission to the proposed 2020/2021 Annual Plan

This submission requests the QLDC includes the cost of limited tar-sealing of Hansen Road (Southern end), which is currently gravel road, in its 20/21 Annual Plan.

The reason for this submission are as follows:

Increased Load

In addition to the existing activities currently utilising Hansen Rd which are:

- Residential
- Buzzstop Honey Centre & Cafe
- The Barn Giftware
- Wakatipu Therapeutic Massage
- Wedding Venue
- Cycle route

All of the above activities have come about as a result of a fully compliant resource consent granted by QLDC. The Business precinct is now referred to The Country Lane. The cumulative additional load on the road caused as a result of these activities is proving the gravel surface is no longer appropriate for the level of use.

Additionally, QLDC rezoned the land at the bottom of the hill to Business Mixed Use where the current Honey shop is located which has a large outdoor garden area for families and children, situated right beside the road. The dust nuisance generated from every car using the road is causing an impact on all the business' situated on the road, as dust is being carried inside the business, and covers all our outdoor seating, childrens play area etc,' from every vehicle which passes the sites. Additional development is planned soon.

Summary

Please consider extending the current seal past the Country Lane Precinct to the bottom of the hill to reduce dust nuisance and increase safety for all road users.

Kind regards

Nick Cameron
Director | General Manager
The Buzzstop Ltd.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

PDF file emailed



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
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Q. FEEDBACK:

Airports

The Mayor / CEO letter advises of the Councils "hopes" that the QAC will "informing" the development its Master plan (whatever that might mean).

The Governance requirement the community has clearly required is that the QLDC "inform" QAC of what it requires by way of development via the SOI. This is the issue the community wants resolved - and requires comprehensive consultation by the QLDC on this issue . The current Martin Jenkins study does not satisfy that requirement.

Councillors must all be involved and not be sidelined by bogus claims of "commercial confidentiality" or idle threats concerning potential action by minority QAC shareholder Aucklad International Airport Ltd.

Q. FEEDBACK:

Please see attached document

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

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Additional documents or PDF files can be emailed to services@qldc.govt.nz

SUBMISSION TO THE 2020 ANNUAL PLAN.docx

SUBMISSION TO THE 2020 ANNUAL PLAN (AP)

On behalf of **the Friends of the Wakatipu Gardens and Reserves**

RESERVATIONS

1. The present situation is clearly radically different from that in which the draft Annual Plan was approved by Council for community consultation. It is not yet clear what the Government may do to allow for local government regulation to provide for postponement of or other changes to the annual planning and

It may be that in the circumstances, it would be desirable or necessary for the Annual Plan Process to be delayed.

2. Similarly, it is not clear what steps QLDC will be taking with regard to the major adjustment now necessary to restart the local economy. These are presently understood to include the establishment of a Steering Committee and subsequently the establishment of two Task Forces. The prospective work and outcome of these and other planning steps, (such as any arising from the Spatial Plan) may require further matters to be addressed in this submission.

3. Generally, matters are changing fast but, in any case, the public and FOWGR are not yet apprised of QLDC's proposals for a Garden Development Plan. There appear to be other developments occurring and the situation may have changed by the time of any hearings of this AP process.

So a general reservation is respectfully requested to allow us to augment or amplify or change this submission at any hearing.

We wish to be heard at any hearing

SUBMISSION

1. There should be increased provision for maintenance of the Gardens and other existing reserves and for the establishment of new reserves

We submit that the need for providing for community well being, (in parallel with and part of the diversification of the economy), via reserves and the Gardens is greater and more urgent than ever and likely to continue if not increase.

It is now clear that in the near future the economy will be obliged to consider and cater far more to domestic tourism and the residents.

The Gardens are a very important drawcard for visitors and residents and have been for 150 years

It is also clear that, as a community, our world will be much more localised. The recent "growth" has left the district with an overhang of residents, itinerants and others who will require the relief and benefits uniquely available from access to and enjoyment of reserves - not least because this will be free or at a low cost.

This is especially true of the Gardens

If it is the case that no or no additional funds can be made available for the reserves, then consideration must be given to

- A. Deploying existing QLDC staff whose roles have been or could sensibly be adjusted because of the effects of the virus, and/or

- B. returning to the state of affairs that has existed from time to time in the past when councils have had no funds;that is to engage members of a community which has always valued and protected the reserve;the Friends are very willing to help where it can; and or
- C. Postponing or modifying any expenditure on Gardens Development Plan or other works, at least to the extent necessary to ensure that the existing reserves are maintained and any new reserves needed are established;and /or
- D. Other council expenditure be modified to the extent necessary to adequately provide for the community's reserves and, especially, The Gardens

2 .There is now a rare opportunity for the district to reconfigure its economy,its values and way of living; it should be taken.

Attached is an article recently published in the ODT and written by Greg Turner.

<https://www.odt.co.nz/opinion/crisis-offers-fork-road>

It's central theme is adopted with approval in this submission.

It is a theme echoed throughout the district, the country and the world including amongst those upon whom we hope to be reliant for future visitor income.

Historically ,the role of the a Botanical Gardens or similar reserves have long been understood as crucial to the wellbeing and balance of a community's life. This was and is because,among other things, such gardens provide an opportunity for people to refresh themselves,or find some refuge or generally beneficially engage with the values of the kind referred to by Mr Turner, amongst so many other commentators .

The Gardens are a visitor drawcard -in large part because of the values they make manifest –values understood and appreciated the world over.

For the same reason,they are also very important to the resident community.

We submit this opportunity for change to such values should taken now through appropriate provision in the AP.

Thank you for all the extra and difficult work at the moment and very best wishes with the days ahead

Jay Cassells
Chair
FOWGR

Q. FEEDBACK:

We thank QLDC staff and elected officers for all the extra and difficult work at this uncertain and challenging time. If there is anything we can do to assist please let us know

We support the Submission by Friends of the Wakatipu Gardens and Reserves

We note that the extreme circumstances caused by the Covid virus mean that, understandably, the final nature of the Annual Plan is not yet known.

For that reason, we support the reservation in the Friends' submission and specifically, should it become relevant, we oppose any provision for targeted rates in the area in which we live and which was at one stage contemplated in the 10 year plan.

Very best wishes

Jewell and Jay Cassells

None

Wakatipu

Q. FEEDBACK:

Our Ching family trust owns 3 managed apartments in Queenstown at the Rees, Alta and High View. We therefore pay a lot of rates to QLDC every year. At the moment, we have zero income because the tourist market has stopped completely. However, we still have expenses including QLDC rates. There is no end in sight as to when we will go to alert level 1 when non essential travel will resume. It will probably be a few years before international tourism will return to its pre-Covid-19 levels.

We are pleased to see QLDC approve rent relief for businesses and residents. We think you should not impose a rates increase of 2% because we are all hurting by the lockdown. While we have no income, it is very insensitive to impose any rates increase! You should either have rates freeze or even a month of rates relief. There is certainly less work for QLDC while there is no tourism around, i.e. less rubbish to dispose of, less maintenance of assets which are not being used, etc.

We are glad to hear Jim Boulton is taking a 10% pay cut but it is insulting to say he will give this to a charity of his choice! We assume Jim thinks more highly of whatever charity he is giving his money to than the ratepayers with no income from their Queenstown assets who are paying his wages! Many of us are furious about this. Jim and all the QLDC councillors should follow Auckland council's leadership, i.e. take a 20% pay cut and put the money back into rates!

We are also glad to hear that Jim Boulton has shelved the bed tax which unfairly targets accommodation providers but not other tourism providers such as tourist activities. The best way to get more funds for QLDC's infrastructure is to negotiate with the government to get more GST paid by tourists returned to QLDC.

This is the first time we have made a submission to QLDC's annual plans and the first time we have felt moved to take such an interest in QLDC. It follows we will be taking an interest and will vote at the next council elections.

Q. FEEDBACK:

Good afternoon,

Please find attached the submission to the 2020/2021 Annual Plan from the Lakes District Museum.

Thank you for your consideration.

Kind regards,
David Clarke, Director

Lakes District Museum & Gallery Inc.
Arrowtown

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

[Additional documents or PDF files can be emailed to services@qldc.govt.nz](mailto:services@qldc.govt.nz)

Lakes District Museum Annual Plan 2020_21 submission.docx



Submission to the Queenstown Lakes District Council
2020/21 Annual Plan



Earthquake Strengthening and Restoration of the Lakes District Museum

1. Overview

This submission has been prepared both before and during the lockdown due to the COVID-19 pandemic. With a drastic drop in tourism numbers, the fortunes of the Museum will be greatly compromised for the foreseeable future. In the meantime, the Museum has been encouraged by the Mayor, CEO and CFO of the QLDC to continue with this submission. Prior to the lockdown they considered that funds could be raised through various mechanisms to provide a third of the funding for this project. This would give the museum the ability to apply to the Lotteries Grants board and other government and local funding agencies for the necessary funds.

It is important that the cultural institutions of the district are supported during these difficult times. The Mayor has been quoted emphasising that cultural facilities will become even more important post COVID-19. **The availability of cultural content contributes to mental health and well-being of the local citizens.**

Museums are acknowledged as being a core service to be considered by the local authority in performing their role under the Local Government Act:

11A : Core services to be considered in performing role :

In performing its role, a local authority must have particular regard to the contribution that the following core services make to its communities:

e. Libraries, Museums, reserves, and other recreational facilities and community amenities.

The Lakes District Museum urgently needs the Council's help. Over the last 72 years this institution has not sought significant ratepayer assistance but has been largely self-funding. If we were a council run entity, as would be the case in most museums in a community of this size, the ratepayer cost would be significant. We acknowledge that receive an annual operating grant from QLDC and for this we are extremely grateful.

The Museum has been working towards a timetable that aims to begin construction in February 2021 and had just started local fundraising initiatives. These have now been halted in the interim as donors focus on other things. With the rapid and dramatic halt in tourism numbers and the unprecedented slowing of the national and local economies we feel this is a good time to proceed with the strengthening and restoration project. A significant local workforce would be employed as well as the ongoing downstream support of local supply companies. The effects on adjacent businesses in the proximity of the museum will be reduced during the construction period due to reduced road and footpath traffic. With the planning and work already undertaken we are confident that the targeted start date of February 2021 is still achievable if sufficient funding becomes available. We are confident that construction could begin earlier than this if funding was secured.

2. Museum Background

The Lakes District Museum was established as a Centennial of Otago project in 1948. The Member of Parliament for Central Otago, William Bodkin, expressed concern about the loss of heritage objects and papers in the Lakes District. The Museum was established in Arrowtown because a building was available at the top end of Buckingham Street. The Museum moved to its current location in the former BNZ building in 1955 after the building was gifted to the fledgling museum.



The Lakes District Centennial Museum in 1955 when it relocated to the former BNZ building in 1955.

The Museum was always intended to be a regional museum for the Lakes District and the three councils of the day, Queenstown Borough, Lake County and Arrowtown all put in a small annual grant until amalgamation in 1989 when the QLDC continued with the provision of an annual grant.

The Lakes District Museum is recognised as being a very active innovative facility and is highly regarded in the national museum world as being one of the best small regional museums in New Zealand.

The Museum has won the Queenstown Chamber of Commerce Supreme Business of the Year Award in the past and is a highly respected local business.

The Museum is an Incorporated Society and a Registered Charity with a membership of 400 annual members and over 300 Life Members. These members elect a voluntary board at the Annual General Meeting. The Board is responsible for governance and the employment of 13 part time and full time staff who are responsible for the day to day running of the Museum operations including the Arrowtown Post Office, museum reception, bookshop, art gallery, information centre, archives facility and education programme.

3. What we do

a) Archive

The museum houses objects and artefacts relating to the wider Lakes District. In addition to the thousands of objects in the collections and on display we archive:

- over 20,000 historic photographs,
- historic papers and letters,
- council rate books and minutes books,
- family histories,
- over 600 oral histories,
- early survey maps,
- an extensive collection of local history, rare and out of print books relating directly to our district.

Museum staff is committed to the archiving, storage and display of the collection. The collection is available and is widely used by the general public, researchers, writers, film and documentary makers.

The Lakes District Museum has strong liaisons with likeminded heritage institutions, which include the Queenstown and District Historical Society, the Wakatipu Heritage Trust, the Upper Clutha Records Association and the Glenorchy Museum Group.

The Museum houses objects and artefacts relating to the wider Lakes District. In our public displays we tell the story of early Southern Māori, geology, the gold rush, social history, farming, education and much more. We have presented many special exhibitions including on the development of the wine industry, the role of women in the Wakatipu, the importance of the 'Cribbies' to our local history.

b) Educate

The museum provides a continuing, significant, educational role for all ages but especially for children. Almost every child and senior student in the QLDC catchment will interact with the museum at least once during their school years. Our education program has been running since the early 1990s and in 1993 we were one of the first museums to secure a Government LEOTC (Learning Experiences Outside the Classroom) contract. Each year over 3500 students take advantage of this program. This programme is run at no cost to schools in the QLDC area and at a very low cost to all others.

c) Support local art

In 1992 the Museum opened a public art space in one of its galleries. The Museum has curated close to 200 exhibitions and the gallery is booked at least a year in advance by solo artists or collectives seeking an affordable space to show their works. We remain one of the few public art spaces in the QLDC district.

**d) Support our Community**

The Museum plays a vital community role in the immediate Arrowtown community. We are the information centre for visitors and locals alike. We hold the keys to public buildings, provide a meeting room to community groups, provide general office services and run the community notice board. Since the closure of the Police Station in Arrowtown we are the community 'Lost and Found' and are the place that local businesses come to for information about a wide variety of issues. We store and help distribute the Arrowtown Guide for the APBA, provide AV equipment for community groups at no cost, and much more.

We have created interpretation panels for heritage buildings such as the Arrowtown Gaol and the recently re-opened 'Police Hut' on Butlers Green and we assisted with images and research for panels at the new Arrowtown Community Centre at Jack Reid Park.

e) Protect our Heritage

Museum research and input has been instrumental in saving and supporting the retention of a number of heritage buildings and features in the district plus providing information for heritage site interpretation.

f) Tourism

The Museum plays an extremely important role in local tourism management and promotion. We are the local tourist Information Centre and first stop for people visiting Arrowtown as we provide information about the whole of the QLDC district. We provide an important cultural exchange. Often visitors to the district lament the lack of heritage promotion and visitors expect to find a museum in a resort area the size of the QLDC.

g) Arrowtown Post Office

The Museum has operated the Arrowtown Post Office since 1993 and ultimately bought and saved the building. As an attractive historic asset the Arrowtown Post Office provides an

extremely valuable community service and, notably, is the second oldest post office operating on its original site in New Zealand.

4. Seismic Strengthening and Restoration Project

The Building (Earthquake-prone Buildings) Amendment Act 2016 has changed our financial fortunes considerably. We are required to seismically strengthen almost half of our facility and our failure to do this will mean we will not be able to continue to operate and our heritage listed buildings would need to be potentially demolished. We have chosen a preferred contractor, have resource consent in place and were poised to lodge our building consent when the Covid-19 pandemic event occurred and New Zealand was placed into lockdown.

The project comprises of 3 components:

a) Strengthening

The largest component of the project is the strengthening of the schist walls and the replacement of the roof of the bank and stables building.

b) Restoration

The buildings are significant national treasures as well as gems in the Arrowtown streetscape. They are Category II listed buildings both on the Heritage NZ register and the QLDC list of protected features. The Bank of New Zealand building was designed by eminent Dunedin architect R.A. Lawson (who also designed Otago Boys High School, Dunedin's First Church, Larnach's Castle plus numerous other significant Otago buildings) and constructed in 1875. The stables, used by bank customers, were built at the same time and remain a fine example of Victorian stables. When built, the building was much more decorative in terms of its roof structure and parapets but this was changed in 1955 when the Museum took over control and operation of the building. As part of the strengthening project, the existing roof needs to be removed and the Museum intends to use this opportunity to restore the building back to its original and more ornate profile. Heritage NZ supports this approach.



The 1875 BNZ building as it looks today.



The proposed new roofline reinstating the Parapets.

c) Display re-instatement

For the strengthening and restoration work to be done, all existing displays in the BNZ building and stables must be dismantled and removed. On completion of the restoration, new display areas will be created including an extended display telling the story of Southern Maori, local geology, especially the impact on the landscape of glaciation, an upgraded history of the gold rush, the development of tourism as well as upgrading our existing social history displays.

5. Cost

To date, the Museum has spent over \$200,000 of our accumulated funds on consultants, conservation experts and engineers.

We have undertaken exploratory drilling works at a cost of \$20,000.

We confirm that we are prepared to commit another \$350,000 of our reserves (much of this from bequests) towards the project, especially in the area of display reinstatement.

The total cost estimate of the seismic strengthening, restoration and display re-instatement project is \$3,500,000 (incl. GST)

This figure has been derived from extensive initial work by our QS and then more detailed pricing by our main contractor. We are seeking a third of this amount from QLDC.

In order to apply to major funders such as Lotteries, we are required to have one third of the funds in place.

Our application for this annual plan is for one third of the total cost of the project: \$1,200,000 (incl GST)

At a time of such uncertainty and change, we are proud to be preserving the past; something we have done for 72 years.

Once those records are gone, they are gone for good. If we are forced to close, we don't know where our district's taonga will end up and how our treasures will be protected.

We are appealing for ratepayer assistance and you as councillors can facilitate this. We would appreciate the opportunity to speak to this submission on the 29th May in Queenstown.

Thank you for your consideration of our request.

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Annual Plan Submission.docx

I strongly support reducing the proposed rates increase in the draft Annual Plan.

As has been done in the past, essential services can be achieved and much of a carefully prioritized capital program completed with an average 0% increase in rates.

Actions that could be considered to achieve this:

- Cancel proposal to recruit 20 more FTE employees. Net savings \$2.4m.
- Review current Contractor list and cancel or put on hold contracts for non essential activities eg. Cultural Master plan.
- 20% across the board pay cut for all employees and elected members.
- Re do all operational budgets from zero taking account of the new operating environment; or keep current budgets but cut overall by 30%. Have departments justify the need for anything over above the 70% as year progresses.
- Review the priority of proposed capital projects based on contribution to essential services and impact on rates. Examples of projects to push are:
 - o 3 waters projects such as Cardrona water and renewal projects;
 - o transport projects, concentrating on small achievable (shovel ready) projects that will help with traffic flow and improve safety;
 - o public transport projects (ideal time to push hard in this area);
 - o active commuting transport projects eg. Widen and seal Frankton Track, widen and seal tracks between Albert Town and Wanaka.
- Go hard on NZTA to slash the bureaucratic business case requirements for many of the projects. We got things done in the past without the expensive, overbearing process that seems to have crept into the infrastructure world.
- Defer the implementation of changes to the speed limits.

Now is the time to reconsider projects such as the arterial bypass around Queenstown. I have never supported the second part of this project. Bypass to where? Shouldn't be spending millions of dollars to cater for more cars in downtown Queenstown, instead now is good time to really push public and active transport for commuters. Restrict vehicles into Queenstown with congestion charge. Put a toll gate on Frankton Road.

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QLDC Annual Plan Submission April 2020 .docx



QLDC 2020-21 Annual Plan Submission – 17th April 2020

The Wanaka Alcohol Group (WAG), is a community-led not for profit group formed in 2013 and became an incorporated society in 2018. Our mission is to create a safe vibrant community empowered to make healthy choices around alcohol and other drugs.

WAG's aim of reducing harm means we strive for lively and educational conversations with our community challenging attitudes and behaviours to alcohol and other drugs. WAG hope to encourage responsible and non harmful ways of dealing with alcohol across all age groups and socioeconomic backgrounds in the Southern Lakes.

The Wanaka Alcohol Group remit is to address current and future issues over the access and consumption of alcohol and drugs in our district. WAG wants to reach out and support family and individual resilience around alcohol and drugs. Ideally, we hope this will help our community to reduce their use of harmful substances.

While we are now in unexpected and challenging times the vision of the 10 Year Plan is more relevant than ever - Vibrant Communities, Enduring Landscapes, Bold Leadership. Like the council WAG want this to be a great place to live, work and play.

Community services and facilities are important but as the plan recognises, it is important communities have a good standard of living and wellbeing. The work of WAG contributes towards a healthy workforce.

In the light of Covid-19 the WAG group are ramping up their community education initiatives. This is a time when community members are navigating challenging social and financial times. Recent discussions with members of the group offered a voice from youth, parents, police and health professionals, all indicating that a time of stress – such as now – it is more important than ever to promote coping mechanisms that are an alternative to alcohol.

The COVID-19 situation poses extra challenges for most of us, but especially whānau who use alcohol at a harmful level. *"When people drink to cope with stress, they may be more likely to drink higher amounts of alcohol and/or have more frequent drinking occasions"* (Alcohol Healthwatch, 2 April 2020 E-News).

Research also shows that boredom and social restrictions – as occur under lockdown- results in adolescents, middle-aged adults, and older adults increasing their alcohol consumption. WAG is very concerned that Lockdown has led to more mental health pressures for these vulnerable groups.

**Background:**

The WAG group is made up of representatives from the Wanaka Police; Southern District Health Board; Mt. Aspiring College; Friends of Mt. Aspiring College; Parents; Kahu Youth; Students Against Dangerous Driving (SADD); Community Networks Wanaka; Parenting4Life; Health Promotion Agency; WellSouth Primary Health Network; ACC; QLDC Regulatory team; Wanaka Community Board; and volunteers from the community.

The Wanaka Alcohol Group has been working at the grass-roots for many years and already has a history and recognized presence in the community. This can be evidenced on the Mt. Aspiring College Website [here](#).

Since our inception WAG has facilitated parent and youth education campaigns highlighting coping mechanisms as an alternative to alcohol. We have instigated/brought expert speakers to Wanaka for community workshops, events and presentations. These have included representatives from The Brainwave Trust, Odyssey House, The Parenting Place, Psychology Department at Otago University and Nathan Wallis as well as authors and authorities in their fields.

Further, two Longitudinal Research studies have been conducted in partnership with Mt. Aspiring College in order to quantify and qualify the community's behaviours and attitudes around alcohol and drugs.

The youth study - '*Harming Me, Harming You*' and the parent study '*Parent Perspectives*' [Found Here](#).

Recommendations from this research has guided the design and delivery of the WAG Community Action Plan, along with evidence from members of the WAG. Please see below the letter of support from the Wanaka Police.

In 2018 we were able to take an active role in being an advocate for our community against the harmful use of alcohol. We submitted to the Council hearing on the application for the extension of trading hours for the Cork Bar in Wanaka. We joined Police, SDHB and WellSouth in presenting our concerns and the application was declined.



What we are asking for:

The WAG Community Action Plan 2020/2021 will include further parent and youth education using community-led opportunities such as, but not limited to:

1. A media campaign including Radio Wanaka, Social Media, The Messenger, ODT and the Wanaka App.
2. Experts presentations via virtual resources and, when lockdown permits, two evening community presentations: a) targeting parents of yr 9-11 navigating challenging teenage years and b) targeting the wider community with national expert such as Dr. Lucy Hone. [See TedEX.](#)
3. Longitudinal Research - the third 'Harming Me, Harming You' study in partnership with Mt. Aspiring College. The impact of Covid-19 on youth experiences, behaviours and attitudes around alcohol and drugs will be captured.

Requested for 2020/2021 Financial Year:

WAG is seeking a financial contribution from QLDC of \$15,000 to support the design and delivery of the WAG Community Action Plan.

- | | |
|--------------------------|---------|
| 1. Media Campaign | \$4,000 |
| 2. Experts Presentations | \$5,000 |
| 3. Longitudinal Research | \$6,000 |

Historically, WAG has received funding from the Health Promotion Agency and Lottery Grants Board. However, both these avenues have changed their criteria and are not contributing 2020/2021.

The Wanaka Alcohol Group are well placed to assist QLDC in delivering these aspects of the QLDC Ten Year Plan (LTP) He Mahere Kahurutaka to support "communities to have a good standard of living and wellbeing" and QLDC vision 2050 Thriving People Whakapuawai Hapori "our environments and services promote and support health, activity and wellbeing for all".

We understand and can operate within COVID-19 restrictions as per the [Unite against COVID-19 website](#). We would appreciate the opportunity to present and discuss this partnership further.

Bronwyn Coers
On behalf of the Wanaka Alcohol Group

██████████



Letter of support from the Wanaka Police.



WAG Support

To whom it may concern,

The Wanaka Police have been working alongside WAG for many of years and value their community messaging and engagement. Police support WAG's submission to the QLDC Community Plan. Now more than ever WAG is very well placed to support and build resilience in the upper Clutha community. The focus on family harm and mental health especially around family and youth is a real need for our community.

The connection and credibility that WAG has in the community is extremely valuable both during the Pandemic but possibly more so in relation to the economic and social impact as we move forward. Police recognise that government agencies will be under immense pressure going forward and the Upper Clutha area will continue to rely on the valuable work of WAG.

Regards Philip Vink
Youth services Officer

Wanaka Police

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Aspiring Gymsports_QLDC Annual Plan 2020_MEMBER SUMMARY.docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
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Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
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Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

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USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



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We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Please review the budget so that rates increases can be minimal or zero. Residents, businesses, and property owners are in financial difficulty and will be for some time. Please cut Council spending to the absolute minimum and cancel or defer projects to help relieve some pressure.

Q. FEEDBACK:

Dear Sir/Madam

I would like to express my concerns for the Aspiring Gymnastics Club and their increasing rental expenses.

My son attended this club for 3 years and competed competitively over that time. His time with the club was amazing and the support of the coaches and other participants makes it a real family feel environment.

The committee works extremely hard on fundraising and keeping the club afloat but sadly they cannot cover the huge rental demand that is now upon them. The club has always tried to keep fees affordable for families so all children can attend.

I would really appreciate you seriously considering supporting the club with a rental support going forward, until they can be included in your plan of the Wanaka Recreation Centre extension.

Small non profit organisations need support from councils to keep them afloat and they are vital services for our children in the community.

Many thanks

Steph Cranfield

Wanaka Skate Club

Wanaka/Upper Clutha

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Skateboarding Facilities - Wanaka Annual Plan.docx

Chris Curran

As is well established, Wanaka attracts a demographic of people that come for the mountains and lakes and the recreational activities these provide. Naturally, these adventurous people are keen on other forms of solo fitness and activity, including skateboarding, scootering and bike riding. There is a current lack of action sports facilities, especially indoor facilities in the Wanaka region. In particular, I would like to highlight the lack of skateboard, scooter and BMX parks in a town with a population that has a high demand in these areas.

Some background about myself, I'm a board member of Skateboarding New Zealand, the national body for skateboarding that's building towards the Olympics and supporting skateboarding in the community. I am a trustee for the Upper Clutha Sports Community Trust, as well as an executive group member of the Wanaka Skate Club, owner and coach at Rad Skateboard School and local IT Professional. I am also a keen skateboarder myself, often participating in various competitions around New Zealand. By being involved in these various community and national organisations I am well informed and understand of the wants and needs of the public, as well as the requirements for a successful and quality skatepark.

Current trends show high-school students playing rugby have dropped by a fifth, from 30,621 in the year 2000 to 24,731 last year nationally and cricket players have almost halved from 17,794 to 9,096. It's hard to gauge the growth of skateboarding and scootering, as there is no registration required or regional clubs to gather numbers. However, the increase in both kids and their parents taking up the sports is undeniable. With the numbers of participants climbing, we are poised to capture a market that is year-round and not limited by climate conditions. These increasing numbers in sports such as skateboarding and scootering, combined with the current growth plans for the Queenstown lakes region, show that there is an increase in the demand for two things:

- 1) A dedicated indoor facility that will allow people to utilise year-round, regardless of the weather.
- 2) A new, separate skatepark as the current one is often overcrowded and dangerous.

As outlined in the 2020/21 QLDC annual plan the current permanent population of Wanaka is 21,245, with the population surging to 48,560 on peak days. Along with the housing and business developments planned, this is only going to continue to rise. The current 2000sq/m size limit on the Pembroke park skatepark was gauged by the population of Wanaka at the time of building, 5,280 permanent residents. So, we have seen an increase in the population of up to ten times the people, with minimal increase in facilities. It is my belief, as a frequent visitor of the current skatepark, that at times it is overcrowded to the point of being a hazard. Particularly when the population of the town swells during peak season and the schools utilise

Chris Curran

the space for recreational activities. I was at the Pembroke Park skatepark when Hawea Flat school had a wheels day there, the park was full. This was great to see, but it showed a distinct lack of facilities. It was obvious that some children were not confident and the whirl of other children flying by was intimidating.


The global market size of skateboarding was 1.9 billion USD in 2018, which is still increasing with the inclusion into the Olympic games for the first time at Tokyo 2021 (2020) and continuing in Paris 2024. We have an opportunity to capture a market by providing top quality, Olympic level training facilities to the many athletes that visit our town, while also promoting health and fitness in an ever-growing sport for the locals.

I feel the focus needs to be on an indoor facility for action sports for the Wanaka region. With some of the best hiking, climbing and snowparks in the world, Wanaka and Queenstown are already known by athletes and recreational adventure sport lovers. Adding an indoor facility that provides the space for people to train, learn, have fun and keep active despite the weather, would only increase the attraction of Wanaka to this subset of people. Likewise, it would be a space that can be utilised by schools, holiday groups and parents to keep young locals active and entertained.

I envision this facility running skate, aerial gymnastics and trampoline classes with already established community instructors. As Wanaka is propped up by tourism, one of the key benefits of this facility would be providing an indoor area for the rainy or white-out days, and a cooler place in the heat of the summer. To help bring in revenue, it could include a cafe/venue with art from local artists, a small 'skate' shop, and possibly a few dorms for international sports teams (snow/skate etc). Such a facility would continue to promote healthy alternatives to an increasingly sedentary world and open up pathways for children and young adults in active recreation. **The ability to host Olympic qualification events will continue to put Wanaka on the map. An example of this is how Cardrona has held Olympic halfpipe competitions, along with amazing events like the Jossi Well's invitational, which local and the best international athletes all compete in. An example of a successful indoor facility is Camp Woodward in the United States, or Level Up skatepark and training facility in Australia.**

There have been a few similar ventures over the years in Wanaka, which have gone by the wayside. My understanding is that these facilities were focused around one key activity, such as trampolining and were limited by this. I intend to work with Snow Sports, the Wanaka Skate Club, local schools, Wanaka Recreation Centre, MInt Trust (to support people with intellectual disabilities), Skateboarding New Zealand, Wayfare and other local businesses to provide a safe space for the community to partake in action sports.

Chris Curran



With regard to a second outdoor facility, there is an opportunity for development using the old oxidation ponds in Three Parks, as this is currently zoned for recreational facilities. Similarly, new developments such as Northlake, Hikuwai and Timsfield could include new, smaller skate parks to offload the congestion happening at Pembroke Park. Skate parks don't need to be vast and concrete, as seen in Auckland, wooden (skatelite) ramps or concrete pump tracks attract a lot of users and can be more affordable to build.

I believe skateparks are overlooked in town planning and can be considered with a prejudice that they attract trouble makers, social pariahs and vandals. In reality, this truth is quite the opposite and the stigma needs to change. Most of Wanaka's youth can be found at Pembroke Park every day over the summer, learning important new skills such as balance, proprioception and perseverance. Parents are there watching over their children and socialising, sometimes even getting involved themselves. There is a distinct lack of graffiti and people clean up after themselves, respecting the environment that has been provided. Skateboarding lessons are a new and popular concept, showing that skateboarding is no longer thought of as anti-social. As this application is happening during the quarantine period, this highlights more than ever the need for facilities that provide affordable activities for the local community.

Q. FEEDBACK:

Summary of our Submission

I wish to submit my feedback in regards to providing support to clubs in the local area that require additional funding in order to be able to continue to offer a service to our community. Aspiring Gym sports specifically are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.

The club envisages that this support to be required on an annual basis until a time that they can move to a more affordable premises. I know the club is also seeking from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help the club with relocating to a new premise.



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Council Budgets/Rate increases

As we go into a period of deep recession and zero international tourism, we will look to council to save costs, shed staff and downsize accordingly. Many homes will be on reduced or little income and pressure on rate payers will be extreme. Not the time for rates increases.

Reduction in rates. Rate holidays for low income households. Revised budgets published.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please see attached submission from the Alpine Community Development Trust.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

2020-21 QLDC Annual Plan submission - ACDT - 2020.04.17.docx

**Alpine Community Development Trust
operating as**



QLDC Annual Plan 2020-21

SUBMISSION FROM THE ALPINE COMMUNITY DEVELOPMENT TRUST (ACDT)

April 17 2020

SUMMARY

Confirming second year of Annual Plan allocation to cover ACDT's rent in the Wanaka Community Hub -- \$33,500 per annum has been included in the 2018-28 Ten Year Plan.

Reporting on activities and outcomes from 2019-20 Annual Plan funding.

Requesting an additional \$145,000 in the 2020-21 financial year to support operational, activity, and engagement costs for our two operating units, including a staffing increase to meet the anticipated increase in welfare need in the region due to the Covid-19 crisis. (\$98,000 for LINK community development focus, \$47,000 for Community Networks social wellbeing focus)

REPORTING

LOOKING BACK – organisational background and QLDC partnership

The Alpine Community Development Trust (ACDT) was established in 2003 as a grassroots charitable trust, set up to operate Community Networks Wanaka, our region's only social wellbeing resource hub. In 2016 the ACDT added community development services to the mix through a three-year grant from the DIA's Community Development Scheme which birthed LINK Upper Clutha, operating alongside but separately from Community Networks during that time. Our updated strategic plan now fully includes LINK's community development objectives as part of its operation. While we maintain the two brands and areas of expertise, the same governance body guides the work and we have achieved operational efficiencies. This has enabled ACDT to seamlessly serve community members across the full community wellbeing spectrum.

ACDT's vision is simple: **Upper Clutha people are able to thrive, not just survive.** We work toward this vision through our mission: **Provide a community development hub that coordinates, connects, and enables community wellbeing.** This role has become more visible and valuable during the current Covid-19 crisis.

Please see Appendix for more detail on our strategic plan, service offerings, and workplan.

PARTNERSHIP WITH THE QLDC

Community Networks, as the original anchor operation of the ACDT, has received Council funding to cover its rent for many years, and last year received a small additional amount to assist with one-off costs due to moving into the Wanaka Community Hub. The Trust is grateful for this ongoing support, which has enabled the physical presence of our social wellbeing hub.

With establishment funding from central government, LINK Upper Clutha worked outside but alongside local government as we built and operated a successful community development function during our first three years. For the first time we received QLDC financial backing in the 2019-20 Annual Plan, in acknowledgement of our strongly aligned objectives and ability to support Council's emerging community wellbeing strategy.

For example, LINK has supported the following in the past year:

- Wanaka A&P Show 2020 – on-the-ground coordination of QLDC tent: setup, teardown, liaise with and support various Council and partner representatives on-site, supervising presence throughout the two-day event
- Wanaka Town Centre Masterplan – enabled extensive youth engagement and input in secondary and primary schools; participated on the Community Reference Group
- My Place engagement – supported Wanaka session, facilitated a youth session at Mt. Aspiring College
- Spatial Plan early engagement – co-hosted Wanaka public session, contributed to facilitation design, facilitated table conversation, contributed to stakeholder session
- Wanaka Lakefront Development Plan – gained youth perspective and fed into Wanaka Community Board
- Smokefree pilot – assisted Council staff, promoted pilot and survey, explored youth participation in evaluation
- Ongoing resource for stakeholder identification and connection
- Built connection and engagement among community associations – hosted Connection Café about neighbourhood resilience and civil defence
- Regularly promote and support Council engagement opportunities through our communication channels (newsletter, FB, website)
- Regularly hosted Wanaka Ward Councillors and Community Board members in Year 11 Life Skills civics class to speak about future planning projects and hear young people's ideas

REQUESTING

LOOKING FORWARD – a mix of business as usual and adaptation to the crisis

ORIGINAL LINK WORKPLAN STILL VALID FOR COMMUNITY RESILIENCE

LINK's original 2020-2021 workplan aimed to continue the core community development work we know aligns with the Upper Clutha needs and opportunities and the goals of QLDC's Ten Year Plan. These key activities are still valid, as they represent a blueprint for community resilience under any circumstances. Key elements that we suggest should remain include:

1. **Support community group collaboration and resilience through advice and skillbuilding.** Continue our incubator approach – encouraging collaboration, offering resources, connection, and mentoring for groups and initiatives needing help with strategic planning, legal formation, marketing, financial reporting, funding. Many groups will struggle in the post-Covid world and

could benefit from ideas like shared services. We would also continue hosting larger scale skillbuilding sessions to efficiently offer learning from both local and visiting experts.

2. **Build neighbourhood connection and resilience.** With a multi-year track record of successful engagement around the annual Neighbours Day Aotearoa initiative, we would build on the concept of neighbourhood connection in good times and bad, encouraging local placemaking. For example, we had a panel of local experts lined up for a March Connection Café (cancelled in light of Covid), bringing inspiration and examples of community-building projects that residents can replicate. We hope to run this later in the year, or adapt to an online platform if gathering isn't possible.
3. **Support youth engagement and citizenship.** Now in its fourth year, LINK partners with Mt. Aspiring College to develop and teach a senior Life Skills class on civics, citizenship, and community. Our weekly presence on campus leads to multiple opportunities for youth to participate in local democracy – contributing to Council future planning, meeting local leaders, connecting with media and community services. This has proven a useful engagement channel for Council, extending into primary schools as well.
4. **Support effective communication, engagement, and community relationships across all community segments.** LINK is uniquely placed at the grassroots heart of community conversations on growth and the Upper Clutha's future. We are independent, trusted, and don't have a political agenda. Our Connection Cafes are an example of how we bring people together to learn and collaborate, and we use our existing online and radio channels to inform and engage.

LINK AND QLDC WORKING TOGETHER IN COVID-19 RESPONSE AND RECOVERY

Flexibility and adaptability are key competencies we will rely on going forward. Being nimble will be increasingly valued – an ability that we have as an independent partner outside but aligned with local government.

5. **Welfare response.** From the beginning of the Council-led emergency management response, LINK and Community Networks staff have been involved in the EOC, leading the local welfare team and providing direct support. This has required a pivot for LINK, abandoning scheduled activities and events in order to focus on frontline welfare support, including responding to welfare requests, system design, local connection and communication expertise.
6. **Recovery.** This work is much harder to predict, but in the next year we suggest LINK could play a key role as an ongoing community partner with QLDC, helping facilitate recovery. For example:
 - a. **Strategic design of recovery** – with deep community connections, experience, and best practice research LINK would have perspective to offer the Council team on how we might re-invent ourselves in the QLD. We have national and global networks of community leadership expertise to learn from.
 - b. **QLDC community wellbeing framework** – this crisis will likely accelerate Council plans in this space, integrating Vision 2050 and the four pillars of community wellbeing as principles to guide a Community Strategy. LINK can continue to support this work, possibly serving as a model on which a district-wide community development agency could be created.
 - c. **Engagement and communications** – LINK is a proven partner in engagement and communication support, working from an understanding of our community's unique character and perspective, and we could have an ongoing role in stakeholder identification and engagement.

- d. **Multisector collaboration is the way forward** – being open to innovation that comes from unexpected partnerships and fresh thinking. This is core business for LINK, as we always strive to connect across sectors and get groups working together for increased efficiency and effectiveness.

The QLDC funding we are requesting for LINK services covers two part-time employees and activity and engagement costs: \$98,000 for one year.

COMMUNITY NETWORKS SUPPORTING QLDC WELFARE RESPONSE AND RECOVERY

With the huge response to the welfare assistance made available in the first month of the crisis response (over 5000 welfare requests district-wide at April 16 2020), it is obvious that the welfare need will increase. As the only social wellbeing hub in the Upper Clutha, Community Networks will need to upscale its services. The specific needs we are seeing include information, financial assistance, food provision, rental relief, and anxiety related to the lockdown. Domestic violence, financial stress, and increased mental health issues are expected to escalate over time. With winter coming, practical needs such as firewood and energy payments will emerge. This increased need will last for months if not years, and Community Networks is an essential service in the Upper Clutha when it comes to welfare and social service provision.

The QLDC funding we are requesting for this increased provision of Community Networks service is for 1 FTE at a cost of \$47,000 for one year.

A NOTE ABOUT FUNDING STREAMS

ACDT relies on multiple funding sources. As a local charitable trust (not a government agency), we rely on funders, donations, and local fundraising to operate. Every year we must go through the process of multiple funding applications, each with a slightly different focus and criteria, to cobble together one operating budget, and make up the shortfall with local community fundraising. It's useful to understand the historical composition of our funding, and how that might change in a post-Covid world:

- Historically, our major funders for social wellbeing services through Community Networks have been the Central Lakes Trust, Lottery Community, Otago Community Trust, QLDC (rent only), Ministry of Social Development (Heartlands contract only) plus a handful of small local grants.
- Our community development services through LINK were solely funded by the Department of Internal Affairs for three years, then in the fourth year by the QLDC, Lottery Community, and the local Callis Trust.
- A major source in recent years, Lottery has drastically reduced its funding in 2020 (pre-Covid)
- Post-Covid, some funders will still support social services, but not necessarily community development
- We are concerned about the general instability of smaller funders, with some unable to deliver grants due to their own financial difficulty. This has led to our request for increased funding through QLDC for this Annual Plan year, when the future is so uncertain.
- We look forward to working together with Council colleagues in the next year to formulate an approach to the 2021-31 Ten Year Plan, in order to best position ACDT's provision of community wellbeing services.

ALIGNMENT WITH QLDC TEN YEAR PLAN OBJECTIVES

ACDT is aware of the work currently underway to create a Wellbeing Framework and Community Strategy within Council. Everything we do supports and aligns with a strategic approach that depends on **thriving communities**. Above and beyond the current Covid crisis here are some specific areas our work has and could, with funding, continue to support current Council work:

- Beyond 2050 – as an overarching strategic vision for the remainder of our lifetimes and beyond, all these guiding statements rely on enhancing community wellbeing and resilience
- The Ten Year Plan’s goals of Vibrant Communities and Bold Leadership in particular will be more achievable if our already-engaged community better understands the complexities of our growth issues and how they can participate in local democracy. Being better connected with each other means we are better able to collaborate and understand different points of view.
- Spatial Plan, Wanaka Town Centre Masterplan, Wanaka Lakefront Development Plan – future-planning processes we have already been involved with, highlighting the need to understand and balance stakeholder input
- The *Our Community Spaces* report clearly points to next steps of coordination, collaboration, capacity building, and planning with community groups.
- Local Government Act Amendment to reinstate community wellbeings – while this is still making its way through Parliament, the goals of this amendment are supported through ACDT’S work.

CONCLUSION

With 17 years’ experience working in the Upper Clutha, deep community connections, established leadership and wide-reaching expertise, the Alpine Community Development Trust is uniquely positioned in this next year to partner with Council. There is simply no other organisation like us in the district poised to deliver in both stable and uncertain times. We are flexible and ready to move in various directions to help support our residents during the short, medium, and long term recovery from this crisis. We see the opportunity to continually evolve how we work, and are eager to collaborate with others.

Already involved in the response and moving to recovery, our staff can offer continuity as we creatively address the challenges ahead. Especially in the community development area, we are well positioned to help develop district-wide thinking and keen to do so. We are grateful for the QLDC support that has helped us deliver thus far and look forward to discussing this submission with Council colleagues and elected members. Thank you for your consideration.

For more information please visit our websites: www.link.org.nz and www.communitynetworks.co.nz

APPENDIX



Alpine Community Development Trust
operating as



Strategic Plan 2020

VISION		
Upper Clutha people are able to thrive not just survive		
MISSION		
Provide a community development hub that coordinates, connects, and enables community wellbeing in the Upper Clutha		
VALUES		
<p>Bold and creative in our approach, Innovative in our thinking, Inclusive in our relationships, Open minded and appreciative of diversity, Honouring community voice</p>		
WHAT WE DO – OUTCOMES		
Provide information and support	Enable connection and collaboration	Build resilient community and individuals
SERVICE OFFERINGS	SERVICE OFFERINGS	SERVICE OFFERINGS
<ul style="list-style-type: none"> • Connect people to social support information and services e.g., referrals to local and government agencies • Coordinate local community support services e.g., Community Foodbank, Wheels to Dunstan, JPs, etc • Access point for information on community groups, community opinion, and needs • Participate in key community networks • Advise community groups in their development and evolution e.g., structure, direction, marketing • Provide effective communication channels to inform and support 	<ul style="list-style-type: none"> • Facilitate collaboration among social sector groups • Facilitate collaboration across community segments • Host regular Connection Cafes • Mentor community groups in their collaboration • Support effective engagement to ensure community voice is heard 	<ul style="list-style-type: none"> • Facilitate group and individual capability development • Raise awareness of community wellbeing (in context of growth) • Strengthen neighbourhood connection • Enable youth engagement and citizenship • Continually review needs and opportunities to strengthen resilience

ORGANISATIONAL STRATEGIC ACTIONS (TO SUPPORT SERVICE DELIVERY)	
Marketing and awareness	<ul style="list-style-type: none"> • Increase awareness of social services and community development in the Upper Clutha and ACDT's role in delivering • Consider rebranding of ACDT to align with new organisational structure and delivery
Sustainable funding	<ul style="list-style-type: none"> • Explore the opportunity to develop a social enterprise • Strengthen diversity in funding streams • Strengthen partnership with QLDC • Explore the opportunity for a shared services model
Strengthen organisation	<ul style="list-style-type: none"> • Define and embed organisational structure (staffing, governance and structures) that supports the combined entity
Embrace sector leadership	<ul style="list-style-type: none"> • Become recognised as the thought leader in community wellbeing across the district • Maximise potential of Community Hub as a centre for community wellbeing
Review service offerings to stay current	<ul style="list-style-type: none"> • Increase focus on mental health and child/family support initiatives (identified in 2019) • Explore alternative management arrangements for the services that have been identified as sitting more appropriately with other organisations

ACDT Workplan 2020 – matrix of activities and outcomes delivering on strategic plan

updated 2020.02.27 (pre-Covid)

Ongoing community & information resource hub
Specific community & event-based projects
Youth engagement and citizenship
QLDC partnership
Coordinating Community Services
Internal Capability

ACTIVITY	RESPON SIBILITY	TIMING	OUTCOMES		
			INFORMATION & SUPPORT	CAPABILITY OF INDIVIDUALS & COMMUNITY	CONNECTION & COLLABORATION
Community incubation hub – mentor community groups in their collaboration, development, or evolution	Kathy	Ongoing	<ul style="list-style-type: none"> ▪ Advice given includes strategic planning, marketing/promotion, volunteer management, legal formation, budgeting, etc ▪ Points people to information they need to progress (eg legal formation options) 	<ul style="list-style-type: none"> ▪ Groups learn how to do these things themselves ▪ Increased efficiency of operation and more achievement of goals 	<ul style="list-style-type: none"> ▪ Increased collaboration (because groups are better at working with others in the same or difference spaces)
Update and maintain online communication channels and resources (email newsletter, website, FB)	Kathy & Kate	Website 24/7, email newsletter monthly; FB	<ul style="list-style-type: none"> ▪ Central source for information (including pointing to other sources) 	<ul style="list-style-type: none"> ▪ identify strengths and opportunities 	<ul style="list-style-type: none"> ▪ provide accurate information for groups and individuals to connect

			OUTCOMES		
ACTIVITY	RESPON SIBILITY	TIMING	INFORMATION & SUPPORT	CAPABILITY OF INDIVIDUALS & COMMUNITY	CONNECTION & COLLABORATION
<ul style="list-style-type: none"> Ensure social and health service information is kept up to date 	Kate	approx. weekly Review resources quarterly	<ul style="list-style-type: none"> improved awareness and understanding of important community, issues, and activities 	<ul style="list-style-type: none"> individuals and groups can access and use info 24/7 to build their own capability 	<ul style="list-style-type: none"> Individuals/groups find others to collaborate with
<p>Ongoing presence as community connection hub, eg:</p> <ul style="list-style-type: none"> Connecting people to social support services Be responsive to requests from individuals, groups, media Keep availability and flexibility to follow community-led energy – opportunities and needs – research if necessary <ul style="list-style-type: none"> eg respond to increasing need for JP and Community Law clinics Coordinate the Social Services Snapshot; Promote this to participating providers & feedback responses Maintain connection with social & health service providers - via coordinating the interagency, attending locality & NLG 	Kate & Nova Kate & Kathy Kate & Kathy Kate & Nova	Ongoing	<ul style="list-style-type: none"> Provides a one-stop shop for all community information needs <p>JP, Community Law IRD clinics meeting the need</p> <p>Community informed</p>	<ul style="list-style-type: none"> A resilient, sustainable community that cooperates and coordinates well <p>Increasing resilience of individuals/families</p> <p>Service providers informed re trends</p>	<ul style="list-style-type: none"> Community leaders and groups approach challenges and opportunities together, using innovative partnerships and ideas to create solutions <p>Increased awareness & understanding of support services</p> <p>Collaborative effort to inform stakeholders and advocate for services</p>

ACTIVITY	RESPON SIBILITY	TIMING	OUTCOMES		
			INFORMATION & SUPPORT	CAPABILITY OF INDIVIDUALS & COMMUNITY	CONNECTION & COLLABORATION
meetings <ul style="list-style-type: none"> Maintain connection and enable collaboration with and among key community stakeholders (eg, WCB, QLDC, Chamber, LWT, WCHCT) 	Kate & Kathy				
Community engagement network Community communication/engagement professionals connect to share information, events, and plans	Kathy	Approx. quarterly face-to-face, ongoing exchange of information	<ul style="list-style-type: none"> Share information about each organisation's goals, plans for 2020 	<ul style="list-style-type: none"> Lots of community capability building planned in all areas – how do we avoid duplication 	<ul style="list-style-type: none"> Keeping in contact with plans, collaborating on events where appropriate
Neighbours Day Aotearoa <ul style="list-style-type: none"> Provide support for local gatherings at neighbourhood level (Discounts organised, event planning assistance, publicity) Public campaign to encourage neighbourhood connection – advertising series, pop-up activities, takeaways (teabags, contact cards) LINK-hosted event at Hub April 1 (welcome/thank you Anglican church, local neighbours, preschool?) Connection Café (see below) Partner with Thrive Wanaka (street party), QLDC (civil defence), Mahi Queenstown Lakes (migrant welcome). 	Kathy & Bronwyn	March 27 – April 5, 2020	<ul style="list-style-type: none"> Share benefits of grassroots connection and engagement Share civil defence information (eg community response plans, AF8 - Alpine Fault info) 	<ul style="list-style-type: none"> Build resilience in case of natural disaster – knowing who your neighbours are, contact details, looking out for each other Inspire locally led initiatives (eg community garden, Lilliput Libraries, other shared assets) 	<ul style="list-style-type: none"> Connect at the most local level, get to know your neighbours Include new migrants Better relationships lead to understanding different worldviews and acceptance of different cultures Create safe place for kids

ACTIVITY	RESPON SIBILITY	TIMING	OUTCOMES		
			INFORMATION & SUPPORT	CAPABILITY OF INDIVIDUALS & COMMUNITY	CONNECTION & COLLABORATION
<p>Connection Cafes 2020 topics to consider:</p> <ul style="list-style-type: none"> • Neighbourhood connection and inspiration: <ul style="list-style-type: none"> ○ Engaging the unengaged ○ Migrant welcome ○ Expert panel sharing about community garden, Lilliput Libraries, sharing shed, youth, repair café, etc • Aspiring Conversations follow up – ongoing local discussion and action on the topics addressed • Alternative affordable housing models (Thrive suggested) • Shared services for community groups • QLDC consultation opportunities 	Kathy & Bronwyn	Quarterly or bi-monthly March 20 May 4	<ul style="list-style-type: none"> ▪ These drop-in networking sessions, each focused on a topic of community interest, provide information, resources, and advice from speakers, LINK staff, and other attendees 	<ul style="list-style-type: none"> ▪ The education received and connections made result in community groups or initiatives becoming more effective 	<ul style="list-style-type: none"> ▪ Increased collaboration emerges from events
<p>Speaker events and/or workshops</p> <ul style="list-style-type: none"> • Follow up conversation from November Connection Café – civil defence focus. Neighbourhood associations coming together to share what they're doing, compile questions for QLDC civil defence coming out of community response plans, etc. 	Kathy & Bronwyn	As needed or as opportunity arises – a few/year		<ul style="list-style-type: none"> ▪ Skillbuilding with local and/or visiting expertise ▪ Community members have improved skill sets (eg communication, governance, strategic planning, budgeting) ▪ Community groups meet their goals more effectively 	<ul style="list-style-type: none"> ▪ Brings community members together, sometimes from quite different segments (eg Max Rashbrooke) ▪ Individuals/groups with similar skillbuilding needs meet each other and find ways to collaborate ▪ Increased collaboration always emerges from events
Participation in Community Action Initiatives	Kate	Ongoing	<ul style="list-style-type: none"> • Increased awareness of social wellbeing 	<ul style="list-style-type: none"> ▪ Increase in knowledge ▪ Increase in social capital 	<ul style="list-style-type: none"> ▪ Increased collaboration between sectors

ACTIVITY	RESPON SIBILITY	TIMING	OUTCOMES		
			INFORMATION & SUPPORT	CAPABILITY OF INDIVIDUALS & COMMUNITY	CONNECTION & COLLABORATION
<ul style="list-style-type: none"> - Wanaka Alcohol Group - Champion for Older Persons Group - Mental Health & Addiction Networks 					
Youth engagement and citizenship <ul style="list-style-type: none"> ▪ MAC Life Skills class ▪ Other engagement and community involvement opportunities at MAC and primary schools 	Kathy	Ongoing	<ul style="list-style-type: none"> ▪ For students, an increased understanding of community, systems and structures that govern the region and district. ▪ For adults and community leaders, a better understanding of young people's interests and ideas for the future. 	<ul style="list-style-type: none"> ▪ An increased ability to think critically and independently. ▪ Increased resilience and confidence to approach challenges. 	<ul style="list-style-type: none"> ▪ A sense of active citizenship that gives students confidence their ideas are valued and heard ▪ Connects students to democratic process around them ▪ More connection among community segments by providing more opportunities for interaction and learning that goes both ways.
QLDC medium to long term projects: highlighting areas of current Council community development focus and potential for LINK to assist:	Kathy		<ul style="list-style-type: none"> ▪ Community wellbeing framework – eg Vision 2050, wellbeings – guiding principles to sit overall ▪ Community Strategy – a directional, overall strategy under development, will have a number of lead strategies underneath, eg: <ul style="list-style-type: none"> ▪ Homes Strategy ▪ Community Facilities ▪ Library ▪ Sport & Rec ▪ Arts & Culture – Jan Maxwell, looking in particular at arts groups collaboration and asset sharing ▪ Council's approach to funding community activity ▪ Looking at who is our community? Especially as it changes with immigrants, visitors, etc ▪ Environment Strategy also will sit across many other areas ▪ Upper Clutha arts community collaboration (Jan Maxwell) – increased, more effective collaboration among arts community groups, with particular interest in facilities and asset sharing ▪ Spatial Plan engagement support – provided Oct-Nov 2019, possibility of more support in 2020 as plan draft is developed ▪ Follow-up on Community Facilities research – community group planning support ▪ Small Communities Forum 		

			OUTCOMES		
ACTIVITY	RESPON SIBILITY	TIMING	INFORMATION & SUPPORT	CAPABILITY OF INDIVIDUALS & COMMUNITY	CONNECTION & COLLABORATION
		<ul style="list-style-type: none"> Upper Clutha stakeholders identification – reviewing relevant community groups and contacts 			
<p>QLDC specific current projects:</p> <p>Smokefree pilot Test ban of smoking and vaping on lakefront</p> <p>Wanaka A&P Show – Comms/Engagement team would like LINK to coordinate the QLDC tent on-site. The content and roster of staff/Councillors will be set up, they need on-the-ground support to execute both days of show.</p> <p>Wanaka Artisan Market – potential community group support through LINK incubator</p> <p>New Years Eve alcohol-related harm and youth – participate in this group, focusing on harm prevention around New Years</p>		<p>Dec 2019 – March 2020</p> <p>March 13-14</p> <p>First meeting Feb 2020</p>	<ul style="list-style-type: none"> Share information about ban through our channels, encourage survey participation Share information about current topics QLDC wants to engage with community on – Spatial Plan, Masterplan, Library Strategy, etc. Some strategic planning work possibly required as the group evolves to their next phase 	<ul style="list-style-type: none"> Builds residents’ understanding and ability to get involved with key issues Build the Market’s sustainability and success as they evolve 	<ul style="list-style-type: none"> Exploring possibility of students’ involvement in data gathering and evaluation Supports connection and collaboration between Council and Upper Clutha residents

ACTIVITY	RESPON SIBILITY	TIMING	OUTCOMES		
			INFORMATION & SUPPORT	CAPABILITY OF INDIVIDUALS & COMMUNITY	CONNECTION & COLLABORATION
Coordinating Community Services such as community foodbank, Meals on Wheels Drivers, Wheels to Dunstan Drivers <ul style="list-style-type: none"> - Determine increasing delivery of MoW - Develop team of foodbank vols - Coordinate the Community Support Fund – review the parameters and referral process of this fund 	Kate & Nova		Funders of MOW informed Parameters for CSF defined CSF promoted	Need for meals met Foodbank systems streamlined Need for support met	Advocacy for services
Strengthen the Internal Capability of the Organisation <ul style="list-style-type: none"> - Volunteer training - Streamline Stats collection at social wellbeing hub - Review operational plan - Funding Strategy - Community wellbeing leadership 	Team	Volunteer Training - twice pa Stats collated on ipad - ongoing Operational Plan reviewed quarterly at ACDT meeting	Volunteers have the information they need to complete the tasks Outputs collated	Volunteers attend training and feel supported and valued Trends gathered – inform service planning Community needs being addressed	Volunteers have a strong sense of connection Stats and trends shared with ACDT & other key stakeholders Input and attendance reviewed

Q. FEEDBACK:

Hi there,

The 2020-2021 Annual Plan makes a lot of assumptions about spending huge sums of money on projects that, in light of the current local/national/global situation, are pipe dreams at best and ludicrous in reality. Our tourist industry (that's what IS Queenstown and Wanaka) is decimated and will take years to rebuild...if it ever does regenerate. It will be quite a while before internationals return to the area and domestic tourism will only go so far.

Many businesses will fail to reappear when the lockdowns ease (loss of revenue), many hotels will fold (loss of revenue), many homes will empty (loss of revenue), many construction projects will be backburnered or cancelled (loss of revenue)...

You really need to take a step back, look again at your projections realistically in light of what is and what is to come, and just hold off on committing to things that:

- (1) are no longer needed
- (2) we cannot afford
- (3) cannot be done under new regulations (this Covid thing isn't going to go away in a hurry).

Slow down, take a breath, postpone your decision making process until some of the dust settles. 'Normal' is not going to return. We are not going to be the frantic, hustling, fast paced, traffic choked, bulging at the seams community we were. You need to prepare for this, not for how things were.

Jef Desbecker

Q. FEEDBACK:

Good morning Mayor and Council

Surely in the light of Covid-19 and the massive shift in tourism in the coming years, this is the time to rethink the plan altogether? Up until now there has not been significant motivation to diversify our economy and reconsider our sense of a community. The calls of meeting tourism demands has blocked our ability to see past that segment and into our larger potential. Please consider having your new teams looking into this diversification revisit the plan, its goals and financial demands in the light of the need for a diversified economy. Which will of course mean leaving resources to those in the community to create this breadth instead of sucking all of our lives into paying for the CBD as a kind of circus. We all know that show is over.

Tourism will return for sure, but it can be on terms we have planned for instead of our reactive stance to date.

Thank you for listening.
Sincerely
Patrick Dodson

Q. FEEDBACK:

In light of the current economic situation Council must reduce ALL costs, including staffing levels, by a minimum of 20% across the board. The focus must now be on conservation of cash and repayment of debt. Expenditure must be restricted to projects that directly benefit rate payers. This to allow for a reduction in rates by 10 %

Q. FEEDBACK:

In light of covid19 please DO rejig your plans to if not reduce rates at least do not increase them. We have seen that it is possible to make radical changes quickly so the Council needs to come on board. With less tourism a lot of capital development can be delayed. Thankyou

Q. FEEDBACK:

I am writing in support of our local Wanaka Aspiring Gymsports club and their application for QLDC to support their rent and also to include a facility for them to operate out of in the long term.

The Aspiring Gymsports is an integral community club for the Wanaka community. They offer an immense array of activities a large number of our young community and a great way to connect with families.

I totally support their application to QLDC for support with rent. On a long term view QLDC needs to supply a facility for this club to operate to their full potential in a long term facility

It would be great to see QLDC support this community asset in Wanaka.

Thanks and Regards
Donnelle



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Regarding proposed increase in rates for the Queenstown district. Given the impact of COVID 19 management that is currently in place and the fact that that no one is sure when restrictions will end I request that proposed rate increases be delayed. The accomodation sector, for which I have an interest in, has been severely effected. Our current income is zero, which has been the case since mid March and may be the case for another few months. Then there is the recovery, which I am sure will be implemented in stages and therefore income will trickle in. Not to mention the competition amongst Queenstown accomodation providers which will force room rates down. Overseas travellers, for whom are our main clients, may not be seen in New Zealand for many months if not years. We all have a part to play in shouldering this financial burden. The least QLDC can do is keep rates on hold.

Q. FEEDBACK:

- No rates increase at all will be tolerated! There must be a nil increase and better still a refund rebate required.
- The emphasis on growth tourism by the QLDC and Governance prior to Covid 19 "is noted" and we as a community have been left behind and ignored!
- The growth projections and graphs in Annual Plan are both misleading and take no account of past events. As such has happened in past.
- QLDC Governance needs to listen to locals and community and not assume tourists will come here. They don't always!
- Give ratepayers something back for QLDC excessive spending!

Please also refer to hard-copy version included in separate email.

Submission form Puka Tāpaetaka

Please think about making your submission online at www.qldc.govt.nz/lets-talk

All submissions will be made public.

Name: EDWIN ELLIOTT

Organisation: RESIDENT 30 YEARS: RATE PAYER EFT ELLIOTT FAMILY TRUST

Email or postal address: [REDACTED]

Locations: Arrowtown Albert Town Frankton Glenorchy Hāwea
 Kingston Luggate Makarora Queenstown Wānaka

Do you wish to speak at a hearing? Yes No

If yes, please provide a contact telephone number: [REDACTED]

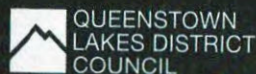
Please use this space to comment on any aspect of the draft 2020-2021 Annual Plan or Council-related issues you want to provide feedback on. This is also your opportunity to seek community funding or grants.

- NO RATES INCREASE AT ALL WILL BE TOLERATED! THERE MUST BE A NIL INCREASE & BETTER STILL A REFUND REBATE REQUIRED.
- THE EMPHASIS ON GROWTH TOURISM BY THE QLDC & GOVERNANCE PRIOR TO COVID 19 "IS NOTED" & WE AS A COMMUNITY HAVE BEEN LEFT BEHIND & IGNORED!
- THE GROWTH PROJECTIONS & GRAPHS IN ANNUAL PLAN ARE BOTH MISLEADING & TAKE NO ACCOUNT OF PAST EVENTS. AS SUCH HAS HAPPENED IN PAST
- QLDC GOVERNANCE NEEDS TO LISTEN TO LOCALS & COMMUNITY AND NOT ASSUME TOURISTS WILL COME HERE. THEY DON'T ALWAYS!
- GIVE RATE PAYERS SOMETHING BACK FOR QLDC EXCESSIVE SPENDING!

Please attach additional sheets if you run out of space.



Freepost to: No stamp required.
Queenstown Lakes District Council,
Freepost 191078, Private Bag 50072,
Queenstown 9348.



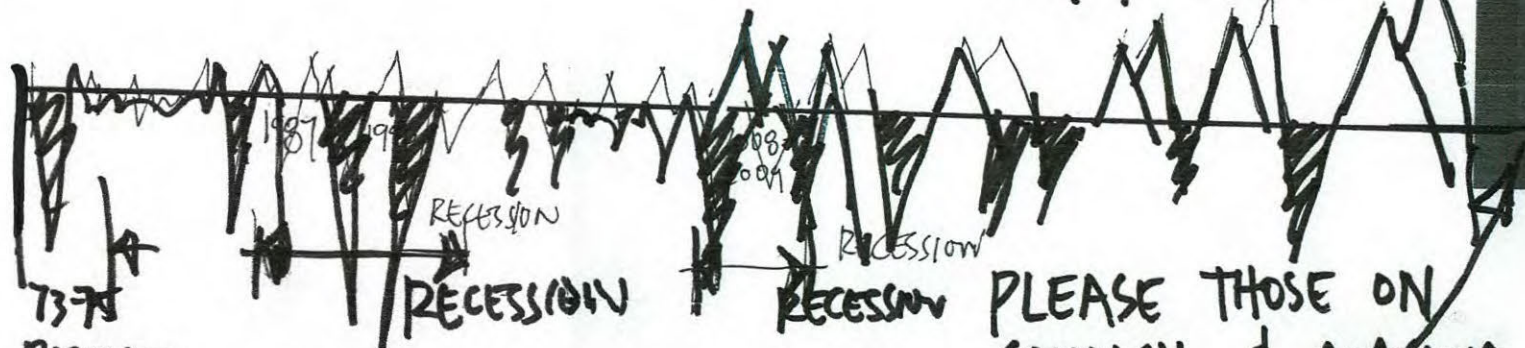
QLDC ANNUAL PLAN!

HMMM!

WHAT A PHONEY
GRAPH QLDC! SHOW
US RELEVANT GRAPH
BEFORE THIS!
WHAT UTTER
FALSE INFO!

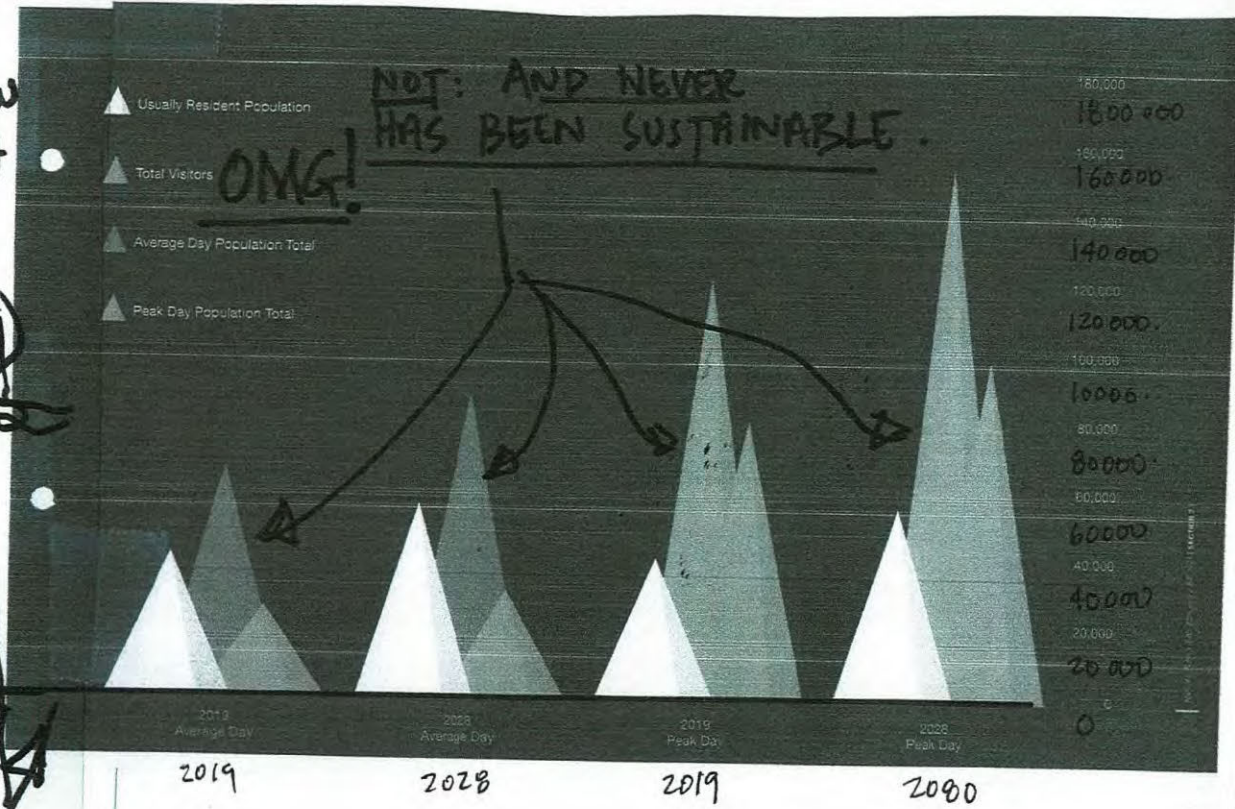


CONCERNED
RATE PAYER!



PLEASE DON'T BE BLIND TO PAST EXPERIENCES!

PLEASE THOSE ON
COUNCIL & MAYOR
CONSIDER COMMUNITY!
NOT JUST GROWTH



QLDC ANNUAL PLAN
HMMM!



2020-2021 Annual Plan | 2020-2021 Mahere Ā-Tau

RECEIVED IN
MOUNTAIN
SCENE COPY
DATED
25 MARCH
2020

Consultation Document
He Tuhika Whakawhiti Kōrero

LOCKDOWN
DAY!
AFFORESTATION
WE HAVE
~~COME~~
TERRA

Submissions close
at 5.00pm on Friday
17 April 2020

ENRIGHT Mike & Tineke¹³⁹

NZ High Country

Wakatipu

Q. FEEDBACK:

Please refer to attached submission

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Nz High Country - 20-21 Annual Plan.docx

Queenstown Lakes District Council

Submission to the proposed 2020/2021 Annual Plan

This submission requests that council includes the cost of limited tar-sealing of Hansen Road (Southern end), which is currently a gravel road from the Impact City Church, in its 20/21 Annual Plan.

The reason for this submission is as follows:

Increased usage

In addition to the existing activities currently utilising Hansen Rd,

- Residential Properties
- Wedding Venue
- Rock Quarry
- The Barn and Honey Café
- Cycle route to Tuckers Beach

All of the above activities have come about as a result of fully compliant resource consent granted by QLDC. The cumulative additional load on the road caused as a result of these activities is proving the gravel surface is no longer appropriate for the level of use.

The first rising bend after The Barn and Buzz Stop Café with the large Pine Tree is a blind spot hazard which would be improved with removal of the tree and taking some of the bend out of the road. I understand there has been notification from delta that this tree is coming out.

Summary

Please consider extending the current seal past the impact Church up to at least the first residential entrance. This will reduce dust nuisance and increase safety for all road users.

Regards

Mike and Tineke Enight

NZ High Country

The Barn

Hiberna Ltd

Wakatipu

Q. FEEDBACK:

Submission as follows:

We could still be one of the most liveable districts in Aotearoa (as mentioned in plan)
However, the local economy would no longer rely on tourism
Decisions on capital expenditure need to be made in the interests of the local population.

The local population would benefit from a larger, better resourced hospital and birthing centre

A convention centre would be huge, and costly white elephant as people will be less likely to travel for business and conferences in the future.

There should be no further investment in tourist infrastructure such as new gondolas It is a good time to end any further planning of airport expansion

This is a good opportunity to reduce our carbon footprint and develop a more sustainable local economy.

Jessica Evers, director
Hiberna Ltd

Q. FEEDBACK:

Recent events re covid 19 will mean that much of the content of the Annual Plan will need a major re think.

We can still be one of the most liveable districts in Aotearoa, but our economic focus will no longer be tourism.

Planning needs to focus on the best interests of those who live in the district. There are unlikely to be any overseas tourists for a long time and this needs to be factored in to any planning and capital expenditure.

There should be no further consideration of developing a new gondola or indeed any visitor related projects.

Investing in large convention centre would be entirely inappropriate - the nature of conferences and business meetings will develop away from needing to travel and congregate in large numbers. Such a centre would ultimately be a huge, and costly white elephant.

The local community benefit from investment in a larger, more resourced hospital and birthing centre.

The Council can use this opportunity to improve our carbon print and develop a sustainable local economy.

The Council can also take this opportunity to abandon any further plans for airport expansion and consider ways to utilise facilities that are no longer in use.

Thank you for the opportunity to comment

Q. FEEDBACK:

Please refer to attached submission

[REDACTED]

8 April 2020

Queenstown Lakes District Council
10 Gorge Road
Queenstown 9348

Dear QDLC,

I see that QLDC is planning on some major OPEX and CAPEX as part of its 2020-2021 plan, the result of which would impact the Ratepayer by a 6.76% increase in Rates for the coming year; as per page 10 of the plan document.

My company owns Swiss-Belresort Coronet Peak at 161 Arthurs Point Road, Queenstown 9371 and presently pay over \$76,000 in rates to QLDC.

An increase as planned may have been tolerable, recognising that at the time the plan was prepared we were in a favourable economic environment and Queenstown was flourishing with growth in tourism. Understandably the council had to plan for growth on a 10 year horizon.

I wish to express my views, concerns and recommendations in the light of the present Level 4 Lock Down in NZ as a result of the COVID-19 global crisis, which has drastically changed all of this for the foreseeable future. The tourism industry is currently experiencing very tough times and our hotel is closed due to lack of demand, this obviously makes it very difficult to pay rates.

As I see it, the future of Queenstown and New Zealand will be centred on a new and different economic environment and the planning QLDC has undertaken has to be revised to reflect the 'new normal'.

Ratepayers' capacity to service their outgoings have been severally compromised and many have had to take on more borrowing just to keep trading.

Along with many other responsible vendors and service providers in NZ, QLDC has to show restraint and instead help Ratepayers survive through this crisis. The economy will contract, the Tourism Industry will be decimated and a severe recession will develop.

Thus, QLDC must take all of these factors into very serious consideration in their updated planning.

[REDACTED]

What the Council needs to rethink is the role it has to play in revitalising Queenstown and saving its economy in the aftermath of the present crisis. You must be serious about participating with all others in the community and shoulder / plan for a reduction in charges.

This situation we now experience, assuming our actions will be successful in the medium term, will last for much longer, as we are part of a global economy and global COVID-19 impacts. Even after the 4 week lock down is lifted, if it is, the borders will remain closed for at least a year. This will further exacerbate the already fragile tourism industry. Our hotel has experienced a huge loss of income and hence is now closed and this will continue for the foreseeable future. Likewise a lot of businesses that service Queenstown will also face financial hardship and likely forced into liquidation.

Again, an increase from QLDC is completely unacceptable. Only a sensible decrease would match what other businesses are and have offered the community. Please do not add to our financial predicament.

Please only support our survival and revival. The planned rates increase needs to be rethought before it is too late.

Now it's up to you to act, in concert with the rest of us in this community.



Gavin M Faull
Chairman and President
Swiss-Belhotel International New Zealand Limited
Coronet Peak Properties Limited

Q. FEEDBACK:

Please refer to attached submission

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Pounamu Suites and Apartments Ltd - QLDC AP 2020- 21.docx

8 April 2020

Queenstown Lakes District Council
10 Gorge Road
Queenstown 9348

Dear QDLC

I see that QLDC is planning on some major OPEX and CAPEX as part of its 2020-2021 plan, the result of which would impact a Ratepayer like me by 6.76% increase in Rates for the coming year; as per page 10 of the plan document.

I own 2 properties between [REDACTED] Frankton Road, QT and presently pay QLDC some \$8,000 pa. Also, I am the Committee of Body Corporates 351273, wherein I represent the interests of 30 owners / Ratepayers who presently pay some \$90,000+ to QLDC.

An increase as planned may have been tolerable, recognising that at the time the plan was prepared we were in a favourable economic environment and Queenstown was flourishing with growth in tourism. Understandably the council had to plan for growth on a 10 year horizon.

I wish to express my views, concerns and recommendations in the light of the present Level 4 Lock Down in NZ as a result of the COVID-19 global crisis, which has drastically changed all of this for the foreseeable future. The tourism industry is currently experiencing very tough times and our hotel is closed due to lack of demand, this obviously makes it very difficult to pay rates.


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Ratepayers' capacity to service their outgoings have been severally compromised and many have had to take on more borrowing just to keep trading.

Thus, Rates and other financial calls will of necessity be severely curtailed, as some no longer would even have the financial capacity, due to closure of their business permanently.

Along with many other responsible vendors and service providers in NZ, QLDC has to show restraint and instead help Ratepayers survive through this crisis. The economy will contract, the Tourism Industry will be decimated and a severe recession will develop.

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Oliver Faull

Very Concerned Personal Ratepayer x 2 and Representing 30 likeminded Very Concerned Ratepayers

Leisure Investments Limited

Wakatipu

Q. FEEDBACK:

To whom it may concern,

Please find attached our submission for Leisure Investments Limited.

Kind regards,

Oliver Faull
Director
Leisure Investments Limited

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

[Additional documents or PDF files can be emailed to services@qldc.govt.nz](mailto:services@qldc.govt.nz)

Leisure Investments Ltd - AP 20-21.docx

8 April 2020

Queenstown Lakes District Council
10 Gorge Road
Queenstown 9348

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I own 4 properties between [REDACTED] Frankton Road, QT and presently pay QLDC some \$14,000 pa. Also, I am on the Committee of Body Corporates 358570, 360688 and 351273, wherein I represent the interests of 30 owners / Ratepayers who presently pay some \$90,000+ to QLDC.

An increase as planned may have been tolerable, recognising that at the time the plan was prepared we were in a favourable economic environment and Queenstown was flourishing with growth in tourism. Understandably the council had to plan for growth on a 10 year horizon.

I wish to express my views, concerns and recommendations in the light of the present Level 4 Lock Down in NZ as a result of the COVID-19 global crisis, which has drastically changed all of this for the foreseeable future. The tourism industry is currently experiencing very tough times and our hotel is closed due to lack of demand, this obviously makes it very difficult to pay rates.

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Now it's up to you to act, in concert with the rest of us in this community.



Oliver Faull

Very Concerned Personal Ratepayer x 4 and Representing 40 likeminded Very Concerned Ratepayers

Q. FEEDBACK:

Dear QLDC,

I wish to provide the following submission on proposed rates increases:

I would expect the Council to be taking the opportunity at this unprecedented time to look at a range of options to minimise cost increases including looking at its own costs base, reprioritise its strategic and tactical plans, whilst demonstrating leadership by looking at options to generate income and support the rate paying base. You have an opportunity to engage with the community and together resolve a plan which is both representative and appropriate for these times.

As an owner / rate payer of a tourist focussed business, I am part of group of over 130 businesses that rejects the proposal to increase rates on our premises while COVID-19 has such a devastating effect on district incomes. We anticipate that there will simply be almost no money coming into our businesses for the foreseeable future. Any proposal at this time to increase rates reflects not only a lack of empathy but a serious misjudgment of financial and economic fundamentals – no money in means no money out.

We simply do not expect to have the income streams to pay existing rates, let alone increased rates. We urge the council to join others throughout New Zealand in exercising restraint at this time of national emergency. We seek a decision to defer any rates increases until the economic situation returns businesses and households to positive income streams.

Regards
Steve Ferguson

Q. FEEDBACK:

Hi there

I think the proposed rates increases should be reviewed.

These are troubled times and particularly so for many in our community and involved (like many) in the dead tourism industry.

Rates should either be held to what they currently are or even reduced if at all possible.

We are all having to make sacrifices at the moment and will continue to.

Council should consider the wishes of its ratepayers maybe rather than go full steam ahead again on something that is not wanted and is likely to be unaffordable for many.

Regards

David Foster

Q. FEEDBACK:

See attached document.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Submission on the 2020-2021 Annual Plan.docx

Submission on the 2020-2021 Annual Plan from Trish and Paul Fraser**17 April 2020****Overall comment**

We're quite aghast that this annual plan does not refer to COVID 19 and its dramatic effect on the QLDC community. How can we comment on a plan that no longer represents our world? We would like to see Council **rewrite this plan and present to the community again at a later date.**

Visitor Levy

We note that this has been temporarily set aside and will no longer go ahead at this time (media). We agree that this is the right decision given the devastating effect COVID 19 has had on accommodation providers' income and given that many may not even survive due to borders not predicted to open to overseas visitors until late this year or sometime next year. However, the annual plan still refers to this as going ahead so I suggest **this levy is shelved completely for this annual plan period and then reviewed and consideration given to including all tourist operators.**

Airport

It is time to say 'no' to any further expansion of the Airport. The Airport currently has significant capacity for more than enough flights in and out of Queenstown. If anything, there needs to be a cap on the number of flights utilising the airport to ensure there is a reduction in noise in the Queenstown area and carbon emissions from aircraft are significantly reduced. Both these objectives are likely to be achieved in the short term due to a likely considerable downturn in tourism but how do we ensure that they are achieved in the long term?

Project Connect

This project should be abandoned. Council should no longer need new facilities as staff numbers will probably (or should be) be significantly reduced with the downturn in tourism, hospitality and construction. In addition, over the previous 3 weeks of the COVID 19 Level 4 Alert System, Council (as with all businesses that can continue to operate during this period) has developed systems to enable staff to work from home. Whilst it is not ideal for all staff and councillors to work from home, many of these new learned ways could be taken into the future, thereby saving the ratepayers the burden of carrying a large debt into the future for this new 'over-the-top' development with Ngāi Tahu.

There will also likely be a number of empty commercial premises in Queenstown, so to add this new development at this time would surely not only be in conflict with Council's climate change policies but also compete against existing commercial landlords who will quite likely have empty premises. Many of these local landlords have carried local businesses through this difficult time by slashing their rent and overheads and will have already suffered an enormous financial blow due to COVID 19.

There is no doubt there has been a shortage of community buildings in Queenstown but post-Covid we may find that there is no longer a shortage due to a likely surplus of empty premises that community could utilise.

No Glenorchy Town Centre Masterplan

Whilst there probably will not be the pressing need there has been for a Masterplan for Glenorchy. It would be good to address a few of the issues in the Glenorchy town centre, particularly parking and footpaths, mainly for the safety for the local residents particularly children.

If funding is to be assigned to walking and cycling tracks, we would like Glenorchy to be included.

To date, Glenorchy has received no funding for walking and cycling tracks. We believe this is an equity issue and funding should be shared across the whole district.

Capital Expenditure

We believe all non-essential capital expenditure for projects not yet started should be put on hold unless funded by Government (and meets climate change criteria) until the 2021-2022 annual plan e.g. By-pass route in Queenstown. This is not a time for spending ratepayers' money frivolously.

Right-sizing staff numbers

The \$3.7M expenditure increase for staff is no longer justified. **There should be a reduction in expenditure and staff earning over a certain amount e.g. 10% for those earning over \$100,000 or perhaps a 4 day working week.** The rest of the community has taken a severe reduction in income due to COVID 19 and this should be reflected in Council.

Rates impact

There should be a reduction in rates not an increase. We have heard in the media that QLDC will not be freezing the rates at current levels in light of COVID-19 but is proposing to reduce the rates increases to 1.8 per cent – not good enough! And what does that mean – a reduction in the increase for dwellings, commercial and accommodation? This is also not reflected in the proposed annual plan. As a landlord and accommodation provider we have significantly reduced the rent for both our commercial tenants for this month in lockdown (and a reduction is likely to continue for some time) and bookings for our holiday rental are non-existent. It is not the time to be increasing the rates.

Conclusion

Requesting feedback on a document, which is totally redundant is unacceptable. Please reconsider this process.

We would like to speak at the hearing.

Q. FEEDBACK:

This plan was written before the Covid 19 Disruption. Many assumptions and the continuation of business as usual approach are no longer valid. Consequently, the plan should be rewritten to reflect the severe economic pressure that the district and its communities are likely to face in the immediate future and in the longer term.

There is also opportunity to improve the wellbeing of communities, the environment and the economy.

We encourage strong action on climate change.

We believe that a Glenorchy Town Centre Masterplan should be proceeded with attention to parking and footpaths to enhance public safety.

We support funding for walking and cycling tracks in our area

Q. FEEDBACK:

We write as an owners of two properties located in Pounamu Apartments Complex at 110 Frankton Road. Both apartments provide short-stay visitor accommodation. For both properties combined, we pay annual rates of about \$6800 pa to Queenstown Lakes District Council.

QLDC's 2020-2021 Annual Plan was developed when tourism was booming and a big revenue earner to the region. The impact of Covid-19 and resulting border closures will reduce tourism to a trickle for an extended period. All tourism-related businesses such as accommodation and services will suffer and many will fail.

QLDC's 2020-2021 Annual Plan has programmes and activities which are required to cope with the tourism boom, resulting in a 6.76% rates increase to rate payers. These programmes and activities will now not be required for some time until the tourism industry rebounds.

Our submissions are as follows:

- Review and reduce or delay unnecessary programmes and activities that are no longer necessary to meet the reduced tourism demand.
- Freeze staff growth numbers in light of reduce programmes and activities.
- Review the rates increase required to meet the proposed programmes and activities.
- Provide reduction to rates for the remainder of 2019-2020 and 2020-2021 financial year.
- Salary cut for Mayor, CEO and Councillors so that they share the pain and burden experienced by everyone.

Thank you for your consideration.

Kimball Gaitely [REDACTED]

[REDACTED]
Alex Chan [REDACTED]

Q. FEEDBACK:

Friends of Bullock Creek (FOBC) have for the past 4 years been actively engaged with Otago Fish & Game, and the Department Of Corrections in the preservation and enhancement of Bullock Creek.

There has been a significant level of community involvement in this project. Estimated project expenditure to date involving donated funds and 'in kind' labour exceeds \$200,000. The project is expected to continue for many years providing the Wanaka Community with a fantastic example of a community led conservation project. Since the commencement of the project, the recent Alpha Series and subsequent Studholme residential developments have created a storm water catchment that directly puts the spring fed creek at risk. (Risks = water quality and volume)

At the project consenting and commencement stage, a lack of oversight by QLDC engineers and planners, (despite warnings from QLDC staff), resulted in a consented project that has the potential to devastate Bullock Creek and cause significant downstream flooding to properties along the creek. Developer installed storm water drains do not work as designed which increases the risk during adverse weather events

Recent initiatives led by Ulrich Glassner (QLDC Chief Engineer), involving Fish & Game, and possibly the Alpha Series developer (we are not sure, but hope so), are to be applauded. It is "shutting the gate after the horse has bolted", but we think that QLDC has learned some very valuable lessons regarding storm water consenting for new subdivisions.

FOBC has been given an initial briefing on the proposed scheme. It involves piping storm water from the Alpha catchment, through the Fish & Game site, along Stone Street and into a new wetland in the vicinity of the Wanaka Showgrounds. In addition the scheme will also connect in stormwater from Upper Stone Street. (This water currently is discharged into Bullock Creek.)

We have been led to believe that planning and engineering is happening now, with possible construction to commence late this year.

This plan fully supported by FOBC, will ensure Bullock Creek reputation as a pristine spring fed creek will remain. We will be undertaking other initiatives regarding other protection measures, but the 'elephant in the room' will have been removed.

In reviewing the Annual Plan, we cannot find a line item relating to this proposed expenditure, nor mention of the project.

This submission seeks confirmation that this proposed expenditure is contained within the Annual Plan. Given the significance of Bullock Creek to the Community, FOBC requests that this project proceed with urgency as soon as possible.

Roger Gardiner
(Secretary Friends of Bullock Creek)

GARDINER Roger ¹⁶⁰

Wanaka Central Business District Property Owners Group
(CBD POG) v
Wanaka/Upper Clutha

Q. FEEDBACK:

The post Covid 19 business environment is going to be extremely challenging for the majority of the businesses within the Wanaka CBD area. It is expected that several businesses will not survive, and others will face trading losses for a considerable period of time.

During this loss making period, all options need to be examined to reduce business costs commensurate with the reduction in business turnover.

The private sector can put its hand up with regard to rental reductions, where Landlords are in a position to do so.

The other major business overhead cost is QLDC Rates

Trading turnover will slump, and businesses now face an unknown period of losses. These losses will be exasperated if Council proceeds with the current level of rating, let alone an increase.

CBD POG therefore make the following recommendations .

- Investigate measures to give rates relief to worst affected Commercial ratepayers
 - o Possible rate reduction incentives to businesses that retain staff , and or who have offered rental reductions to Tenants
 - o Flexible options re rate payments and possible penalty deferment
 - o Investigate possible reduction in some Commercial Rates levies (Roothing/Sewer Connections/ Tourism levy ?)
 - o Investigate opportunity for QLDC employees to share in the economic impact via salary reductions.
 - o Closely look at cost and use of consultants, particularly those domiciled out of district.
- Examine carefully all Capital and Operational Expenditure, in order to produce a revised Annual Plan with a nil proposed rates increase. (95% of current businesses will find even a zero increase still a significant cost burden).
- Ensure that any proposed changes/revisions to the Wanaka Spatial and CBD Masterplans are undertaken with full consultation and support from all interest groups. It is more crucial than ever for QLDC and its consultants to work hand in glove with affected parties before changes are introduced.

In summary:

This is not business as usual. Steps need to be taken at both a National and Local level to try and keep businesses viable. QLDC needs to seriously look at how it can reduce the rating cost burden on the most affected commercial ratepayers. To do nothing will mean an unreasonable cost burden will be imposed on a business sector already on its knees .

It is noted that QLDC has given 2 months rent relief to its tenants. This would have been welcome and is being generally matched by private sector Landlords. However at the end of the day, this generosity is in part being funded by rates from the commercial sector. Some sort of initiative or program now needs to be extended to the private sector via a rates reduction .

Roger Gardiner
(Member: Wanaka CBD POG)

Q. FEEDBACK:

I go to Mini Muscles once a week and it has been vital in my babies development socially and mentally not to mention a savour for me mixing with other mums in the same situation. Please help in funding Mini Muscles project and gym as it is affordable for young families and every child should have the opportunity to excel despite their parents financial situation.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



About Aspiring Gymsports

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gym sport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy and with 2/3 of our membership represented by girls and young women are also aligned with the New Zealand Strategy for Women and Girls in Sport and Active Recreation. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.



New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300* Estimate



In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

Q. FEEDBACK:

Hello

We are the owners of the property [REDACTED]

We have considered with interest the initiatives proposed by the Council for the 2020-21 year

However, it is inevitable that our views about the plan are influenced by the effect of the COVID 19 on the hospitality industry at large, as well as our own property.

For your information, with the current upheaval in travel and lockdown arrangements in NZ and throughout the world our business traffic and income has come to an absolute standstill – there are ZERO bookings at present till August and it is not inconceivable that even those may result in cancellations by then

Such dire picture is in tune with the economic projections of the IMF, World bank and every sensible economist for next year.

In the light of such bleak economic environment, and disastrous expectation for the tourism industry which is the backbone of Queenstown, we cannot help feeling that it would be foolhardy and incredibly insensitive for QLDC to proceed with 20/21 Plan as formulated sometime ago.

We consider that what would be more appropriate for QLDC in the current times would be some leadership by unveiling measures that would support the hospitality industry during what can be expected to be horrendous next 12 months – such measures must include reduction in current levies and charges, assistance with industry support and the like.

Trust you will find this feedback of some assistance

Sincerely

Bill Georgiou & Gigi Cheah

Q. FEEDBACK:

Several concerns about proposed plan

1 Obviously the effects of Covid 19 and how the effects Council capital projects going forward. And savings for general operation of QLDC.

2 Wanaka town centre and lakefront development, post flooding and how any possible development needs to incorporate outcomes that assist pumping during future floods .And remind Council what was achieved when pumps were put in place. Pumping in the future will allow trading under all but the biggest possible floods. Less insurance issues for already stressed businesses, And Wanaka will not be perceived as closed after the last flood media coverage.

The all other aspects of possible planning for Wanaka town centre includes the Property Owners Group. And also the Business Owners Group.

3. Wanaka Airport possible expansion by QAC is halted . Particularly with the Covid 19 outbreak. And what possible development is proposed much later , is endorsed by the majority of Upper Clutha residents.

Q. FEEDBACK:

Thank you for the opportunity to provide feedback on the Annual Plan.

Given the recent events associated with Covid-19 and the subsequent changes in our society and community I urge the Council to revisit the Plan and consider expenditure is focused on matters that support a renewed district, less reliant on tourism, less focused on continual growth and more in tune with all people who live in the area.

For example: the comment "In the coming financial year Council hopes to have moved to a positive and constructive phase where the Queenstown Airport Corporation can begin its work on informing the development of its master planning for Queenstown and Wanaka, including formal consultation with our communities". Not only is this comment made as a Wanaka airport 'done deal', it also appears now to be completely out of synch with needs, wants and sensible use of funds. This needs serious reconsideration.

Please consider lowering the rate increase further. Let's see targeted spending on important infrastructure - that which has been left behind in the last decade, that which is required to meet current needs in terms of transport, roading, wastewater etc ever spending on Council buildings, beautification and more housing...unless it is truly affordable.

Let's see projects that align to sustainability and climate change goals, not things that are out of synch and result in lip service to longer term, environmental goals.

Last but not least, let's see leadership for a strong campaign for businesses to employ New Zealanders first and foremost and for everyone to buy local and NZ products.

Q. FEEDBACK:

Please refer to submission attached.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Hansen Road 1.docx

**QUEENSTOWN LAKES DISTRICT COUNCIL
SUBMISSION TO PROPOSED 2020/2021 ANNUAL PLAN**

This submission requests that Council includes the cost of limited tar-sealing of Hansen Road (southern end), which is currently a gravel road, in its 20/21 Annual Plan.

The reasons for this submission are as follows:

1 Increased Load

a) Dwellings

Hansen Road at present serves four fulltime dwellings (Oliver/Sperrer, Gillies/Goldsmith, John Hansen and family, and Lynley Hansen. Consent has been given for four new dwellings on the eastern side of Hansen Road and this will bring the total to eight which will likely double the number of residents' vehicles on the road.

b) Wedding Venue

High Country Weddings (<http://nzhighcountry.co.nz/>) operate a popular wedding venue off Hansen Road. While individual cars are not permitted to drive up to the venue, guests park at the bottom of the road and busses drive up the road to the turning onto the farm property. Supply trucks carrying catering, marquees and hire equipment also use the road for each event.

c) Stone quarry

A schist quarry has opened up above Hansen Road, Frankton Stone (<https://www.franktonstone.com/>). This involves heavy vehicles using Hansen Road for access to the quarry.

d) Cycle tracks

The cycle track between the Tucker Beach end of Hansen Road and the south end of the road has seen recent increased use. This includes individual cyclists, but also guided tours and electric bikes. Once the cycle track along the old water race heading towards Quail Rise opens there will be more cyclists and walkers using Hansen Road as part of their route.

e) Public Access to Lake Johnson

There are always several cars parked in the turn around at the end of the road. The visitors parked here include fishermen, families, tourists and many other curious visitors who wish to explore Lake Johnson. This peaks in the summer season but is apparent at all times of the year.

f) Nearly all of the additional users on the road noted above come about as a result of fully compliant resource consents granted by Council so one assumes that increased vehicle and other traffic loads have been taken into account. The cumulative additional load on the road caused as a result of these activities is therefore legitimate but the current gravel surface of the road is becoming a hazard and a nuisance.

2. Safety and Amenity

With the increased load noted above, the issues affecting the road include safety and amenity of users and residents.

a) In the winter, the road surface is quite slippery after heavy frosts and snow and degrades quite quickly into mud after wet weather. In the summer, the gravel is dry and sometimes gives the sensation of driving on ball bearings. The road surface quickly forms corrugations and extra care is needed.

b) A separate safety issue which affects the road in the summer is the dust. With the increased traffic on the road, and the size of the vehicles, this is becoming a serious hazard. Visibility is down to near zero in the wake of one of these larger vehicles and apart from the discomfort of choking and stinging eyes, cyclists and walkers are in real risk of accidents.

c) Visitors who are not used to these road types can be taken unawares and a serious accident is increasingly possible.

d) The part of the road between the two 90 degree bends is of particular concern. This is not only from the bends but the steep gradient at that point in the road. With previous low numbers of users this could be managed with care and because most users were residents on the road. However, with the additional traffic and variety of users (cars, trucks, busses, cyclists and pedestrians) that stretch of the road is no longer safe.

e) The dust is an ongoing problem for the Buzzstop Cafe at the bottom of Hansen Road (but still on the gravel part of the road) where café patrons and visitors touring the bee hives are choked with the dust.

Limited Tar Sealing

In the past QLDC's roading policy for upgrading gravel roads involved major engineering works, with two full width lanes in each direction, a hard shoulder and a drainage channel on each side, eg Little's Road etc. However, QLDC has recently sealed a small number of back roads in the District without the engineered upgrading of such previous gravel roads. These include Mt Barker Road between the Cardrona River and Wanaka Airport. This road is much longer than Hansen Road and does not appear to have been widened or straightened to any great extent, but has simply been tar-sealed along its previous gravel extent. There is ample room for two vehicles to pass safely subject to speed restrictions. This is the model that is appropriate for Hansen Road.

Summary

The gravel surface of Hansen Road has been acceptable and tolerable by the few full-time residents and occasional visitors for many years. However, the increased level of traffic (including vehicles, cyclists and pedestrians) that is now seen regularly on the road is becoming dangerous and has considerable nuisance value. Further, Council's recent adoption of limited sealing, as seen at Mt Barker Road, would seem to point to an

appropriate level of engineering for what is still a minor road without the need for major engineering.

This submission requests that Council investigates the feasibility of limited tar sealing of Hansen Road and commits to its implementation in line with its duty to ensure the safety and well-being of its residents and visitors.

Signed

Jackie Gillies & Warwick Goldsmith

[REDACTED]

Q. FEEDBACK:

I fully support the application of the Aspiring Gymsports Gymnastics Club towards funding for a venue and towards their submission that QLDC make provision for a community space to enable the club to continue. This club is essential for the well being and development of the youth in our community, and may be unable to continue without QLDCs support.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. FEEDBACK:

Please refer to attached document

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Cath Gilmour - annual plan 2020 submission.docx

Dear Mayor and councillors,

thank you for the opportunity to make this submission and for all your work on what next to do in this crazily tilted world. Obviously this will require more than just a chop to the budget to be financially responsible, strategically appropriate, suitable for our communities' new reality and make rate increases palatable. This will require a major rejig of priorities and projects, not just a "pick and mix" approach to piecemeal budget cutbacks.

Central to your consultation document was the statement: "Responding to and planning for growth continues to be the key challenge driving council's activity investment as we move into year three of the 2018 – 2028 10 year plan."

This is obviously no longer the case - unless we are talking growth from ground zero, which will necessitate an entirely different 10 year plan.

I am sure you will soon be workshoping and consulting with the broader community about the changes in priorities that this plan should reflect. So rather than going into chapter and verse (hallelujah I hear some say :-)) I just raise the following general points:

- this is neither the time for encouraging \$10 million mansions nor vanity projects. What we need is community facilities and affordable housing. With the loss of the QAC community dividend and anticipated visitor levy, on top of likely rates drop, the coffers will suffer a significant drop.
- The huge economic hit our community will take from Covid-19 means council staff numbers are unlikely to require the Project Connect building. When so many people in our community will be suffering, this is not the time for what could be perceived as a legacy project.
- If you get funding for the arterial route, this should be moved slightly to the left to avoid bowling Queenstown Memorial Centre. Chief engineer Ulrich Glassner has confirmed that this is totally feasible. Neither granting agencies nor philanthropists are likely to have the kind of spare cash jangling in their pockets required to build a flash new performance centre for a considerable time. Bowling QMC before council has a replacement would leave our community without either a performance venue or a community gathering space. Both are vital for the community heart that your town centre plan speaks so glowingly of. The \$10 million placeholder that you had in last year's annual plan (sorry, I haven't checked this one but assume continuation) is totally inadequate for a replacement venue.
- The spatial plan and climate action plan both will require a revisit in light of the impact on growth rates and pressure that Covid will have on our community.
- Similarly Lakeview and the district plan review require a revisit in terms of action timelines and priorities.
- It is disturbing to see that the patronising attitude towards opposition to council's apparent preference for expanding ZQN air noise boundaries and developing Wanaka airport in the pre-Covid world continues with your narrative that you "recognise the passion" in this debate.
- If you have by now agreed to the pre-Covid draft SOI presented to you in late April, then I can only hope that you will apply the governance power you have to ensure not only the survival of airport capability but that future growth reflects community priorities, not those

of international airlines, and the reality that the world of tourism has changed. BAU, even on steroids, does not apply.

Six minutes to deadline, so will stop.

Again, thank you for your work on our behalf. These will be challenging times. I am sure you will rise to them.

Kind regards

Cath Gilmour

Q. FEEDBACK:

The annual plan is a good step towards a new era of growing with the community, achieving success through co-operation and ensuring collective ownership over our district's progress.

I believe that social enterprise weaves together the three threads of your vision of Bold Leadership, Vibrant Communities and Enduring Landscapes. Daring to pioneer new approaches in how we carry out business while looking after our people and our environment.

Please find attached our submission for Social Enterprise Southern Lakes ("Cecil").

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

[Additional documents or PDF files can be emailed to services@qldc.govt.nz](mailto:services@qldc.govt.nz)

Submission on the Annual Plan_ Social Enterprise Southern Lakes.docx

Kia ora folks,

The annual plan is a good step towards a new era of growing with the community, achieving success through co-operation and ensuring collective ownership over our district's progress.

I believe that social enterprise weaves together the three threads of your vision of Bold Leadership, Vibrant Communities and Enduring Landscapes. Daring to pioneer new approaches in how we carry out business while looking after our people and our environment.

I'm one of the founding members of **Social Enterprise Southern Lakes ("Cecil")**. Cecil was born from the Ākina Foundation's national hubs initiative: one of nine local stewards of social enterprise from regions across New Zealand created to identify and provide the support that's needed specifically in their region.

From worm-farm composting projects, to peer-to-peer mental health support, to sustainable clothing producers, to eco-tour and eco-cleaning companies, to community-led housing enterprises, to community-owned arts facilities, recycling centres and market gardens, we have heard from over 300 local residents who identify as social entrepreneurs or social enterprise supporters about their deep appetite for clearer pathways and support to marry the real impact that they want to make on our corner of the world with financially sustainable effort.

The question is: how can Council - with partners - better support social enterprise? Here's a few ideas for you to consider:

Impactful spaces

As a director and founding member of Ngahere Communities, we have transformed the centre of Manukau into a centre of creative entrepreneurship. Alongside ATEED, The Southern Initiative and Panuku Developments, we operate a co-working space, creative studio, gaming studio, pop-up retail space and run innovation programmes to generate economic change from within the local Māori and Pasifika communities. It's a collaboration where a social enterprise operates council space.

This can work not just for innovation centres, but for arts spaces, sports facilities, venues for hire, empty spaces that are needing new life. Provide Council spaces for local social enterprises to run. Economic benefit, social impact, community benefit and pride.

Matched funding

I have first hand experience of the power of local government and social enterprise collaboration through funding models. During my time on the PledgeMe leadership team, we ran the Zero Carbon Challenge alongside Wellington City Council. Each year, six social enterprises were

picked by council and PledgeMe supported them to run a crowdfunding campaign for a specific project they had. Every dollar raised from the public was matched by council. Let the people vote with their hearts and wallet, and then amplify their effect. Wooden surf board maker, Organic Dynamic raised \$33,000 from their crowd to build their factory store at Lyall Bay. Council amplified their crowd dollar-for-dollar.

Participative budgets can also create community stewardship over Council initiatives. I've explored the opportunities of inclusive funding models with Peter Harris, Thunes Cloete and Marie Day.

Reframing our tourism industry

There are some fantastic tourism operators on both sides of the hill that believe that they must honour the "natural licence" that our landscape has granted them. They undertake their own riparian re-planting initiatives, treat and pay their staff with respect, support local wellbeing service providers, procure contracts based on the impact-focus of applicants, and they reduce their carbon emissions through energy generation and vehicle choice.

How can we reframe our tourism industry so that those who've been granted that valuable "natural licence" are feeding good back to the community? A few ideas that'll hopefully stir some imagination.

The first is the **Tourism Community Fund**: a close replica of Pioneer Energy's community fund distributed by Central Lakes Trust as their 100% shareholder, and the special housing agreements that developers pay. Our suggestion would be that a portion of revenue made by any tourism operator, retail or hospitality business goes into a Tourism Community Fund. This money is then used to support local social enterprises who are creating meaningful local employment, providing local ownership opportunities and most importantly are making a positive impact on the local community.

The second is a **Universal Basic Dividend**. Again a portion of revenue is collected each year by Council in exchange for the "natural licence" to operate in our surroundings. This money is then distributed to every resident by way of a dividend (akin to Vector's Entrust dividend). As we wrestle with unemployment after Covid and in time more of our companies become less reliant on human effort, this ensures that there is money flowing in our local economy. Yanis Varoufakis is the top thinker on this (he looks at it from a global perspective).

The third is a **Resident Ownership Rule**: a close cousin of this has been a rule in German professional football since the late 90s. Every club must be 51% owned by their fans. For the Resident Ownership Rule, to encourage that surpluses earned are spent locally, a business must be 51% (or another fair percentage) by those who live in the district for over six months of the year.

Social procurement

Ākina's social procurement platform "Fwd:" has created a marketplace for businesses and councils to focus their procurement process on service providers that are purpose-led. The great benefit for our region - because of the relative infancy of our social enterprise community compared to the urban centres - is that the marketplace creates a clear demand for specific types of enterprises that are needed by large businesses and local councils...solutions can be crafted from the demands of the customer. For example, social procurement could play a role in upcoming large infrastructure projects.

PPPPs (public-private-for-purpose partnerships)

As our housing crisis persists, homes are become less attainable with each week that passes. The stresses of finding a home, then servicing a hefty mortgage and keeping life in motion get in the way of residents forming close bonds with one another, actively contributing to their neighbourhoods and belonging to our towns.

Queenstown Lakes Community Housing Trust is doing great things to provide access for many of us, but they have a waitlist of 800+ homebuyers. Also, they can only provide for a small fraction of those who are excluded from our housing market. We have a missing middle: a couple not able to afford the average \$1.2 mil home but earning more than QLCHT's Secure Home limit of \$100k.

How could Council help initiate the building of more accessible homes? Enabling private groups and enterprises who have a mission lock on how they operate to build homes with Council support. This support could be providing land, through housing cooperatives, consent concessions for resident-led developments, creating a licence-to-occupy model, among others. I'm personally interested in these partnership opportunities as I run a local housing social enterprise called Urban Village, and we can't currently buy a home.

Planting the seeds early

Meaningfully involving primary and high school students in shaping our economy. Giving them reason to return here after Uni to put their knowledge and energy to good use. Having run business workshops for primary, high school and University students around the country, time and again social enterprise dominates their thinking. We saw it at this year's Startup Weekend ran by Startup Queenstown Lakes. More than half of the ideas pitched on the Sunday night had impact bedded into their philosophy and their business model. There is a natural tendency towards impact.

At Cecil we are already exploring what true youth involvement in our purpose-driven economy could look like with Sticks 'n Stones and MAC. We'd like to bring Council into that kōrero.

Importing talent from around the country

One aim for Cecil is to bring social entrepreneurs from around the country together with local social innovators through landmark events. The first of these is planned for November 2020: the national Social Enterprise Unconference. Our thinking here is to learn from those outside of our bubble and to create collaborations that span the country. The Zero Waste Network that Wastebusters are a member of is a shining example of how cross-country collaboration happens and how meaningful local employment and growth can come from that collaboration.

Our second motive is to attract those from other parts of the country to come and live here. Blending our unique landscape, abundance of opportunities to play outside and the Queenstown Lakes District being a place defined by social enterprise will attract huge swathes of talent, reducing our reliance on the tourism and housing sectors. Two pillars gives some stability, three pillars allows us to absorb shocks, be responsive and, ultimately, put our community first.

Nice one,

Barry Grehan and the Cecil whanau

Q. FEEDBACK:

The 2020 district plan is obsolete in the current circumstances. Let's all take a deep breath and see what happens over the next 2 or 3 years as Queenstown is going to go through massive change as between 20 and 40 % of our residents will be leaving to find work elsewhere.

Now is the time to improve our infrastructure eg upgrading water and waste systems, community facilities and the hospital. Let's try and get back to quality, not quantity. We do not need more roads or carparks and we do not need to pull down perfectly useable buildings like the Memorial Hall and Library and council offices. The Rec ground is a very much used and loved part of the community and we need more spaces like this, not more carparking. There will be no need for the planned bypass road for the foreseeable future. Let's look at better public transport systems, and possibly even road tolls.

Certainly we do not want the airport expanded in this financial environment.

I definitely want to be heard at any hearings which should not take place until the whole community has a chance to discuss it together. During lockdown this will be totally impossible.

E J L Guthrie

Q. FEEDBACK:

With regard to the 2020/2021 Annual Plan, I submit that the Council will need to recast expenditure so that a nil rate increase can be imposed in this rating period. Many businesses and individuals are suffering greatly through this fraught time, and the Council needs to recognise the current economic environment and make decisions accordingly. As it happens, I submit that this is a great opportunity for the Council to reexamine planned expenditure and to demonstrate a clear focus on the basic services that must be provided and paid for. In my view, this is not a time to planning for significant new expenditure and, clearly, no growth in Council staff numbers can now be contemplated or justified. I accept that there will be some difficult decisions to be made to balance expenditure and income but I submit that there will be no public acceptance of unnecessary expenditure and I implore the Council to be clear and transparent with the decisions being made.

Q. FEEDBACK:

Aspiring Gymsports in Wanaka badly need QLDC financial support to continue operating their non-profit gymnastics classes for Wanaka kids and adults. Please see below for the support they require.

We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.

We envisage this support to be required on an annual basis until we can move to a more affordable premises.

We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise.

We hope our needs will be included in any of QLDC's plans to seek Central Government funding for fast tracked infrastructure work, as a result of Covid-19

Q. FEEDBACK:

At this difficult time where we all are struggling to meet both ends, so instead of supporting us in whatever way possible you will be penalized by increasing rates?

We are totally against it.

Regards

Oniel Handa

Rate payer

Wakatipu

Q. FEEDBACK:

This district plan is totally irresponsible especially taking into consideration the present state of our nation and more particularly our local circumstances.

In addition I question the experience and recommendations made by your external consultants these require a peer review by more qualified (less expensive) specialists, aligned to the new conditions we presently face,

Lastly, I require a value analysis justifying the building of new council chambers/ office in Queenstown and not Frankton where not only is parking and access more reasonable, but indeed council already have a majority shareholding with suitable land.

Q. FEEDBACK:

Please see attached submission in support of Aspiring Gymsports



About Aspiring Gymsports

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300* Estimate

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

NA

Wanaka/Upper Clutha

Q. FEEDBACK:

As the 2020- 2021 annual was prepared before the National lockdown, the Annual as proposed is now irrelevant and not fit for purpose, Council must now rewrite the whole document. It is now clear from news reports that this is now taking place behind closed doors without the public being able to be consulted. The present consultation period will be irrelevant , as many changes will have been made before the hearings take place in Wanaka.

In other words the AP will be pre-determined before the hearings. Council must rein in the staff numbers and salaries of all Council employees at this time. I understand that Council employ several Legal executives plus large amounts on external Legal advice. (really eh). Council Must stop all non-essential work (eg Wanaka LakeFront & Town Centre upgrade,) and reduce the rate increase to nil, for year 2020 -2021

Q. FEEDBACK:

This is the second submission on Councils Annual Plan 2020-21, The reason that I am forwarded a 2nd submission, I understand Council has announced changes will be made to the original AP with the view of reducing rating increases for the coming year.

Submitters will now be unaware of where these savings will be made, and as a ratepayer I will have no opportunity to comment on those changes on the 28th May. To be clear can you assure me that I can at some time have an opportunity to comment.

As the Council Staff will be presenting these changes to Councilors only it concerns me that important decisions will be made without consultation with rate payers.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached a submission for Aspiring Gymnastics.

Kirsty Hendry



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
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5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Since the publication of the Annual Plan The landscape has changed dramatically due to covid 19

This is a once in a century event and will have a massive effect on the community. Commentator's are referring to the crisis being potentially as bad as the great depression.

Council needs to relook at all proposals in the Annual Plan with the objective of a massive reduction in costs and associated reduction in rates

While I did not live through the depression, my parents did and they always referred to it as a time when, clothes were mended, nails were straightened, vegetables were grown in the garden , nothing was wasted. This was the mentality to survive. We must face this reality

The council will need to reissue a new draft plan to enable fresh consolation prior to adoption .It is too great burden to leave this decision up to elected representatives when we as a country face such a momentous challenge.

Specifically the plan needs to change

The Wanaka Masterplan needs to be deferred for 3 years

The Waterfront plan needs to be deferred for 2 years

All new capital expenditure is put on hold excluding urgent capital infrastructure spending which is essential to the health and safety of the community. If it can not meet this test it should be deferred.

As a consequence of these moves there will be some short term redundancies Staff salaries should be capped and a sinking lid policy adopted for any staff that leave.

Salaries over \$60,000.00 should be reduced on a sliding scale right up to the chief executive who should like a 15% salary reduction.

Q. FEEDBACK:

My husband and I are finding more and more cyclists are using the Kelvin Peninsula trail as a race track especially now in this time of lockdown. We feel the QLDC has abdicated its responsibility regarding fair use of the tracks for all rate payers by allowing the Trails Trust control of all trails without responsibility for safety of all users . Some trails are unsuitable for shared use between pedestrians and cyclists, especially the Kelvin Peninsula trail due to the narrow width, blind corners and race track mentality of some cyclists, which spoil it for all.

Solution perhaps for this could be to restrict cyclists on certain days of the week allowing pedestrians to walk safely. This is not a situation that has come about during lockdown but it certainly has been exacerbated. My husband and I now find it safer to walk on Peninsula Road as the cars drivers are courteous and slow down when they see us coming, unlike many cyclists on the track.

Kind regards
Mrs Jan Hewitt

Q. FEEDBACK:

This is no longer relevant to the area and urgently needs to be reassessed. Covid 19 has completely changed the landscape.

HOLMES Jonathan²⁰⁰

Wanaka/Upper Clutha

Q. FEEDBACK:

Refer to attached postal submission

Submission form

Puka Tāpaetaka

Please think about making your submission online at www.qldc.govt.nz/lets-talk

All submissions will be made public.

Name:	JONATHAN HOLMES				20 APR 2020
Organisation:					QUEENSTOWN
Email or postal address:					
Locations:	<input type="checkbox"/> Arrowtown	<input type="checkbox"/> Albert Town	<input type="checkbox"/> Frankton	<input type="checkbox"/> Glenorchy	<input checked="" type="checkbox"/> Hāwea
	<input type="checkbox"/> Kingston	<input type="checkbox"/> Luggate	<input type="checkbox"/> Makarora	<input type="checkbox"/> Queenstown	<input type="checkbox"/> Wānaka
Do you wish to speak at a hearing?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No			
<p>→ If yes, please provide a contact telephone number:</p>					

Please use this space to comment on any aspect of the draft 2020-2021 Annual Plan or Council-related issues you want to provide feedback on. This is also your opportunity to seek community funding or grants.

• As the economy enters recession and community struggles with the virus outbreak the council needs to play its part to reduce the financial burden on both businesses and the community by avoiding any increase in rates and if possible cuts rates; adopt 3 day working week for full time employees and aim for no employees on more than \$100,000 p.a.

• Accelerate climate change action plan items

• Adopt "Move to Lakes District and Bring Your Job with You" to take advantage of mass home working experience - as the new vision for the district and diversify its base away from tourism

• Introduce "Healthy Home provisions" to orientalise adoption of Passive House (new builds) and Exempt for existing buildings) via rating system.

Please attach additional sheets if you run out of space.



Freepost to: No stamp required.
Queenstown Lakes District Council,
Freepost 191078, Private Bag 50072,
Queenstown 9348.



Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Hi

I'd like to submit to the Annual Plan in support of Aspiring Gymsports.

They are a not-for-profit registered charity and incorporated society and cannot continue to afford the ongoing commercial rent.

Please see attached submission seeking rental help or a facility.

Please take this into consideration for the the annual plan.

Kind regards
Zoe Huggett

About Aspiring Gymsports

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Q. COMMUNITY FUNDING GRANT SUBMISSION:

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Please refer to attached submission

Stewart Burns
Regulatory and Finance General Manager
Gabrielle Marsh
Senior Policy and Performance Advisor
Queenstown Lakes District Council

April 2020

RE: Annual Plan Submissions 2020-2021

Film Otago Southland Trust (FOS) supports the inclusion of the film and television production activities in QLDC's Annual Plan and the continued support of a film office and FOS to deliver its regional strategy.

In March 2020, QLDC passed the motion to create an in-house film office and to continue to support and build regional collaboration between industry and other stakeholders, which was also supported by FOS. This results in FOS film office duties being transferred to QLDC, whilst the Trust continues to operate with the regional strategy, which has been set out in our supporting documents to the QLDC 10-year plan (Attached to this submission).

FOS has proven success, which was recognised in 2019 with an international award for Outstanding Film Commission from the Location Managers Guild International. Retention of FOS's regional service is supported by the local industry (64.29% in the QLDC film survey) and the other financial stakeholders of FOS. The proposed structure will result in a reduction of the QLDC funding provided to FOS from \$170,800 to \$20,000. This would be equal to the proposed contribution from Enterprise Dunedin, Southern Institute of Technology, and Great South. FOS will then contract the Queenstown and Dunedin film offices to carry out some activities to help deliver the regional strategy.

Film Otago Southland provides the following benefits to the Queenstown Lakes District:

- **Supporting Government Policy:** "We should not think of the arts as a "nice to have". The arts are a fundamental part of strong communities, and local and national economies. Creative industries, and the artists that work in them, already make a significant contribution to our economy, and our government is committed to supporting this growth." Jacinda Ardern, PM and Minister for Arts, Culture and Heritage (The Spinoff, September 2019).

- **United Voice:** The value of a regional voice is significant and important and over the last 13 years has provided significant value to the local industry. FOS has established itself as a key point of contact for the NZ Film Commission, NZ on Air, LINZ and DOC. The need for a united voice is further reinforced with the 2030 Screen Sector Strategy draft released for comment this month and lacking reference to the significance the region has in Film & TV. A place at the table, in the Screen Sector panels and working groups, will be vital in ensuring that our region's strengths and needs are well-represented in the strategy's implementation.
- **Diversification of the economy:** Already a key focus for the region, further emphasised by COVID-19, the film industry is an existing diversification that can be grown and nurtured with regional cooperation.
- **Locations:** FOS is an Otago/Southland wide organisation and spans a region containing seven local bodies. The Otago/Southland region contains a wide variety of types of potential locations in a relatively small geographical location. These include mountains and glaciers, sub-tropical rainforests, arid landscapes, surf beaches, and built city environments, all within comfortable driving distance. Productions often film across the region, not just within the QLDC boundaries. Being able to promote and support region-wide is a significant benefit to producers.
- **Projects:** FOS has been extremely successful with regional projects such as the Writers In Residence programme and, in partnership with Film Dunedin, the Shanghai Screenwriters Exchange, through which screen writers are hosted in the region to develop scripts. Acclaimed New Zealand feature film *The Inland Road* was created by Jackie van Beek as a part of this Writers in Residence programme. It will be continued as a FOS initiative to allow writers the freedom to choose the location for their inspiration.
- **Economic Stimulation:** During COVID-19 FOS has been able to react quickly and nimbly to support and work with the industry to identify opportunities and projects post COVID that will have immediate impact and bring the regional community together. The uptake of subscription-based viewing (Netflix, Amazon, Disney+, I-Tunes, etc) has currently increased by 85% in the USA and it is important that the region capitalise on this increase in content demand. FOS will also coordinate with wider regional economic development initiatives through Otago Regional Economic Development framework, via Council representation on the Trust.
- **Independence:** The independence of the Trust from its funding bodies has a number of benefits including being able to potentially and impartially access and/or assist productions to access funding grants.



- **Support:** Smaller regions, for example Waitaki and Central Otago, who cannot afford resources dedicated to film, can have access to resources as and when required.

Kind regards,

Brad Hurdell
Chairman
Film Otago Southland

Film Otago Southland in support of QLDC's Ten Year Plan 2018-2028

Film Otago Southland (FOS) supports the inclusion of the film office in QLDC's Ten Year Plan 2018-2028 and the indicated funding of \$170,800 per annum. Please find the following background information in support of funding for the Regional Film Office.

FOS continues to strive for greater financial self-sufficiency and will endeavour to reduce funding levels required during the duration of the plan. A number of factors will need to be considered on an annual basis when reviewing this situation, including local economic context, developments in the international market and changes in the levels of filming in different territories across the region.

Film Otago Southland – Adding Value for QLDC

Executive Summary

Film Otago Southland is a successful example of the shared service model. It has delivered measurable benefits to stakeholders in both an inter-district and inter-regional model for over 10 years. The role of FOS is to provide film office services, maintain access to locations, pursue projects, showcase the district, build economic development and maintain industry and stakeholder relationships. FOS also is strategically aligned with the Ten Year Plan Vision, its community outcomes and the key priorities outlined for the Queenstown Lakes District by Shaping our Future.

This proven model ensures value for money to ratepayers, an increased ROI to its individual funders and a seamless service to the Film Industry.

Film Otago Southland has consistently achieved agreed upon KPI's with QLDC, most recently demonstrated in its Annual Report 2016/17. In the past three years, 582 productions have been filmed in Otago and Southland.

QLDC conducted a review of FOS in 2015. The outcome of the review and analysis of the proposal resulted in a commitment from QLDC to increase funding to \$170,800 per annum and the creation of an MOU between QLDC and FOS. This represents 68% of all direct costs for FOS, given that 68% of all filming activity being managed by FOS at the time occurred in the Queenstown Lakes District (total fixed costs budget \$250,500). QLDC also resolved to continue "in-kind" support for both employees (IT, and office accommodation). This commitment was for 2 years 2016/17 and 2017/18.

During that period, QLDC participated in a review of the membership and structure of the Trust Board. As a result, five Trustees were appointed by QLDC including a sitting councillor (Cr Ross McRobie). The Board has a much better range of skill sets and backgrounds and is operating much more effectively. In addition, a reporting structure including Key Performance Indicators (KPI's) was agreed and is reported against annually to Council. These KPI's have consistently been met.

The Executive Director is now in a full time capacity with one additional FTE.

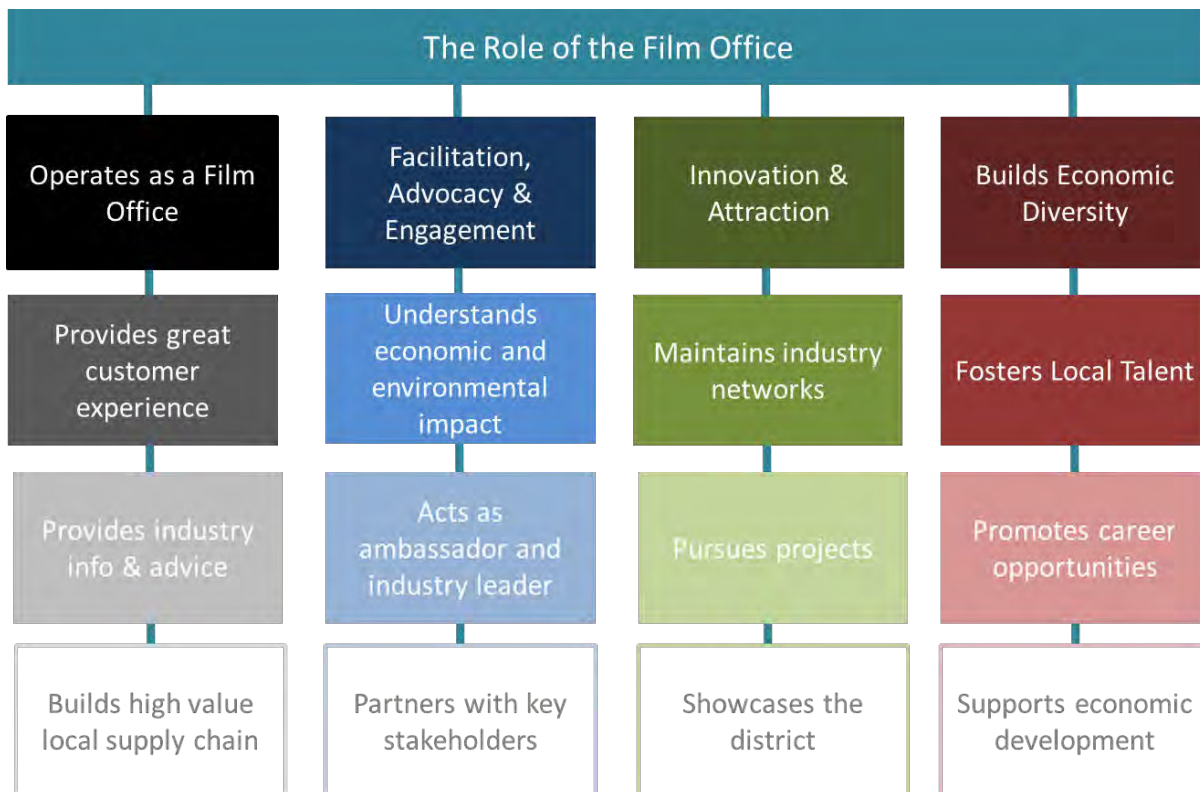
1. Background

The Film Office was initially created in 2004 as a Film Advisory Board within the Parks Department of QLDC and Mr Jennings was appointed to the part-time role of Film Queenstown Manager.

In 2008 Film Queenstown expanded into FOS and was confirmed as a Trust and an agreement for funding entered into by QLDC, Dunedin City Council (DCC), Venture Southland, Central Otago District Council (CODC), Waitaki District Council and Clutha District Council.

The Trust's activity is determined by its Strategic Plan 2015-20 and Communications Strategy 2017 and it acts a single point of co-ordination for filming activity within the district. In doing so, FOS strives to maximise the economic benefit of filming in the region whilst raising its profile as a world class location in which to do business.

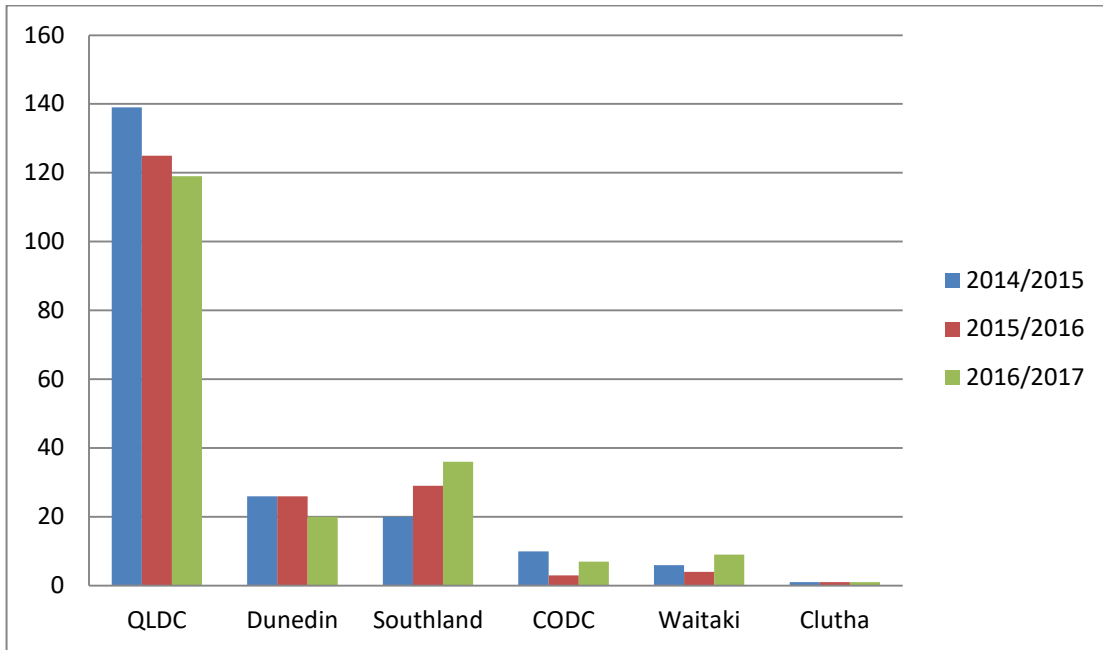
An overview of the core activities of the film office is given at Appendix 1, with a summary shown in the diagram below:



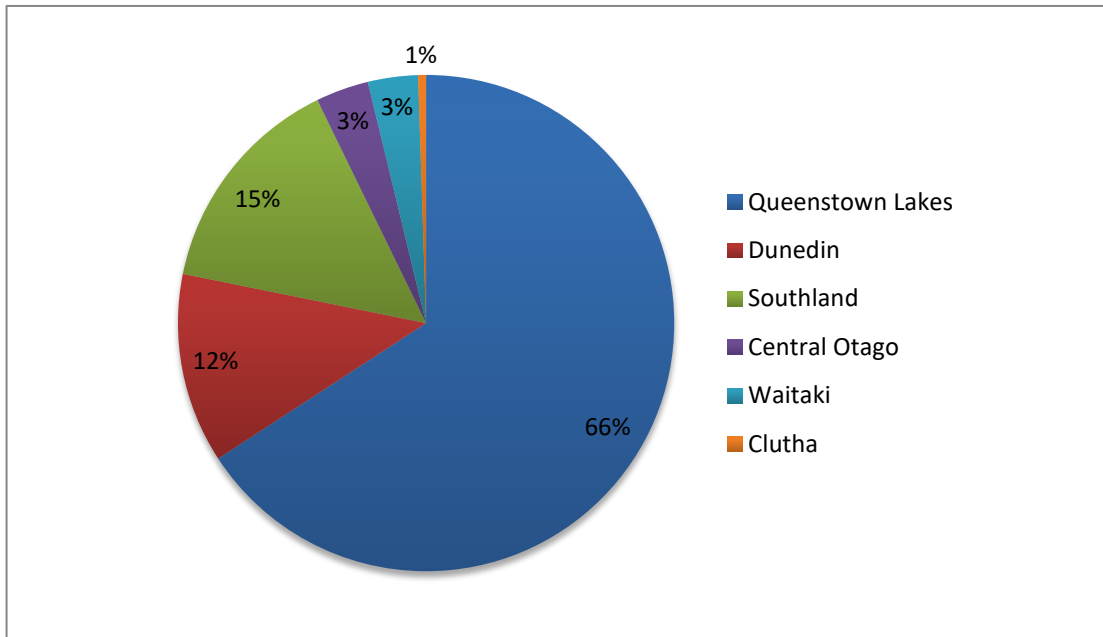
In the past three years, FOS has managed a broad range of activities, including:

- 582 Productions (including Television Commercial, Television Content (travel, reality, drama series) Feature Film, Short Film, Music Video and Webcast/YouTube)
- 1697 Shoot Days
- 177 TV Commercials
- 79 Online Content, (this is a rapidly growing market)
- 15 Feature films/TV Series – including Mission Impossible 6, A Wrinkle in Time, Wanted 2, Legend of Zu, The Lord of the Ravaging Dynasty, Pete's Dragon, Light Between Oceans, The Weight of Elephants.

The breakdown of locations for productions is as follows, noting that some productions shoot in more than one area:



Total productions for the last three years are as follows:



FOS clearly supports QLDC’s Ten Year Plan vision for the district, in particular through the achievement of the following community outcomes:

- Enabling Diversification (Economy)
- Partnering for Success (Economy)
- World class landscapes are protected (Environment)

It should be noted that FOS aligns itself with the outcomes outlined by Shaping our Future for the Queenstown Lakes District.

2. The Proposal

This proposal relates to FOS resourcing, work programme and structure. The budget implications of the below are outlined in Appendix 2, which summarises the proposed funding budget. Strategic and economic rationales are explored in the following sections.

It is proposed that QLDC continue to fund FOS \$170,800 per annum as contribution to its annual budget of \$272,750.

The QLDC average percentage of productions managed by FOS is 66%. On this basis, the QLDC share of the proposed FOS fixed price budget is \$170,800. In addition, FOS is also requesting that QLDC continues its in kind contributions of accommodation and IT support.

Resourcing

It is proposed that the current Film Office Manager and Film Office Coordinator continue their current full time roles. Having an additional person to staff the office has seen significant improvement in the effectiveness of the film office and the level of service it is able to provide.

High level role descriptions are listed below.

Film Office Manager - Key Responsibilities

- Determination of Strategic Direction
- Delivery of the FOS Annual Plan
- Work with agencies to ensure efficient access to locations
- Networking and Relationship Building
- Relationship Management – Key Stakeholders
- Industry Initiatives and Collaborations (Screen Wellington, Screen Auckland, RFONZ, and New Zealand Film Commission)
- Performance Management – KPIs, Metrics and Measures
- PR and Promotion
- Special Projects

Film Office Co-ordinator – Key Responsibilities

- Maintenance of all Databases and Contact Lists
- Website and Social Media
- Managing Enquiries (phone, email, online)
- Updating Image Library
- Gathering data for KPIs, Metrics and Measures
- Scheduling and Administrative Support
- Communications for Local Communities/Businesses re Filming Planned
- Management of Permit Process

Work Programme

FOS developed its Annual Budget for 2018/19 in line with the core four roles of FOS and establishes goals, measures, actions and risks as follows:

- Further develop relationship building
- Increase marketing, attraction and reconnaissance (recce) opportunities in a structured, targeted way
- Update and manage the website – create a membership system that generates revenue, promotes local businesses and becomes an essential industry tool
- Create and manage social media presence to build relationships, provide information and provide a responsive customer experience
- Collate data, understand economic impact and monitor performance according to agreed KPIs. Accountability will be central to ongoing operations and the following KPIs will be explored:
 - Achieve a score of 80% stakeholder satisfaction in post-filming survey results each year
 - Demonstrate an increase in funding from premium listings in the membership directory per annum
 - Increase database listings by 5% per annum
 - Increase filming days by 5% per annum
 - Increase social media followers by 10% per annum
 - Increase adherence to the green screen initiative
 - Facilitate access to all filming locations requested
- Explore transfer of responsibility for issuing film permits from APL to FOS
- Adopt a proactive approach to future funding and take steps to pursue sustainable revenue generation from within the film industry.

It should be noted that the relationship with QLDC is of paramount importance to the Film Office, as Queenstown represents the focal point for the film industry in the region both nationally and internationally.

5. Current Funding Status

Funding for 2017/18 is provided by: QLDC, Venture Southland, Southern Institute of Technology, Dunedin City Council, Central Otago District Council, Waitaki District Council and Invercargill City Council.

QLDC has historically been the primary funder for FOS and we support the inclusion of its continued support as indicated in the 10 year plan. We intend to continue our shared service funding model throughout 2018/28 as follows:

- Fixed Costs - Territorial authorities to provide funding to cover fixed costs based upon their district's % utilisation of FOS.
- AFCI Budget – Invercargill City Council scholarship fund
- Attracting New Productions - Industry groups.

FOS will continue to pursue financial support from the industry via user pays opportunities. We have identified website membership listings as a source to help partially offset funding requirements. The funding from the website listings will be realised as we activate the new website; it is on schedule to be completed in the current financial year 2017/18.

Permitting is still currently facilitated by APL Properties with approval done by QLDC; we are keen to explore opportunities to create user pays revenue by way of the film office facilitating the permitting process.

It is worth noting that some territorial authorities provide support for the film industry in addition to assisting with funding FOS. For example, Venture Southland has an employee focussed on the industry who works closely with FOS. Dunedin Film has recently secured a .5 FTE dedicated to film and they are creating an increase in activity as a result. Local authorities and SIT also provide funding and other support for specific film projects such as Pork Pie, the feature film that was shot in Central Otago and Southland.

6. The Key Benefits for FOS

The film industry operates to short lead times, changing creative visions and uncompromising cost models. As such, decisions are fast paced, with opportunities needing to be grabbed and relationships actively developed. (See Appendix 1 – What does a film office do?).

The current model enables adoption of a strategic, proactive approach underpinned by reliable data gathering and administration. National and International industry networks are built in a structured fashion and key relationships with inter-agency partners (DOC, LINZ, territorial authorities etc.) can be developed with the longer term in mind. Land access and its associated relationships are central to effective, controlled management of film locations.

Reduce Key Person Risk, Improve Business Continuity and Succession Planning

The current model of two full time staff (one senior, one junior) mitigates risk and provides scope for the continued development of the Film Office. It enables the team to develop a Business Continuity Plan and a Succession Plan to future-proof the operation.

Ensure Environmental and Cultural Protection

In an industry where scouts, producers and crews can sometimes be highly demanding, opportunistic and unpredictable, it's in the interest of the district to actively monitor, control and educate those filming in the territory to ensure that best practices are adopted. The current resource levels enable the Film Office to focus upon the management of filming in a pristine environment, minimising the impact of activity on people and places whilst co-ordinating a diverse group of stakeholders. Green screen initiatives can be encouraged, and the Film Office can continue to build its reputation as the international authority on filming in protected and culturally important environments.

Improve Reputation, Permit Process and Accountability

FOS seeks to build the reputation of the district as a good place to do business for the film industry and associated sectors. In order to ensure that a consistently positive customer experience is offered, networks and operations need to be underpinned by sound planning, good financial management and comprehensive performance measures. If FOS were also empowered to facilitate film permits, it would have the opportunity for some cost recovery as well as to improve and streamline the existing film permit process.

Increasing Return on Investment – in a desirable, beneficial way...

Film Otago Southland is a successful example of the shared service model. It has delivered measurable benefits to stakeholders in both an inter-district and inter-regional structure. This proven model ensures value for money to ratepayers and an increased ROI to its individual funders.

The Film Office operates as a significant contributor to economic growth and diversification within the district, whilst complementing and collaborating with the dominant tourism and hospitality sectors. A strong, established Film Office not only manages filming to the benefit of the district, but can even help to influence the way in which the district is presented or depicted.

Film, Councils and Tourism – Complementary Collaboration

The depiction of the district's landscapes, heritage and culture in film is inextricably linked to the development and tenor of the tourism industry. Visitors are extremely important to Queenstown, with 32.8% of GDP being reliant on tourism¹. MBIE predicts that the overall outlook for tourist locations is excellent through to 2021 and that visitor spend and numbers are set to increase steadily.

A mature, appropriately resourced film office will not only liaise with tourism bodies throughout, but will also work with filming productions to shape and influence the depiction of the district on screen.

Providing employment options and opportunities

Investment in the Film Office represents an investment in the opportunities and careers of the community.

One example of this is successful 'Writers in Residence' scheme, which encourages writers to work in situ, drawing inspiration from the location and real life characters that live here. This helps to bind their creative vision and generate a tangible connection between the story and the place.

Controlled development of the industry in a sustainable fashion will provide viable and appealing career paths for locals and professional migrants alike. This aligns with the economic vision for the district to be a higher value economy with higher value jobs and quality urban and natural environments. It would offer a layer of economic resilience whilst complementing established industries such as tourism, hospitality and education.

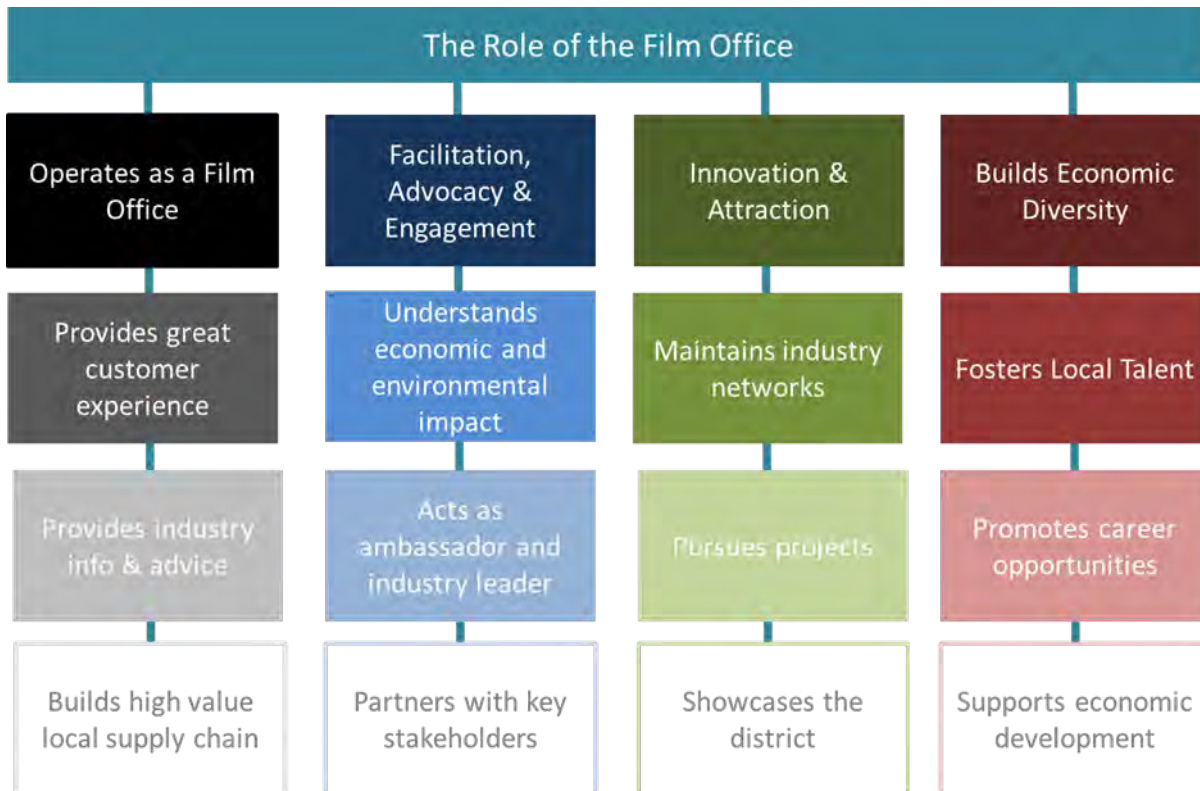
Retaining Control

In funding the FOS through local territorial organisations, the district retains autonomy and control in the management of activity. With global competitors vying for the benefits that come with film industry activity, many governments offer incentives to attract filming in their locations. New Zealand has a competitive incentive programme that puts us on par with many of our competitive markets. We need to capitalize on this opportunity.

¹ MBIE Regional Economic Report 2017

- **Appendix 1 – The Film Office**

What does the Film Office do?



1. Operates as a Film Office

Critical Services and Support

- Delivers a great customer experience to those filming in the district
- Responds to all project enquiries
- Issues permits
- Provides assistance during filming
- Offers logistics advice and support
- Provides advice in relation to conventions and incentives
- Maps know-how and skills – identification of local support
- Maintains local relationships and communicates about filming schedules and locations
- Builds a local value chain – promoting local suppliers and professionals to film projects

2. Facilitation, Advocacy and Engagement

Builds recognition of the district's reputation and expertise

- Recognises the extraordinary reach and influence of film as a medium
- Understands the economic and social impact of film industry in the district
- Builds a complementary, collaborative relationship with tourism groups
- Produces quarterly and annual reports
- Evaluates and facilitates new infrastructure where appropriate
- Provides industry leadership in the management of filming in “protected lands”.
- Develops the professional reputation of the Film Office
- Partners with QLDC, LINZ Pastoral, DOC, NZTA, Community Groups and local Iwi

- Partakes in industry professional groups
- Represents the local industry with political stakeholders and government bodies
- Understand customer experience, feedback and satisfaction
- Pursues the Green Screen initiative and environmentally sustainable practices
- Provides reliable, useful statistics relating to economic contribution of the Film industry to the district.

3. Innovation & Attraction

Develops Projects and Promotes the District

- Takes every opportunity to showcase the district nationally and internationally
- Creates a marketing plan for all activity
- Attracts films, TV, commercials and other productions
- Conducts reconnaissance trips (recces) with scouts and producers
- Maintains a strong industry network locally, nationally and internationally
- Maintains comprehensive website with locations, profiles, contacts and suppliers
- Actively seeks opportunity to build new relationships across the industry
- Hosts key industry visitors
- Endeavours to influence the depiction and portrayal of the district on film
- Pursues and investigates funding opportunities

4. Foster Local Talent

Develops local businesses and professionals

- Builds economic diversity through in development of film industry in the district
- Develops of professional know-how through scholarships, training and promotion of educational schemes.
- Promotes and builds career opportunities
- Encourages creative development and talent in the district
- Assists in the development and growth of skilled crews and back of house services
- Shares knowledge and experience
- Contributes to local educational programmes
- Acts as primary contact point for industry participants

Appendix 2 – Proposed 2018-19 Budget

		Fixed Costs	AFCI Costs	Attracting Productions	Notes
MARKETING					
Website Maintenance	\$3,000			\$3,000	
Collateral - Photo Library	\$3,000	\$3,000			1
Advertising/Marketing	\$4,000	\$4,000			2
Writers in Residence	\$5,000			\$5,000	3
Brand/Communications Tools Development	\$4,000	\$4,000			
Recces	\$8,000	\$8,000			4
Production Attraction/Enquiry Servicing	\$6,000	\$6,000			5
Hosting/Entertainment	\$10,000	\$10,000			
	\$43,000	\$35,000	\$0	\$8,000	
PREMISES, IT & TELECOMMS					
Office and Furniture	\$0	\$0			6
Insurance	\$0	\$0			6
Computer/Telecom	\$0	\$0			6
OVERHEADS					
Website Monthly Hosting	\$1,500	\$1,500			
Membership Fees	\$3,500	\$3,500			7
Printing and Stationery/Postage	\$500	\$500			
Trust Board Costs	\$3,000	\$3,000			
Legal Fees	\$2,000	\$2,000			
Accounting, Insurance, Bank Fees	\$5,200	\$5,200			
Internal Travel	\$7,000	\$7,000			
Other Overhead Expenses	\$2,500	\$2,500			
	\$25,200	\$25,200	\$0	\$0	
EVENTS/INDUSTRY FORUMS					
RFONZ	\$3,000	\$3,000			8
Big Screen Symposium -SPADA	\$4,000	\$4,000			9
Cineposium	\$5,000	\$5,000			10
AFCI Board Expenses	\$18,000		\$18,000		11
Workshops and Events	\$2,000	\$2,000			12
Local Industry Forums	\$2,000	\$2,000			13
	\$34,000	\$16,000	\$18,000	\$0	
SALARY & KIWISAVER					
Film Office Manager	\$115,618	\$115,618			14
Film Office Co-ordinator	\$55,000	\$55,000			14
ACC	\$3,482	\$3,482			
	\$174,100	\$174,100	\$0	\$0	
TOTAL EXPENDITURE	\$276,300	\$250,300	\$18,000	\$8,000	

NOTES

1. An ongoing job to keep up to date. Budget is to fund purchases of images
2. To target significant opportunities in the Australian market, especially TVC's, not currently being addressed.
3. Has been successful in the past in attracting productions.
4. For existing projects seriously looking at our region. Funds van hire, scouts and sometimes helicopters (or assist with cost). Required to "clinch the deal" in many cases.
5. To fund hiring of scouts to do scouting, locations image pulls and other expenses to try and hook productions. NZFC is the first "port of call" but this budget is for those potential productions not falling within NZFC's remit
6. Funded in kind by QLDC.
7. Industry body memberships (e.g. AFCl, AFCNet, Techo's Guild) and online subscriptions (IMDB (Industry database, Smug Mug (image gallery))).
8. To fund our share of Regional Film Offices of NZ costs, a vital activity to preserve independence from NZFC.
9. Fund attendance at two key NZ conferences
10. Overseas film industry training and networking event, attended annually.
11. Scholarship funded by Invercargill City Council.
12. Contribution to industry events and conferences that come to the region (e.g. Techo's Guild).
13. Contribution to networking events for local industry.
14. Cost of living increases only.

Q. FEEDBACK:

Way too expensive rates. Not very happy with all these increased.
Thank you.

JEAFFRESON Annabel²²²

Wanaka/Upper Clutha

Q. FEEDBACK:

Hi

Please see attached in relation to our great local gymnastics club.

Thanks very much

Annabel



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.



Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Alpine Motel Wanaka

Wanaka/Upper Clutha

Q. FEEDBACK:

It is astounding that the rates increase may go ahead as status quo and have not been reduced or even looked at. Surely people employed at the council are not to busy at the moment.

No relief from you guy's will on top of my Landlords wish to take full rent for April. Where i have a reduced income of \$100k. a 90%+ reduction in revenue.

Your proposed increase will see me approx \$1848 increase in rates. Yet i still have to pay for rubbish collection and recycling to be picked up.

Please look at proposed increase as i see no light at the end of the tunnel for 12/18mths. Apart from the light of an oncoming train.

Regards Derek

Q. FEEDBACK:

I am the owner of Unreel Fishing Queenstown Limited and have operated in Queenstown Bay for 8 years. Currently I have a lease for 1 berths on the Lapsley/Butson Jetty. My lease is due to expire in 3 years.

The Town Centre Master Plan identified (at a very high level) the opportunities for development of Queenstown Bay in the future and in particular the option of a public ferry service. This has meant that there is now no ability for us to secure a long term lease for the berths from where we operate our business.

I realise that the Council is now in the position of having to make some difficult decisions and I ask that you do not reduce or remove the funding for this public consultation. As a business we are going to have to work very hard to operate for the foreseeable future and the ongoing uncertainty regarding our leases makes our situation even more untenable.

What am I seeking: Maintain the funding in the Annual Plan for public consultation on the planning for downtown Queenstown.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

I am writing to request funding to support Aspiring Gymsports rent increases. Aspiring Gymsports is the most amazing facility that both of my children have been involved with since they were 1 year old. Rae is an amazing teacher and gym has become an important part of our week.

Please help this community group that has most of the wanaka children attend its classes at some stage in their lives, Mini Mussels, gym, school classes.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

I wish to fully support the submission of Aspiring Gymsports i.e.

- We are seeking \$30,000 per annum support from QLDC's Annual Budget 2020-21 and beyond.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us relocate to a new premise

I support this submission because:

Aspiring Gymsports is one of the few sports clubs in Wanaka to have a commercial lease, currently rent is \$60,000 pa. With ever increasing lease costs, and very few funders willing to fund operational costs, the club urgently needs assistance with rental costs to keep it going. Without this funding the club risks closure within the year.

The clubs current lease expires in Oct 2021 but there is no certainty of renewal or future cost and so the club also needs assistance to find a suitable medium and/or long-term premise. The club has been working with QLDC and its consultants on a feasibility study with a view to be included as a stand-alone facility at the Wanaka Rec Centre in line with the Wanaka Master Plan once this is finalised. However, if accepted this appears to be a very long term (10 year?) plan. In the meantime (or instead of this) the club needs an affordable premises to move to by or before Oct 2021. If a suitable building does not exist (which is the case at present), as with other sports clubs in the area, building on council gifted land or reserve land could offer a solution.

Established for 17 years, and one of the largest sports clubs in Wanaka, Aspiring Gymsports provides an amazing service for the local community for children and adults of all ages and abilities to participate in a wide variety of gymnastics. Over the last 5 years, since I have been a member, I have seen programmes offered that have benefited over a 1000 children and their families. As well as being a fun sport, gymnastics teaches skills that lead to physical and mental strength and confidence, improved self-esteem and well being, all skills that are transferable to other sports.

The club is affiliated with Gymnastics NZ and employs a dedicated team of 10 part time skilled coaches and an Administrator. Both the staff and volunteer committee work tirelessly for the benefit of the club and the wider community and they now urgently need support to keep this popular and well utilised club afloat.

As well as recreational gymnasts, the club has a small but dedicated team of competitive gymnasts who have great potential to succeed given a suitable facility. The club currently has a national medal winner who has succeeded despite limited facilities (e.g. no full-sized floor, not enough room to run for a vault and low ceilings making beam work precarious). She is only able to train 8 hours week due to timetable restrictions (usually gymnasts at this level would train 24 hours plus). With a more suitable and affordable premises, I am sure the club's competitive squad have a great future.

The club is the only one in the district to run an annual junior competition that allows competitive gymnast from local clubs such as Queenstown, Cromwell and Alexandra to participate locally rather than travelling to Dunedin or Invercargill or further afield in order to qualify for progression.

Two thirds of the club's active members are female. The Women and Girls in Sport and Active Recreation Government Strategy 2018 emphasises the need for equitable and inclusive opportunities for girls and women and for this reason I would like to see the club financially supported in the same way as more male dominated sports, such as rugby, have been in the past.

According to Gymnastics NZ, at least 24 clubs nationally are in council owned premises. Unfortunately, they were unable to provide information regarding any financial support from councils nationwide to clubs in their own premises however, anecdotally, it seems this does occur.

I understand QLDC has offered financial support or support with premises to other sports clubs in the district but have been unable to obtain details of this support from council to date. If this is the case, I would expect Aspiring Gymsports as one of the largest clubs in the area to also receive support.

Sections in the Annual Plan 2020-2021 relevant to this submission are:

Page 12 Memberships numbers continue to increase across all the district's sports facilities, which requires continued investment to meet the needs of our growing population

Page 20 COMMUNITY SERVICES & FACILITIES:

- Efficient and effective community facilities
- Communities have a good standard of living and wellbeing

Page 52 The targeted Sports, Halls & Libraries Annual charge revenue (\$9,339,380) will be used to fund the costs associated with the following activities: Community grants (for recreational activities).

My Submission would be met by Council providing a grant to support the club until either an alternative premises can be found or a purpose built facility at the WRC (as recommended in the QLDC Wanaka Gymnastics Feasibility Study March 2020), or an alternative location, is completed.

Regards
Julie Jones



Bella Soper from Aspiring Gymsports Nationals 2019 Gold Medal Winner

Submission for support under QLDC's Annual Plan Budget 2020-21

About Aspiring Gymsports Club

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics New Zealand, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established, operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

We have enjoyed growing our club along with our community's needs, however our commercial rent has more than doubled by 150% in 4 years and we can no longer afford our rental commitment. We are in dire need of a secure, affordable, supported long-term facility and more importantly we need clarity from QLDC regarding the level of support that may be available for the short-term, as well as the long term. If we do not receive support within 2 years, we will need to discontinue an otherwise successful community service.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Further details on our financials and goals for the medium to long term can be provided on request.

Strategic Fit

Our missions and goals fit QLDC's own sports and recreation mantra of "more people, more active, more often" We feel affordability and accessibility are key drivers in achieving this goal for both QLDC and Aspiring Gymsports.

Aspiring Gymsports with 75% of our members represented by girls and young women is also aligned with the New Zealand *Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Gymsports was called out as a service the QLDC should be supporting within *the Queenstown Lakes – Central Otago Regional Sport & Recreation Facility Strategy 2018*. Further, we have just received QLDC's Gymsports Feasibility Report March 2020 (16 April 2020) which, simply summarised, recommends QLDC partners with Aspiring Gymsports

to ideally build a long term multisport centre at the Wanaka Recreation Centre, and that we require financial assistance over the short-term.

Our Facility & Rent

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, or ideally, a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new or planned QLDC Sports and Recreation facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable facility.

To continue our community service, we need to solidify a solution and secure an affordable facility within the next 2 years, which allows for the growth of services that our growing community demands, whilst maintaining our accessible nature. Nor are we in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available.

Summary of our Submission

- We are seeking \$30,000 per annum support from QLDC's Annual Budget 2020-21 and beyond.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us relocate to a new premise (see options listed below).
- We hope our needs will be included within any future QLDC's plans to seek Central Government funding for capital infrastructure work, as a result of Covid-19.

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community’s needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

Please note:

- The table above demonstrates \$25,000 - \$30,000 is our break point for an affordable facility
- *2019-20 is based on our budget estimates and assumes we will not be hit too hard from the Covid-19 restrictions currently in place
- Our research indicates our rent is in line with current commercial rates. Source: Colliers International Market Review & Outlook 2019-20 pg 26 Commercial Property, Willowridge Developments etc.

We understand our landlord is operating a business and we appreciate the support given to the gym in our initial 2 years with discounted rates, and more recently for allowing modifications to the venue to enlarge the usable floor space and for forgoing our rental obligations for the Covid-19, Pandemic Emergency month of April 2020.

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC’s help, which we are now asking to solidify.

Work to date with QLDC and assumptions

The Aspiring Gymsports Committee has been working with QLDC Sports and Recreation team, Sports Central and RSL Consulting, to help complete a feasibility study, which will help inform QLDC on how it can best meet Wanaka’s growing community recreation needs. This feasibility study also addresses one of the key recommendations of *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group* **“to develop a dedicated facility for gymsports as part of a hub in Wanaka to meet the community's needs”**. Full Recommendations can be found on page 102 of the report. <https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>

We have only just received QLDC’s Feasibility Study but have not seen the Wanaka Recreation Centre Master Plan currently in the pipeline. We therefore are operating under the assumption that:

- There’s been no change or deferral of the planned \$3.5m (2020-21) extension to the Wanaka Recreation Centre as outlined in the QLDC 10 Year Plan (Vol 2) page 52 Table, Line Items: *Wanaka Recreation Centre Master Plan Implementation*.
- Aspiring Gymsports specific needs as provided to RSL Consulting, will be included within this extension, or future multi-sports facility in Wanaka.

- QLDC is keen to continue partnering with Aspiring Gymsports and sees us as a community service worth supporting financially, or in-kind.
- QLDC shares our values of meeting the fitness demands of our community with accessible, affordable and inclusive Gymsport fitness programs, available for all ages.
- QLDC also subscribes to New Zealand *Strategy for Women and Girls in Sport and Active Recreation* and will invest in sports like gymsports that encourages young girls and women to participate from birth to old age.
- Infrastructure investment and local council capital expenditure is key to helping communities grow out of recession (the one we're about to have due to Covid-19).
- Covid-19 will no doubt impact Aspiring Gymsports as a discretionary spend being potentially forgone in tough times. Now more than ever we will need QLDC's support to continue providing a recreation and health services to our community. We will also seek grant funding where applicable – such as Central Lakes Trust Covid-19 Grant for not-for profits <https://www.odt.co.nz/regions/central-otago/trust-granting-94m-help-%E2%80%98difficult-times%E2%80%99> and Community Trust of Otago grants but believe this will need to offset our likely decreased revenue rather than contributing to our pre-existing shortfall due to our rental costs.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at 33 Reece Crescent

Problem Community grant funding is not usually given to cover operational needs. It is highly unlikely that our current funders will continue to assist post our 2019-20 requirements.

Solution Seek financial support under the QLDC sports and recreation annual budget. Keep fundraising efforts as per existing to meet club's equipment and rental commitments. Keep working with QLDC and community partners to build a long-term multisport facility that we could move to within 3-5 years.

Solution QLDC assist with supply of an affordable and comparable QLDC owned/leased venue which we can move to. E.g. Mount Aspiring School old pool or other venue.

2. Raise Fees Significantly

Problem Although we did increase fees (ex Mini Muscles) from \$10 to \$11.50 per hour in early 2018, since then we have resisted increasing our fees. Our fees range from \$5 per hour for mini muscles to \$11.50/hr for recreational gymnasts. To meet our rental commitment, we would need to more than double our fees, which not only goes against our accessible participation values but would also put off many families and thus numbers would be reduced regardless. As a comparison, for profit dancing type businesses charge \$15.50/hr. This rate would still not be enough to cover our rental commitments.

Solution Continue to work with business sponsors to assist, although we feel in the current climate additional assistance from this area will be low.

3. Rent another commercial property in Wanaka

Problem Our research has shown that no other property exists in Wanaka that is currently vacant and meets our needs. If there was availability, it would be subject to potentially increasing rent.

Solution Mitre 10 Reece Crescent. This may become available in October 2020. This is a potential site and one that would meet our space and location needs.

Problem After making initial enquires, we are led to believe that commercial rates will be charged and an expensive fit out (fire walls) would be expected if moving to this property and affordability once again becomes an issue.

4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land

Problem Build cost, consents and finding suitable land.

Solution Following the approach taken by the Luggate Hall redevelopment, QLDC could help provide a purpose fit temporary structure at Kelly's Flat next to Montessori (for example). Alternatively, QLDC could simply move and modify the existing temporary hall which is currently located at Luggate. This temporary hall could accommodate Aspiring Gymsports and other community users such as the Toy Library, Bridge Club, Kahu Youth and Bike Wanaka in the medium term, whilst a long-term multi-sports facility is completed. The Luggate Hall re-build is anticipated to be completed by mid-2021. <https://thewanakasun.co.nz/news/11306-meeting-luggate-community-needs.html>

5. Build and own outright a permanent gym on private or gifted land

Problem Self-managed build, long term maintenance and large funding commitment. We would require a loan and or significant capital grant by community funders, with all work undertaken by the club voluntarily.

Solution Forge partnerships with other community groups in Wanaka who are in a similar position to Aspiring Gymsports. We have had initial discussions with many of the potential community partners listed above and feel this is a viable option. We feel that as this would be a community-based project that community funders would be keen to be involved.

Solution Seek Covid-19 Capital Fast Track Grants – we will keep across any new Government funding which is aimed at helping to create jobs and improve local/small town community infrastructure.

Note This is currently our preferred option, unless a new QLDC multi-sports centre is fast tracked and the build confirmed within the next 2 years. We would welcome a partnership with the QLDC to help with any new build that Aspiring Gymsports might take on similar to that received by the Wanaka Watersports Facility.

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC. Additionally, we have spoken to other potential partners who include, but are not limited to:

- Bike Wanaka
- Mount Aspiring College
- Acro Yoga
- Bridge Club
- Wanaka Kids Club
- Circus style providers
- Snow Sports New Zealand (in particular, the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

APPENDIX

Detailed Club History

The Club originated in April 2002 as 'Kids in Motion' with gymnastics and preschool (mini-muscles) classes organised and coached by Raewyn Paterson who saw and responded to a need in the local community. By 2009, given the interest and growth in classes and the support offered by other coaches, it was decided to register the club under the Incorporated Societies Act 1908.

Proactive Gym was the club's first venue, equipment was stored in a separate room, and moved in and out of storage up to twice a day, for classes, a very back-breaking and time-consuming exercise, greatly limiting the amount and type of equipment that could be used by the gymnasts.

As membership began to outgrow the space the club moved, in September 2015 to 33 Reece Crescent, the only appropriately sized but commercial venue in Wanaka. This facility has the advantage that all the gymnastics equipment can be left set up and does not need to be stored away between classes. This allows for inclusion of uneven bars and a full-sized beam necessary for competitive gymnasts to train. We have since grown from 90 to over 300 active members, and we have a database of over 1000 members, some of whom may dip in and out of gym services from time to time e.g. school holiday and seasonal programs. In the last year, Mini Muscles has closed their incorporated society and is now part of Aspiring Gymsports, this provides an active pathway for members from birth to adulthood.

The club currently provides a broad range of classes for boys, girls, youth and adults in artistic, rhythmic, tumbling, cheersports/team gym, double mini trampoline, recreational and competitive gymnastics classes for participants of all ages from preschool through to adults, including students with additional needs from Mt. Aspiring College. Our Mini Muscles classes involve parent and infant education classes for infants from 8 weeks to crawling and play gym and active movement classes from crawling up to 5 years.

We welcome and encourage participants from across the community and believe in the importance of everyone having the opportunity, regardless of age or ability, to experience and develop essential movement skills, to build self-esteem and to have fun amongst their peers. Involvement in gymsports gives all participants an excellent base of skills that can then be transferred to any other sport and an academic environment.

Our Community Outcomes

The benefit to the community of Aspiring Gymsports continuation of service:

- Meeting the fitness demands of our community with accessible, affordable and inclusive gymsport programs available for all ages.

Outcomes Summary:

- Maintain our current affordable fee structure
- Continue to grow membership and breadth of programs within existing our facility, although we are reaching constraints due to the size of the gym and insufficient hours to timetable additional classes. In the long term to grow into a supported community-based venue.
- Continuity of service – a stable gym space offers a positive community to help our children to grow into confident young adults
- A reliable, fun and enjoyable afterschool community program
- Provide a service that empowers and encourages participation for girls and women to excel over the long term – as active participants (recreational gym), athletes (competition levels) and as leaders (coaches and committee members).

Current Situation and Needs Analysis

We have conducted substantial research and found that there is not a supply of readily available nor suitable venues (400sqm min, ceiling height 8m) in Wanaka for the gym to move to. For detail on our research, please refer to our solutions outlined below.

Without a suitable community asset to move to, we have absorbed rental increases and incurred operating losses for the past two financial years. The 300 square metres that we rent at 33 Reece Crescent is not a sustainable long-term facility for Aspiring Gymsport - it is too expensive, offers no security of tenure ongoing and does not allow us to train appropriately for, nor hold competitions.

A few key items we do not have but need at a minimum for a successful gym operation are,

- A full-length vaulting run up and landing area. Currently, our run up starts in a hallway and gymnasts must run through open glass doors and vault underneath a lower rafter, which allows about 30 cm between gymnast and rafters. See video <https://www.facebook.com/AspiringGymsports/posts/1158124661044275>
- A full-size sprung floor 12mx12m to enable our gymnasts to train and learn new skills and to be able to compete in their own region. All of our competitive gymnasts must travel out of our region to compete and this can involve attending 6 or more competitions in a season. Travel involves trips to Invercargill, Balclutha, Dunedin, Timaru and for those in the senior competitive levels, Christchurch, Wellington and Auckland.
- We have all the hardware for a sprung floor, sitting in boxes. We cannot use this valuable resource because of our location limitations including the need to be able to reduce noise as much as possible, ceiling height and size constraints.
- Hosting competitions is a main form of fundraising for most clubs around the country and this is a valuable source of funding limited for us to small numbers and entry level competitors only.

Our Immediate Growth Opportunities

1. Competition – National Level Athletes, Increase Team Numbers and Hosting Competitions

We have many opportunities to grow our competitive gymnastics offering, including increasing our team numbers and performance strength.

We've had competitive growth, within our limited space, our coaches have helped produce National and Provincial level competitors and champions. We often wonder what could be if we had a full-size gymnasium. Our growth and enjoyment by our members, informs us that we have a strong future.

Key to improving our competitive strength is having a large enough venue to hold regional competitions, which are very good fundraisers for the club. We have run 3 competitions in our club for the beginner competitive levels in Women's Artistic Gymnastics (WAG) steps 1-2. In the last season we had permission to offer step 3 also, even though we had a short vault runway, however, the number of gymnasts we can accommodate is very small due to size constraints. We currently have female gymnasts at step 4 and step 8 as well as male gymnasts who cannot complete at our facility due to size constraints.

In 2019, we had our first success and podium placing at the New Zealand championships. Isabella Soper attended mini muscles as a baby and progressed through all our recreational and competitive class pathways. Against all odds, with some of the smallest training facilities, the biggest venue limitations and shortest training hours, Isabella placed 5th overall in the all-round Step 7 (there are 10 steps all up) competition and qualified for 3 apparatus finals - vault, beam and floor. Isabella earned a silver medal on floor and a gold medal on beam. A fine achievement and example of the pathway to success our club has created. This year Isabella will be trialling for her first New Zealand representative opportunity. She will trial

for a place in the Step 8 New Zealand team to attend a Gymnastics competition in Australia, expected for September 2020.

Our new competitive cycle is also producing a team of gymnasts in each step from 1-4 with step 5 being the first national step, so we are slowly filling the gap and increasing the size of our competitive squad.

The boy's competitive squad has decreased in numbers, purely due to the lack of class times available during the week and venue limitations in height and our ability to provide proper training equipment for boys, Men's Artistic Gymnastics (MAG Levels). Currently, the last remaining competitive boys train during the Women's Artistic Gymnastics (WAG) comp training times. However, our recreational classes for boys have increased in size especially in the freestyle/parkour type activities. Again, we are unable to increase classes due to limitations of equipment we can provide in our space.

Our results have been published in the local media,

- Gold, Silver and Bronze at Nationals <https://thewanakasun.co.nz/news/10904-gold-silver-and-bronze-at-nz-champs.html>
- [A Small Club with Big Results](https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUZyMT639Flmzigzs) https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUZyMT639Flmzigzs

2. Increase our breadth of programs

- We are currently the only gymsports club in Otago offering such a broad range of accessible and affordable programs – but we think given an appropriate facility we could improve on that service again including broadening our service to aged care service providers, and partners such as trampolining, Snow Sports NZ Youth Development Program, Kahu Youth, Mint Ability program and other specialised programs.
- Aspiring Gymsports also provides rehearsal space for performers participating in our local biennial cultural “Festival of Colour” along with space for adults to train for local circus and other performances.
- We are also growing future performers and providing space for community culture to grow, through our broad gymsports programs including cheerleading, team gym and our aerial programs.

To meet our service level goals we do need our future facility to be large enough to accommodate a full sized sprung floor, foam pit, high ceilings, Aerial/silks and large trampolines

<https://www.odt.co.nz/regions/wanaka/gymnasts-find-it-difficult-vault-ahead>

Case Studies Examples– Supported Venue Costs

Queenstown Lakes District Council

- We consider the support that the Luggate Hall re-build has received to be similar in scale and undertaking for a community asset for the QLDC and we would be happy to follow a similar program to build an appropriate multisport facility for the Upper Clutha district.

Waverley Council

- Grant for sporting groups to assist meet rental commitments.
https://www.waverley.nsw.gov.au/community/awards_forums_and_grants/venue_hire_grants

Gymnastics New Zealand

- Gymnastics NZ, National Facility Strategy Table 4.3 shows that 18% of their affiliated clubs are supported by Local Councils, 27% by schools and 22% by Community Trusts. We are of the 15% of members renting privately.

Supporting References

1. The National Strategy for Women and Girls in Sport and Active Recreation
<https://sportnz.org.nz/assets/Uploads/Women-and-Girls-Govt-Strategy.pdf>
2. Gymsports Wanaka – **QLDC RSL Feasibility Study March 2020**
3. **Colliers International** – Market Review & Outlook, Queenstown & Wanaka 2019-20
4. **The Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy** prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group
<https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>
5. **QLDC 10 Year Plan 23 June 2018**
 - Pg4 The Council has developed an affordable plan but only after the rigorous prioritisation and scrutiny of all projects. You will find a plan that adopts a very different approach to investing heavily in a number of our challenges, including roading, transport, parking, waste minimisation **and facilities that reflect growing recreational expectations.**
 - Pg5 Equally a large number of projects have had to be scheduled over a long time-period. These affect things like the timing of our ability to meet drinking water standards (spread from five to ten years), our ability to deliver the amenity that world-class resorts should reflect (e.g. ambitious town centre master-planning has had to adopt a staggered approach), our investment in our community in terms of providing enough recreation facilities (**e.g. projects like extending Alpine Aqualand and further phases of the Wanaka Recreation Centre have been pushed out of the plan horizon**)
 - Wanaka Recreation Centre Masterplan – due June 2020?
6. **QLDC 10 Year Plan 23 June 2018**
 - (PG 38) What we deliver for Community Services and Facilities

SPORT AND RECREATION FACILITIES

LEVEL OF SERVICE: *The Council provides pools and gyms that are clean, safe and enjoyable places to visit*

Pool facilities include Alpine Aqualand, Arrowtown Memorial Pool and the newly built Wanaka Aquatic Centre. We also support the Glenorchy and Hawea community pools via annual operating grants.

We operate out of the new Wanaka Recreation Centre and Queenstown Events Centre. Both facilities include indoor courts and outdoor sport fields. The Wanaka Recreation Centre features outdoor multi-sport artificial turf. At the Queenstown Events Centre, further facilities include a fitness centre and indoor climbing wall.

We provide a range of community programmes, including swim school, swim for life, climbing programmes, fitness classes and sports leagues. **Our mantra is, “more people, more active, more often”.**

7. **QLDC 10 Year Plan 23 June 2018**
 - **(Pg 41) SPORT AND RECREATION FACILITIES**
 - **Implement the Regional Facility Strategy** starting with QLDC, CODC and Sport Otago developing a scope and setting up a Governance Group that will work together. This will inform future planning for the two mentioned Councils’ sport and recreation facilities;

- Development of a masterplan for the Wanaka Recreation Centre. This will help identify the best use of the recreation centre to meet the needs of the sporting community;
- Extension of the Wanaka Recreation Centre to include a health and fitness centre;

8. QLDC 10 Year Plan 23 June 2018

- Page 51 - Table

SUM OF CAPITAL WORKS (\$000)	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	GRAND TOTAL
Wanaka											
Wanaka lakefront development plan	2,529	1,992	993	243	247	253					6,257
Wanaka Recreation Centre Masterplan implementation	138	314	3,214								3,666
Wanaka Pool building and storage	50										50
Wanaka Recreation Centre building and storage	44										44

9. QLDC 10 Year Plan 23 June 2018

- P110 - We are committed to providing significant investment to support both commercial and community events in the district. Our vision is to promote and support a balanced portfolio of sporting, arts and cultural events **that meet community objectives for the district in respect of recreational activities, community infrastructure and economic growth.**

10. QLDC 10 Year Plan 2018 – 2021 (Volume 2 21 June)

- This amounts to 80% of the total of \$424.8m for this category over the ten year period. The main projects in Community which are providing increased levels of service are the Coronet Forest revegetation (\$10.1m); Wanaka Recreation Centre extensions (\$3.7m) and the Queenstown Events Centre extensions (\$8.2m).

11. QLDC Annual Plan 2020-21

Pg 8 NEW SPORTS COURTS \$5.5M expenditure decrease

Memberships numbers continue to increase across all of the district’s sports facilities, which requires continued investment to meet the needs of our growing population. In the 2018-2028 Ten Year Plan we signalled the intention to expand capacity and build two new sports courts at the Queenstown Event Centre in Year 3 at a total cost of \$12M. The investment for the 2020-2021 Annual Plan has been reduced to \$6.5M from \$12M, with the balance deferred. The remaining costs in Year 3 are to advance the feasibility study and design work.

12. Gymnastics New Zealand – National Facility Strategy Table 4.3 Facility Ownership

Table 4.3: Gymsports facility ownership (surveys - 2010, 2013, 2015 and secondary information)

Club	Number	%
School	35	27
Community Trust / Organisation	28	22
Local Council	24	18
Your Club	21	16
Private Company	19	15
Other	3	2
	130	100

Note: “Your Club” = gym owns facility outright. Private Company = gyms renting commercial premises.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY (1).docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

QLDC2020_2021Sub copyDx (1).docx

WANAKA COMMUNITY HUB

SUBMISSION TO THE QUEENSTOWN LAKES DISTRICT COUNCIL ON THE DRAFT ANNUAL PLAN 2020-2021

PROPOSAL

1. This proposal seeks Council's agreement for a Grant to the Wanaka Community Hub (WCH) following a Trustee's meeting with Mayor Boulton on 19 December 2019 at which he recommended a submission to the 2020-21 Draft Annual Plan. His follow-up letter of 16 March 2020 is attached.

BACKGROUND

2. From its opening in November 2019 the WCH (formerly the Wanaka Community House) exceeded the Trustee's most optimistic expectations. Bookings for the use of the Hub's facilities were very high, the building was fully tenanted and it appeared that all financial targets would be met. Clearly, the WCH's Lockdown closure in March has changed those expectations.

3. The WCH has a key role in supporting and facilitating community development in the broader Upper Clutha area through the twenty social service agencies based at the Hub including the Community Food Bank. The Hub, while a not-for-profit entity is required to generate sufficient money as part of its operations in order to repay loans from its benefactors and to the Anglican Diocese. The Upper Clutha community raised some \$3,000,000 to fund the WCH. To enable the Hub to open in a timely way, loans were raised that currently account for a capital debt of \$1,000,000.

4. The liquidation of the major contractor (Arrow International) well into building the Hub caused unanticipated expenditure of some \$250,000. This amount is accounted for in the Hub's indebtedness.

5. Trustees anticipate that once the loans are repaid any future operational surpluses would be available for community development activity, thus adding to the pool of contestable community funding, especially in the Upper Clutha.

6. A house, being built at cost as a donation to the Hub, was expected to generate around \$250,000 at auction. This auction, anticipated for early April, has been delayed. Given the future uncertainty of the local housing market the anticipated profit may be little more than half that amount.

ARGUMENTS

7. Trustees were encouraged by Mayor Boulton's agreement at the 19 December 2019 meeting that Council should make a substantial grant to the WCH that might be spread over three or four years. This submission follows that agreement where the Mayor had also suggested that the best course of action to seek Council agreement for a Grant was through a submission to the 2020-2021 Draft District Plan (see letter attached).

8. Trustees of the WCH recognise that Council has a significant role in the provision of social and community services in the district. They also recognise that Council sees this provision more effectively delivered through local and community based groups who are well positioned locally to respond to local needs.

9. Trustees believe that the WCH is uniquely placed to deliver social and community benefit in the Upper Clutha through the co-ordinated delivery of service and the centrality of the Hub. In reference to this point, please find the attached letter from the former Mayor, Vanessa van Uden dated 7 August 2015.

10. Given that the WCH has had such a promising beginning, Trustees believe that financial support by Council to the Hub will be both an effective and efficient way of meeting the Council's social service and community aspirations in the Upper Clutha.

11. Prior to the Hub's opening, local social service and community groups were housed in different premises and had little regular contact. After being housed in the Hub and during the first three months of its operation, anecdotal evidence suggest that both informal contact and the ease by which more formal meetings can be arranged has led to better coordination of service provision. Trustees believe that in short time that the Hub was open there was more effective use of available resources, less duplication, better targeting of services by providers and more efficient use of their time.

12. Council has already granted an initial \$25,000 toward the development costs of the WCH. Trustees believe they have demonstrated with the quality of the facilities, the Hub's early success and its projected financial fitness before Lockdown closure that it is a worthy candidate for a further substantial grant through the district planning process.

THE IMPACT OF OUR CURRENT HEALTH CRISIS

13. Council is aware that mass tourism has been a key economic driver of the Queenstown Lakes District, including the provision of accommodation and food, hire and rental, construction, retail and supply and technical support. These comprise 52.5% share of annual GDP compared with 29.0% share for the same industries New Zealand wide.

14. Mass tourism has also resulted in the district's 5% annual growth compared with 1.8% for the rest of New Zealand. It was stated recently that income in one of five households in the Wanaka environs is dependent directly on tourism. A large proportion of others on businesses providing support to the economic activity from tourism.

15. The Queenstown Lakes District has currently 6.00% of the national cases of Covid-19 within a total population base of only 42,000. The continuing new number of infections would suggest a slower retreat from the national Lockdown Level 4. The impact of the loss of income and possible business distress from mass tourism on the Upper Clutha will be significant for social service and community support providers, possibly over a longer term than other regions or districts. Mayor Boulton has been quoted as saying, that the district "must brace itself for the roughest economic situation it has ever seen."

16. Trustees have noted WCH is a fully prepared facility to meet the Council's expectation for softening the impact of distress and disruption in the Upper Clutha through the social and community support it's providers offer. Trustees would be better placed meeting the demands placed upon them if Council were to provide a Grant that allows it to continue its work without possible financial constraints.

RECOMMENDATIONS

17. It is recommended that Council,

- a. Note that the WCH had a promising start from opening in November 2019 but, since its closure in March 2020, is temporarily constrained in its ability to meet the Council's community and social service aspirations.
- b. Note that the WCH's major fund raising asset of a house for auction is likely to raise only half of the expected return of that prior to closure thus reducing the ability to repay capital debt.
- c. Note that the Council has thus far has made a contribution of \$25,000 to the WCH and that the Mayor has proposed a further contribution should be sought under the 2020-2021 District Plan.
- d. Note that the WCH has a pivotal role in the alleviation of financial and social distress in the Upper Clutha area and that Trustees are willing and able to meet the new demands but would be better equipped to do this unhindered by any financial concerns.
- e. Agree, that as part of the Council's 2020-2021 District Plan to a substantial grant to further the WCH's role of meeting the Council's community aspirations, particularly in the this time of recognised crisis.
- f. Agree that Council's funding contribution may be spread over a number of years.

Attached please find copies of,

- a. The WCH 2019 Audited Accounts
- b. Letter from former Mayor Vanessa van Uden dated 7 August 2015
- c. Letter from Mayor Jim Boulton dated 16 March 2020

Yeverley MacCarthy,
Chairperson,
Wanaka Community Hub

KJet Queenstown

Wakatipu

Q. FEEDBACK:

Submission:

I am an owner of Kawarau Jet Services Holdings Limited (KJet) and have operated from the Main Town Pier since 1960 – over 60 years. Currently we have a lease for the Main Town Pier and lease 2 berths and a space in the kiosk on the Lapsley/Butson wharf. Both of these leases (Main Town Pier and Lapsley Butson wharf) run through until 2029

Last year we became aware of the potential impact on our operation from the Town Centre Master Plan. This is due to the plans identified at a very high level for the future development of Queenstown Bay and in particular the option of a public ferry service.

Because of this there is no opportunity to discuss the Main Town Pier or Lapsley Butson wharf future options until there is more certainty on how the Plan will be implemented. Over the last five months a group of the operators in Queenstown Bay have met with the Mayor and some Councillors to discuss our concerns. Peter Hansby has indicated to us that the next stage of the planning for downtown Queenstown involves further public consultation. We understand some progress has been able to be made on the required consultation this year and that funds have been included in the draft Annual Plan to finish the consultation – which is very helpful.

Given the current situation and the very uncertain future resulting from Covid-19 I understand that the Council is now in the position of having to make some difficult decisions to reduce as much as possible potential rates increases for everyone. I ask that you do not reduce or remove the funding for this public consultation. As a business we are going to have to work very hard to operate for the foreseeable future and the ongoing uncertainty regarding our leases makes our situation even more untenable.

Regards,
Shaun.

Q. FEEDBACK:

Rates increase - I know it was planned before, however I am in favour of a rates reduction. COVID 19 has already had a significant impact on our community. Keeping money in our community hands and supporting business regeneration is now more than ever important. Thanks

Q. FEEDBACK:

I support Aspiring Gym Sports per below and attached:

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
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USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

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Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached the submission for the annual plan from the Queenstown Community Hub Charitable Trust.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Queenstown Community Hub Charitable Trust Submission on QLDC Annual Plan 17Apr2020.docx

Submission on QLDC's Annual Plan

From the Queenstown Community Hub Charitable Trust (QCHCT)

17 April 2019

SUBMISSION ON ANNUAL PLAN

Background:

The Queenstown Community Hub Charitable Trust (QCHCT) wishes to lodge a submission on QLDC's Annual Plan to seek support for the planning, development and build of a community hub in Frankton. This project that has the ability to transform how our community groups work together providing long term secure and affordable premises with better facilities, resources, connectivity and resilience for the betterment of our entire community in the Wakatipu.

QCHCT was founded in April 2019 as a trust and has made significant progress over the last 12 months.

Milestones include:

1. Charity status approved
2. Funds raised and spent on a Martin Jenkins community hub feasibility study
3. Executed an agreement with the Porter Group to obtain a significant piece of land in the Remarkables Park area that backs on to a reserve, is opposite to the new Salvation Army hub, and near the Wakatipu High School, and transport links.
4. Extensive engagement with stakeholders and potential funders
5. Preliminary design plans underway

Wakatipu community groups and our community members continue to struggle to access affordable, fit for purpose facilities, in a central location, where multiple facilities are housed and truly bring our community together. This project would achieve a multigenerational community benefit.

We would also like to thank QLDC for its support to date.


QCHCT would like to submit the following request to the Council's Long-Term Plan;

- 1. Councils ongoing support for the project**
- 2. QLDC provides \$15,000 towards the ongoing planning, design and community engagement costs**
- 3. QLDC considers moving the Frankton public library, that is currently in Remarkables Park, to the Community Hub building once the build is completed.**

QCHCT is happy to provide any additional information Council seeks in relation to the above submission.

Contact:

Raymond Key – trustee



Q. FEEDBACK:

This submission is on behalf of the Lakes District Accommodation Sector comprising over 130 businesses. It rejects the proposal to increase rates on our premises while COVID-19 has such a devastating effect on district incomes. We anticipate that there will simply be almost no money coming into our businesses for the foreseeable future. Any proposal at this time to increase rates reflects not only a lack of empathy but a serious misjudgment of financial and economic fundamentals – no money in means no money out. We simply do not expect to have the income streams to pay existing rates, let alone increased rates. We urge the council to join others throughout New Zealand in exercising restraint at this time of national emergency. We seek a decision to defer any rates increases until the economic situation returns businesses and households to positive income streams.

Nik Kiddle
Convener
Lakes District Accommodation Sector
14 April 2020

Q. FEEDBACK:

On behalf of over 130 businesses, this submission requests the proposed "visitor levy" process referred to in the 2020/21 Annual Plan document be formally terminated. Although COVID-19 circumstances have led to advice from the council that the process will "reengage" at a later date and subsequent references in media to it being "parked", we need the record to reflect strong opposition to the proposal in its entirety and a clear call for it to be abandoned completely.

The proposed levy is targeted at the gross revenue of the accommodation sector. Many in the sector are sliding towards insolvency with near zero incomes due to the government's travel restrictions. It is unlikely the sector will begin to recover within the next 12-18 months. Businesses will struggle to rebuild viability. Any proposal to add new tax to sector revenue will damage and delay recovery efforts and exacerbate factors already triggering a lack of confidence and disinvestment in the sector.

Current circumstances highlight the risks and futility of any local council seeking funding from the fluctuating earnings of any single subsector of a local economy. Among those risks are unanticipated funding shortfalls when the market turns, stranding council short of secure finance for expenditure commitments and moving the council into non compliance with local body financing requirements. Adding taxes to local business revenue is unacceptable and highly risky.

Tax Equity Group
16 April 2020

Q. FEEDBACK:

All projects proposed for the Lakefront and the town centre should be deferred at this time.

Rates should not be increased .

There should be no expenditure on employing extra consultants, legal advisers etc.

All salaries of QLDC staff should be reduced.

KLEINLANGEVELSLOO²⁶² Maree

Kai Tahu (Aukaha)

Wakatipu

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Tena koe

Please find attached a submission on the QLDC Annual Plan from the four Otago runaka of Kai Tahu.

Ka mihi

Maree Kleinlangevelsloo

Acting Manager Mana Taiao

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Kai Tahu AP 2020-2021.docx

SUBMISSION	
TO:	Queenstown Lakes District Council
DATE:	17 April 2020
PLAN:	Annual Plan Mahere A-Tau 1 July 2020 -30 June 2021
KĀI TAHU PAPATIPU RŪNAKA	Te Rūnanga o Moeraki, Kāti Huirapa Rūnaka ki Puketeraki, Te Rūnanga o Ōtākou, Hokonui Rūnanga.
<p>Submitter: Te Rūnanga o Moeraki, Kāti Huirapa Rūnaka ki Puketeraki, Te Rūnanga o Ōtākou, Hokonui Rūnanga (collectively referred to as Kāi Tahu).</p> <p>Kāi Tahu seeks confirmation that the Annual Plan will include funding specific to Treaty partnership engagement.</p>	

He mahi kai hoaka, he mahi kai takata (everything worthwhile requires considerable effort)¹

Introduction

1. Te Rūnanga o Moeraki, Kāti Huirapa Rūnaka ki Puketeraki, Te Rūnanga o Ōtākou and Hokonui Rūnanga (Kāi Tahu) are the Papatipu Rūnaka that represent mana whenua in the Queenstown Lakes District. Kāi Tahu are supported by Aukaha, their regional consultancy.
2. This submission relates to QLDC's Mahere A-Tau/Annual Plan 2020-2021 in its entirety. Kā Rūnaka generally support the annual plan but seek dedicated funding of \$150,000 to ensure Treaty partnership engagement across the suite of council projects and activities can continue.

Kāi Tahu Vision for the Queenstown Lakes District: 2020 – 2021

3. Kāi Tahu sees opportunities to continue to enrich the social, environmental, economic and cultural fabric of the Queenstown Lakes District through dedicated provision for the Treaty partnership in the annual plan.
4. In February 2019, Kāi Tahu and QLDC rekindled their Treaty-based relationship. Aukaha presented a new vision for Kāi Tahu's investment and engagement on strategy and planning in the district to realise their environmental, cultural, economic and social outcomes. Aukaha was granted \$150,000 to deliver on this vision in the 2019-2020 financial year.

¹ A well known Kāi Tahu whakatauki, originating from Hastings Tīpa, Moeraki

5. That funding enabled two Aukaha planning staff to engage closely with QLDC staff on a wide range of projects, with direction from the rūnaka. The engagement also supported QLDC to meet its obligations to Māori under the Resource Management Act 1991 and Local Government Act 1998.

6. Historically, Aukaha engagement with QLDC was undertaken on a piecemeal, cost recovery basis. The 2019-2020 funding provided certainty that Aukaha planners could commit time and resource to engaging in council's strategic planning processes. This ensures that the rūnaka's values and aspirations were being articulated, comprehended and put into effect in priority projects across Council's work programme.

7. Staff from Aukaha and QLDC quickly built a responsive, professional relationship with high levels of trust on both sides. Aukaha delivered planning and cultural advice on behalf of the Otago rūnaka into the following projects:
 - Queenstown Lakes Spatial Plan (in partnership with QLDC and Central Government)
 - Queenstown Town Centre and Frankton-Queenstown Integrated Transport Network
 - Frankton and Wānaka Masterplans
 - Environmental Management Plan template
 - Climate Change Action Plan
 - Library Strategy
 - Wakatipu Active Travel Network
 - Proposed District Plan review
 - Lake Wakatipu Ferry Business Case
 - Ladies Mile Masterplan
 - 30 Year Infrastructure Strategy
 - 3 Waters Consents and Iwi Engagement strategy
 - Wellbeing Strategy
 - QLDC Airport - Social Impact Assessment
 - Queenstown Recreation and Wanaka Events Centre Masterplan

8. Aukaha's engagement in the planning space also led to the identification of opportunities to bring Kāi Tahu public realm design influences into three further projects²: Queenstown Gardens Redevelopment; Wānaka Lakefront and Queenstown Town Centre. This involvement allows the

² Funded separately

rūnaka to see their footprint and cultural narratives appearing in the urban landscape for the first time.

9. Aukaha staff are qualified planners. They have worked effectively with staff from Te Ao Marama, the consultancy owned by the three Southland rūnaka. Aukaha's planning expertise has niched nicely with Te Ao Marama staff's particularly strong cultural advice and expertise. Aukaha include Te Ao Marama staff in all correspondence with QLDC to ensure information is shared and there are consistent opportunities for engagement.
10. Otago rūnaka have had a real sense of their aspirations in Queenstown Lakes coming to fruition. The 2020-2021 annual plan presents the opportunity to build on the foundation set in 2019-2020. Many of the projects listed above continue into the new financial year. These, and other opportunities for Kāi Tahu to add value, will be expanded on in our verbal submission.

Covid-19 and Recovery

11. Covid-19 has provided a new and challenging set of circumstances. The subsequent reset, conversations about a change of direction and opportunities to launch into 'shovel-ready' projects, cannot take place without engagement with the Treaty partner. Tribal and rūnaka objectives in the Queenstown Lakes District span regional economic development, environmental health, social wellbeing and cultural identity. These and other projects in Council's work programme have the potential to empower our communities through social procurement mechanisms.
12. Aukaha can identify social procurement opportunities that link into Aukaha's Health and Social arm which supports a trades training programme designed to get Māori and Pacifica people into employment. A Māori business register has also been created and will be available shortly.

Conclusion

13. This submission is focused on ensuring that effective provision is made for the engagement of Kāi Tahu in the implementation of the Annual Plan 2020– 2021. As the Treaty partner Kāi Tahu will play an integral role in implementing the vision of the Plan for the future of the district.

14. Kāi Tahu's vision is for a district that embraces a shared cultural heritage, and provides for residents to live, work and play in an environment that is safe, accessible and resilient to future changes. It is critical that recovery initiatives protect the outstanding natural environment, support social outcomes, and align with Kāi Tahu values and aspirations.
15. We look forward to continuing to build on the strong relationship with Council that has genuine collaboration at its heart.

Aspiring Gymsports- parent of athlete

Wanaka/Upper Clutha

Q. FEEDBACK:

I will email my submission file to the address provided below. Thanks



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We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

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Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

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Solutions Explored to Date

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3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
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Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

In light of the coronavirus and its effects on our district, the annual plan needs to be completely reassessed.

No rate increase!!!

Reduce council staff.

20% reduction in council staff wages, including mayor!

Halt Project Connect - we do not need new council facility.

Stop all action towards an international airport in Wanaka.

Re-think district reliance on international tourist numbers.

Diversify economy so that we are not reliant on international tourism.

Re-evaluate type of tourism that will be ecologically sustainable. LOW VOLUME, HIGH VALUE

Focus on quality of life of residents, decrease focus on tourist experience. Residents first!!

Ban all international visitors from freedom camping. Ensure they are using existing campgrounds and supporting local economy & businesses.

Ditch the focus of council which is currently "Responding to and planning for growth"

Refocus on supporting existing residents and quality of life - this is the reason we live here.

Focus on minimising growth and creating sustainable businesses which are NOT reliant on international tourism.

The only thing that I would like to see 'grow' in our district, is council concern about the well-being of local rate-payers, our health, quality of life, environment and lifestyle.

There has been TOO much of a focus on the quality of tourist experience and not on the quality of rate-payer experience.

Q. FEEDBACK:

- How applicable are certain aspects of the the draft Annual Plan now given COVID-19 and the financial ramifications arising from that?
- Progress on the Single Stage Business Case for the Wanaka CBD and any requisite changes as a consequence of COVID-19 and the impact on visitor numbers in the next decade.
- The continued lack of communication with property owners and retailers in the Wanaka CBD.

Q. FEEDBACK:

In light of the inevitable financial difficulties that people will face during and following COVID19 I request that Council:

- 1) Continues with all climate change initiatives and incorporates initiatives into all projects.
- 2) Cease providing funding to events with high carbon footprints
- 3) Continues with the most important Capital Projects
- 4) Eliminate all rates increases until households in the district are again financially stable.
- 5) Works studiously to reduce rates to below 2019/20 levels. Thank you for the opportunity to make this submission.

Q. FEEDBACK:

I have been trying to submit online, no luck. We are ratepayer on several Wanaka properties, two of them commercial. Because of the current economic crisis, on behalf of ourselves and our tenants (neither of whom are paying rent currently) please cancel all rate increases!

Most commercial operators are either closed, have considerably reduced income or are contemplating closing. Many private employers are living on considerably reduced salaries. Would Council consider reducing Council salaries and expenditure.

Many thanks, Jim.

Resident

Wakatipu

Q. FEEDBACK:

I feel the current crises emphasises just how Queenstown has encouraged the cramming in of far too many tourists into this small town at the expense of quality of life for both residents and tourists. Surely we should be thinking of quality and not quantity!. More and more hotels going up to cram in even more so that the whole visitor experience is being lost by greed.

Also these so called self contained small campers, how many of these have now been abandoned at airports with porta potties which have never been used. surely using the hedgerows and bushes as toilets and then no water for washing hands etc., is another health hazard waiting to happen.

I accept we need tourists, but let's have fewer of them and give them a much better experience of our small town.

Jean Lee

Q. FEEDBACK:

Queenstown in general is hugely hit by covid19. It is hugely unfair and inconsiderate contemplating a raise in rates for 2020/2021. The recent hit by covid 19 should be taken into consideration for the affected ratepayers in this region. I urge you to re-look at this and decrease the rate rather than increase. thanks.

Regards,
Jennifer Lee

Q. FEEDBACK:

Hi,

My name is Ed Leigh and I'm a Wanaka resident with two children who live for the Aspiring Gymsports programme. It has been made clear to us as parents that the increase in rent for the current property at Reece Crescent will mean that Gymsports will not be able to afford to continue beyond 2020 and I would like to ask that you consider for the attached proposal in the 2020/21 Annual Plan.

Aspiring Gymsports is a brilliant community resource that is used by hundreds of kids every week and offers something that neither the school, Kahu Youth or any other structured learning facility can.

If you need any further information from me please do not hesitate to contact me.

Regards

Ed Leigh



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Q. FEEDBACK:

Please consider Aspiring Gymsports submission letter as attached.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Aspiring Gymsports_QLDC Annual Plan 2020_MEMBER SUMMARY.docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached the Destination Queenstown FY20-21 strategic plan and accompanying letter forming our submission to QLDC's Annual Plan.



SUBMISSION ON QUEENSTOWN LAKES DISTRICT COUNCIL ANNUAL PLAN

TO: Queenstown Lakes District Council
Private Bag 50072
Queenstown 9348

NAME OF SUBMITTER: Destination Queenstown Inc



22 April 2020

To Whom It May Concern,

RE: Destination Queenstown submission to QLDC Annual Plan

Please accept the accompanying document in support of Destination Queenstown's official submission to Queenstown Lakes District Council's Annual Plan. The document is Destination Queenstown's strategic plan for FY20-21, which has been revised and redeveloped in response to the impact of Covid-19. This document has been endorsed by DQ's Strategic Review Board, via individual engagement (email, calls and Zoom meetings) with each of the SRB members. Of the 31 SRB members, we had responses and engagement from 25 members. We did not hear back from 6 SRB members. Our submission seeks continued funding for DQ's role of destination tourism marketing, through the targeted tourism promotion levy on commercial, accommodation and mixed use rates.

Given the significant impact of Covid-19 on DQ members and Queenstown general ratepayers, DQ supports the Council's endeavors to limit rates to the CPI (approx 1.8%). Therefore the DQ board, on behalf of members, believe it is appropriate to seek a reduced level of funding for this financial year only, reflecting the current climate.

Accordingly DQ is seeking funding of \$4.311 M for the 20/21 year – reflecting a 7.5 % decrease on the draft AP 20/21 plan amount.

In regards to the submitted DQ plan, DQ asked SRB members to agree to the following two resolutions, and gained support from 25 members as such:

- (i) That the SRB Members approve the Business Plan FY20/21 presented by the Destination Queenstown Board and Management
- (ii) That the SRB Members approve the financial resources to be sought from the Queenstown Lakes District Council

Destination Queenstown





Based on the above process and support from the DQ membership we make this submission to the QLDC annual plan in order to secure funding for Destination Queenstown of \$4,311,000 for the 2020-21 financial year.

If more information is required please contact Destination Queenstown CEO Ann Lockhart on

[REDACTED] or DQ Chair Richard Thomas on [REDACTED]

Yours sincerely,

Ann Lockhart

Destination Queenstown



Destination Queenstown
Strategic Plan Update

April 2020



BACKGROUND

Following the worldwide impact of Covid-19 and devastating consequences for the tourism industry and associated communities, DQ has undertaken an immediate review of its current activity, the planned activity through to the end of FY19-20 and ahead to FY20-21. 'Business as usual' activity is no longer appropriate as we respond to this unrepresented crisis, prepare to evolve as necessary and then move quickly to respond to a very different and dynamic market. The effect of Covid 19 has been catastrophic for our industry and the wider Queenstown community. Understanding the depth of the crisis, identifying activity to support recovery for our members is a priority for DQ. This paper outlines DQ's proposed approach for short to medium term core activity.

OVERVIEW

DQ is positioned to take a leadership role in the re-visioning and redevelopment of the industry, towards a resilient, sustainable future that balances social, environmental and economic success. Responsible tourism and encouraging our visitors to travel responsibly, and within the government's framework, will be key. DQ's approach of driving higher-value tourism (value over volume) will continue while we balance the opportunity to take a new look at the tourism landscape but with a responsibility to generate demand and attract visitors for our industry and community.

The organisation has the capability, resource, industry, stakeholder connections and IP to manage this two fold approach – while being agile and ready to explore new ways of doing things. Organisational strengths lie in DQ's depth of knowledge in the tourism industry, experience in developing the tourism proposition, market development, marketing and promotion expertise and as a major contributor to NZ industry groups. DQ also has a macro-region role to play in both domestic and international tourism development.

While this plan represents an overview of DQ's evolved approach for the remainder of the current financial year and into the next, there are tactical campaign and activity plans that sit below this, including a roadmap of activity by alert level and scenario planning to inform member activity and decisions.

DQ will also align with Queenstown's Vision 2050 which identifies Queenstown's aspiration to be a community that holds true to the values that collectively define what is unique about Queenstown Lakes District – our home. QLDC has committed to the vision as a guiding document to inform future decision making and planning. DQ will ensure that it delivers work and output in a way that supports and aligns with the vision statements and intent of Vision 2050.

DQ'S ROLE AND RESPONSIBILITY

In times of crisis DQ has a role coordinating communications for and on behalf of our industry, to be a reliable source of truth for our members and to represent tourism's voice at a local and national level. We are a key contact for our members seeking information, guidance, support and access to resources that will support their business through the critical initial stages of crisis response.

Following the initial impact, the focus of the organisation turns to taking a leadership position in recovery and rebuild, assisting in business preparedness and leveraging our core skills of destination marketing to assist in kick starting the local industry. Our role is to support our member businesses through these challenging times, helping them to be recovery ready and ensuring Queenstown's brand is strong and in the best position to capture available market share. A centralised and well-prepared destination marketing plan will be important in the recovery phase as many member businesses may not retain the staff or budget to deliver marketing activity required for recovery. This work will be critical to ensure Queenstown is well positioned as a desirable destination as travel restrictions are lifted.

DQ's mandate also includes activity such as; collating and distributing accurate information and data from which members can make investment, promotional and industry decisions, community engagement and resident sentiment; encouraging development of higher professional standards in the services and activities in the region; encouraging the growth of commercial, cultural, sports and leisure activities in the region; maintaining PR and co-operation with the business community, QLDC and wider community; co-ordinate activities with other local or regional organisations; increase the calibre of existing events and facilitate or attract new events; managing Queenstown's destination reputation and external perception.

We have a responsibility to the industry to start looking to the future. We will be a key player in the rebuild and redesigning of our industry locally, supporting members to respond to a dynamic macro environment and helping the industry evolve, build resilience, and adapt to overcome the challenges faced both prior and post Covid-19. Insight-led plans will enable members to respond to a changed market and deliver social, environmental and economic sustainability.

DQ will proactively partner with other key agencies, such as local government, industry groups, TNZ and central agencies to capture business intelligence and collaboratively work on recovery of the industry. It is imperative that we continue our close working relationships with DQ's key partners such as Air NZ, airports, TNZ, TIA, RTNZ, CINZ and TECNZ to fully leverage future opportunities.

DQ's work will centre on the following core areas:

- Communications and information
- Data and intelligence gathering
- Industry support
- Advocacy
- Training

- Product development support
- Marketing and promotion

APPROACH

Our revised strategic plan delivers activity across three key stages:

1. RESPONSE	
Objective:	Ensuring accurate information and appropriate response to safeguard destination reputation and assist member business continuity.
Outline:	Activity that responds to the immediate crisis, co-ordinating intelligence for the industry, sharing communications and being a conduit between local and national agencies. Providing member support for resilience through the initial impacts of crisis.
2. REVIEW and RESILIENCE	
Objective:	Support local tourism ecosystem through the crisis, review macro environment and prepare the foundation for recovery.
Outline:	Reviewing activity, redistributing budget, re-deployment of activity and resources, accessing external resources, analysis of intel regarding markets and segments, research.
3. RECOVERY	
Objective:	Provide leadership in restarting local tourism industry through marketing initiatives suited to current scenario.
Outline:	Being recovery ready, monitoring and planning for possible scenarios. Developing co-ordinated recovery and re-entry plans for markets (domestic and international), involvement in industry strategy and design, preparation for recovery on behalf of Queenstown inc, positioning Queenstown as strongly as possible for the future.

KEY ACTIVITY BY STAGE

1. RESPONSE	
COMMUNICATION and INFORMATION	<ul style="list-style-type: none"> • Member of the Southern Lakes Response and Recovery team. This group is providing a co-ordinated local response and support network for the Southern Lakes business community following the impact of COVID-19. The role of this group is to: <ul style="list-style-type: none"> ○ Gather consistent and accurate information to disseminate to our members and the wider Queenstown community. ○ Ensure businesses have the resources and support they need now, when they need it and know where to go for it. ○ Once appropriate move into a co-ordinated recovery phase to ensure businesses can return to business as usual as soon as possible. • Deliver industry communications plan: <ul style="list-style-type: none"> ○ Understanding and capturing the impact on the industry ○ Undertaking survey/s of members to provide intel to SLRRG, MBIE and industry groups ○ Publish timely information for both members and visitors • Visitor communications - adjusting our consumer communications strategy to ensure appropriate information is reaching Queenstown visitors: <ul style="list-style-type: none"> ○ Revising website and social media channels to reflect latest travel advice. ○ Conveying relevant PIMs messages through our channels to inform visitors. ○ Revising the social media content strategy including frequency of posts, adapting message and tone and evolving content to suit response, review and recovery stages. • Develop organisation's continuity strategy to ensure ongoing support for DQ and its mandate, garnering support from local bodies, businesses and community.
SUPPORT	<ul style="list-style-type: none"> • Connect local tourism industry and provide support network, exchanging and sharing information. • Facilitate access to support initiatives.

DATA and INTELLIGENCE GATHERING	<ul style="list-style-type: none"> • Gather intel and data to inform the SLRRG and DQ membership, relating to the initial phase of the crisis, impact on businesses and access to support resources. • Tracking Covid-19 impact on Business Events, encouraging postponements of events versus cancellation. • Close engagement with Trade, Consumer and C&I channel partners in market and with stakeholders like CINZ, RTNZ, TIA, TNZ and Air NZ to feed into DQ's recovery strategy.
MARKETING	<ul style="list-style-type: none"> • Wrap up of work that was underway - contacting suppliers and partners to either pause, finalise or cancel projects across Marketing Communications and Business Development. • Utilise DQ channels to ensure continued social license and community support for DQ and tourism industry • Utilise DQ channels to rally support for member businesses

2. REVIEW, PREPARE, RESILIENCE

DATA and INTELLIGENCE GATHERING	<ul style="list-style-type: none"> • Undertake scenario planning: <ul style="list-style-type: none"> ○ DQ is mapping various scenarios on expected visitor demand growth for Queenstown over the next 2-3 years. Visitor demand is expected to start with regional, domestic, trans-tasman and Oceania followed by select long haul markets dependant on targeted border openings. The document will identify timelines for best and worst case scenarios on how DQ sees demand coming back for tourism products within the region as well as considering how NZ moves between the various restriction scenarios (alert levels 1-4). • Undertake market research and/or invest in insight requirements e.g. <ul style="list-style-type: none"> ○ Short term visitation data project (Qrious) ○ Week by week expenditure data (Marketview) ○ Market sentiment and intelligence ○ Local/domestic sentiment toward tourism/visitors ○ Visitor insights programme ○ Monitoring destination perception and local community sentiment (TSI) • Summarize Covid-19 impact for DQ members in the next Quarterly Reports for QCB and Trade Marketing. • Develop DQ's new portfolio of markets for FY 2020-21 based on where we can get the best ROI for our budget. • Record impact and changes to local businesses • Monitoring government policies and announcements, national bodies, key industry activity and ecosystem monitoring (e.g. major industry players' plans like Air NZ)
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	<ul style="list-style-type: none"> • Benchmarking national and international activity and best practices
SUPPORT	<ul style="list-style-type: none"> • Commence local business resilience and advocacy project: <ul style="list-style-type: none"> ○ Rally locals to support local businesses and assist in awareness and survival through hibernation through: <ul style="list-style-type: none"> ▪ Maintaining a connection between consumers and Queenstown businesses by encouraging the production, and amplifying, business content to support brand awareness through hibernation and stimulate latent demand. ▪ Utilise DQ's channels to promote live streaming, courses and content produced by members increasing reach ○ Celebrate Queenstown business community providing encouragement, inspiring support and defending Queenstown's positioning as New Zealand's leading visitor destination. <ul style="list-style-type: none"> ▪ Examples include inviting locals and visitors to create social media posts that are 'love letters' to their favourite Queenstown businesses, experiences and places, harnessing current 'appreciation post' trend to promote experiences. • Inspire community engagement and support for tourism industry by promoting identity pride and togetherness/ activate pride of place: <ul style="list-style-type: none"> ○ Utilise home of adventure platform to celebrate our adventurous and resilient spirit, laying the foundations for inviting locals to support local businesses when restrictions lift. ○ Engage local resident ambassadors and influencers ○ Build local demand as the starting point of demand recovery encouraging community to support local businesses • Member information sharing: <ul style="list-style-type: none"> ○ Promote information sharing, collaboration and support network through a shared platform for local industry to remain connected and well prepared to respond to the changing environment. <ul style="list-style-type: none"> ▪ Create a closed Facebook platform, fully moderated by DQ, to exchange key information • Supporting resilience through the 'hibernation' stage, including; <ul style="list-style-type: none"> ○ Information sharing and skill building ○ Increase Queenstown's share of voice (captive audience online, cheaper media, maximize opportunity to capture bigger share of market) ○ Connection and sharing, mental health and morale support. ○ Encourage local industry alignment, building the foundations for recovery ○ Protect and build on home of adventure proposition

COMMUNICATION and INFORMATION	<ul style="list-style-type: none"> • Review current business plan activity and reconcile budget. Identify and ring fence available budget for recovery activity. • Activate marketing continuity plan – focus on cost cutting and knowledge sharing over the short term. <ul style="list-style-type: none"> ○ Identify activity to bring in-house to reduce need for external suppliers in preparation for activity resuming (lowering operating costs and increasing direct investment in campaigns).
MARKETING	<ul style="list-style-type: none"> • Roll out support campaigns to retain member business awareness, inspire community pride and keep Queenstown top of mind. • Pre-recovery groundwork – review and prepare strategic marketing assets ahead of recovery launch including website, content strategy, collateral, information packs. Ensuring all core platforms are revised, corrected and prepared for the restart. • Maintain Brand Presence <ul style="list-style-type: none"> ○ Activate a positive, yet empathetic approach, to always on digital content to remain top of mind with our visitor segments and markets. Continue evolving content strategy for each roadmap stage. Remain authentic and true to Queenstown’s DNA. • Develop a roadmap of planned activity within a framework of travel restrictions (lockdown, locally restricted, regionally restricted, nationally restricted, targeted border opening, unrestricted). <ul style="list-style-type: none"> ○ Provide information and planning roadmap of activity for members, provide reassurance of plans and involvement • Continue to be an active participant of the newly developed 45 South partnership (lower South RTOs/EDAs), leveraging this collaboration to drive further inter-regional opportunities for product and marketing development, building relationships and creating a cohesive and aligned Southern approach. • Provide a common platform/mission for businesses to align with promoting a consistent and compelling destination message. Continue building on Queenstown brand equity and unique proposition by weaving the ‘Home of Adventure’ messaging through all activity. • Review messaging and selling tools in Business Development web pages to deliver new messaging to travel sellers and conference organisers. • Produce brand toolkits and marketing resources for media, trade and partners, ensuring channels are well-equipped to amplify a consistent and compelling destination brand message,
ADVOCACY	<ul style="list-style-type: none"> • Advocate for our share of TNZ’s marketing investment and work with TNZ on their recently announced domestic marketing campaign. Ensure Queenstown is well placed to benefit from this.

TRAINING	<ul style="list-style-type: none"> • Capability training for members – e.g. digital marketing capability, market-readiness, pivoting for domestic market, facilitating access to external expertise. • Produce training resources for trade and partners
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3. RECOVERY	
SUPPORT	<ul style="list-style-type: none"> • Stimulus Funding Activation. Government or key agencies may look to provide further stimulus so it is vital to ensure we are prepared to leverage this, including; <ul style="list-style-type: none"> ○ Identifying any key visitor infrastructure gaps within our destination ○ Identify any product/experience gaps within the region as a result of the crisis and advocate for the development of these experiences (when timing/conditions are right).
ADVOCACY	<ul style="list-style-type: none"> • Work with the industry and facilitating a vision/goalsetting for reinvention: what we want to be as an industry (social, environmental and economic sustainability). • Work alongside the industry to garner support from the local community and stakeholders as the industry rebuilds.
MARKETING	<ul style="list-style-type: none"> • Develop and execute market recovery plans, based on the roadmap established in scenario planning: <ul style="list-style-type: none"> ○ Develop recovery strategies and identify new priorities based on different recovery scenarios. E.g. considering direct to consumer activity in long haul markets for the first time. Designing campaign strategies to suit. ○ Develop and activate a staged recovery plan based on tiered activity; starting with local activation, then regional, domestic and finally international campaigns, following scenario planning. Build consumer marketing campaigns around each tier. • Evolve consumer content strategy ensuring Queenstown’s channels remain relevant and retain leadership through recovery stages • Develop and be ready to launch a prepared marketing plan for the 2020 winter ski season, with flexibility to deliver this in line with travel restriction conditions, e.g. for local market, regional or domestic market. • Update of all key assets and strategy to reflect a new local tourism environment, including revision of content, website and overall activity to portray most up to date products and services. • Develop integrated domestic recovery campaign in preparation for domestic travel restrictions lifting, ensuring Queenstown is able to capture a large share of the available market.

	<ul style="list-style-type: none"> • Develop Regional Event Strategy – revisit the Shaping our Future event strategy, consider evolution of this and take a regional approach. Explore event opportunities that can feed into the local recovery plan e.g. spring local celebration. • Implement the QCB New Zealand strategy to maximise the C&I opportunity within the New Zealand domestic market. <ul style="list-style-type: none"> ○ This will include identifying New Zealand corporate end users with Business Events in 2020 & 2021 and hosting them on Queenstown C&I famils. Deliver a domestic C&I targeted campaign in Trade publications and digital channels to generate more leads for New Zealand Business Events into Queenstown. • Source, re-develop and update a new distribution channel database for QCB and Trade for the new portfolio of markets. <ul style="list-style-type: none"> ○ Work with in-market partners and attend events to develop a corporate end-user business event database for New Zealand, Australia, China and North America. Work with in-market Airline partners to identify, train and assist with product development for the next set of leisure travel sellers within key international markets. • Establish new social communication channels using Linked In for QCB and Facebook for Trade for distribution in New Zealand and international markets. • QCB lead generation for Business Events from select international markets (Australia, South East Asia, China and North America) for late 2021, 2022 and beyond. • Explore joint venture opportunities with strategic partners to maximise impact of recovery initiatives in critical market segments. E.g. partner with ATEED in a cross-functional youth market development strategy targeting leisure, study, working holiday visa holders or partner with Auckland Convention Bureau on dual destination strategy targeting incentives out Asia and US, etc.
<p>PRODUCT DEVELOPMENT</p>	<ul style="list-style-type: none"> • Lead market development and support high-yield tourism growth across all sectors, and travel styles, of the market; <ul style="list-style-type: none"> ○ Include activity targeting special interest groups and market segments, e.g. medical, education, wellness, welfare, business tourism opportunities. Leverage existing partnerships to further this activity, e.g. Aspen Institute, Otago University Tourism Policy School. • Product Development support: <ul style="list-style-type: none"> ○ Identify operators within the region that are in a position to develop their businesses, and advocate for funding/support where relevant. ○ Work with Industry on an ongoing basis to think about how they can plan and then implement.

Note – when referring to marketing it represents collective activity, i.e. both marketing communications and business development.

SUMMARY

While the plan may be subject to change or evolution, the organisation is pivoting to deliver activity where needed for our membership. Despite uncertainty, the ability to work with agility and understand and prepare for various scenarios will position the organisation to quickly adapt and activate plans to respond to different outcomes.

Successfully delivering a revised strategic plan will:

- Support our membership and the wider industry through response and into recovery
- Have prepared activity in place for quick activation
- Stimulate local community support of businesses once restrictions lift or within a framework of tiered restrictions.
- Provide an opportunity to position DQ as a leader in the community, evolving our role, encouraging a closer relationship with our community and ideally securing future social license.

DQ is likely to represent the total marketing effort of the local tourism community once we move to recovery, as businesses will likely lose marketing budget, resource and IP through the crisis. That responsibility is felt keenly by the organisation, with a strong commitment to rebuild and recovery.

Q. FEEDBACK:

Hi,

I am the owner of Hydro Attack and Jetski Tours Ltd, we have operated in Queenstown Bay for 7 years. Currently I have a lease for 3 berths on the Lapsley/Butson and 1 berth Main Town Pier. Our lease is due to expire in July 2021.

The Town Centre Master Plan identified (at a very high level) the opportunities for development of Queenstown Bay in the future and in particular the option of a public ferry service. This has meant that there is now no ability for us to secure a long term lease for the berths from where we operate our business on the Lapsley/Butson wharf. Over the last five months I have been part of a group of operators that have met with the Mayor and some Councillors to discuss our concerns. Peter Hansby has indicated to us that the next stage of the planning for downtown Queenstown involves further public consultation. We understand some progress has been able to be made on the required consultation this year and that funds have been included in the draft Annual Plan to finish the consultation – which is very helpful.

I realise that the Council is now in the position of having to make some difficult decisions and I ask that you do not reduce or remove the funding for this public consultation. As a business in this current climate with Covid 19, we are forecasting some huge losses this year but we believe in our business and that we can help Queenstown recover. Saying this, taking a loss this year going forward into consideration while not knowing the prospect for a longer term lease, makes our situation even more untenable.

What am I seeking: Maintain the funding in the Annual Plan for public consultation on the planning for downtown Queenstown and clarity for businesses on the Lapsley/Butson wharf.

Kind Regards,
David

Q. FEEDBACK:

Please refer to attached submission

Comment on the Annual Plan.

Reading the Annual Plan preamble, I noted the oxymoron of pushing money into a “climate change response”, while coyly remarking on the attempts by the airport to expand operations in both Queenstown and Wanaka.

This document is business as usual for QLDC, literally paying lip service to climate change, and not really answering the concerns of ratepayers regarding airport expansion, tourism expansion, and the ongoing effects of unlimited tourism growth on our environment.

Except now we are not in a situation of business as usual.

The airport is being crushed along with Covid, is unlikely to produce a dividend, whilst still acquiring land (debt) from Porters and continuing its expansionist path.

We have yet to see anything about the “spatial Plan”, and although we have participated in workshops over a year ago, there are still no maps of this much touted vision available for comment, even though it is marketed as the panacea to all our growth concerns. (Page 5)

We have as a community also participated in the Martin Jenkins survey, the airport survey, and numerous other workshops on Queenstown and Wanaka airports. Again, no outcome.

I do not have a crystal ball but here are my current thoughts.

Press pause on:

1. Council offices.

Are more flexible working arrangements, and internet connectivity going to supersede the need for a supersized council office?

2. Bypass route

Why exactly is this necessary? All growth is being directed to Frankton and this is to serve the new owners of the campground? So almost a cost neutral swap of money?

It also encourages more use of cars, when elsewhere, everywhere we are trying to decrease car usage.

3. Airport expansion

Here is some breathing space to come to grips with a new community paradigm. One that truly embraces “a deafening dawn chorus” (councils’ vision 2050).

Give some real consideration to selling the airport land or repurposing it for some real economic benefit in attracting film studios, google campuses, or any other of those big ideas for diversification being touted.

The airport will not be bringing a dividend to the table, instead it may bring a begging bowl. Do we want to be the guarantors of debt funding?

4. Stop the District Plan hearings

Why are we continuing with these at great expense if we are going to rewrite it all again when the new spatial plan is completed? Save 5m.

5. Downsize Destination Queenstown

Extremely limited funding until they present a new business plan for a new paradigm. Halve contribution. I know this must come from their "members" -perhaps council can speak for all the ratepayers who aren't members but still "have" to contribute?

6. No Queenstown Conference centres

In a new age of connectivity and climate concern these will become a dinosaur. Predictions are that leisure travel may continue but travel for business will be frowned upon. How this affects conference markets I am not sure. Building one is not diversifying our economy.

7. Downsize budget on Roads

Check the roading budgets. Again.

Press Play on Slow, safe haven, alpine city

The right kind of tourist -treat them like a local. Make this a community where people want to stay and make their business here. Think slow.

1. Spend heaps on anything to do with enhancing and improving trails, footpaths, public transport, gondolas etc. that promotes our environment and accessibility to the outdoors. (I don't mean the airport)

If there is one thing this lockdown has shown us, it is how beautiful our environment is when it is quiet and there are amazing trails and places to walk on and new ones to discover.

This is the underlying attraction of QLDC that makes people want to live here. Not road access.

Long term tourists and residents want to spend time skiing all the different fields, biking all the different trails, and walking all the different routes. These are our strengths. Build on them.

2. Ban all freedom camping. Direct campervans to paying campgrounds

There will likely be an upswing in campervan purchases (and those for sale), we need to act quickly to enforce and supply great paid camping spots.

3. Move the airport, embrace quiet.

Most importantly embrace this real opportunity and think about moving the airport to release the opportunities in that great piece of land for reshaping the district as an alpine city.

Other questions

- Is the toilet tax just on residential property? Could not figure that one out. Is it new?
- Also, I note that vacant land tax has not changed despite the findings of the productivity commission and the tax working group that tax on vacant land should rise. This is an incentive to build on that land etc. Raise this differential.

Yes, I would like to speak at the hearing.

Cheers

Gillian Macleod.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Annual plan

Kawarau old bridge.

This is still in a dismal state of surfacing. It needs to be addressed. Well used well loved including some seating. 100k, will enhance greatly our user experience. I know still in a state of flux about ownership- but seriously- years later? Lets do it.

Second point.

Open up Kelvin heights golf course with a right to roam. Just at set hours. Maybe a Sunday evening.

Regards

Gillian Macleod

Q. FEEDBACK:

Dear Mayor, Councillors and QLDC staff members,

I have no doubt that there will be significant changes to the Annual Plan due to the unprecedented situation the world is experiencing at the moment.

This pandemic shouldn't have come as a surprise, the scientific world has been warning us for decades, but as we've seen (even if we're faring slightly better here in New Zealand) our western societies weren't ready and we're now paying the price for turning a deaf ear to the scientific warnings.

There is nothing positive within this crisis, but at least we should learn lessons from it. One of the lessons that we can learn is that governments around the world are realising today that their responsibility is first and foremost towards the well being of their population and that it hasn't so much to do with GDP or growth than with enabling everyone to have a safe home, access to food and water, and access to good health services.

The second lesson we can learn is that policies should be based on facts and that listening to the scientific community is always a good idea.

The Annual plan must adapt to the new reality and prepare for future crisis by making some adjustments:

- Parts of the draft Annual Plan are very important for the resilience, the well being and the sustainability of our region.

Improving our water system if done with a core focus on sustainability is a good target for the Annual Plan.

= Managing our waste collection is another very important part of the Annual Plan. A special attention should as well be taken on reducing waste in the first place by communicating with our community about the many options available to limit waste (buying package free bulk food, buying second hand, sharing, ...).

I was happy to read that we have one electric refuse truck in the area, it should be a priority to electrify all our refuse trucks fleet.

We need to keep improving recycling too, again first by educating the community on how to limit waste (even recyclable waste), but as well by recycling more products starting with organic waste (food waste). Organic waste is already recycled in many parts of the world and has a very obvious use in our region as compost for our local farming community.

- Improving active and public transportation is another great goal of the Annual Plan, but public transport is only good if fully electrified (including the ferry), no one should buy a new fossil fuel burning vehicle in 2020.

Accelerating the electrification of the QLDC fleet should be as well a priority.

-The Spatial Plan will need to readjust for less growth, so some of the growth budget should be redirected towards resilience and sustainability:
Any cosmetic urban developments should be put on hold at the moment to save money to instead strengthen our health service, our social services and to create jobs with regenerative projects.

-Part of becoming more resilient is for the council to promote ways to restart the economy with a focus on national tourism with local labour instead of international tourism with international labour and by creating a more varied local economy. The new local economy must be focused on resilience and sustainability, it should include recycling, regenerative farming, large regenerative projects such as re-creation of biodiverse forests and cleaning up of our water ways, a building industry more focused on improving the efficiency and sustainability of our buildings than on expanding our crawling suburbs, a strong public service, ...

-But the most important is for the council to take leadership in the fight against Climate Change and against the collapse of our Environment.

Without denying any of the physical suffering, the emotional suffering and the economical suffering caused by COVID-19, we at least know that it will ease once we'll have a vaccine.

Unlike COVID-19, the Climate and Ecological collapse we are already living through will soon be irreversible, there won't be a vaccine for it and it will hurt us all far more than this pandemic does.

We won't be able to solve the Climate and Environmental crisis by reacting to it when it will be already too late, we need to anticipate it, we need to lead in the fight towards real sustainability.

Therefore we need to double down on the work already started by this council with the Climate Action plan, we need to increase its funding and accelerate its application.

I have noticed that the council is spending \$6,000,000 in tourism marketing. With no international tourism for the foreseeable future, a lot of this money should be used instead to fund the Climate Action Plan and to communicate extensively with the community about the challenges brought to us by the collapse of our natural world.

I want to finish by saying this, there is no such thing as sustainable growth, we need to learn to live within the Doughnut* if we want a chance for a decent future. If Amsterdam is embracing the Doughnut Economics, we can do it too.

Pierre Marasti

* Kate Raworth "The Doughnut Economics"

Q. FEEDBACK:

Zero increase on rates please. It's going to be a long hard road for Queenstown and all of us will be deeply affected in many ways including financially by the current situation. It would be amazing if rates could actually go down but I understand that's a huge ask so 0% increase would at least be a step that could help.

Q. FEEDBACK:

Hello

I have read the submission made by Mark Sinclair this afternoon, and I support it fully and wish to put my name to it.

Kind regards, Nikki McKay

Mark Sinclair's Submission:

I am concerned that an additional \$6 million has been budgeted for Project Pure (Annual Plan, page 11: <https://letstalk.qldc.govt.nz/annual-plan-2020-2021>), and would like to understand how this breaks down, and why such additional spend is necessary. These questions are more important than ever, particularly in the wake of the economic impacts of COVID-19.

I understand that various upgrades and works have been planned and budgeted for for some time. I can see on p84 of the Long Term Plan (here: <https://www.qldc.govt.nz/your-council/council-documents/ten-year-plan-ltp>) that there is a Project Pure treatment upgrade budget item for \$5,988,000. So with this \$6m increase, the project costs have doubled, and the logic of the further spend is unclear. This is not an insignificant total budget.

Detail around this additional \$6 million spend should be shared with the community. At a time when we are all under significant pressure (including the Council, ultimately funded by the community), surely ratepayers should be given details behind this kind of proposed spend, so that Council can be held accountable.

I am also aware that under the so-called "lease" which QLDC has granted to QAC, QAC can make requirements of the council in relation to Project Pure (including moving it), and the Council has to comply. I know that very few people in the Upper Clutha understand this at this point. But such a requirement, for example to make room for a planned runway, will have a direct impact on ratepayers, who will ultimately fund the vast majority of these costs. (Even though QAC will have to cover most of this, the Council owns 75.01% of QAC, so is impacted by any spend).

Also, this aspect of the lease was not consulted upon, and is the subject of a court case, as it is thought to be illegal. The Local Government Act requires that there should be community consultation around such matters.

Therefore, the community should have a chance to understand the detail behind this spend, both in terms of the rationale for each of the additional works which lead to cost increases, and also to the extent that any of this might have been impacted by the provisions of the so-called lease or may be directly or indirectly impacted by it, at any time in the future. Otherwise, we might be "signing up" for costs which we could avoid.

For example, with \$12 million set to be spent on the upgrade, and with the so-called "lease" in place, is there now a significant risk to ratepayers in the event that QAC subsequently requires that the plant be moved in the short term? Under the terms of the so-called lease as I understand it, it would have to fund the reinstatement of the part of the plant that existed at the time the lease was signed, but ratepayers are responsible for the rest. And as I pointed out above, QAC is 75% owned by "us" anyway. Presumably at the very least any moving of plant would include the works to which this now \$12m budget relates?

I would like the Council to provide greater transparency on these matters, and reserve the right to amend my submission as better information comes to light. I also reserve the right to be heard at the upcoming hearing in relation to this, once I have seen Council's response.

I am sharing my submission with other ratepayers and am happy for them to say that they agree with this, and add their names in support. I have written this fast, at the 11th hour. Submissions close in an hour, but in light of the lockdown and the stress people are under, I presume you'll allow further submissions after the pre-COVID deadline?

Q. FEEDBACK:

Hi

I would like to suggest that the higher level of rates for short term Resort Consent holders be reduced to normal residential rates during for the next six months.

In my case, I now have no bookings for the next 4 months, and the few bookings after that are most likely to cancel, since they are from overseas and it is doubtful if our borders will be open again by then.

In my case the rates are increased by over 60% on normal residential rates.

It would be fair that if council can do this then Resort Consent holders be asked to sign a stat dec saying that they would advise council if they started short term accommodation within the period of rates reduction.

Cheers
Don McKellow

Q. FEEDBACK:

Please do everything you can to minimise the rates increase this year. This is going to be an incredibly financially stressful year for most members of our community. Please do what you can to be part of the solution, not the problem.

MELDRUM Aotearoa³¹⁶ trust no.3

Aotearoa trust no 3

Wakatipu

Q. FEEDBACK:

things you need to know 1. since lockdown for C19 both my income and property values have taken a substantial hit. 2. QLDC rates have relative to the new reality increased because those rates are based on valuations which are inflated over and above the new reality 3. QLDC should recognise the new reality, defer its capital expenditure and reduce the rates the current rates in proportion to the new values, 4. a 1.0% rate reduction for a year seems an appropriate response . cheers John Meldrum trustee

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Earth Collective Aotearoa applies for a Community Funding Grant for the specific purpose of printing and distributing 5000 copies of four consecutive seasonal issues of Earth Collective Magazine.

Earth Collective Magazine is the Upper Clutha environmentally friendly, informative and beautiful magazine designed to connect local people interested in caring for the environment while creating a culture change in that it is for the highest good of the planet and its people.

Copies of Issues 1 and 2 have been sent to our Mayor and several counsellors on publication and I can send further copies if required as soon as the post office opens to non-essential services again. An electronic version is available here <https://earthcollectivenz.org/wp-content/uploads/2018/11/ECMag2.pdf>

Distributed free in all letterboxes in the district, it celebrates what locals are doing well and informs in a positive, engaging and fun way, for the whole community to embrace an environmentally respectful lifestyle. It contains full page articles written by locals in the following themes: Local food, transport, energy, well-being, waste, water, plants and so on, always with a focus on sustainability and immediate action. These themes are well in the scope of the annual plan and goals of our district.

We are applying for moneys to cover the printing and distribution of 4 consecutive publications, covering a whole year of our expenses. Printing and distributing 5000 copies of Earth Collective Magazine cost \$5000. The grant will be solely used for printing and distributing. All content, articles, knowledge, photographs are provided generously by local experts for free while all editing and graphic design are done internally on a volunteer basis.

If granted, the Magazine will tell stories the QLDC is undertaking in the space of sustainability and climate change and reinforce the adoption message.

Why publish a paper magazine those days?

The first issue of Earth Collective Magazine has reached the whole of the community and the feedback has been amazing from a variety of the population:

- Unknown people stopping us in the supermarket for words of amazement and encouragement.
- Comment received by email: "Thank you for your Magazine. My husband didn't even bother recycling, he's read it all and now carries his own cup to get a coffee!"
- The Wanaka Cup initiative stems directly out of the magazine by connecting people with the idea and the group who implemented it.

In contrast, the second issue of Earth Collective Magazine –of a much better quality–

has been available online for free since December 2018, which we advertised widely and repeatedly in local papers and online networks. It has only been opened 304 times.

Creating a culture change can only happen if the magazine which support this campaign is distributed widely.

We believe online media is excellent and useful, particularly for news and snippets. However, we also think that a good old paper magazine to read on a couch in the sun with a cuppa is better than scanning a screen after work. Many people have confirmed that they prefer this medium by far. Particularly, in-depth articles are easier to read in print. More importantly, online content is mostly opened by people already interested whereas our paper publication reaches everyone.

Please note that Earth Collective Magazine is printed on 100% FSC certified paper with vegetable non-toxic inks so that its production and recycling has a much smaller impact on the planet than usual publications.

Therefore, we decided we will only resume to publish it when we can afford to print and distribute a paper version. The business model based on advertisement has not been able to sustain the production of the magazine, therefore we now apply for grants to resume it.

I thank you for considering our request and wish you can help resurrect a very useful tool for positive resilient change in our district.

Please feel free to contact me for any further information.

Kind regards,

Florence Micoud
Earth Collective Magazine Editor

Q. FEEDBACK:

Tena Koutou,

I support bold measures to improve our district environmental sustainability, in particular:

- Cheap and frequent public transports throughout the district
- Safe cycle lanes on every road
- Car free lakefront

Solid Waste:

- chip to monitor use of the bins and charge residents accordingly
- Green waste bin option

Water:

- I support the installation of a water meter, and corresponding water fee, rather than a same tax for all water users.
- Ongoing education for saving water and not polluting it.
- Banning the use of persistent herbicides and pesticides both in private and public lands

Climate change:

It's great that the Council has declared we are in a climate emergency. The covid19 crisis has shown what we can do when there is an emergency. The climate plan is way too slow and modest.

In a district where per capita contribution to climate change is huge, the emphasis needs to be shifted from adaptation to reductions, even restorative action. So much can be done!

Green belts - a new "private park" zoning enabling landowners to plant trees and not subdivide over time - solar panels on all new houses as part of the consent - electric public transport etc.

QLDC needs a team of Sustainability advisers to lead the change at all levels, including a lot of education.

Rates:

With the many new ratepayers in our district, the rate revenue increases naturally. I do not support a 8.76% increase in my area.

Noho ora mai,
Florence Micoud

Q. FEEDBACK:

All tourism accommodation businesses that currently pay annual rates on their buildings as well as an accommodation sector rates differential currently face Zero income due to Covid-19. Depending on how long the lockdown continues and when international borders will open again, we face the prospect of no income for many months, with potentially only a trickle of income over the next 12-20 months. There is no justification for any rates increase. Covid-19 is likely to put the Lakes District into recession. In a recession, there would be no inflation, which means there is no justification for increasing rates. QLDC should do the honourable thing and offer a rates freeze, as have other Councils around the country, including (but not limited to) Taupo, Waitaki, Hawkes Bay, Dunedin, Christchurch, Wellington etc.

In support of Aspiring Gymsports

Wanaka/Upper Clutha

Q. FEEDBACK:

As attached

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Both the annual and ten-year plans clearly need substantial updates, if not complete rewrites, in the wake of the COVID-19 (C19) pandemic.

The fundamental assumptions on which those plans were based, which were already heavily criticised by the community prior to C19, have been shown to be completely wrong. The "significant and complex" "analysis and development that underpinned that [10-year] plan" and lead to plans for massive capital investment was clearly flawed.

The annual plan states that "Responding to and planning for growth continues to be the key challenge driving Council's activity and investment ...". This emphasis on growth has now been demonstrated to have been very poorly placed. It was always unsustainable in a world struggling with the effects of climate change, and has led to an over-reliance on tourism and consequentially to degraded lifestyles and a lack of economic diversity.

C19 has brought huge amounts of suffering, but it also presents a great opportunity for Queenstown to change tack and start heading in the right direction. Tourist demand will be greatly reduced for years to come, and a much higher proportion will be domestic tourists. Queenstown will remain highly desirable as a place to live and visit, but we need to use that desirability to create diversity in the local economy and to establish a community with a much higher ratio of locals to visitors. Queenstown could attract almost any kind of office or home-based business that it wants, through promotion and provision of suitable infrastructure. Personally, I favour trying to attract businesses focused on a more sustainable future.

There is already talk from Council about having the "shovel ready" to boost the economy when restrictions are lifted. To some extent, this is necessary, but it is very important to consider which projects are still valuable given the learning we have had from C19. This "shovel ready" attitude though has already been a large part of the problem. What I'd like to hear from Council is that they are "community ready" or "environmentally ready".

Q. FEEDBACK:

This Annual Plan was written in such a way as to be incredibly confusing and therefore poorly written if the average person struggles to understand it.

I feel this plan is now null and void given the impact of COVID19 in what will become our new world. There will be huge numbers leaving our district, with very few visitors and therefore no need for an airport expansion. No need to destroy a perfectly serviceable Library, Recreation Ground and Memorial Hall or to build new Council Offices. There will be vast numbers of buildings becoming vacant and I predict at much reduced prices pre COVID19.

We need to see what impact this pandemic has on our town, consolidate what we have without wasting further ratepayers money on unwanted and unnecessary projects.

Kind Regards
Sheree and Phillip Newsome

Q. FEEDBACK:

As we are in a major pandemic and have seen how this affects our area in a BIG BIG way.

I would urge the the council to follow the PM lead and take a % wage cut !
I have a huge concern regarding the development of Wanaka airport the cost of the infrastructure to support this will cost the resident yet again with MORE rate rises! why not use an underutilized airport in Invercargil and build a fast transport system that will benefit other towns economies too.

Having said that how can we really believe that the income from tourism will continue forever??

LOOK AT WHAT JUST HAPPENED!

Council needs to take a deep breath and slow down all of the capital expenditure and re-asses the situation once we have a handle on how the economy stands. as for a rate rise,given the huge hole in most peoples budgets right now, asking people for nearly 9% more is just not on.

We really need to hold back on any major decisions till the fall out from this event has settled and then make them with better data.

Thank you

Q. FEEDBACK:

Please refer to attached submission in support of Aspiring Gymsports

About Aspiring Gymsports

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- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300* Estimate



In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

Aspiring Gymsports

Wanaka/Upper Clutha

Q. FEEDBACK:

See attached FULL Submission - Aspiring Gymsports

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

See attached FULL Aspiring Gymsports Submission 17 April 2020

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

FULL SUBMISSION_Aspiring Gymsports_QLDC Annual Plan 2020_FINAL_17April.docx

Submission for support under QLDC's Annual Plan Budget 2020-21

About Aspiring Gymsports Club

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics New Zealand, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established, operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

We have enjoyed growing our club along with our community's needs, however our commercial rent has more than doubled by 150% in 4 years and we can no longer afford our rental commitment. We are in dire need of a secure, affordable, supported long-term facility and more importantly we need clarity from QLDC regarding the level of support that may be available for the short-term, as well as the long term. If we do not receive support within 2 years, we will need to discontinue an otherwise successful community service.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Further details on our financials and goals for the medium to long term can be provided on request.

Strategic Fit

Our missions and goals fit QLDC's own sports and recreation mantra of "more people, more active, more often" We feel affordability and accessibility are key drivers in achieving this goal for both QLDC and Aspiring Gymsports.

Aspiring Gymsports with 75% of our members represented by girls and young women is also aligned with the New Zealand *Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Gymsports was called out as a service the QLDC should be supporting within *the Queenstown Lakes – Central Otago Regional Sport & Recreation Facility Strategy 2018*. Further, we have just received QLDC's Gymsports Feasibility Report March 2020 (16 April 2020) which, simply summarised, recommends QLDC partners with Aspiring Gymsports to ideally build a long term multisport centre at the Wanaka Recreation Centre, and that we require financial assistance over the short-term.

Our Facility & Rent

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

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New Facility

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, or ideally, a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new or planned QLDC Sports and Recreation facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable facility.

To continue our community service, we need to solidify a solution and secure an affordable facility within the next 2 years, which allows for the growth of services that our growing community demands, whilst maintaining our accessible nature. Nor are we in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available.

Summary of our Submission

- We are seeking \$30,000 per annum support from QLDC's Annual Budget 2020-21 and beyond.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us relocate to a new premise (see options listed below).
- We hope our needs will be included within any future QLDC's plans to seek Central Government funding for capital infrastructure work, as a result of Covid-19.

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

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Rental Cost Breakdown

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Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

Please note:

- The table above demonstrates \$25,000 - \$30,000 is our break point for an affordable facility
- *2019-20 is based on our budget estimates and assumes we will not be hit too hard from the Covid-19 restrictions currently in place
- Our research indicates our rent is in line with current commercial rates. Source: Colliers International Market Review & Outlook 2019-20 pg 26 Commercial Property, Willowridge Developments etc.

We understand our landlord is operating a business and we appreciate the support given to the gym in our initial 2 years with discounted rates, and more recently for allowing modifications to the venue to enlarge the usable floor space and for forgoing our rental obligations for the Covid-19, Pandemic Emergency month of April 2020.

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC’s help, which we are now asking to solidify.

Work to date with QLDC and assumptions

The Aspiring Gymsports Committee has been working with QLDC Sports and Recreation team, Sports Central and RSL Consulting, to help complete a feasibility study, which will help inform QLDC on how it can best meet Wanaka’s growing community recreation needs. This feasibility study also addresses one of the key recommendations of the *Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group* **“to develop a dedicated facility for gymsports as part of a hub in Wanaka to meet the community’s needs”**. Full Recommendations can be found on page 102 of the report. <https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>

We have only just received QLDC’s Feasibility Study but have not seen the Wanaka Recreation Centre Master Plan currently in the pipeline. We therefore are operating under the assumption that:

- There’s been no change or deferral of the planned \$3.5m (2020-21) extension to the Wanaka Recreation Centre as outlined in the QLDC 10 Year Plan (Vol 2) page 52 Table, Line Items: *Wanaka Recreation Centre Master Plan Implementation*.
- Aspiring Gymsports specific needs as provided to RSL Consulting, will be included within this extension, or future multi-sports facility in Wanaka.

- QLDC is keen to continue partnering with Aspiring Gymsports and sees us as a community service worth supporting financially, or in-kind.
- QLDC shares our values of meeting the fitness demands of our community with accessible, affordable and inclusive Gymsport fitness programs, available for all ages.
- QLDC also subscribes to New Zealand *Strategy for Women and Girls in Sport and Active Recreation* and will invest in sports like gymsports that encourages young girls and women to participate from birth to old age.
- Infrastructure investment and local council capital expenditure is key to helping communities grow out of recession (the one we're about to have due to Covid-19).
- Covid-19 will no doubt impact Aspiring Gymsports as a discretionary spend being potentially forgone in tough times. Now more than ever we will need QLDC's support to continue providing a recreation and health services to our community. We will also seek grant funding where applicable – such as Central Lakes Trust Covid-19 Grant for not-for profits <https://www.odt.co.nz/regions/central-otago/trust-granting-94m-help-%E2%80%98difficult-times%E2%80%99> and Community Trust of Otago grants but believe this will need to offset our likely decreased revenue rather than contributing to our pre-existing shortfall due to our rental costs.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at 33 Reece Crescent

Problem Community grant funding is not usually given to cover operational needs. It is highly unlikely that our current funders will continue to assist post our 2019-20 requirements.

Solution Seek financial support under the QLDC sports and recreation annual budget. Keep fundraising efforts as per existing to meet club's equipment and rental commitments. Keep working with QLDC and community partners to build a long-term multisport facility that we could move to within 3-5 years.

Solution QLDC assist with supply of an affordable and comparable QLDC owned/leased venue which we can move to. E.g. Mount Aspiring School old pool or other venue.

2. Raise Fees Significantly

Problem Although we did increase fees (ex Mini Muscles) from \$10 to \$11.50 per hour in early 2018, since then we have resisted increasing our fees. Our fees range from \$5 per hour for mini muscles to \$11.50/hr for recreational gymnasts. To meet our rental commitment, we would need to more than double our fees, which not only goes against our accessible participation values but would also put off many families and thus numbers would be reduced regardless. As a comparison, for profit dancing type businesses charge \$15.50/hr. This rate would still not be enough to cover our rental commitments.

Solution Continue to work with business sponsors to assist, although we feel in the current climate additional assistance from this area will be low.

3. Rent another commercial property in Wanaka

Problem Our research has shown that no other property exists in Wanaka that is currently vacant and meets our needs. If there was availability, it would be subject to potentially increasing rent.

Solution Mitre 10 Reece Crescent. This may become available in October 2020. This is a potential site and one that would meet our space and location needs.

Problem After making initial enquires, we are led to believe that commercial rates will be charged and an expensive fit out (fire walls) would be expected if moving to this property and affordability once again becomes an issue.

4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land

Problem Build cost, consents and finding suitable land.

Solution Following the approach taken by the Luggate Hall redevelopment, QLDC could help provide a purpose fit temporary structure at Kelly's Flat next to Montessori (for example). Alternatively, QLDC could simply move and modify the existing temporary hall which is currently located at Luggate. This temporary hall could accommodate Aspiring Gymsports and other community users such as the Toy Library, Bridge Club, Kahu Youth and Bike Wanaka in the medium term, whilst a long-term multi-sports facility is completed. The Luggate Hall re-build is anticipated to be completed by mid-2021. <https://thewanakasun.co.nz/news/11306-meeting-luggate-community-needs.html>

5. Build and own outright a permanent gym on private or gifted land

Problem Self-managed build, long term maintenance and large funding commitment. We would require a loan and or significant capital grant by community funders, with all work undertaken by the club voluntarily.

Solution Forge partnerships with other community groups in Wanaka who are in a similar position to Aspiring Gymsports. We have had initial discussions with many of the potential community partners listed above and feel this is a viable option. We feel that as this would be a community-based project that community funders would be keen to be involved.

Solution Seek Covid-19 Capital Fast Track Grants – we will keep across any new Government funding which is aimed at helping to create jobs and improve local/small town community infrastructure.

Note This is currently our preferred option, unless a new QLDC multi-sports centre is fast tracked and the build confirmed within the next 2 years. We would welcome a partnership with the QLDC to help with any new build that Aspiring Gymsports might take on similar to that received by the Wanaka Watersports Facility.

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC. Additionally, we have spoken to other potential partners who include, but are not limited to:

- Bike Wanaka
- Mount Aspiring College
- Acro Yoga
- Bridge Club
- Wanaka Kids Club
- Circus style providers
- Snow Sports New Zealand (in particular, the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

APPENDIX

Detailed Club History

The Club originated in April 2002 as 'Kids in Motion' with gymnastics and preschool (mini-muscles) classes organised and coached by Raewyn Paterson who saw and responded to a need in the local community. By 2009, given the interest and growth in classes and the support offered by other coaches, it was decided to register the club under the Incorporated Societies Act 1908.

Proactive Gym was the club's first venue, equipment was stored in a separate room, and moved in and out of storage up to twice a day, for classes, a very back-breaking and time-consuming exercise, greatly limiting the amount and type of equipment that could be used by the gymnasts.

As membership began to outgrow the space the club moved, in September 2015 to 33 Reece Crescent, the only appropriately sized but commercial venue in Wanaka. This facility has the advantage that all the gymnastics equipment can be left set up and does not need to be stored away between classes. This allows for inclusion of uneven bars and a full-sized beam necessary for competitive gymnasts to train. We have since grown from 90 to over 300 active members, and we have a database of over 1000 members, some of whom may dip in and out of gym services from time to time e.g. school holiday and seasonal programs. In the last year, Mini Muscles has closed their incorporated society and is now part of Aspiring Gymsports, this provides an active pathway for members from birth to adulthood.

The club currently provides a broad range of classes for boys, girls, youth and adults in artistic, rhythmic, tumbling, cheersports/team gym, double mini trampoline, recreational and competitive gymnastics classes for participants of all ages from preschool through to adults, including students with additional needs from Mt. Aspiring College. Our Mini Muscles classes involve parent and infant education classes for infants from 8 weeks to crawling and play gym and active movement classes from crawling up to 5 years.

We welcome and encourage participants from across the community and believe in the importance of everyone having the opportunity, regardless of age or ability, to experience and develop essential movement skills, to build self-esteem and to have fun amongst their peers. Involvement in gymsports gives all participants an excellent base of skills that can then be transferred to any other sport and an academic environment.

Our Community Outcomes

The benefit to the community of Aspiring Gymsports continuation of service:

- Meeting the fitness demands of our community with accessible, affordable and inclusive gymsport programs available for all ages.

Outcomes Summary:

- Maintain our current affordable fee structure
- Continue to grow membership and breadth of programs within existing our facility, although we are reaching constraints due to the size of the gym and insufficient hours to timetable additional classes. In the long term to grow into a supported community-based venue.
- Continuity of service – a stable gym space offers a positive community to help our children to grow into confident young adults
- A reliable, fun and enjoyable afterschool community program
- Provide a service that empowers and encourages participation for girls and women to excel over the long term – as active participants (recreational gym), athletes (competition levels) and as leaders (coaches and committee members).

Current Situation and Needs Analysis

We have conducted substantial research and found that there is not a supply of readily available nor suitable venues (400sqm min, ceiling height 8m) in Wanaka for the gym to move to. For detail on our research, please refer to our solutions outlined below.

Without a suitable community asset to move to, we have absorbed rental increases and incurred operating losses for the past two financial years. The 300 square metres that we rent at 33 Reece Crescent is not a sustainable long-term facility for Aspiring Gymsport - it is too expensive, offers no security of tenure ongoing and does not allow us to train appropriately for, nor hold competitions.

A few key items we do not have but need at a minimum for a successful gym operation are,

- A full-length vaulting run up and landing area. Currently, our run up starts in a hallway and gymnasts must run through open glass doors and vault underneath a lower rafter, which allows about 30 cm between gymnast and rafters. See video <https://www.facebook.com/AspiringGymsports/posts/1158124661044275>
- A full-size sprung floor 12mx12m to enable our gymnasts to train and learn new skills and to be able to compete in their own region. All of our competitive gymnasts must travel out of our region to compete and this can involve attending 6 or more competitions in a season. Travel involves trips to Invercargill, Balclutha, Dunedin, Timaru and for those in the senior competitive levels, Christchurch, Wellington and Auckland.
- We have all the hardware for a sprung floor, sitting in boxes. We cannot use this valuable resource because of our location limitations including the need to be able to reduce noise as much as possible, ceiling height and size constraints.
- Hosting competitions is a main form of fundraising for most clubs around the country and this is a valuable source of funding limited for us to small numbers and entry level competitors only.

Our Immediate Growth Opportunities

1. Competition – National Level Athletes, Increase Team Numbers and Hosting Competitions

We have many opportunities to grow our competitive gymnastics offering, including increasing our team numbers and performance strength.

We've had competitive growth, within our limited space, our coaches have helped produce National and Provincial level competitors and champions. We often wonder what could be if we had a full-size gymnasium. Our growth and enjoyment by our members, informs us that we have a strong future.

Key to improving our competitive strength is having a large enough venue to hold regional competitions, which are very good fundraisers for the club. We have run 3 competitions in our club for the beginner competitive levels in Women's Artistic Gymnastics (WAG) steps 1-2. In the last season we had permission to offer step 3 also, even though we had a short vault runway, however, the number of gymnasts we can accommodate is very small due to size constraints. We currently have female gymnasts at step 4 and step 8 as well as male gymnasts who cannot complete at our facility due to size constraints.

In 2019, we had our first success and podium placing at the New Zealand championships. Isabella Soper attended mini muscles as a baby and progressed through all our recreational and competitive class pathways. Against all odds, with some of the smallest training facilities, the biggest venue limitations and shortest training hours, Isabella placed 5th overall in the all-round Step 7 (there are 10 steps all up) competition and qualified for 3 apparatus finals - vault, beam and floor. Isabella earned a silver medal on floor and a gold medal on beam. A fine achievement and example of the pathway to success our club has created. This year Isabella will be trialling for her first New Zealand representative opportunity. She will trial

for a place in the Step 8 New Zealand team to attend a Gymnastics competition in Australia, expected for September 2020.

Our new competitive cycle is also producing a team of gymnasts in each step from 1-4 with step 5 being the first national step, so we are slowly filling the gap and increasing the size of our competitive squad.

The boy's competitive squad has decreased in numbers, purely due to the lack of class times available during the week and venue limitations in height and our ability to provide proper training equipment for boys, Men's Artistic Gymnastics (MAG Levels). Currently, the last remaining competitive boys train during the Women's Artistic Gymnastics (WAG) comp training times. However, our recreational classes for boys have increased in size especially in the freestyle/parkour type activities. Again, we are unable to increase classes due to limitations of equipment we can provide in our space.

Our results have been published in the local media,

- Gold, Silver and Bronze at Nationals <https://thewanakasun.co.nz/news/10904-gold-silver-and-bronze-at-nz-champs.html>
- [A Small Club with Big Results](https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUZyMT639Flmzigzs) https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUZyMT639Flmzigzs

2. Increase our breadth of programs

- We are currently the only gymsports club in Otago offering such a broad range of accessible and affordable programs – but we think given an appropriate facility we could improve on that service again including broadening our service to aged care service providers, and partners such as trampolining, Snow Sports NZ Youth Development Program, Kahu Youth, Mint Ability program and other specialised programs.
- Aspiring Gymsports also provides rehearsal space for performers participating in our local biennial cultural “Festival of Colour” along with space for adults to train for local circus and other performances.
- We are also growing future performers and providing space for community culture to grow, through our broad gymsports programs including cheerleading, team gym and our aerial programs.

To meet our service level goals we do need our future facility to be large enough to accommodate a full sized sprung floor, foam pit, high ceilings, Aerial/silks and large trampolines

<https://www.odt.co.nz/regions/wanaka/gymnasts-find-it-difficult-vault-ahead>

Case Studies Examples– Supported Venue Costs

Queenstown Lakes District Council

- We consider the support that the Luggate Hall re-build has received to be similar in scale and undertaking for a community asset for the QLDC and we would be happy to follow a similar program to build an appropriate multisport facility for the Upper Clutha district.

Waverley Council

- Grant for sporting groups to assist meet rental commitments.
https://www.waverley.nsw.gov.au/community/awards_forums_and_grants/venue_hire_grants

Gymnastics New Zealand

- Gymnastics NZ, National Facility Strategy Table 4.3 shows that 18% of their affiliated clubs are supported by Local Councils, 27% by schools and 22% by Community Trusts. We are of the 15% of members renting privately.

Supporting References

1. The National Strategy for Women and Girls in Sport and Active Recreation
<https://sportnz.org.nz/assets/Uploads/Women-and-Girls-Govt-Strategy.pdf>
2. Gymsports Wanaka – **QLDC RSL Feasibility Study March 2020**
3. **Colliers International** – Market Review & Outlook, Queenstown & Wanaka 2019-20
4. **The Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy** prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group
<https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>
5. **QLDC 10 Year Plan 23 June 2018**
 - Pg4 The Council has developed an affordable plan but only after the rigorous prioritisation and scrutiny of all projects. You will find a plan that adopts a very different approach to investing heavily in a number of our challenges, including roading, transport, parking, waste minimisation **and facilities that reflect growing recreational expectations.**
 - Pg5 Equally a large number of projects have had to be scheduled over a long time-period. These affect things like the timing of our ability to meet drinking water standards (spread from five to ten years), our ability to deliver the amenity that world-class resorts should reflect (e.g. ambitious town centre master-planning has had to adopt a staggered approach), our investment in our community in terms of providing enough recreation facilities (**e.g. projects like extending Alpine Aqualand and further phases of the Wanaka Recreation Centre have been pushed out of the plan horizon**)
 - Wanaka Recreation Centre Masterplan – due June 2020?
6. **QLDC 10 Year Plan 23 June 2018**
 - (PG 38) What we deliver for Community Services and Facilities

SPORT AND RECREATION FACILITIES

LEVEL OF SERVICE: *The Council provides pools and gyms that are clean, safe and enjoyable places to visit*

Pool facilities include Alpine Aqualand, Arrowtown Memorial Pool and the newly built Wanaka Aquatic Centre. We also support the Glenorchy and Hawea community pools via annual operating grants.

We operate out of the new Wanaka Recreation Centre and Queenstown Events Centre. Both facilities include indoor courts and outdoor sport fields. The Wanaka Recreation Centre features outdoor multi-sport artificial turf. At the Queenstown Events Centre, further facilities include a fitness centre and indoor climbing wall.

We provide a range of community programmes, including swim school, swim for life, climbing programmes, fitness classes and sports leagues. **Our mantra is, “more people, more active, more often”.**

7. **QLDC 10 Year Plan 23 June 2018**
 - **(Pg 41) SPORT AND RECREATION FACILITIES**
 - **Implement the Regional Facility Strategy** starting with QLDC, CODC and Sport Otago developing a scope and setting up a Governance Group that will work together. This will inform future planning for the two mentioned Councils’ sport and recreation facilities;

- Development of a masterplan for the Wanaka Recreation Centre. This will help identify the best use of the recreation centre to meet the needs of the sporting community;
- Extension of the Wanaka Recreation Centre to include a health and fitness centre;

8. QLDC 10 Year Plan 23 June 2018

- Page 51 - Table

SUM OF CAPITAL WORKS (\$000)	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	GRAND TOTAL
Wanaka											
Wanaka lakefront development plan	2,529	1,992	993	243	247	253					6,257
Wanaka Recreation Centre Masterplan implementation	138	314	3,214								3,666
Wanaka Pool building and storage	50										50
Wanaka Recreation Centre building and storage	44										44

9. QLDC 10 Year Plan 23 June 2018

- P110 - We are committed to providing significant investment to support both commercial and community events in the district. Our vision is to promote and support a balanced portfolio of sporting, arts and cultural events **that meet community objectives for the district in respect of recreational activities, community infrastructure and economic growth.**

10. QLDC 10 Year Plan 2018 – 2021 (Volume 2 21 June)

- This amounts to 80% of the total of \$424.8m for this category over the ten year period. The main projects in Community which are providing increased levels of service are the Coronet Forest revegetation (\$10.1m); Wanaka Recreation Centre extensions (\$3.7m) and the Queenstown Events Centre extensions (\$8.2m).

11. QLDC Annual Plan 2020-21

Pg 8 NEW SPORTS COURTS \$5.5M expenditure decrease

Memberships numbers continue to increase across all of the district’s sports facilities, which requires continued investment to meet the needs of our growing population. In the 2018-2028 Ten Year Plan we signalled the intention to expand capacity and build two new sports courts at the Queenstown Event Centre in Year 3 at a total cost of \$12M. The investment for the 2020-2021 Annual Plan has been reduced to \$6.5M from \$12M, with the balance deferred. The remaining costs in Year 3 are to advance the feasibility study and design work.

12. Gymnastics New Zealand – National Facility Strategy Table 4.3 Facility Ownership

Table 4.3: Gymsports facility ownership (surveys - 2010, 2013, 2015 and secondary information)

Club	Number	%
School	35	27
Community Trust / Organisation	28	22
Local Council	24	18
Your Club	21	16
Private Company	19	15
Other	3	2
	130	100

Note: “Your Club” = gym owns facility outright. Private Company = gyms renting commercial premises.



Queenstown Lakes District Council
10 Gorge Road
Queenstown
9300

15 April 2020

To whom it may concern,

SUPPORT LETTER FOR APPLICATION TO QLDC

Aspiring Gymnasports Club has a long-standing relationship as an affiliated member of Gymnastics New Zealand. Gymnastics New Zealand (GNZ) is the national sport organisation for the development, promotion, governance and leadership of gymnastic sports (*Women's and Men's Artistic Gymnastics, Rhythmic Gymnastics, Aerobics, Trampoline and Gym For All programmes*). These codes are comprised of 227,000 Members and Participants across 109 affiliated clubs.

Gymnastics is an essential foundation sport for all children due to the repetitive use of the fundamental movement patterns required for children to develop the basics of movement. The programmes our clubs **provide develop children's ability to be confident** movers and it is a known **physical activity for life** (Sport NZ). Our **vision is that** "Through movement, Gymnastics New Zealand will lead all New Zealanders to do better, feel better, be better".

In my capacity as the GNZ Upper South Relationship Manager I am **writing to confirm Gymnastics NZ's full support for Aspiring Gymsports Club's** application to QLDC for facility support and lease costs.

In recent years, the increasing commercial leases costs Aspiring Gymsports Club has faced has left them in a precarious situation where it has become almost unaffordable. Running a gymnastics club is a costly task at the best of times with many ongoing operational expenses including coaching, education and events. Significant increases in lease costs certainly puts a strain on the organisation. For a club such as Aspiring Gymsports with limited affordable facility options in the area, support in funding lease costs and finding alternative solutions is incredibly important and a high priority in ensuring the future success of the club.

Aspiring Gymsports employ a number of coaches who significantly impact the member experience within the club. Keeping these coaches employed would be essential to the ongoing success of the club and will allow them to grow. With increasing expenses, the club may have to make other cuts where necessary which could result in coaches losing their jobs and a decrease in member enjoyment at the club.





With this funding and ongoing facility support, Aspiring Gymsports will be able to continue to deliver a high quality and high frequency programme to the wider Wanaka community, and work to fill existing capacity through extending their current programmes so more school and community groups can participate. Keeping fees and participation costs as low as possible is important to Aspiring Gymsports Club and your support could help enable this to happen.

Gymnastics New Zealand fully supports this application. Should you have any questions please feel free to contact me.

Yours sincerely,

Rachel Murphy


South Island Relationship Manager – Gymnastics NZ
 [REDACTED]



NZCT
 NZ COMMUNITY TRUST



The contents contained herein represent the legal entity GymSports New Zealand Incorporated trading as Gymnastics New Zealand.



Wanaka
Gymnastics
Facility
Feasibility
Study

March 2020

Document Info & Acknowledgements

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Project Team

Simon Battrick
Jason Lawless
Deborah Husheer

With Thanks To

Aspiring Gymsports Inc
Aspiring Trampoline Ltd & Wanaka Trampoline & Tumbling Sports Inc

Disclaimer

Information, data and general assumptions used in the compilation of this report have been obtained from sources believed to be reliable. RSL Consultancy has used this information in good faith and makes no warranties or representations, express or implied, concerning the accuracy or completeness of this information. RSL Consultancy is acting as an independent consultant. In doing so, the recommendations provided do not necessarily reflect the intentions of the client. Interested parties should perform their own investigations, analysis and projections on all issues prior to acting in any way regarding this project.

Table of Contents

1.	<i>Executive Summary</i>	5
2.	<i>Introduction</i>	7
2.1	Purpose.....	7
2.2	Background.....	7
2.3	Scope	7
2.4	Structure of this Report.....	8
2.5	Methodology	8
3.	<i>Current Situation</i>	10
3.1	District / Sub-Regional Context	10
3.2	Queenstown Lakes Regional Context.....	10
3.3	Aspiring Gymsports Club	11
3.4	Aspiring Trampoline Ltd and Wanaka Trampoline and Tumbling Club Inc.	16
4.	<i>Demographics</i>	19
4.1	Current and Projected Population.....	19
4.2	Current and Future Age-Group Projections	20
4.3	Demographic Conclusion.....	21
5.	<i>Strategic Context</i>	21
5.1	National Sport and Recreation Planning Documents.....	21
5.2	Gymnastics New Zealand National Facilities Strategy – Sub-Regional Facility Provision.....	23
5.3	District Planning Context	23
6.	<i>Sport and Recreation Trends</i>	27
6.1	General Trends	27
6.2	National Participation Trends.....	28
7.	<i>Needs Assessment</i>	29
7.1	National Context.....	29
7.2	District Context.....	31
7.3	Analysis of need - Wanaka	32
7.4	Participation Conversion Rates	36
8.	<i>Part One Summary</i>	37
9.	<i>Short Term Options</i>	38
9.1	Introduction.....	38
9.2	Alternative Commercial Buildings	38
9.3	Hire or Lease of an existing Community Facility	38

9.4	Temporary Structures.....	38
9.5	Short-Term Options Analysis.....	39
9.6	Short Term Options Summary.....	43
10.	<i>Long Term Options</i>	44
10.1	Site Options and Analysis.....	44
11.	<i>Part Two Summary</i>	47
12.	<i>Preliminary Schedule of Spaces</i>	48
13.	<i>Preliminary Design</i>	51
14.	<i>Preliminary Estimate of Costs</i>	55
14.1	Options for Reducing Costs.....	55
15.	<i>Ownership, Governance and Management</i>	56
15.1	Introduction.....	56
15.2	Discussion.....	56
16.	<i>Preliminary Business Plan</i>	57
16.1	Operating Income Assumptions.....	57
16.2	Operating Expenditure Assumptions.....	58
16.3	Annual Operating Budget.....	58
16.4	Five Year Operating Budget.....	59
16.5	Sensitivity Analysis.....	61
17.	<i>Partnership Analysis</i>	61
18.	<i>Project Road Map</i>	64
19.	<i>Conclusions</i>	66
20.	<i>Recommendations</i>	67
21.	<i>Appendix</i>	68

1. Executive Summary

Queenstown Lakes District Council (QLDC) wishes to support gymnastics in identifying a long-term plan for the provision of spaces for delivery of gymnastics programmes, services and events.

The QLDC engaged RSL Consultancy to:

1. Undertake a needs assessment into the development of gymnastics facilities for the Queenstown Lakes District.
2. Determine the optimal number and location of facilities to service the District.
3. Undertake a study on the feasibility of a facility in Wanaka.

The Queenstown Gymnastics Club (Queenstown) and the Aspiring Gymsports Club (Wanaka) are the two main Gymnastics Clubs in the District. Both Clubs are currently renting commercial premises at commercial rates which is becoming increasingly unsustainable and both have also reported a severe lack of space with their current set-ups. The Wanaka Trampoline and Tumbling Club is based in Hawea (a 20-minute drive from Wanaka) in a shed on land owned by one of the club members. The Club has identified issues with the distance of their location from Wanaka for participants and with the size and suitability of the existing building.

This report is one of two prepared for the QLDC – one for a facility in Wanaka and one for a facility in Queenstown. The report is broken down into three parts:

Part 1 describes the current situation and context relating to gymnastics nationally and regionally and determines need as well as the optimal number, location and scale of facilities required to meet that need for the Queenstown Lakes District. The Key findings in this section were:

- Current and projected demand for gymsports at both gymnastics clubs (plus trampolining in Wanaka) is sufficient to justify separate facilities.
- The distance and difficulty of the drive between Wanaka and Queenstown would be a significant hurdle to maximising participation should only one facility be provided at one or other of the two centres to service the Region.
- The Gymsports New Zealand National Facilities Strategy identified the need for a Sub-Regional level facility for the Queenstown Lakes District.
- There is no practical location for the provision of a single centralised facility.
- The size and function of both gymnastics clubs and the trampoline club would justify provision of a gymnastics-dedicated facility in both cases.

Part 2 identifies and assesses the short and long-term options for provision of a gymnastics facility in Wanaka. The key findings in this part were:

- No quick, simple, practical or cost-effective short-term solution is available for the Aspiring Gymsports Club at the time of writing.
- The ideal scenario is for the club to focus on the construction of a stand-alone dedicated facility at the Wanaka Recreation Centre (WRC) in line with the WRC Masterplan once this is finalised.
- The club will require interim financial support for the cost of their current lease to enable them to continue operating at their current site while they pursue their ideal long-term solution.

Part 3 undertakes a feasibility study on the provision of a permanent dedicated gymnastics (including trampolining) facility based at the WRC in Wanaka. The key findings in this section were:

- A facility with an activity floor of around 900m² plus operational and common spaces would be sufficient for the long-term needs of the clubs.
- An indicative design has been prepared and costed at around \$3,520,000 (with exclusions).
- It is the preference of the QLDC staff for QLDC to own and operate the facility.
- An indicative operational plan has been prepared that shows that a facility of the size and scale indicated which was built, funded, owned and operated by QLDC could provide a surplus between \$2,650 - \$4,433 per year for the first 4 years with a deficit of \$2,402 in year 5.
- A model where the clubs (or a separate Trust) owns and operates the facility on QLDC leased land was also identified as an alternative ownership and governance model.

The report recommends:

1. That the Aspiring Gymsports Club and the Wanaka Trampoline and Tumbling Clubs both remain at their current sites in the short term.
2. That a purpose-built facility is developed at the WRC site in a location as determined by the final WRC Master Plan of the approximate size and scope as indicated in this report.
3. That the Queenstown Lakes District Council consider both options for ownership and management of the facility put forward in this report.
4. That the Aspiring Gymsports Club seeks interim financial support for lease costs at its current site while it develops a permanent facility.

2. Introduction

2.1 Purpose

The purpose of this report is to:

1. Undertake a needs assessment into the development of gymnastics facilities for the Queenstown Lakes District.
2. Determine the optimal number and location of facilities to service the District
3. Undertake a study on the feasibility of a facility in Wanaka.

2.2 Background

The Queenstown Gymnastics Club (Queenstown) and the Aspiring Gymsports Club (Wanaka) are both currently renting commercial premises at commercial rates which is becoming increasingly unsustainable. Both have also reported a severe lack of space with their current set-ups. Wanaka Trampoline and Tumbling Club is based in Hawea (a 20-minute drive from Wanaka) in a shed on land owned by one of the club members. The Club has identified issues with the distance of their location from Wanaka for participants and with the size and suitability of the existing building.

Queenstown Lakes District Council (QLDC) wishes to support gymnastics in identifying a long-term plan for the provision of spaces for delivery of gymnastics programmes, services and events.

QLDC is currently undertaking Master Planning exercises for the Queenstown Events Centre (QEC) and the Wanaka Recreation Centre (WRC). In undertaking this work QLDC wishes to understand what (if any) provision should be made for the development of gymnastics facilities at one or both of these sites.

2.3 Scope

The scope of this report includes consideration of the needs of the whole Queenstown Lakes District, but primarily focusing on the main population areas of Wanaka and Queenstown. The primary driver is to consider the demand and needs of gymnastics regarding facility provision. However, there is also a desire to identify other potential partner organisations that may be compatible as part of a shared facility solution.

The focus of this report is on the feasibility of any proposed facilities. However, before any feasibility study can be undertaken it is important to determine the optimal number, location and scale of facility needs. To determine this, this report will take guidance from the Gymnastics New Zealand National Facility Strategy 2017.

In identifying potential solutions for responding to the needs of gymnastics and other potential partner organisations, a full range of short and long-term options were considered.

This feasibility study will identify;

- the need for gymnastics facilities in the district,
- whether one or more facility is needed to service the district,

- short and long-term options for provision of facility(s),
- site options and recommend a site or sites,
- broad spatial requirements for the facility(s),
- indicative floor plans for the facility(s),
- indicative cost of construction,
- indicative facility operational costs,
- indicative facility ownership, governance and management.

2.4 Structure of this Report

The brief for this report was to undertake a feasibility study into the provision of gymnastics facilities to service the Queenstown Lakes District. In order to determine the best approach, the report has been broken down into three parts:

Part 1 describes the current situation and context relating to gymnastics nationally and regionally and determines need as well as the optimal number, location and scale of facilities required to meet that need for the Queenstown Lakes District. The findings determine that two facilities are required – one in Queenstown and one in Wanaka. The remainder of the report focusses on the Wanaka facility options.¹

Part 2 identifies and assesses the short and long-term options for provision of a gymnastics facility in Wanaka.

Part 3 undertakes a feasibility study on the provision of a permanent dedicated gymnastics facility based at the Wanaka Recreation Centre in Wanaka.

2.5 Methodology

The process used in preparation of this report is summarised below:

- An initial start-up meeting with the client to agree on the project brief, identify key stakeholders, agree communication protocols, identify secondary data and identify potential site options
- A review of relevant secondary data to ensure previous thinking was captured and the project can capitalise on any opportunities for collaboration (see appendix 1 for this document list)
- Stakeholder engagement with a range of individuals and groups to understand their current and future needs. This engagement process included:
 - Interviews with key stakeholders
 - Workshops with the client and key stakeholders
 - Follow-up correspondence
- A needs assessment, including a club membership data review to understand each club's future requirements.
- A facility options assessment to consider various ways of meeting the community needs for the short and long term.
- Identification and assessment of potential sites.
- Development of a preliminary facility specification designed to meet the long-term needs of each club.
- Development of a preliminary floorplan based on the facility specification for each facility.

¹ A separate report has also been prepared on the feasibility of a facility based in Queenstown.

- A quantity survey to ascertain indicative construction costs for each facility
- Consideration of governance and management structures for each facility.
- Development of an indicative operational cost budget for each facility.
- Preparation of a draft report.
- Feedback from the client
- Finalisation of the report.

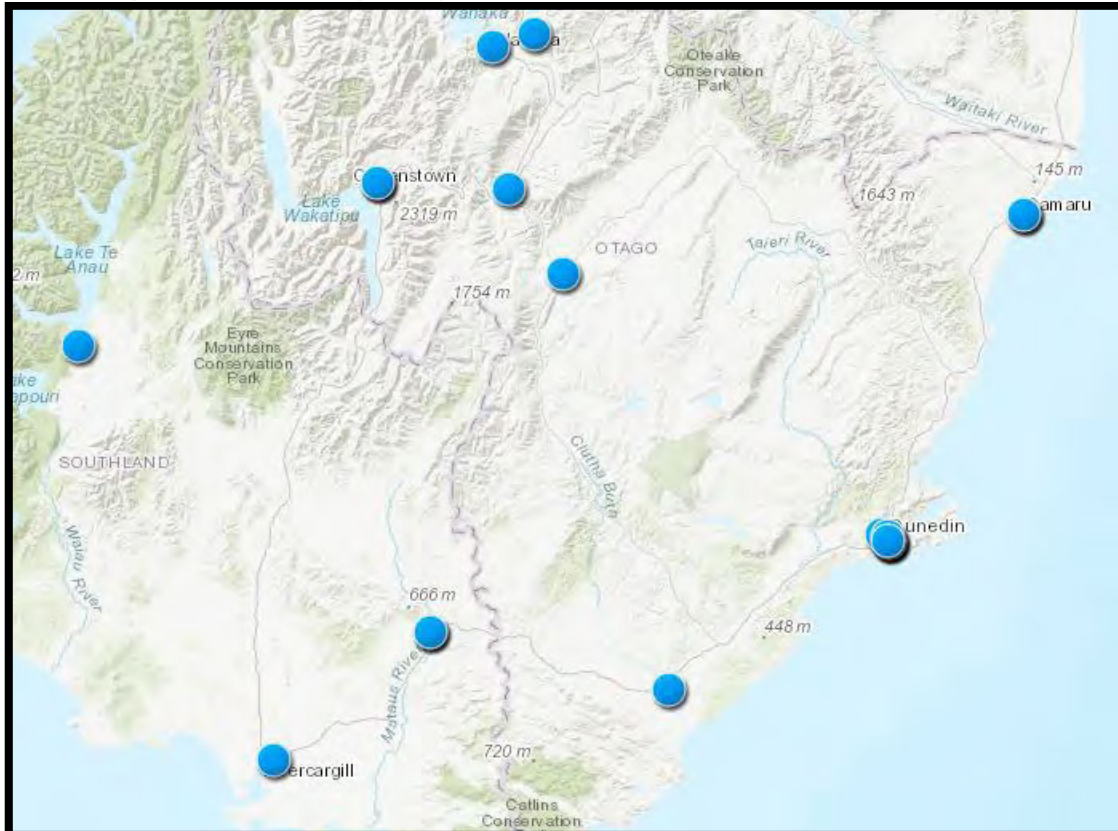
Part One: Current Context and Needs Analysis

3. Current Situation

3.1 District / Sub-Regional Context

Figure 1 shows the location of the existing gymnastics club and facility network for the Otago/Southland Region.

Figure 1. Otago/Southland Region Gymnastics Clubs



According to the National Gymnastics Facility Strategy, the Otago Region was the 7th largest region by membership in 2016 and had grown by 66% over the previous five years.

Clubs in the Otago/Southland region range in size from small single-discipline clubs hiring local halls on a casual basis through to large multi-discipline clubs with permanently set-up facilities.

3.2 Queenstown Lakes Regional Context

Background

The QLDC Region has three club-based facilities;

- Queenstown Gymnastics Club in Queenstown
- Aspiring Gymsports Club in Wanaka
- Wanaka Trampoline and Tumbling Club in Hawea Flat.²

² Includes Aspiring Trampoline Limited.

Aspiring Gymsports Club (Wanaka) and Queenstown Gymnastics Club are both based in rented commercial premises paying commercial prices for buildings that are too small to deliver their services effectively and were not designed for delivery of gymnastics. The Wanaka Trampoline and Tumbling Club is currently based out of a privately-owned shed on land owned and funded by a club member. The location at Hawea Flat poses a travel barrier for some participants and the size and functionality of the shed is not ideal.

Current Challenges

Key challenges facing gymnastics provision in the Queenstown-Lakes District include:

- Funding
- Current lease costs
- Equipment requirements limit usability of shared / multi-use facilities
- Spatial requirements (including height requirements)
- Under-supply of competition standard facilities
- Under-supply of community training facilities
- The National Gymnastics Facility Strategy identified extreme capacity issues (m²/member) for Aspiring Gymsports Club (at 0.7m²/member) and Queenstown Gymnastics Club (at 0.6m²)³
- The nearest regional level facility is in Christchurch and the travel required to compete can be a barrier.

Both gymnastics clubs believe that the cost of provision (lease cost) and facility size constraints are their biggest challenges. They currently pay high rent and yet are still operating in undersized facilities meaning they can't grow membership to help offset their rent costs as the facilities are too small to allow for growth – a cyclical problem.

3.3 Aspiring Gymsports Club

Aspiring Gymsports is based in Wanaka. The Club is an incorporated society and registered charity, first registered in June 2010. It operates under a voluntary committee with a number of paid coaches undertaking programme delivery. The Club is affiliated to Gymnastics NZ.

The Club is open year-round, operating six days per week providing introductory level *Gym For All* (GFA) programmes through to competitive gymnastics at regional and national level for Women's Artistic Gymnastics (WAG) National Steps, Men's Artistic Gymnastics (MAG) Levels and Rhythmic Gymnastics.

Strategic Plan

Aspiring Gymsports Club currently has a draft strategic plan. Key direction contained in the draft plan includes:

Vision:	To become a 'sub-regional hub facility' for all gymnastics sports in Central Otago and Queenstown Lakes District area.
---------	--

³ The Gymnastics NZ National Facility Strategy 2017 states a ratio of less than 2.5m² indicates capacity pressure, less than 1m² indicates extreme capacity pressure.

Mission:	To become a centre that will provide diverse gymnastics services for children and youth in a safe and rewarding environment through the delivery of quality programmes.
Strategic Goals and Priorities:	<p>Goal one: Secure bigger premises to accommodate for growth of membership, allow for parent viewing as well as storage and display of equipment.</p> <p>Goal two: Have a purpose-built facility that meets the above requirements as well as NZGS criteria to host sub-regional and district competitions.</p> <p>Goal three: Create a sustainable funding plan with securing (sic) revenue for the administrator, contractors, coaches, equipment, rent and other operations costs that allows for the continuation of quality core services</p> <p>Goal four: Maintain and grow membership of all ages and abilities with providing quality as well as a variety of classes.</p> <p>Goal five: Increase visibility and publicity with ultimately being dubbed the 'regional hub' for gymnastics in Central Otago and Queenstown Lakes District.</p>

Operational Summary

Current Arrangements:	<ul style="list-style-type: none"> • Operates across three sites (33 Reece Street, Wanaka Primary School Hall, Hawea Flat Hall) • 282 regular recreational and competitive members (2019)⁴ • Including casual participants, the club had 628 participants (in 2019) • 29 different classes/programmes are offered over a typical week • 90% of club activity is held in the main facility at 33 Reece Street, with a total of three classes offered at Wanaka Primary School and Hawea Flat halls • Most sessions have average attendance numbers of less than 15 people. The largest sessions have attendance of 15-35 people • Club gymnasts attend approximately 11 one-off competitive events per annum • School holiday programmes are offered each term (four per annum) • The facility is also available for private bookings such as birthday parties on Saturday afternoons and all-day Sunday <p>33 Reece Street - Main facility</p> <ul style="list-style-type: none"> • Approximately 200m² facility = 0.7m²/member ratio⁵ • Leased, commercial premises (recently renewed) • Rent of \$50,000+gst per annum plus a share of outgoings, approximately \$10,000pa
-----------------------	--

⁴ Note: The Club figures vary from those provided by Gymnastics NZ data which indicate a membership of 154 (2019). The variances are due to different methods of recording membership.

⁵ Based on 282 regular recreational and competitive members, casual members excluded.

	<ul style="list-style-type: none"> • Current lease term: 4 Oct 2019 – 4 Oct 2021 • It is expected the rent will increase at the next lease renewal in 2021.
Specific Challenges Identified by the Club:	<ul style="list-style-type: none"> • Rent of \$50,000+gst pa plus outgoings is considered unsustainable • Cramped conditions restrict membership levels, service quality and the ability to deliver some disciplines and programmes • Based on the 2019 recreational and competitive membership of 282 the Club would need a 700m² facility to be at Gymnastics NZ recommended 2.5m² floor area/member ratio • Keeping membership fees affordable

Appendix 4 provides more detail on operations including a typical weekly programme overview and details of the types of classes/programmes offered and average session attendances. Section 7 – Needs assessment provides more details on membership.

Images: Aspiring Gymsports Activity and Participant Area, Reece Street Site





Images: Aspiring Gymsports Office/Storage Room, Reece Street Site.



Brief Financial Overview

Table 1: Historical Financial Summary - Aspiring Gymsports

Financial Performance	2015	2016	2017	2018
Total Income/Revenue	\$86,319	\$128,765	\$167,952	\$143,540
Total Expenditure	\$62,574	\$104,625	\$137,490	\$150,010
Surplus /Deficit	\$23,745	\$24,140	\$30,462	-\$6,470
Financial Position				
Total Assets	\$81,039	\$115,381	\$137,834	\$130,766
Total Liabilities	\$4,710	\$14,912	\$6,902	\$6,330
Total Assets less Total Liabilities	\$76,329	\$100,469	\$130,932	\$124,436

Between 2015 and 2017 Aspiring Gymsports operated with a positive surplus year on year. However, the 2018 financial year resulted in a small operating deficit. Analysis of key revenue sources along with key expense areas (provided in Table 2 below) indicates that the deficit in 2018 can largely be attributed to a reduction in grant and sponsorship revenue coupled with an increase in rent expenditure.

Table 2: Key Revenue and Expense Areas – Aspiring Gymsports

Key Revenue Sources	2015	2016	2017	2018
Class Income	\$61,666	\$90,397	\$134,490	\$121,118
Grants	\$14,250	\$20,468	\$12,300	\$852
Sponsorship	-	\$3,239	\$3,500	\$4,509
Key Expenses				
Direct Wages & Salaries	-	-	\$35,839	\$58,494
Coaching fees	\$25,360	\$41,882	\$15,307	-
Administration	-	\$6,575	\$11,329	\$13,248
Rent	\$19,477	\$27,345	\$32,508	\$45,636

It is positive to note that the majority of the Club's revenue is generated from classes, comprising 70-84% of total revenue over the period. However, it is also notable that there is strong reliance on grant and sponsorship income which declined significantly in 2018, impacting on the overall financial position of the Club. Rent is a key cost, contributing 30% of total operating expenses in 2018, second only to direct wages and salaries (including coaches) at 39% of expenses.

3.4 Aspiring Trampoline Ltd and Wanaka Trampoline and Tumbling Club Inc.

Currently trampolining in the Wanaka area is delivered via two methods:

- Trampolining sessions in private premises – offered under both a club and a business model (Aspiring Trampolining Ltd)
- Tumbling – operating in schools and halls under a club model (Wanaka Trampoline and Tumbling Club)

Between the two delivery models, both recreational and competitive trampolining, double mini trampoline and tumbling are offered. The Club is an incorporated society, first registered in January 2018. It obtained charitable status in September 2019. The business has been operating since 2010. Both the Club and the business are operated by the same people.

Strategic Plan

The Wanaka Trampoline and Tumbling Club Inc. business Plan 2018-2020 sets out the following key strategic goals:

- Grow trampolining and tumbling sports in the greater Wanaka area
- Grow membership of Wanaka Trampoline and Tumbling Club competitive squad
- Deliver a financially sustainable club
- Business as usual

Each strategic goal is supported by key projects in a range of areas including promotion, relationships, feedback, environment (fun and challenging), quality coaches, other class development, fundraising and grants, cost control, regular meetings and communication.

Success can be measured against key performance indicator (KPI) measures linked to each goal. A partial review was undertaken in Term 4 2019, this showed reasonable progress against some KPI's. For example, a planned tumble track purchase was achieved. The target of 64 recreational athletes (2019) was not reached. However, there was no target for school casual athletes, and this reached 65 by Term 3 2019. A full review of the plan is due to be undertaken in early 2020.

Operational Summary

Current Arrangements:	<ul style="list-style-type: none"> • Club: 10 members + a waiting list of 20-30 people. • Facility: 121m² provides three trampolines, a tumble track and small foam pit • Business: 200-250 members, the level varies on a seasonal basis with more members in the winter ski season • The club offers six tumbling classes over a typical week at the Hawea Hall • Club based competitive trampolining classes are by invitation/trial • The Club provides an avenue for locals who want to compete in trampoline through Gymnastics NZ
Specific Challenges Identified by the Club:	<ul style="list-style-type: none"> • The private facility is too small and planning restrictions limit the ability of the business to employ other people which limits growth • Resource consent conditions limit participants to a maximum of 12 in any one group. • The facility is essentially at capacity after 3.30pm due to high demand and numerical limits on participants and staff. • Distance of current facility from schools limits school use (time and cost are barriers) • Trampoline equipment needs to be permanently set up which limits potential to use multi-use venues • Desire to re-locate and be part of a shared facility with gymnastics. If this occurred, the business would cease and operate solely as a club

Section 7 – Needs assessment provides more details on participation numbers.

Brief Financial Overview

Wanaka Trampoline and Tumbling Club Inc. was established in late 2017. With its financial year ending on 31 December annually, only one year of financial data was available at the time of writing.

Table 3: Financial Performance 2018 – Wanaka Trampoline and Tumbling Club.

Financial Performance	2018
Total Income/Revenue	\$45,279
Total Expenditure	\$31,320
Surplus /Deficit	\$13,959

The financial information provides a positive picture, with the first year of operations resulting in a strong surplus. However, the reliance on fundraising (12% of revenue) and grants (18% of revenue) is noted and the Club should look to increase class income (39% of revenue) to help provide a more balanced revenue position in future years. As the Club has access to the Aspiring Trampoline Ltd facility the venue hire costs are relatively low, at 18% of total expenses. Coaching costs (including salaries) are the main cost, contributing 37% of total club expenditure.

Table 4: Key Revenue and Expense Analysis - Wanaka Trampoline and Tumbling Club

Key Revenue Sources	2018
Class Income	\$17,720
Grants	\$8,000
fundraising	\$5,469
competition fees, uniforms, affiliation	12,807
Key Expenses	
Coaching costs and salaries	\$11,459.00
Venue hire	\$5,593.00
Travel - national	\$6,560.00
Affiliation and Competition fees	\$5,404.00

Images: Premises of Aspiring Trampolining Ltd and Wanaka Trampoline and Tumbling Club - Exterior and Interior





4. Demographics

When investigating the need and feasibility of a potential new facility or facilities it is important to understand the current and future demographic profile of the area.

QLDC has developed its own series of demographic data projections which it uses to drive its planning in the Queenstown Lakes District. This data has been used as the primary data source for this report to ensure alignment with the strategic assumptions informing other planning in the district.

4.1 Current and Projected Population

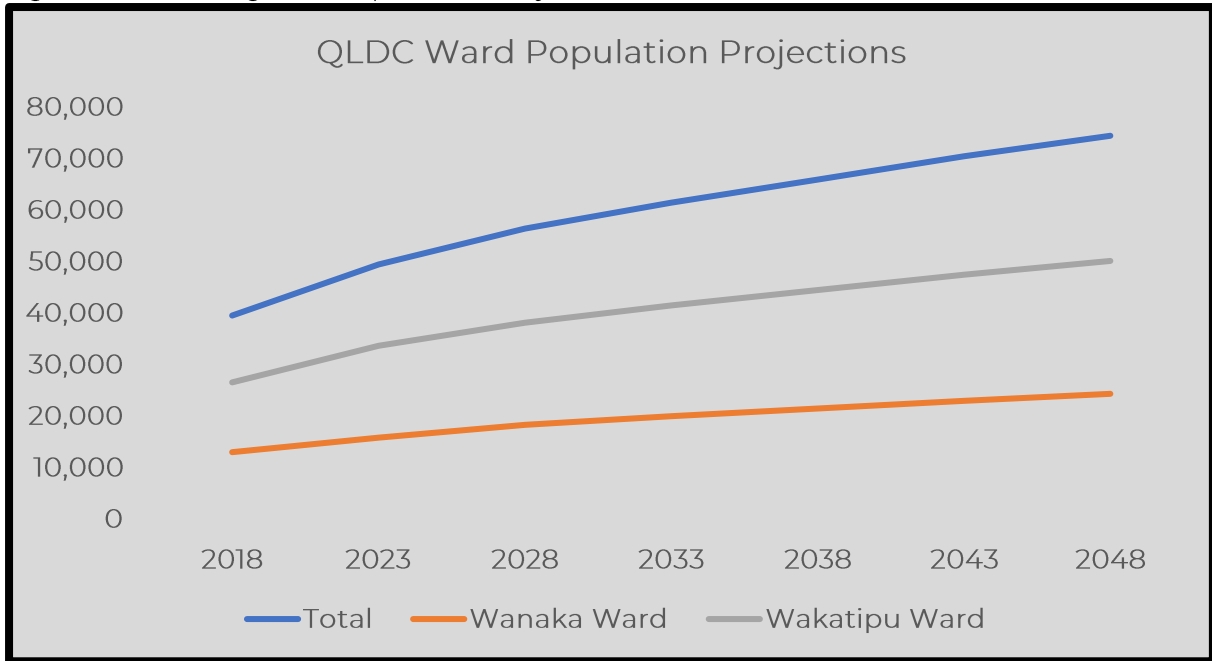
The Queenstown Lakes District is one of the fastest growing in New Zealand.

QLDC population projections⁶ in Figure 2 below show that from 2018 to 2048 the total increase in Regional population is projected to be 34,900 people (88%) at an annual growth rate of 2.1% per annum.

The Wanaka Ward is expected to grow by 11,326 people or 87% between 2018 and 2048.

⁶ Queenstown Lakes District Population Projections (December 2018)

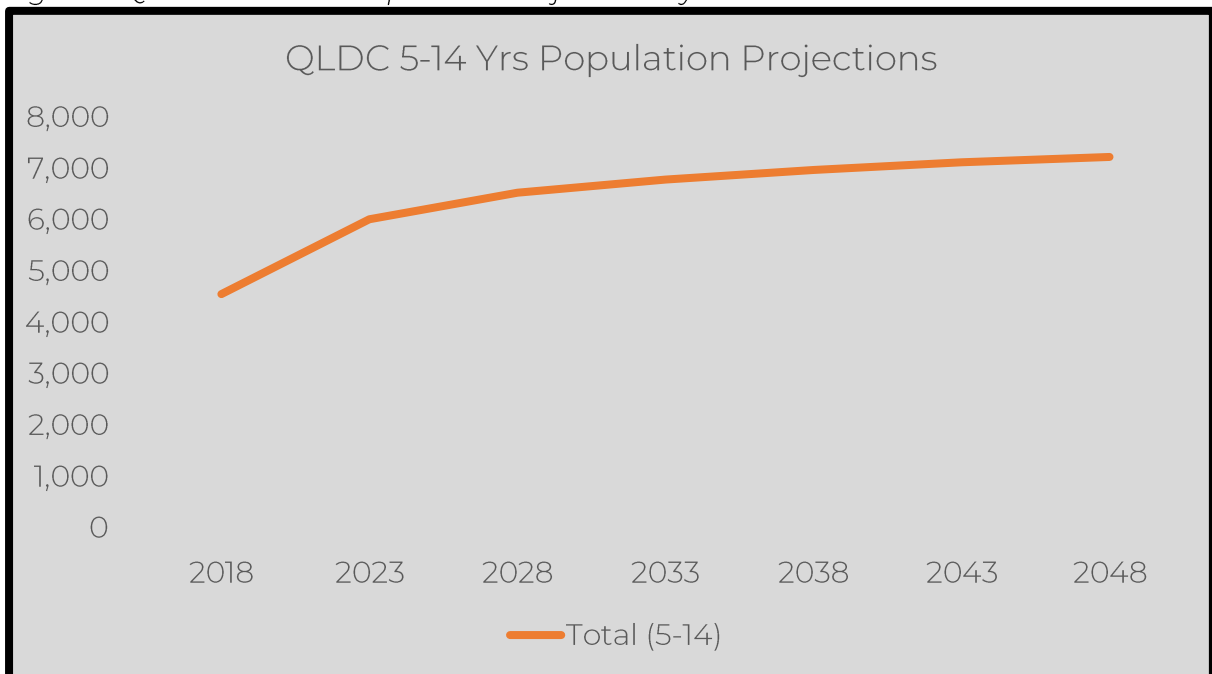
Figure 2: QLDC Regional Population Projections



4.2 Current and Future Age-Group Projections

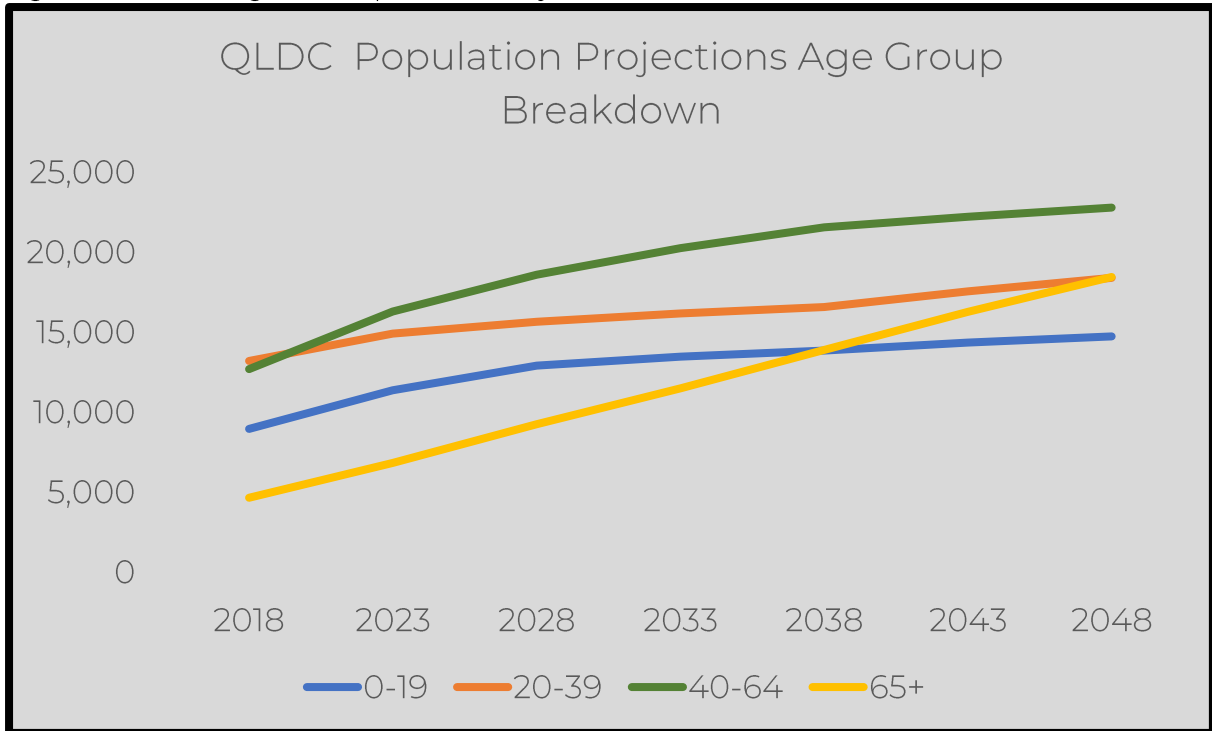
As the primary participation age for Gymnastics is 5-15 years, it is useful to consider the population projections for this age group. Figure 3 shows an increase of 2,673 (59%) in the 5-14 age group over the 2018-48 period with most of this increased projected to occur up by 2028.

Figure 3: QLDC 0-19 Years Population Projections by Ward



By comparison, figure 4 shows the overall changes in the 0-19, 20-39, 40-64 and 65+ age groups and it can be seen that most population growth in the district will be driven by increase in the number of people in older age groups.

Figure 4: QLDC Regional Population Projections



4.3 Demographic Conclusion

The Region is one of the fastest growing regions in New Zealand and is expected to continue to experience strong population growth right through to 2048.

However, this growth is predicted to mostly occur in the older age groups. The main users of gymnastics facilities usually fall in the 5-15 year age range. This age group is expected to grow over the period but not as quickly as overall growth.

Clubs and facility providers therefore should not rely too heavily on population growth as a driver for increases in participation in the long term.

5. Strategic Context

5.1 National Sport and Recreation Planning Documents

A number of generic and sport-specific documents have been developed by various agencies to assist with the planning and development of facilities to support the delivery of sport and recreation. These documents have been referenced in the development of this feasibility study and are summarised in Table 7. Further detail on these strategies can be found in Appendix 2.

Table 5. National Sport and Recreation Planning Documents Summary

Document	Summary
Sport NZ - Better Value from New Zealand Sporting Facilities – The New Zealand Sporting Facilities Framework.	<p>A high-level strategic sport and recreation facility planning document developed by Sport New Zealand. The intent of the framework is to help improve decision making about sporting facilities and lead to a network of facilities that are fit-for-purpose, well used and future proofed.</p> <p>Key directions include:</p> <ul style="list-style-type: none"> • Re-iteration of a hierarchical model of facility provision • Identification of key facility planning principles • Identification of six key stages in a sports facility lifecycle
Women and Girls in Sport and Active Recreation – Government Strategy 2018.	<p>The Strategy aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand, and a system that empowers and supports all women and girls.</p> <p>Three priority areas in the Strategy are; leadership, participation, and value and visibility.</p>
Towards 2032 - Sport NZ Strategic Plan for 2020-2032	<p>Sport New Zealand's Strategic Direction, 'Towards 2032' sets out their direction and outcomes for the next 12 years. Sport NZ's vision is, <i>Every Body Active</i> and their purpose is to contribute to the wellbeing of everybody in Aotearoa New Zealand, by leading an enriching and inspiring Play, Active Recreation and Sport system</p>
Sport NZ Strategic Plan 'Every Body Active' 2020-2024	<p>Sport New Zealand's Strategic Plan for 2020-2024. It is focused on tamariki (5-11- year old's) through play and physical education and rangatahi (12-18-year olds) through active recreation and sport</p>
Sport New Zealand Disability Plan. Play, Active Recreation & Sport – October 2019	<p>The Plan is designed to support the development of an inclusive and enabling play, active recreation and sport system – a place where people with disabilities have equal opportunities to achieve their goals and aspirations, fulfilling their potential</p>
Gymnastics New Zealand National Facilities Strategy and Facility Guide 2017	<p>The National Facilities Plan for Gymnastics New Zealand. Key components include:</p> <ol style="list-style-type: none"> 1. A national strategic approach to facility provision 2. Adoption of a hierarchy of facility provision identifying five levels of facility to match need 3. Identification of parameters for the provision of each level of facility 4. Identification of guidelines for the provision of facility size based on membership 5. Identification of specifications for each discipline and facility type 6. Identification of criteria for assessment of projects throughout the planning process

5.2 Gymnastics New Zealand National Facilities Strategy – Sub-Regional Facility Provision

The Gymnastics NZ National Facilities Strategy identified a gap in provision for a Sub-Regional level facility in Central Otago/Queenstown Lakes area. A Sub-Regional level facility would fulfill the role of a local club level community facility but also cater for higher level participation and competition for the wider region. The strategy identified the need to accommodate these higher functions at a Sub-Regional facility but did not prescribe where exactly that facility would be best located.

The case could be made for location of a Sub-Regional facility in either Wanaka or Queenstown with advantages and disadvantages for each.

With support from Gymnastics New Zealand the concept of providing the required sub-regional functions on a whole-of-region basis spread across both sites is proposed.

5.3 District Planning Context

QLDC, Sport Otago and others also have various strategic and planning documents which provide direction and guidance to their support of sport and recreation and ultimately the result of this study. The key aspects of these documents that relate to this study are summarised in Table 8. Further details on each can be found in Appendix 2.

Table 6: QLDC and Sport Otago Planning Documents Summary

Document	Summary
QLDC Long Term Plan	<p>The Long-Term Plan (LTP) sets out the Councils Vision and Outcomes for the 2018-28 period. Their vision is:</p> <ul style="list-style-type: none"> • Vibrant Communities • Enduring Landscapes • Bold Leadership <p>Relevant Community Outcomes include:</p> <ul style="list-style-type: none"> • Effective and Efficient Community facilities • Communities have a good standard of living and wellbeing • Communities are inclusive for all • Strong cultural landscape that inspires, preserves and celebrates our heritage, arts and culture. • Appropriate public access
Queenstown Events Centre Masterplan (Draft)	<p>The QLDC is currently developing a Master Plan for the Centre to ensure the area is developed to meet the needs of the community and is laid out efficiently and effectively. There are two relevant aspects to the (Draft) Master Plan for this Feasibility Study:</p> <ol style="list-style-type: none"> 1. Provision for space for an additional 4 indoor courts as an extension to the two existing courts. 2. Provision for inclusion of a movement centre as part of a separate building to the immediate west of the indoor courts.
Wanaka Recreation Centre Masterplan	<p>The QLDC is also currently developing a Master Plan for the Wanaka Recreation Centre. The draft plan currently has provision for an additional facility housing 3 indoor courts, squash courts and movement centre to the south-east of the existing indoor courts.</p>
Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy.	<p>The Queenstown Lakes - Central Otago Sport & Recreation Facility Strategy is a collaborative approach to planning and development of sport and recreation facilities across the two districts. It identified some whole-of-region recommendations and region-specific recommendations. Key recommendations relating to this study were:</p> <ul style="list-style-type: none"> • That the Queenstown Events Centre and Wanaka Recreation Centre are designated as major hub parks. • CODC and QLDC encourage greater collaboration and partnerships between sports codes • CODC and QLDC adopt the facility hierarchy, planning principles and prioritisation criteria within the strategy • That the QEC is expanded with an additional 2-4 court¹ multi-sport facility developed as a priority and these courts are primarily for community-based sport use. • Securing a short-term interim facility for QGC immediately is the priority and then develop a dedicated Gymnastics facility in Queenstown to meet local community needs

	<ul style="list-style-type: none"> • Develop a dedicated facility for Gymnastics including Trampoline and Tumbling as part of a hub in Wanaka to meet local community needs • Enable use of QEC indoor courts to host Gymnastics regional and national events
Otago Regional Profile – Sport Otago 2019	<p>The Otago Regional Profile is a document profiling the trends reflecting the future of play, active recreation and sport across Otago. Key insights included:</p> <p>Changing Society:</p> <ul style="list-style-type: none"> • An ageing population with a falling proportion of working age people • Increasing ethnic diversity. • Changing household composition and household size. • Significant population growth in identified areas. <p>Changing Lifestyles</p> <ul style="list-style-type: none"> • Increasing rates of non-communicable disease. • Sport and recreation are increasingly being prescribed to address health issues such as diabetes and obesity. • Time constraints are impacting on healthy and active lifestyles. • Sport consumption in virtual environment enables participation without being present. <p>Changing Participation:</p> <ul style="list-style-type: none"> • Gym memberships are increasing while sport club membership is declining. • Growing individualism. • Shift from traditional formal membership to informal pay-for-play involvement. <p>Changing Demand</p> <ul style="list-style-type: none"> • Wellbeing and enjoyment are the primary motivations for sport and recreation. • When participating, man-made facilities are utilised more frequently over natural facilities. • Lack of time and motivation are the two main hurdles to participation in sport and recreation. <p>Changing Economics</p> <ul style="list-style-type: none"> • The number of people working in sport and recreation industries is increasing. • Sport and recreation is an important economic sector in Otago. • Sport and recreation volunteers contribute valuable services to Otago. <p>Changing Funding</p> <ul style="list-style-type: none"> • Increased competition for funding. • Regional sports and recreation providers are experiencing financial pressure, leading to greater collaboration across organisations. • Minority sports are missing out to larger, better funded sports.

Queenstown Events Centre Indoor Courts Indicative Business Case (Draft)	A business case for the provision of an additional courts at the Queenstown Events Centre. The (Consultants) preferred way forward is for two additional courts adjacent but separate from the existing two courts and joined by a corridor. Options for the addition of 4 extra courts were considered but not recommended based on a cost-benefit analysis. This Gymnastics Facility Feasibility Study was not considered at part of the Indoor Courts Business Case as it was not completed at the time.
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6. Sport and Recreation Trends

It is important to consider general sport and recreation trends when planning new sports facilities. As society changes so do participation patterns and needs. Facilities must be designed or adapt to meet these changes to ensure they remain attractive and relevant places for people to participate.

6.1 General Trends

Individual versus Team

We are witnessing a paradigm shift in participation from the overwhelming popularity of traditional team-based sports to more non-traditional, often individual, sport and recreation activities. Some of this is driven by the time demands of modern lifestyles, including weekend and shift work impacting on people's ability to participate at traditional times. New technology also means we can compete against ourselves, for example smart watches, GPS and exercise apps, or others in online environments. For example, challenging others to beat our bike, run or walk time over certain routes.

Pay to play

An increasing number of sport and recreation activities are being offered in a more casual, pay to play format and with online booking and security systems allowing people to participate at the time of their choice, with the teammates or opposition of their choice. This environment reduces the traditional commitment of many team sports, mid-week training and a weekend game is becoming less of the norm. This is also contributing to a reduction in club volunteers as people choose to participate in a non-club environment.

Increased expectations

Participants in sport and recreation are now 'customers' expecting a higher level of service both in terms of the facility standards, flexibility and ease of use. People expect to be able to participate at times that suit them. The emergence and popularity of 24-hour gyms is one example of this. Many participants also expect the facility to be set up, ready for their use with fewer volunteers available or accepting of the need to set up courts, fields etc before they can play.

Volunteers and increasing professionalism

Volunteering has been the backbone to the success of a large proportion of sport, recreation and events (especially at grass roots level). The Active NZ Survey 2013/14 shows that volunteering continues to be a key contributor to sport and recreation with volunteering by adults increasing to 27.7% of the population in 2013/14 compared to 24.9% in 2007/08. However, there has been an evident decline in the number of volunteers in the younger age group (25-34 years), down -2.9% between 2007/08⁷. Despite the slight growth in overall volunteering levels shown in the data, many sports are struggling to find coaches, administrators and officials. This in turn is contributing to an increasing number of paid administration roles in sport and recreation, even at grass roots level.

⁷ Sport and Active Recreation in the Lives of New Zealand Adults, 2013/14 Active New Zealand Survey Results.

6.2 National Participation Trends

The 2017 Active New Zealand Survey, conducted by Sport New Zealand, is the fourth time this nationwide participation survey has been conducted. The survey includes data from 6,004 young people (aged 5–17) and 27,038 adults (aged 18+) between January 2017 and January 2018 and reports on participation trends for New Zealanders.

Some of the relevant key findings include:

- Young people are much more active than adults. In any given week, 95 per cent of young people and 73 per cent of adults participate.
- Sixty-four per cent of young people and 74 per cent of adults want to increase their participation.
- Young people are most likely to participate for fun and adults for physical wellbeing.
- Participation peaks between ages 12–14.
- Those aged 12–14 have above average desire to increase their participation: three in four want to participate more.
- On average, no difference exists in weekly participation by gender.
- On average, females of all ages are more likely than males to want to participate more.
- Young Maori spend the most time participating in any given week.
- Asian people have below average levels of weekly participation, spend below average time participating and are less likely to take part in competitive sports and activities.
- Young Asian people are less likely to participate for fun.
- Asian and Pacific people have higher than average desire to participate more.
- People living in high deprivation areas have below average levels of weekly participation. They also spend less than average time participating.
- Young people (5-17) are 3-4 times more likely to participate in Gymnastics for fun or to learn a new skill than any other reason.
- Gymnastics was the 19th most popular sport among young people with 8% of the survey population having participated in the 7 days prior to the survey and most (97%) having participated non-competitively.

Particular attention should be given to what the results of the survey are telling us about how and why young people are participating. This is particularly important as the Gymnastics National Facility Strategy identified a focus on the typical 'participating-age' population group for Gymnastics as those aged between 5 and 15 years.

7. Needs Assessment

7.1 National Context

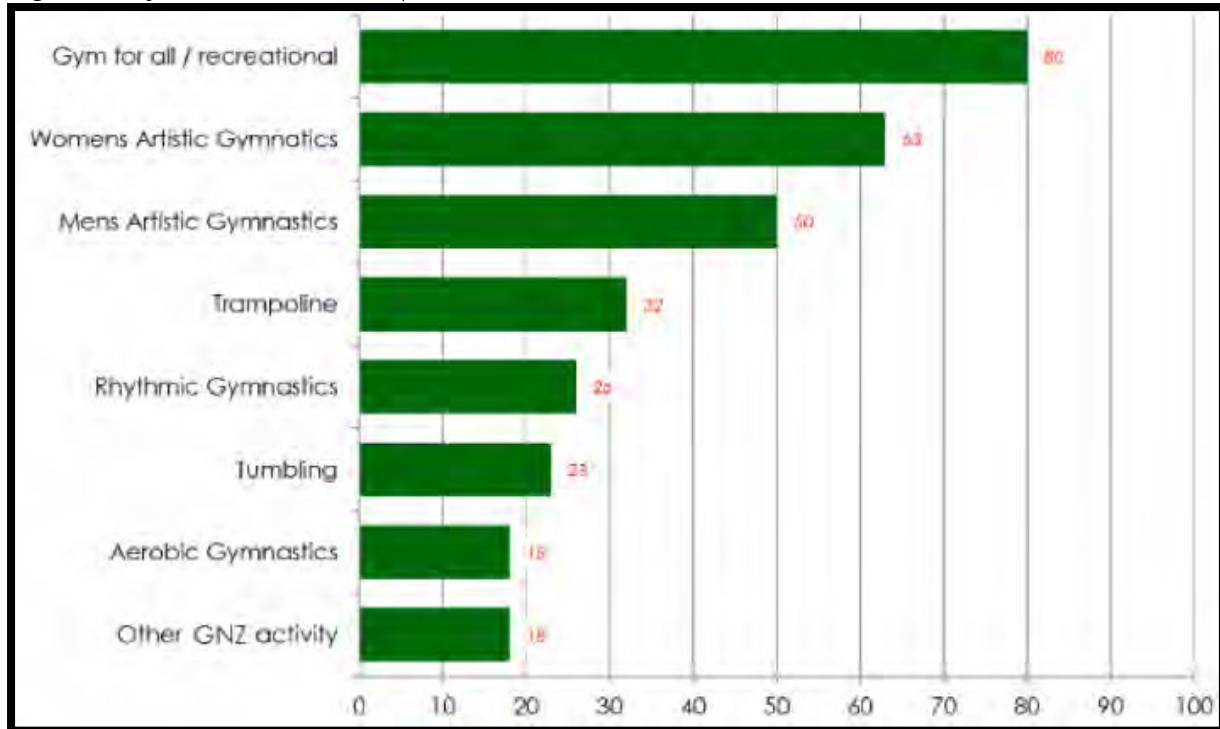
Gymnastics NZ data shows that gymnastics membership is increasing overall nationally with a 53% increase in total membership over the 2012-2016 period. In the Otago Region, which includes Queenstown Lakes District, membership increased by 66% over the 2012-2016 period, higher than the national rate. However, the rate of increase is expected to reduce in future with Otago club membership projected to be around 2,180 – an increase of 60 members (2.8%) by 2043⁸.

Figure 5: Regional Gymnastics Membership 2012-2016⁸.

Province	2012	2013	2014	2015	2016	change	% change
Auckland	8,092	8,833	9,457	10,016	10,802	2,710	33
Canterbury	3,628	3,693	4,093	4,691	5,438	1,810	50
Waikato	2,103	2,224	2,490	2,733	3,089	986	47
Otago	1,275	1,516	1,730	1,835	2,120	845	66
Taranaki	630	712	628	700	662	32	5
West Coast	139	246	202	243	337	198	142
Gisborne / East Coast	223	238	259	230	286	63	28
Bay of Plenty	1,548	1,924	2,016	2,187	2,455	907	59
Southland	451	458	499	541	619	168	37
Northland	951	1,266	1,763	1,921	2,224	1,273	134
Nelson / Marlborough / Tasman	725	1,051	830	898	1,065	340	47
Manawatu - Wanganui	636	844	919	898	1,171	535	84
Hawkes Bay	988	1,156	1,283	1,288	1,376	388	39
Wellington	3,838	4,109	4,555	4,769	6,913	3,075	80
Total	25,227	28,270	30,724	32,950	38,557	13,330	53

Nationally the highest gymnastics participation occurs in the *Gym for All* / recreational category. This is also the case in the Queenstown Lakes area (see figure 6). When the reasons for participation in gymnastics from the Active NZ Survey (97% having participated non-competitively) are also considered, it is reasonable to assume that the trend of recreational over competitive participation can be expected to continue.

⁸ Gymnastics NZ National Facility Strategy 2017

Figure 6: Gymnastics NZ Disciplines⁹

National data shows that most gymnastics facilities are not owned or managed directly by clubs. The majority of facilities (27%) are school owned which often requires clubs to pack in and pack out equipment. Trust structures and local Councils are the other main owners of gymnastics facilities.

Figure 7: Gymnastics Facility Ownership⁹

Club	Number	%
School	35	27
Community Trust / Organisation	28	22
Local Council	24	18
Your Club	21	16
Private Company	19	15
Other	3	2
	130	100

One of the specific challenges facing gymnastics clubs is the trend towards multi-use facilities that do not suit the large amounts of equipment that all but recreational gymnastics require and is often time-consuming and labour intensive to set up and pack down.⁹

⁹ Gymnastics NZ National Facility Strategy 2017

Figure 8: Equipment Use at Gymnastics Venues 2010-2015

	Number	%
Permanent - can leave gear in place	75	57
Temporary - requires pack-in and pack-out	56	43
	131	100

With 43% of facilities requiring gymnastic users to pack-in and pack-out the impact on club operations and volunteers is significant for many clubs across NZ. In this regard the clubs in the Queenstown Lakes area, despite facing high rent costs, are fortunate to be able to leave equipment in place.

7.2 District Context

Figure 9: Current Club Membership

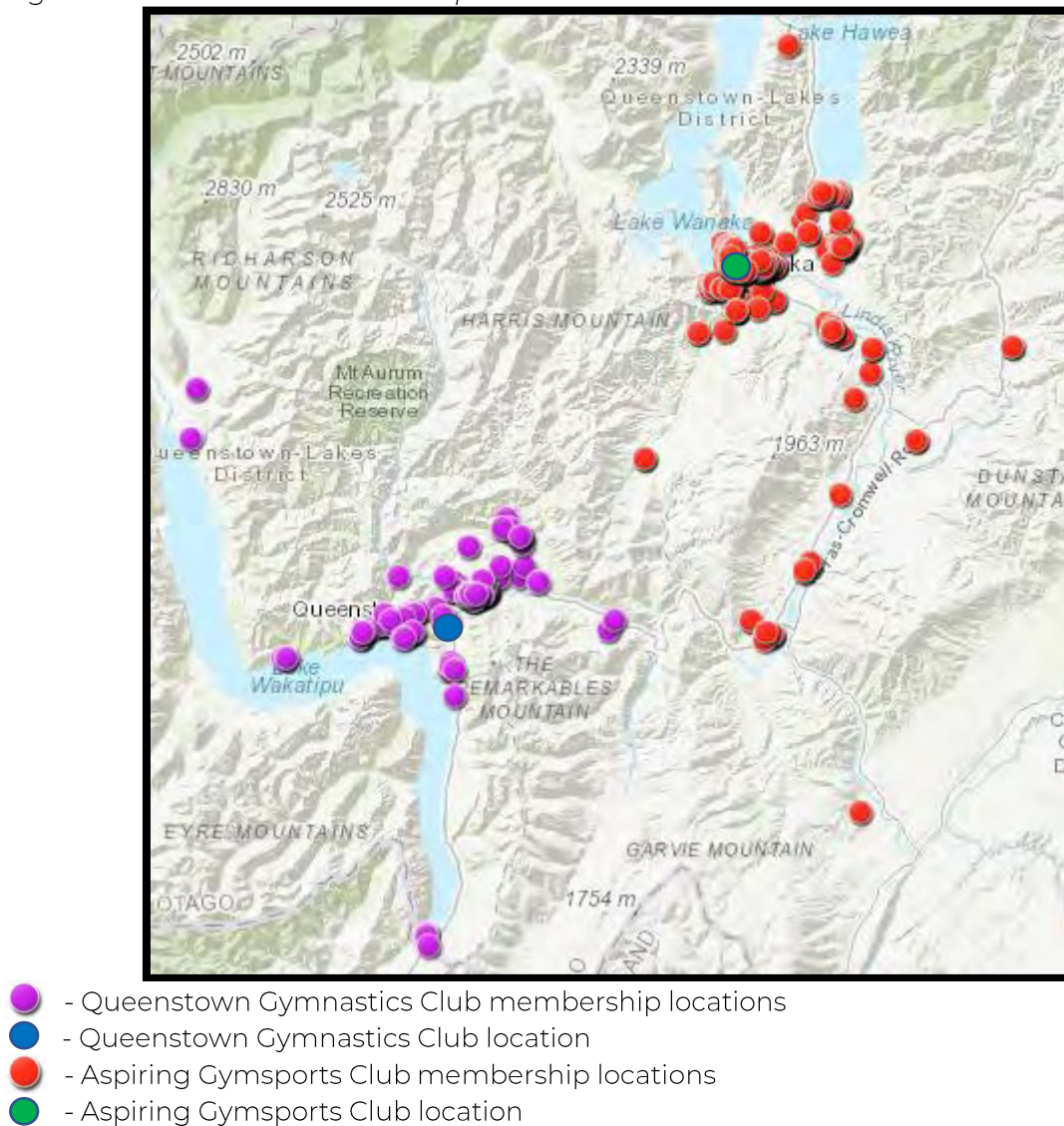


Figure 9 shows that current membership of the two gymnastics clubs is quite distinct. The majority of the members utilising the Queenstown Gymnastics Club are clustered in the Queenstown area with a few members travelling from Kinloch and the Gibbston Valley. The majority of the members of Aspiring Gymsports Club are Wanaka and Hawea based, with some travelling from the Cromwell, Lowburn, Luggate and Cadrona areas.

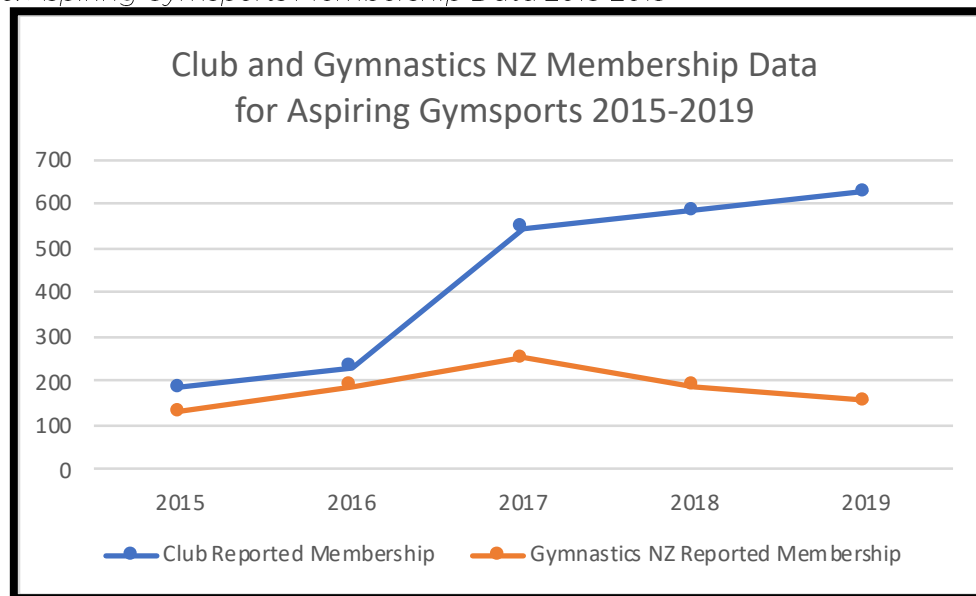
The travel time and distance between Wanaka and Queenstown is an important factor when considering future facility provision. Cardrona Valley Road is the shortest route between the two towns, a hilly and winding 69km drive that takes approximately 1 – 1.25 hours to travel. It is anticipated that the majority of club members, as recreational gymnasts, are unlikely to be prepared to travel the distance between Wanaka and Queenstown for all their participation opportunities. Such travel requirements might serve to limit membership to more competitive gymnasts only in the location which is not directly served by a facility if only one facility was provided. The relatively distinct memberships of the clubs, and the travel time and distance support the continued provision of two facilities to service gymnastics in the District.

7.3 Analysis of need - Wanaka

Gymnastics Membership

Information on club membership was obtained from two sources – Aspiring Gymsports and Gymnastics NZ. Unfortunately, the two organisations have different methods of recording and reporting membership which results in significant differences in the total membership reported. This made it difficult to verify the total membership picture for the clubs.

Figure 10. Aspiring Gymsports Membership Data 2015-2019



If the casual membership is excluded from the club membership data this gives a Club membership figure of 282 (in 2019). Unfortunately, this does not resolve the anomaly in the total membership information between the two organisations with the Gymnastics NZ 2019 membership figure sitting at 154. The discrepancy could be explained by the registration methods used. Memberships are mostly taken on a term-by-term basis and often the same member books for multiple terms and is therefore counted multiple times throughout the year.

Figure 11 Aspiring Gymsports Membership by Type 2015-2019

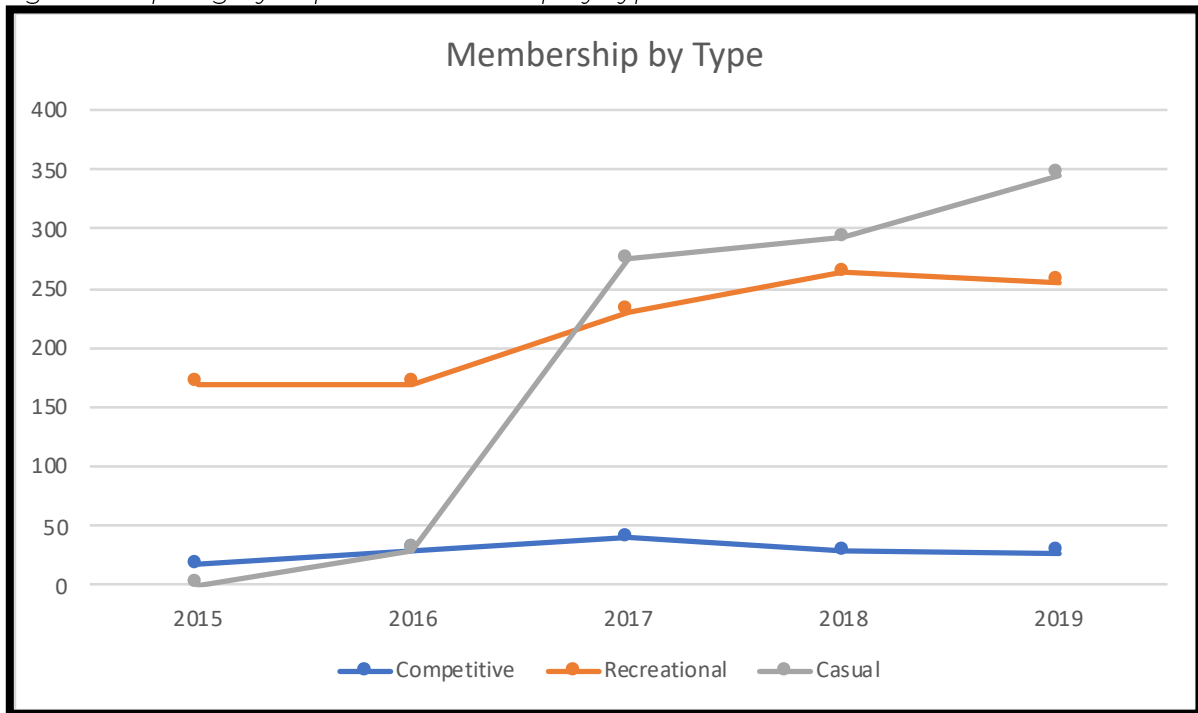


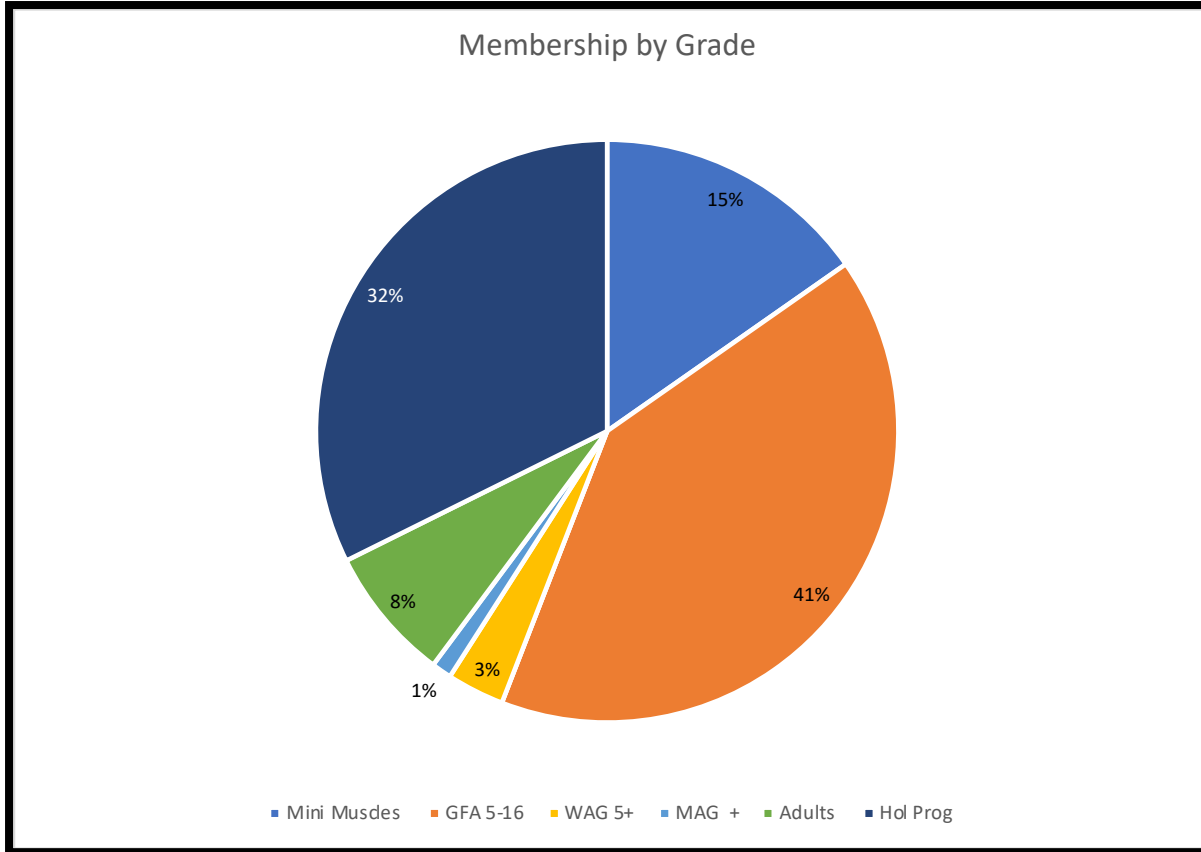
Figure 11 above and detailed club data shows there has been significant overall growth in club membership (235% increase)¹⁰ between 2015-2019. There was a significant spike in casual membership in 2017, followed by steady growth in that category. The club attributes the significant increase to an increased class offering, with new Saturday, teen and adult classes along with casual/drop-in sessions and birthday party options. There has been a 32% decline in competitive members (since a peak in 2017). The club advise there is often significant changes in competitive memberships as competitive athletes age and drop out to other demands e.g. school and work. The club is now offering a competitive recreational class which is not as time intensive for athletes as a full competitive commitment.

Conversely there has been strong (50%) growth in recreational members over the 5-year period shown. The club advise this can be attributed to their current premises allowing scope to expand their offerings and refine the class range to what works. The mini muscles (under 5's) programme is particularly popular and creating a pathway into other recreational levels.

Overall, the data demonstrates that the recreational and casual membership categories are the most significant for the club.

¹⁰ including casual membership

Figure 12: Aspiring Gymsports Membership by Grade



In 2019 Aspiring Gymsports Club reported a total of 628 members comprised of 27 competitive members, 255 recreational members and 346 casual members. Figure 12 shows the largest category of membership is in the 5-16 years age range (41% of members), followed by 32% who are holiday programme users. Only 1% of members are in the Men's Artistic Gymnastics category and 3% are in the Women's Artistic Gymnastics 5+ grade.

Appendix 4 provides more detail on operations including a typical weekly programme overview and details of the types of classes/programmes offered and average session attendances. Summary analysis of this information is presented below.

The typical weekly programme of Aspiring Gymsports Club shows strong utilisation of the current facility. Activities are offered six days per week and some private utilisation, for example birthday parties, is available during club down time. The weekday programme is generally focussed from 3.30pm onwards with utilisation through to 7.30pm twice per week and later, on the remaining evenings. Various daytime activities are offered six days per week. While some facility capacity exists for extra programming this is limited by the availability of coaching staff and the limited availability of potential members during school/working hours.

Trampoline Activity

Aspiring Trampoline Ltd and Wanaka Trampoline and Tumbling Club offer a range of sessions, with after school, recreation classes for young people being the primary focus of activity (68%). Due to facility constraints the majority of sessions are at capacity and waiting lists exist for many sessions.

Figure 13: Aspiring Trampoline Facility Sessions by Type

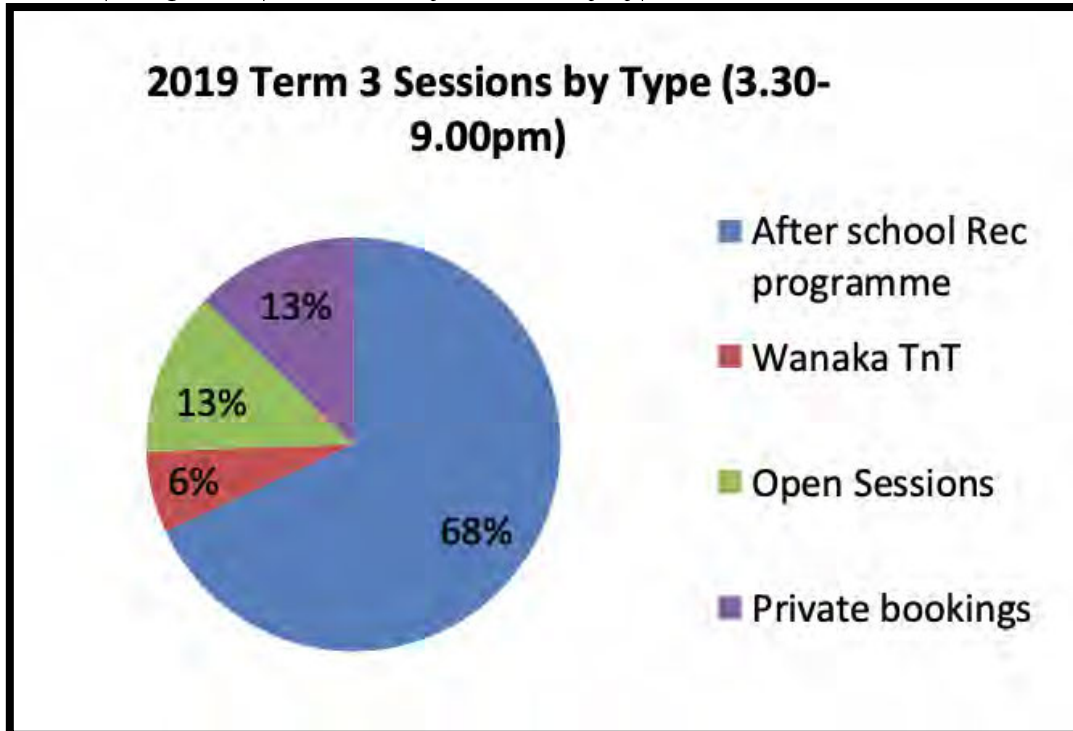


Figure 13 shows that the majority of after school recreation participants at the Aspiring Trampoline facility come from the Wanaka/Hawea area, with some regular participants travelling from Queenstown and Cromwell.

Figure 14: Aspiring Trampoline Facility Participants by Area

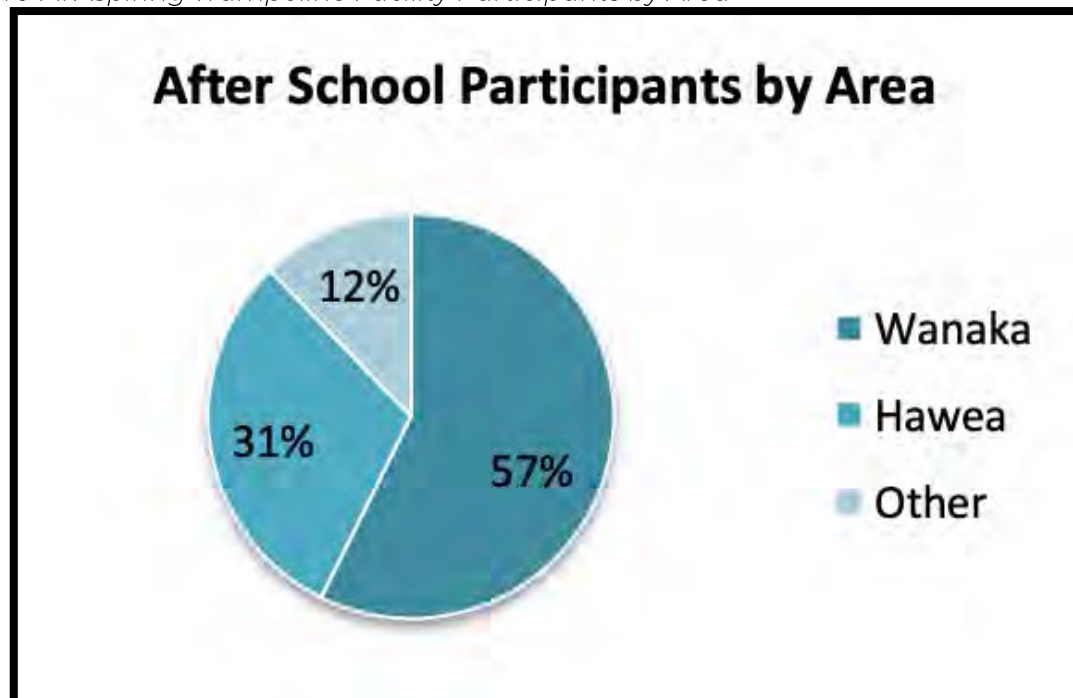
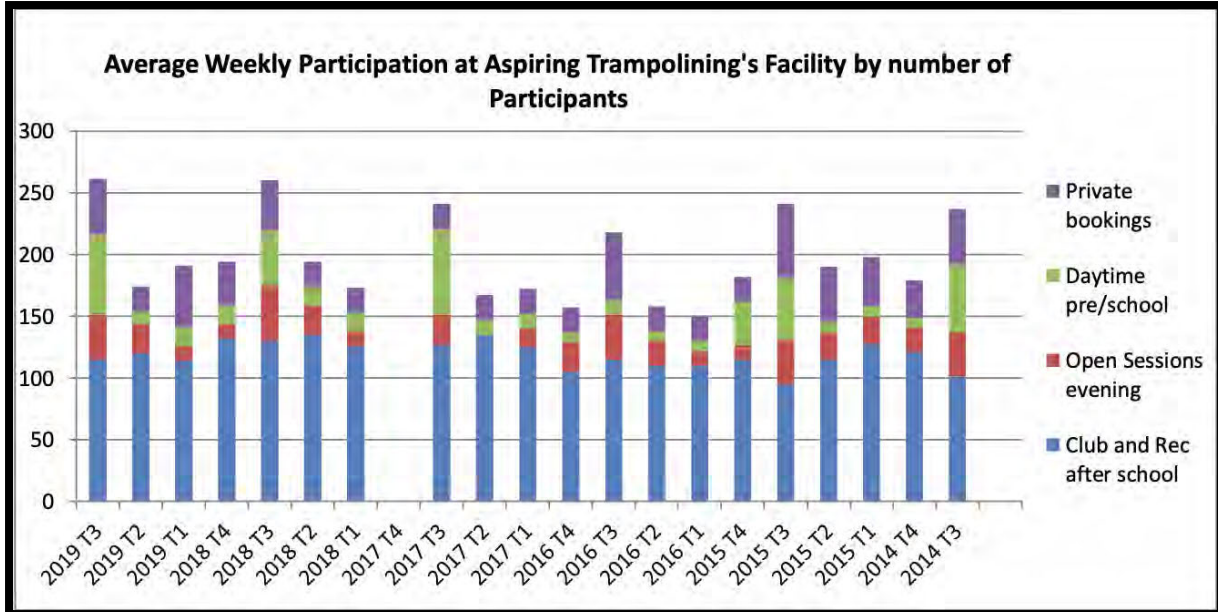


Figure 14 shows the average weekly participation numbers at the Aspiring Trampoline facility have been steady over a six-year period. Average participant numbers range from a low of 150 participants to a maximum of just over 250 participants per week.

Figure 15: Average Weekly Participation by Type – Aspiring Trampoline



Note: No classes were offered in Term 4 2017 due to the business owners being overseas.

Competitors

Aspiring Gymsports, Wanaka Trampoline & Tumbling club and Aspiring Trampoline Ltd are the only providers of gymnastics, trampoline and tumbling classes in the Wanaka area. An alternative trampoline provider, the AirShed trampoline park facility closed in 2017. The nearest other gymnastics providers are located in Cromwell and Queenstown.

Queenstown has a large, commercial trampoline facility SITE Trampoline. It was first established in 2012 and in 2016 relocated to larger, more fit-for-purpose premises in the Remarkables Park Town Centre. The facility is open Mon, Wed, Thu – 10.30am to 8.30pm, Tue, Fri – 9am to 8.30pm and weekends and holidays – 9.30am – 8.30pm. SITE Trampoline offers a range of facilities including a tramp park area (over 20 interconnected trampolines), air bag, foam pit, super tramp and bounce board features. A range of activity sessions, classes, holiday programmes, birthday parties, coaching and event activities are offered to suit beginners through to more expert participants. They do not have the same kinds of resource consent related restrictions as the Aspiring Trampoline premises does.

7.4 Participation Conversion Rates

Conversion rates are a method of predicting the number of participants expected in a particular sport for a given population, based on the rates of participation from a comparable population.

Table 9 below shows the participation rates for Gymnastics for the Otago region and nationally taken from the Gymnastics New Zealand Facilities Strategy. It shows that 0.64% of the population are members of a gymnastics club nationally and 0.7% in the Otago region.

Table 7. *Gymnastics Participation Rates - Existing*¹¹

Source	Participation numbers	Population	Conversion rate
Gymnastics NZ National Membership	28,270	4,442,100	0.64 %
Gymnastics NZ Otago Membership	1516	208,800	0.7 %

Table 10 takes the participation rates above and applies them to the current and projected population for the QLDC area to give a range of expected members for the current (2018) population and the projected population in 2043.

Table 8. *Indicative Participation Rates – QLDC Region*

Year	Population	GSNZ – National Rate (0.64%)	GSNZ -Otago Rate (0.7%)
2018	40,000	256	280
2043	75,000	480	525

This shows that when applying the current participation rates in gymnastics to the predicted population of the district in 2043, we could expect to have upwards of 525 gymnastics members across the QLDC area.

8. Part One Summary

The brief for this report included consideration as to whether there was a need for a single facility or multiple facility to provide for the needs of the gymnastics community in the QLDC region.

In consideration of the previous sections the following conclusions were made:

1. Current and projected demand for gym sports at both clubs (plus trampolining in Wanaka) is sufficient to justify separate facilities.
2. The distance and difficulty of the drive between Wanaka and Queenstown would be a significant hurdle to maximising participation should only one facility be provided at one or other of the two centres to service the Region.
3. The Gymsports National Facilities Strategy identified the need for a Sub-Regional level facility for the Queenstown Lakes District.
4. There is no practical location for the provision of a single centralised facility.
5. The size and function of both gymnastics clubs and the trampoline club would justify provision of a gymnastics-dedicated facility in both cases.

The remainder of this report will consider the feasibility of a facility in Wanaka. A separate report has been prepared on the feasibility of a facility in Queenstown.

¹¹ From 2017 Gymsports National Facilities Strategy (members only - does not include casual participation).

Part Two: Short and Long-Term Options Analysis

9. Short Term Options

9.1 Introduction

The issues currently facing the Aspiring Gymsports club have necessitated the investigation of short-term interim solutions to support the clubs continued operations while longer-term solutions can be achieved.

Key findings show that the current facility is mostly not fit-for-purpose, largely due to size restrictions of the current premises. The spatial requirements of Gymnastics disciplines are quite specific, with clear span and minimum-height ceilings and appropriate run up or clear space around certain equipment being of particular importance. Due to space restrictions, clubs are currently required to provide modified activities for some disciplines, cannot provide appropriate training space for others and often have to rearrange equipment to provide space for a certain piece of apparatus. The confined space also presents health and safety risks from the proximity of apparatus and reduced clear space around equipment. This is currently being managed in some cases by using mats as protective barriers but is not an ideal situation.

The club is leasing commercial premises and struggling to secure the necessary operational funding to cover the rent costs, while keeping membership fees affordable. The club also has tenure risk with a relatively short term on their current lease.

9.2 Alternative Commercial Buildings

The key issue facing the club is the small size of their current facility. A potential solution to this is to hire a larger facility. Unfortunately, due the demand for commercial premises in the area there are few suitable commercial buildings available and of course a larger building would demand a larger rent. The Mitre 10 building is becoming available, this is an option that has been assessed later in this report.

A larger site may be affordable in the short term with a combination of a sub-tenant to assist with the rent and/or a rent subsidy in the form of a community grant.

9.3 Hire or Lease of an existing Community Facility

The club has been in contact with QLDC regarding the hire or lease of existing community facilities, but no practical community facilities exist. The existing courts at the WRC are the only sizable indoor community facility that would provide the space the club requires but these courts are well utilised by other sports and community groups and a pack-in and pack-out scenario is not realistic for the club.

9.4 Temporary Structures

One of the options for short-term accommodation is the construction of temporary structures. These involve temporary enclosed structures of lightweight material that are relatively quick to construct and can be deconstructed later. While considered 'temporary' they can and do last for some years. However, the additional requirements for required spaces and services such as offices, change rooms, heating and air circulation, car parking

etc. can often bring the total cost up towards the cost of a purpose-built facility. The images below show indicative temporary facilities.

Figure 16. Image of a Tensioned, Lightweight Roofing System



Figure 17. Image of an Air-Dome Structure



9.5 Short-Term Options Analysis

A number of short-term options were identified in discussions with the club and QLDC. These are outlined in Table 11 below.

Table 9. Summary of Short-Term Options

Potential Short-Term Options:	General Comments:
Alternative Commercial Premises.	<ul style="list-style-type: none"> Limited suitable, large commercial premises available. High demand from typical commercial use limits availability. Premises currently available are less suitable than the current club locations. High cost of commercial rent is prohibitive for clubs.
Alternative Commercial Premises with sub-tenant or operating grant (includes existing Mitre10 building once this is vacated)	<ul style="list-style-type: none"> Limited suitable, large commercial premises available. High cost of commercial rent is prohibitive for clubs. Uncertainty around potential sub-tenants. Uncertainty regarding funds potential sub-tenants may be able to contribute. Uncertainty around securing operating grants.
Temporary Fabric Structure on Council Land	<ul style="list-style-type: none"> No insulative properties, providing poor participant environment, particularly in winter. Requires significant capital expenditure, fundraising, project management, design/consenting and construction process for a temporary solution only. Compromise over a permanent, fit-for-purpose facility.
Temporary Air Dome Structure on Council Land	<ul style="list-style-type: none"> No current examples in New Zealand. Requires significant capital expenditure, fundraising, project management, design/consenting and construction process for a temporary solution only. High operational costs expected linked to the energy required to operate the air-dome system, air locks and heating/ventilation.
Hire or Lease of an existing Community Facility	<ul style="list-style-type: none"> This would involve the club leasing or hiring an existing community facility. However, no suitable community facilities exist that provide a practical alternative to the existing site.
Kahu Trust (Lismore Park)	<ul style="list-style-type: none"> This is a potential opportunity to partner with the Kahu Trust who plan to build a community building on the Park. It would involve access to a space (approximately 200m² and up to 3m roof height) for community gymnastics.
Pack-in and Pack out at the WRC	<ul style="list-style-type: none"> This scenario would see the club packing in and out of the existing court space at the WRC. Indications from QLDC are that the existing space is already well-booked by other users and not a viable solution. This option is not favoured by the club.

These options were analysed against a range of criteria including financial, locational (including proximity to schools) and operational considerations such as the potential for club growth, participant comfort and organisational factors such as fundraising requirements and impact on volunteers. The summary of the analysis of potential short-term options identified is presented in Table 12 below. Staying at the existing site was included for comparison and use of a community facility was excluded as there were no options available at the time of writing.

It is important to note that the criteria in Table 12 are not weighted equally, each criterion has a greater or lesser impact on the overall suitability of an option. For this analysis it was considered that costs were highly important, along with the timing of an option being available. The operational impact that an option might be expected to have on club volunteers was also considered to be of primary importance.

Table 10. Summary of Short-Term Options Analysis – Wanaka

Criteria	Options							
	Existing	Mitre 10	Kahu Trust (Lismore Park)	New Commercial lease with Operating Grant	New Commercial lease with sub-tenant	Temporary Fabric Structure on Council Reserve Land	Temporary Air Dome Structure on Council Reserve Land	Pack in, Pack out WRC
Operating Cost	✓	✓	✓	✓	✓	✓	✓	✓
Capital Cost ¹²	N/A	✓ Fit out	✓ New equipment	✓ Fit out	✓ Fit out	✓ \$1.48million est.	✓ \$1m-\$1.2m est.	✓ New equipment
Availability	✓	✓	✓	?	?	✓	✓	✓
Timing	✓	✓	✓	?	?	✓	✓	✓
Size	✓	✓	✓	?	?	✓	✓	✓
Schools (proximity)	✓	✓	✓	?	?	✓	✓	✓
Location	✓	✓	✓	?	?	✓	✓	✓
Tenure	✓	✓	✓	✓	✓	✓	✓	✓
Growth potential	✓	✓	✓	?	?	✓	✓	✓
Participant comfort	✓	✓	✓	✓	✓	✓	✓	✓
Operational/ Volunteer Impact	✓	✓	✓	✓	✓	✓	✓	✓
✓ = mostly meets need ✓ = somewhat meets need ✓ = mostly does not meet need								

¹² Preliminary cost estimates provided exclude toilet/change/admin space

It is possible to rank the alternative options from the highest to lowest from the assessment in Table 12.

1. Existing
2. Mitre10
3. Kahu Trust at Lismore Park
4. New Commercial (with operating grant or sub-lease)
5. Temporary Air Dome
6. Temporary Fabric Structure
7. Pack-in, Pack-out WRC

Overall, none of the alternative short-term options identified rate significantly better against the criteria than the current premises.

9.6 Short Term Options Summary

Key observations made when considering short term options for both clubs included:

- Current leases are below average commercial market rates expected in the area
- Paying full commercial rental to secure tenure is cost prohibitive for the club.
- Temporary structure solutions have a relatively high capital cost and would have significant limitations in terms of functionality.
- Temporary structure solutions would require a high level of club input to achieve due to planning, fundraising, consenting, construction and project management requirements.
- Pack-in, Pack-out at the WRC would create logistical difficulties for the club and may have a negative effect on participation.
- Any commercial lease options (including the current premises) will require ongoing third-party operational funding support to be sustainable.

Unfortunately, despite the known limitations of the current premises, these still rank as the best short-term option for the club. This is because of the following factors:

- The current lease cost is high but below average commercial market rates expected in the area
- There are limited alternative commercial premises available and those that might be (e.g. Mitre 10) may be too large and cost prohibitive.
- The temporary structure solutions still have high capital costs and a high level of input required from club volunteers to project manage and fundraise for only a short-term solution.

Overall, it is considered that focusing on the long-term solution and working to achieve that as soon as possible may be the best outcome for Wanaka.

For the Aspiring Gymsports Club to continue to operate successfully in the existing premises while working towards a long-term solution will require support by way of operational grant funding from third parties to ensure the club remains financially viable in the meantime. It is recommended that organisations such as Sport Otago and Council considering providing letters of support to the clubs when they are making grant funding applications referencing this feasibility study and the need for short term operational support while long term solutions are worked towards.

10. Long Term Options

With the financial and space limitations facing the clubs at their existing sites and the lack of practical short-term options available, the focus should be on securing a suitable and sustainable long-term option at each centre.

The size and function of the club dictates that a permanent set-up scenario is the preferred long-term option. In this case, two fundamental options exist:

1. Buy or lease and convert an existing building.
2. Build a purpose-built facility.

The investigations undertaken during search for short-term options showed that there is a lack of supply of suitable buildings currently in Wanaka; the commercial terms for lease are prohibitive and the capital cost of purchase (including land) is also not likely to be financially viable. This leaves the only practical long-term solution as the building of a purpose-built facility.

It was assumed (based on discussions with the club) that the Wanaka Trampoline and Tumbling Club based in Hawea Flat will move operations into a combined facility with the Aspiring Gymnastics Club. Aspiring Trampolining Limited will cease operation.

In consultation with the QLDC, the Clubs and other stakeholders, potential site options were identified and assessed against a number of criteria to determine which would provide the best site. The existing facilities for Aspiring Gymsports Club as well as the option of other commercial premises were included for comparison.

10.1 Site Options and Analysis

Seven potential sites were identified for a proposed facility in Wanaka. These sites, along with the existing Aspiring Gymsports Facility and Wanaka Schools (including the planned school adjacent to the Wanaka Recreation Centre) are shown in Figure 18 below.

Figure 18. Potential Long-Term Facility Site plus School Locations - Wanaka



The identified site options were analysed against a range of criteria including cost, availability, size, school proximity, location, hubbing and co-location, whether there are existing services (e.g. utilities and car parking) at the site and tenure. The summary of the analysis of potential short-term options identified is presented in Table 13 below.

It is important to note that the criteria in Table 13 are not weighted equally, each criterion has a greater or lesser impact on the overall suitability of an option.

Table 11. Wanaka Site Options Assessment

Criteria	Other commercial	Existing	Oxidation Ponds	Squash Club	Mitre 10	Lismore Park	Kelly's Flat Recreation Reserve	Old Pool Site	WRC
Cost	✓	✓	✓	✓	✓	✓	✓	✓	✓
Availability	✓	✓	✓	✓	✓	✓	✓	✓	✓
Size	?	✓	✓	✓	✓	✓	✓	✓	✓
Schools (proximity)	?	✓	✓	✓	✓	✓	✓	✓	✓
Location	?	✓	✓	✓	✓	✓	✓	✓	✓
Hub/Co-location	?	✓	✓	✓	✓	✓	✓	✓	✓
Existing services.	?	✓	✓	✓	✓	✓	✓	✓	✓
Tenure	?	✓	✓	✓	✓	✓	✓	✓	✓

Key: ✓ = mostly meets criteria ✓ = somewhat meets criteria ✓ = mostly does not meet criteria ? = unknown

The analysis in table 13 shows that the Wanaka Recreation Centre site would be the best of the identified options for location of a new facility. The advantages of this site identified in the analysis include:

1. Low land cost: If the building is not owned by QLDC it is assumed that the QLDC would provide a low-cost land lease.
2. The site is available immediately pending finalisation of the site master plan.
3. There is enough room to accommodate a building of the size expected and an area has been identified through the WRC Master Planning exercise.
4. The construction of the new contributing school (5-10-year olds) of up to 700 students adjacent to the Recreation Centre is planned for 2020.
5. The location is within easy driving distance from the Wanaka town centre and residents are quickly becoming familiar with accessing the Wanaka Recreation Centre since it opened in 2016. The area is also expected to experience long term growth in residential and commercial development.
6. The building would form part of a sport and recreation hub along with the existing facilities.
7. Existing services (utilities, car parking, lighting, roading etc) are already available and would reduce the overall capital cost.
8. A long-term lease would provide security of tenure for the site.

11. Part Two Summary

A summary of the analysis in Part Two is given below:

- No quick, simple, practical or cost-effective short-term solution is available for the club at the time of writing.
- The ideal scenario is for the club to focus on the construction of a stand-alone dedicated facility at the Wanaka Recreation Centre in line with the WRC Masterplan once this is finalised.
- The club will require interim financial support for the cost of their current lease to enable them to continue operating at their current site while they pursue their ideal long-term solution.

The following sections now detail the size, scope, design and operation of a proposed permanent dedicated gymnastics facility in Wanaka.

Part Three: Feasibility Study

12. Preliminary Schedule of Spaces

A preliminary schedule of spaces describes the main spaces and approximate sizes/capacity that each facility would include.

The schedule of spaces enables the preparation of a brief for an Architect to use in preparing a concept plan and a subsequent estimate of costs by a Quantity Surveyor.

This gives the Client an understanding of the size and scale of the facility and how the general components would be included in a facility as well as an indicative cost for the proposed facility. This enables parties to hold further discussions to refine the design and progress the project. The final design of the proposed facilities will need to be agreed by stakeholders following further discussions and negotiation.

Preparation of the schedule of spaces considered:

- Input from stakeholders.
- Direction from the Gymnastics National Facilities Strategy and Facility Guide.
- Demographic and participation data and projections.
- Site information.

Table 14 shows a summary of the indicative schedule of spaces for the facility.

Table 12. Preliminary Schedule of Spaces – Wanaka

Centre	Queenstown	
Club	Aspiring Gymsports Club and Wanaka Trampoline and Tumbling Club.	
Disciplines	Recreation, Artistic, Trampoline.	
Venue Hierarchy	Community.	
Note: single combined building with shared common areas and facilities.		
Common Areas	Aspiring Gymsports Club	Wanaka Trampoline and Tumbling Club
Main Entrance/Lobby	<ul style="list-style-type: none"> Main entrance and foyer for ~ 20 people. Window to serve customers from office directly. 	
Activity Floor Size	<ul style="list-style-type: none"> 600 m2 	300 m2
Activity Floor Height	<ul style="list-style-type: none"> 8m 	10m
Main Entrance/Lobby	<ul style="list-style-type: none"> Main entrance and foyer for ~ 20 people. Window to serve customers from office directly. 	
Spectator Seating/viewing	<ul style="list-style-type: none"> Separate spectator viewing to main floor space (elevated). 20 pax. Additional scope for temporary seating around floor area for events (included in activity floor size calculations). 	<ul style="list-style-type: none"> Ideally located away from the gym floor e.g. Balcony to separate activity and spectating. Access from the spectator area to the Activity space + access from any entrance/reception/hallway.
Storage	<ul style="list-style-type: none"> For equipment on ground floor opening to main area (~40m2). 	<ul style="list-style-type: none"> Shared space with Gymnastics.
Change/Toilet	<ul style="list-style-type: none"> unisex toilets and changing as per code. Toilet and change openings in line of sight of main floor and/or admin space (safety). Shower. 	<ul style="list-style-type: none"> As per Gym club requirements (shared). Separate 'public' toilet space for spectators/parents.
Meeting and other rooms	<ul style="list-style-type: none"> Board room style meeting room with views to entrance/exit and main gym for operational use during events. First Aid Room. 	<ul style="list-style-type: none"> No requirement.
Office/Admin/Staff room areas	<ul style="list-style-type: none"> Admin space for 1 person. Basic kitchen with canteen window to spectator area. 	<ul style="list-style-type: none"> Small shared office space for 1 person. Shared storage and staff amenities.

	<ul style="list-style-type: none"> • Small admin storage space. 	
Entrances	<ul style="list-style-type: none"> • Single user entrance. • Roller door access at each end for large items. 	<ul style="list-style-type: none"> • Roller door access. Preferably close to similar access to the main indoor courts so equipment can be transported easily when using the indoor courts for competitions.
Other considerations	<ul style="list-style-type: none"> • Natural lighting where possible. 	<ul style="list-style-type: none"> • Ground level Trampolining equipment to accommodate those with mobility disabilities.
Enhancements (optional)	<ul style="list-style-type: none"> • Birthday party room. • Small weights room. • Foam pit – may be in ground or raised. 	
Overall Footprint	As above up to maximum of 1500m ² .	

13. Preliminary Design

Using the schedule of spaces identified, an indicative floor plan for each facility has been prepared. These are preliminary drawings only for the purposes of further discussion and will need to be further refined through a detailed design process.

Figures 19 - 21 shows a preliminary design for the proposed Wanaka facility. It shows a total activity space of 900m² and total building footprint of 1393m². The design includes a lift as a building code requirement which would need to be verified through the design process. The full drawings can be found in Appendix 5.

Figure 19. Wanaka Gymnastics Facility - Indicative Ground Floor Plan

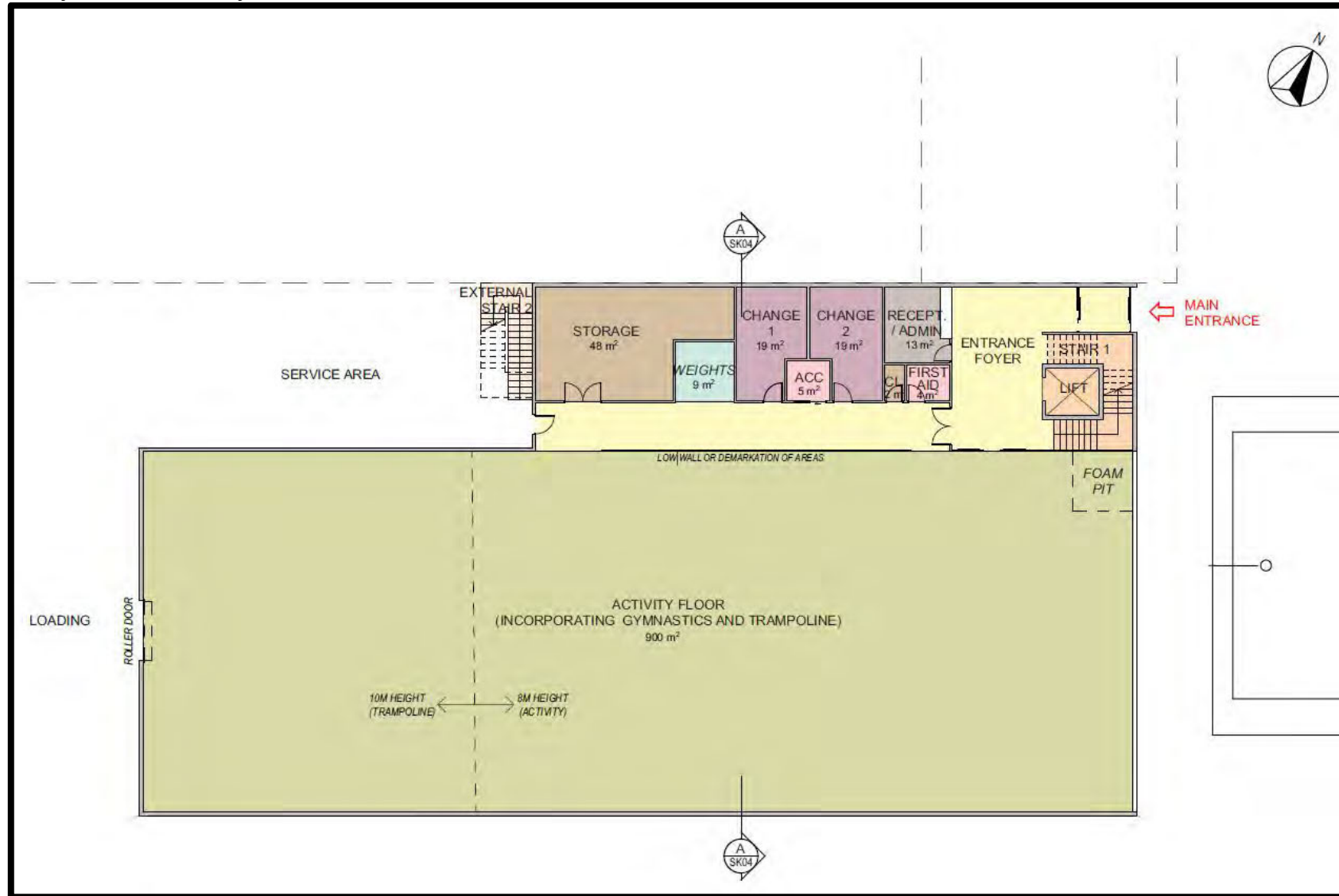


Figure 20. Wanaka Gymnastics Facility - Indicative First Floor Plan

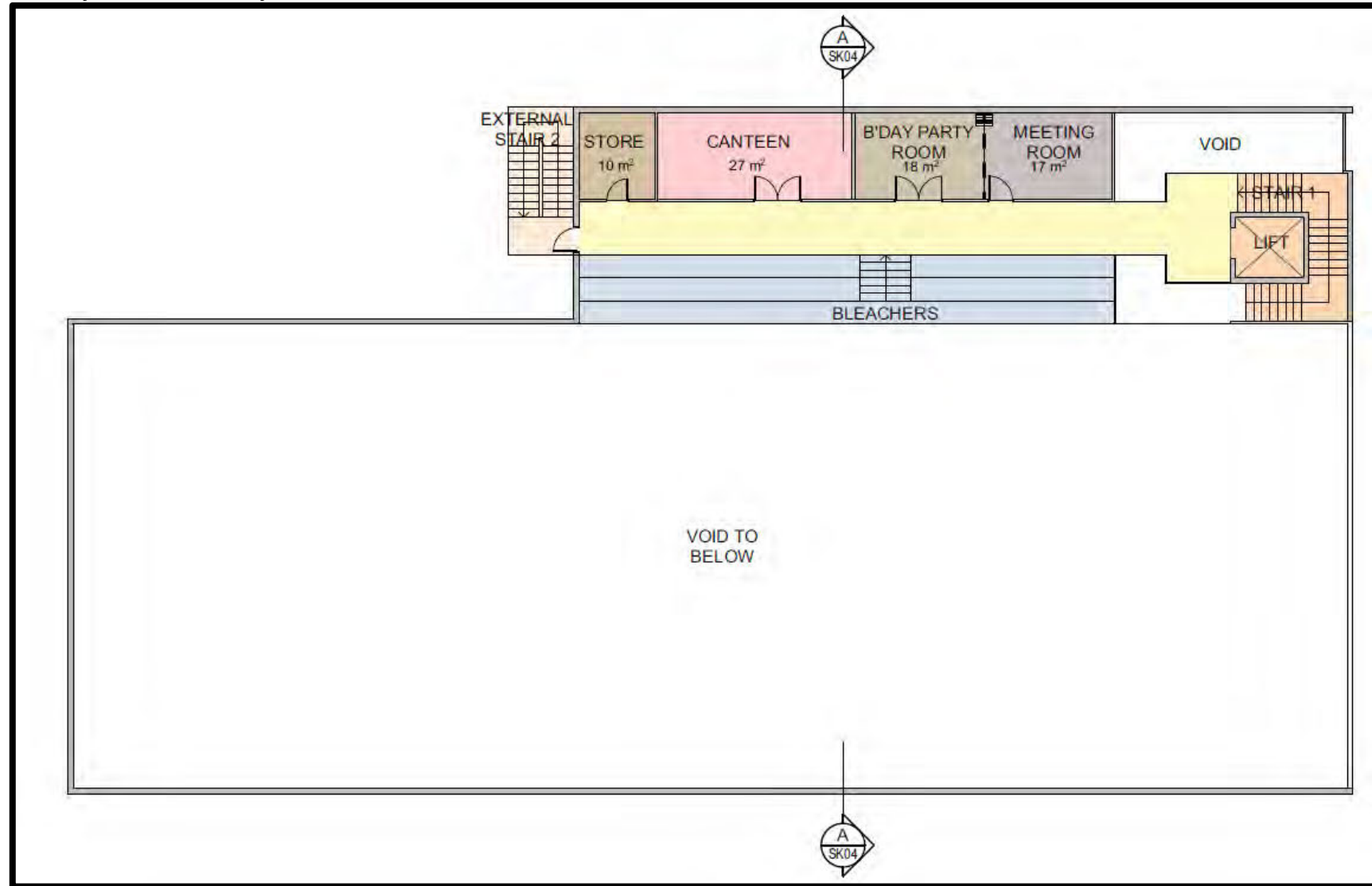
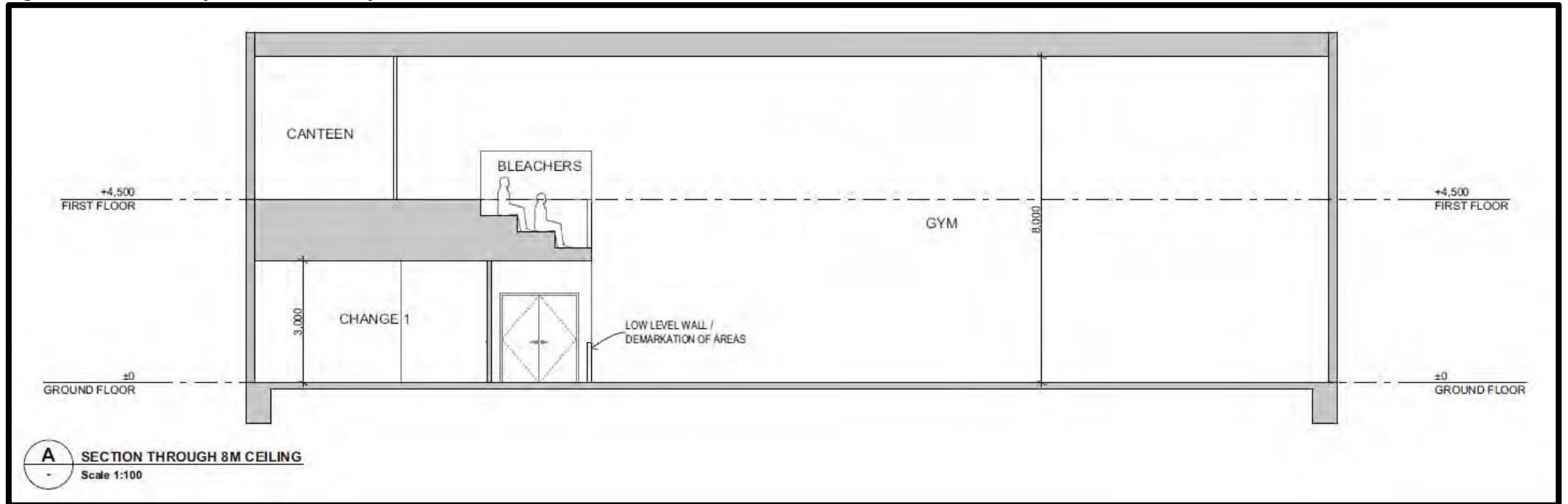


Figure 21. Wanaka Gymnastics Facility - Indicative Cross Section



14. Preliminary Estimate of Costs

A preliminary estimate of costs was prepared by an independent Quantity Surveyor based on the preliminary designs. Table 15 summarises the estimate costs (see Appendix 6 for full details).

Table 13. Wanaka Facility Preliminary Estimate of Costs.

Item		Cost
Build Cost		\$3,043,000
Contingency Sum		\$200,000
Provisional Sums	Heating and Ventilation	\$150,000
	Drainage to Connections	\$15,000
	Electrical Mains Supply	\$10,000
	Fire Protection	\$35,000
	Security Services	\$42,000
	Building Consent	\$25,000
Total Estimate		\$3,520,000

The cost estimate does not include:

- Trampoline pits.
- Site works.
- Any works to 'activated frontage'.
- Any asbestos related costs.
- Ground contamination costs.
- Resource Consent.
- Local Authority Levies other than a Building Consent.
- Design Costs – Architectural, Structural, Fire Report, Geotechnical Report, Quantity Survey Fees, Management Fees etc.
- Activity Floor and equipment costs - much of this equipment will already be owned by the clubs and can be transferred from existing sites to the new site with any additional equipment to be fundraised separately by the clubs.
- Office fitout. This is also expected to be funded by the club as they will be the primary user of the office and equipment.

14.1 Options for Reducing Costs

Options exist for reducing capital costs as the project progresses should this be required.

The main opportunity to reduce cost is to reduce the gross floor area of the facility. This process should be undertaken through a value management process at key stages in the project and careful consideration given to the impact on operational viability.

The use of voluntary labour and value-in-kind is another way that community groups can engage their contacts to reduce construction costs and further savings can be made using lower specification materials.

15. Ownership, Governance and Management

15.1 Introduction

There are essentially two main types of ownership and governance model for community facilities such as these:

1. Council owned and managed.
2. Community owned and managed (with a variety of sub-options).

In identifying a recommended ownership, governance and management model, the following was considered:

- Historical ownership and management scenarios.
- The proposed site and building parameters e.g. separate stand-alone facility.
- Input, direction and preference from the stakeholders.
- QLDC policies, plans and preferences.
- Ability to fund-raise for capital as well as ongoing maintenance and operational costs.
- Club hire fees structures and goals.
- User profile and ability to pay.
- The level of public vs private benefit.
- Ability to leverage volunteer support
- Other potential facility users and tenants.
- The Clubs' capacity and capability to build and manage a large capital asset.
- Current best practice.

It was the strong preference of QLDC staff for QLDC to retain ownership and management of the facility and the following sections have been prepared based on that preference. An alternative community ownership model has been included in summary form in Appendix 8.

In this scenario, the QLDC would fund, build, own and manage the facility the Aspiring Gymnastics Club and Wanaka Trampoline and Tumbling Club given preferential access through a seasonal hire agreement or similar arrangement.

15.2 Discussion

This is a preliminary analysis to give a high-level indication regarding ownership and management of the facility. There is further detail that will need to be discussed and each party will bring different needs, expectations and resources to the table. These variables make it difficult to predict any further level of detail regarding agreements, leases, access or other considerations.

There are however some consistent learnings from similar facilities that have been developed around the country that stakeholders should keep in mind:

- Information is essential to good decision-making.
- The process usually takes longer than expected.
- Clear and open communication and accurate record keeping is important.
- The project will need a 'champion' from each of the Clubs.

- The two clubs will be key partners in the development of the facility.
- Commitment will be required from parties at each successive stage of the process and will need to increase as the project progresses.
- Parties will need to be given enough time to consider options – particularly when faced with key decisions.
- A flexible and open approach early on will pay dividends in the end.

16. Preliminary Business Plan

For the purposes of this exercise, it has been assumed that the QLDC will fund, build, own and operate the facility and the Aspiring Gymnastics Club and Wanaka Trampoline and Tumbling Club will move their full operations to the proposed new facility with an associated hire agreement with the QLDC. The Preliminary Business Plan is based on operating the building itself - activities and operations of the users will be their own responsibility.

16.1 Operating Income Assumptions

- The two Clubs will be the main tenants and have access to the main facility during all opening hours.
- The clubs will have their equipment set up on a permanent basis except for occasions when the building is required for a one-off event or other one-off hire.
- For simplicity, the seasonal club hire would include open access to the storage rooms, change rooms, reception/admin, weights, ACC, first aid room and canteen. Access to the birthday party room and meeting room would be at no charge but on a booking basis.
- Hire charges are based on the existing QLDC Community Facility Funding Policy (January 2019) except where indicated.
- Seasonal (year-round) hire to the clubs for the full facility is proposed to be at a set rate of \$35,000 per annum fixed for the first 5 years. This is based on:
 - The 'Community' peak rate within the Funding Policy
 - A factor for their exclusive use of the space most of the time.
 - The club's ability to pay.
- This cost would be divided between the two clubs as agreed and assumes the Clubs do not provide any capital contribution to the construction of the facility.
- 2 one-off event hires for the facility from other community users at \$900/day are included.
- 2 one-off event hires for the facility from 'standard' users (QLDC Community Facility Funding Policy) at \$2,250 is included.
- Function Room hire to other users has been assessed at \$4,800 on the assumption that it is available for hire at \$20 per hour. Assuming this is booked out for 1 hour 2 times per week and 2 hours once per week for 40 weeks per annum.
- Three children's birthday parties in the programmes and functions room parties each month for 10 attendees at \$8 per head would secure \$2,800 per annum.
- Club-related apparel sales (e.g. uniforms) will be managed by the club but QLDC may expand their existing apparel offering on site to accommodate items to support the users. A net income of \$2,000 has been provided for this.
- No additional provision has been made for sponsorship, grants and fundraising

16.2 Operating Expenditure Assumptions

- The capital cost of the construction and completion of the new facility will be met by Council – no capital contribution will be made by the Clubs.
- Specialist Gymnastics Equipment maintenance, repair and replacement cost will be met by the respective clubs as will be the office fit-out.
- An amount of \$3,000 to allow for an opening event is included. A nominal amount for promotion of the facility in following years has been budgeted given the ability to use freely available social media and other networks to promote the facility/Club/programmes.
- Building operations and bookings will be managed by existing staff at the Queenstown Events Centre. The club(s) will staff the reception/admin area during their operations. A nominal amount of \$5,000 has been provided for QLDC staff time to cover after hours queries and staffing.
- Internet connection will be provided through the existing QLDC contract, so no additional cost has been provided for.
- No phone connection has been provided for - this would be at the cost of the hirer.
- An amount of \$1,000 for alarm monitoring is included to assist with security of the facility when not in use.
- Insurance is estimated \$15,000 for the building itself. The building insurance cost has been calculated on the assumption that the build cost is \$3,520,000. This would need to be recalculated on completion of the facility, as it would not consider increased building cost in the event of total loss, or demolition costs.
- Lighting, heating and power usage is estimated at \$11,500. This has been calculated based on a pro-rata of the current costs for the Aspiring Gymsports existing building with consideration that the club may operate for longer hours with the opportunities that go with the increased capacity from a larger facility.
- As the building will be new and under warranty for several years, an initial amount of \$2,500 has been estimated for repairs and maintenance of the building in year 1-4. This budget item will need to be increased over time as the building ages and wear and tear increases.
- Cleaning costs have been estimated at \$6000.
- An amount of \$2,000 has been included for other miscellaneous expenses.
- Office supplies will be met by the Club as the key user of the facility offices.
- Rates have been assumed to be \$0 as this will be a QLDC building.
- It is assumed that the grounds and parking area will continue to be maintained under existing budgets for the Wanaka Recreation Centre.
- No additional waste management above that provided by QLDC is anticipated.

Depreciation at 2% of the value of the facility on a straight-line basis over 50 years would be \$70,400 per annum. QLDC may also charge a corporate overhead to the overall budget. As this was unknown at the time it was not included.

16.3 Annual Operating Budget

Table 16 shows an indicative annual operating budget for the facility in the first year of operation based on the income and expenditure assumptions in the previous section. It shows a surplus of \$2,650 can be achieved before depreciation and any QLDC corporate overhead charges.

Table 14. Indicative Annual Operating Budget

Income	
Annual Hire	\$35,000
Apparel and equipment sales	\$2,000
One-off facility hire - community	\$1,800
One-off facility hire - standard user	\$2,250
Function Room Hire	\$4,800
Birthday Party Room Hire	\$2,800
Total Income	\$48,650
Expenditure	
Opening Event and promotion	\$3,000
Wages and Salaries	\$5,000
Security and Alarm Monitoring	\$1,000
Insurance	\$15,000
Heat, Light and Power	\$11,500
Maintenance and Repairs	\$2,500
Cleaning	\$6,000
Miscellaneous	\$2,000
Sub Total - Operating Costs	\$46,000
Surplus / Deficit	\$2,650

16.4 Five Year Operating Budget

Table 17 shows an indicative five-year operating budget for the facility with assumptions as shown. It shows that across all 5 years, a small surplus can be maintained by matching potential increases in costs with incremental increases in hire charges and bookings.

Table 15. Indicative 5-Year Operating Budget

Income	Year 1	Year 2	Year 3	Year 4	Year 5
Annual Hire	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Apparel and equipment sales	\$2,000	\$2,040	\$2,081	\$2,122	\$2,165
One-off facility hire - community	\$1,800	\$1,836	\$1,873	\$1,910	\$1,948
One-off facility hire - standard user	\$2,250	\$2,295	\$2,341	\$2,388	\$2,435
Function Room Hire	\$4,800	\$4,896	\$4,994	\$5,094	\$5,196
Birthday Party Room Hire	\$2,800	\$2,856	\$2,913	\$2,971	\$3,031
Total Income	\$48,650	\$48,923	\$49,201	\$49,485	\$49,775
Expenditure					
Opening Event and promotion	\$3,000	\$500	\$500	\$500	\$500
Wages and Salaries	\$5,000	\$5,100	\$5,202	\$5,306	\$5,412
Security and Alarm Monitoring	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
Insurance	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
Heat, Light and Power	\$11,500	\$11,730	\$11,965	\$12,204	\$12,448
Maintenance and Repairs	\$2,500	\$2,500	\$2,500	\$2,500	\$7,040
Cleaning	\$6,000	\$6,300	\$6,615	\$6,946	\$7,293
Miscellaneous	\$2,000	\$2,040	\$2,081	\$2,122	\$2,165
Sub Total - Operating Costs	\$46,000	\$44,490	\$45,509	\$46,557	\$52,177
Surplus / Deficit	\$2,650	\$4,433	\$3,693	\$2,928	-\$2,402

Fixed for 5 years
 increase of 2% per annum
 increase of 2% per annum
 increase of 2% per annum
 increase of 2% per annum

Y1 amount for opening and promotions. Y2-5 stable
 increase of 2% per annum
 increase of 2% per annum
 increase of 2% per annum
 increase of 2% per annum
 Low in Y1-4, increasing to 0.2% of building cost in Y5
 5% increase for inflation and as building use increases
 increase of 2% per annum

16.5 Sensitivity Analysis

A sensitivity analysis provides an indication of financial result under varying conditions of income and expenditure. Table 18 shows how variations in income or expenditure can affect the Year-1 budget.

As the base hire income from the gymnastics club will be fixed by agreement, only the variable components of income and expenditure have been included in this analysis.

Table 16. Indicative Budget Sensitivity Analysis

Revenue Scenario	Base Budget	Down 25%	Down 10%	Base	Base	Up 10%	Up 25%
Expenditure Scenario	Base Budget	Base	Base	Up 10%	Up 25%	Base	Base
Total Income	\$48,650	\$45,238	\$47,285	\$48,650	\$48,650	\$50,015	\$52,063
Total Expenditure	\$46,000	\$46,000	\$46,000	\$50,600	\$57,500	\$46,000	\$46,000
Net Surplus / Deficit	\$2,650	-\$763	\$1,285	-\$1,950	-\$8,850	\$4,015	\$6,063

This shows that fluctuations in variable income will have a smaller impact on the overall budget than similar variations in expenses. Two conclusions can be made from this:

- Expenses must be carefully controlled to keep to budget.
- It is important that the club can meet their annual hire costs.

17. Partnership Analysis

Finding solutions and delivering a project of the size and scope proposed requires support from many parties. A number of these potential partners were identified by stakeholders throughout the process. A summary is given below:

QLDC

The QLDC will be the major stakeholder in the development of a long-term solution for gymnastics facilities in the Region. Councils are often the primary provider of sport and recreation facilities and land and often also financially support and/or subsidise sport and community organisations. QLDC owns the land and buildings at the WRC and are leading the development of the Master Plan for the site. They also own the land identified for other potential site options and control the building and consenting process. It is essential therefore that the club and council work closely together to ensure an outcome that works for all.

The QLDC may also be able to assist with direct or indirect support of the Aspiring Gymnastics Club in meeting their existing current commercial rental costs.

Aspiring Gymnastics Club and Wanaka Trampoline and Tumbling Club

The Aspiring Gymnastics Club and Wanaka Trampoline and Tumbling Club will be the predominant users of the facility. It is essential that the clubs are closely involved in all aspects of the planning, design, build and operation of the facility. Gymnastics has very specific and sometimes unique facility requirements (e.g. roof heights) as well as the need

to have equipment permanently set up for use. These requirements will need to be at the forefront of the planning and design process to ensure a fit-for-purpose facility.

Wanaka Squash Club

The Wanaka Squash Club is currently located on Stone Street in Wanaka. It has a purpose-built building on freehold land of approximately 2200m² owned by the club. The Club has plans to expand the number of courts and refurbish the existing building on the current site.

Initial discussions were held with the club regarding the possibility of a partnership facility with the gymnastics clubs either on the squash club site or alternative site.

The squash club land was gifted for the sole purpose of the provision of a squash club. The club would not be able to sell the land or use it for other purposes without fully investigating what permissions would be required from the original land-owner who gifted the land.

Alternatively, the option to build a joint facility on the squash club land would require the same due diligence regarding the use of the land for purposes other than squash. It is also unlikely that the size of the plot would be large enough to accommodate a squash facility and a gymnastics facility plus the required parking and expansion space.

While a partnership approach with the squash club may not be viable now, communication should be maintained with the squash club throughout this process should the club's circumstances change.

Philanthropic Funders

Philanthropic funders such as the Lottery Grants Board, Gaming Machine Societies and others can play an important role in ensuring the short- and long-term needs of gymnastics are met in the Region. Short term support in the form of grants to assist with rental costs will allow time for the club to operate financially sustainably while they plan and deliver a long-term solution. Capital contributions for the main building and/or fit-out costs (equipment) should also be investigated and pursued.

Private Partnerships

In endeavouring to find suitable short and long-term options for a site, the Aspiring Gymsports Club in particular has had discussions with a number of private organisations or individuals in recent years regarding different options for a partnership around provision of land, buildings or both.

Private partnerships can have the advantage of providing a quick, uncomplicated and potentially financed solution. However, most investors will require a return on their investment in what is currently a market where commercial buildings are in short supply and high demand. Unless an investor is willing to take a philanthropic approach, most of these options will not resolve the underlying constraint of hire or lease cost for the club.

The other disadvantage of a private partnership is that it significantly reduces the advantage that a club has to leverage philanthropic or public investment in capital assets as most Councils or philanthropic funders do not provide funding for private interests.

The existing Mitre10 site on Plantation Road in Wanaka was identified as one such potential short or long-term option for the Wanaka clubs once the existing building is vacated (expected around late 2020). A discussion was held with the owner's representative who indicated that no decision had been made regarding what the owners would do with that building once vacated. He did however indicate that the building is a commercial asset which would be expected to return a commercial return in the long term.

The clubs should however continue to identify and investigate possible private partnership opportunities in the meantime as they may provide an opportunity to secure a larger or more purpose-built building at a similar rental to what they are already paying.

Snow Sports New Zealand

Snow Sports New Zealand is the national sporting organisation representing the interests of adaptive snow sports, alpine ski racing, cross country skiing, free skiing and snowboarding in New Zealand. They are based in Anderson Road in Wanaka where they have offices, an indoor training and weights space, as well as a small outdoor super tramp and 1/4-pipe training structure for their high-performance athletes.

Snow Sports NZ indicated during discussions that their facilities in Wanaka are currently adequate for their purposes so did not see a partnership with a new gymnastics facility as a priority.

Kahu Youth Trust

The Kahu Youth Trust provides programmes, activities, events and a fun, safe, base for young people aged 11 to 24 in Wanaka.

The Trust is currently planning a new facility proposed to be located on Lismore Park near the existing water tanks and is well advanced in discussions with Council around that site.

Because of the need to cut into the profile of the park for foundations the Trust is open to the concept of expanding the foundation space to include an activity space which may be available for use by the Aspiring Gymsports Club.

The footprint is anticipated to be around 300m² maximum and the space around 2-3m high. The Trust would also use the space for its own operations so would require a pack-in and pack-out scenario for gymnastics use. This would not be entirely suitable for the gymnastics club as they would still require access to a facility with sufficient roof height to undertake their full complement of activities.

The Council and the gymsports clubs should however maintain communication with the Kahu Youth Trust as both projects progress to ensure no opportunity for a partnership is overlooked.

Sport Otago

Sport Otago are the Regional Sports Trust for the Queenstown Lakes District. Sport Otago can:

- provide independent advice to all parties
- advocacy where needed
- assist with strategic planning and technical expertise

- facilitate solutions between parties where required
- provide insights, data and research to assist with decision-making.

18. Project Road Map

A proposed facility investment decision-making process framework was developed by Gymnastics NZ as part of their National Facilities Strategy (Figure 22).

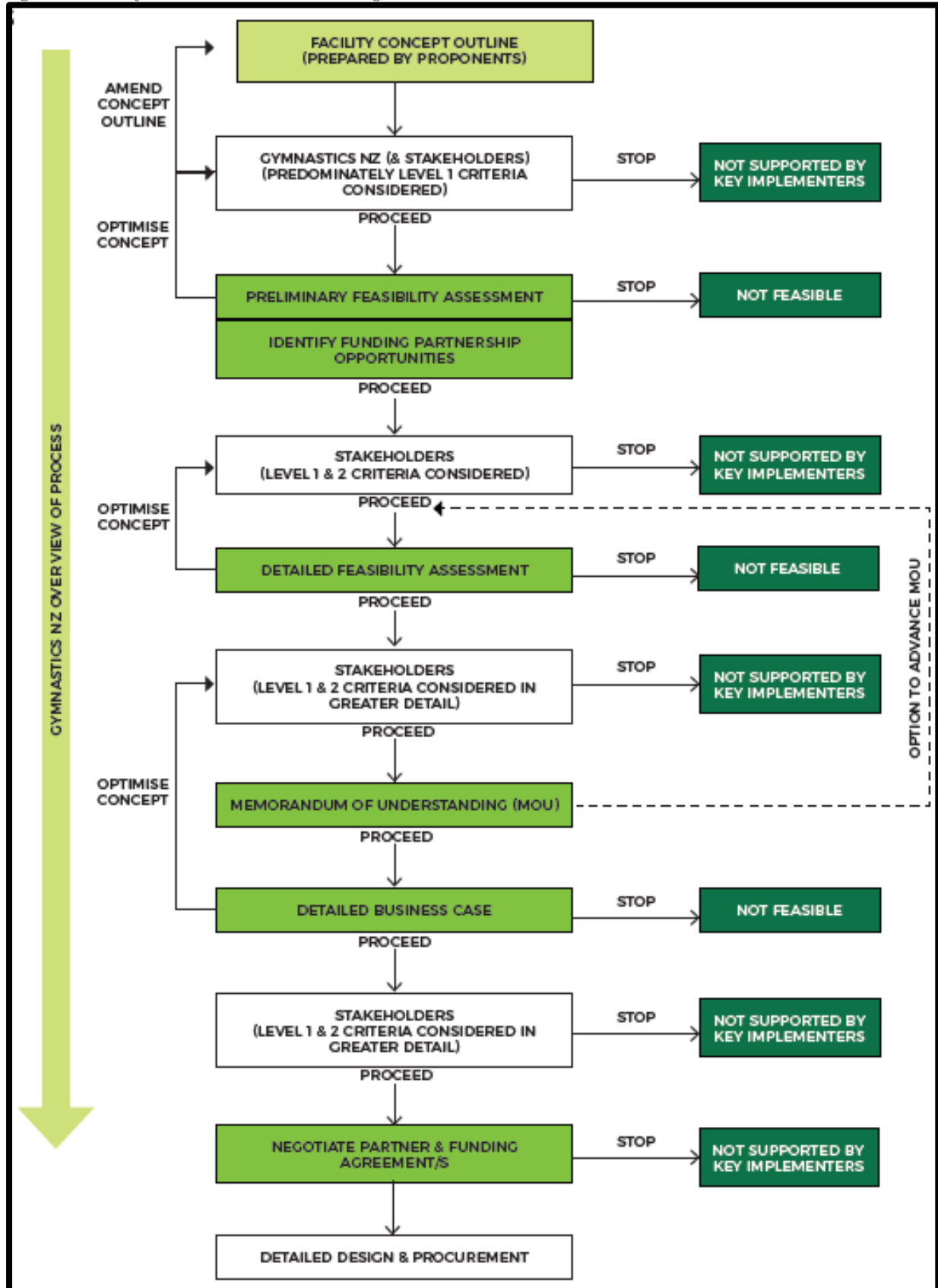
The strategy recommends that all proposed facilities, whether new build or redevelopments, should go through this process. However, the scale of the proposed project and its likely ongoing operational costs will dictate how detailed the analysis in each stage of the process will need to be.

Gymnastics NZ is also able to act as the process 'facilitator' to assist the club and stakeholders through the process.

The process has in-built review stages where stakeholders can review their plans at that time before deciding to proceed to the next stage. The criteria levels indicated are some key factors that should be met before proceeding to the next stage of the process.

The completion of this feasibility study effectively puts this project at the 6th box down in the process – 'detailed feasibility assessment'.

Figure 22. Facility Investment Decision-making Framework.



19. Conclusions

The following conclusions can be taken from the report:

- The existing network of gymnastics facilities in the Queenstown Lakes District does not meet current or future needs.
- Factors such as a lack of space and high rental cost is restricting the sustainability and functionality of both gymnastics Clubs which is not sustainable or practical in the short to medium term.
- Trampolining in Wanaka is currently being delivered from a private property in relatively basic facilities a 20-minute drive out of Wanaka.
- There are no short-term or temporary facility solutions available that would provide a practical or sustainable solution for the clubs.
- Resources should be focussed on finding a permanent long-term solution for each centre.
- The two main centres of Queenstown and Wanaka are sufficiently distinct and physically separated to justify provision of facilities in both centres.
- Both gymnastics clubs in the region are of sufficient size and scope as to justify permanently set-up dedicated gymnastics facilities.
- The Wanaka Trampoline and Tumbling Club has indicated they would utilise a joint building with the Aspiring Gymsports Club and cease operation at its Hawea site.
- The Gymnastics NZ National Facility Strategy identified the need for a Sub-regional hub in the Queenstown/Wanaka area but did not specify whether this should be in Queenstown or Wanaka. It is proposed that no single sub-regional facility is built – rather the functions be distributed between facilities in both centres.
- The optimal location for a Wanaka facility is as a stand-alone site at the Wanaka Recreation Centre in line with the Draft WRC Master Plan.
- A facility with an activity floor of around 900m² plus operational and common spaces would be sufficient for the long-term needs of the gymnastics and trampoline clubs.
- An indicative design has been prepared and costed at around \$3,520,000 (with exclusions).
- It is the preference of the QLDC staff for QLDC to own and operate the facility.
- An indicative operational plan has been prepared that shows that a facility of the size and scale indicated which was built, funded, owned and operated by QLDC could provide a surplus between \$2,650 - \$4,433 per year for the first 4 years with a deficit of \$2,402 in year 5.
- A model where the club (or a separate Trust) owns and operates the facility on QLDC leased land was also identified as an alternative ownership and governance model.

20. Recommendations

1. That the Aspiring Gymsports Club and the Wanaka Trampoline and Tumbling Clubs both remain at their current sites in the short term.
2. That a purpose-built facility is developed at the WRC site in a location as determined by the final WRC Master Plan of the approximate size and scope as indicated in this report.
3. That the Queenstown Lakes District Council consider both options for ownership and management of the facility put forward in this report.
4. That the Aspiring Gymsports Club seeks interim financial support for lease costs at its current site while it develops a permanent facility.

21. Appendix

Appendix 1: List of reference documents and data

- Aspiring Gymsports Club Facility Lease and Deed of Variation of Lease
- Aspiring Gymsports Club Financial Reports
- Aspiring Gymsports Club Membership Database (anonymous)
- Aspiring Gymsports Club Strategic Plan
- Draft Queenstown Events Centre and Wanaka Recreation Centre Masterplan.
- Facility Mix Report for the Wanaka Sports Facility 2011
- Indoor Court Indicative Business Case – Queenstown Lakes District Council
- National Gymnastics Facilities Plan and Guide
- QLDC Central Otago Region Sport and Recreation Facility Strategy 2018
- QLDC Community Facilities Funding Policy January 2019.
- QLDC Community Facilities Report 2018
- QLDC 2018-28 Long Term Plan
- QLDC Draft Sport & Recreation Report June 2019
- QLDC Population Projections (December 2018) Data
- QLDC Quality of Life Report 2018
- Queenstown Gymnastics Club Financial Reports
- Sport Otago Regional Profile – 2019
- Statistics New Zealand 2018 and 2013 Census Data
- Towards 2032 - Sport NZ Strategic Plan for 2020-2032
- Wanaka Trampoline & Tumbling Business Plan 2018-2020
- Wanaka Trampoline & Tumbling Club Financial Reports

Appendix 2: National Strategic Document Review

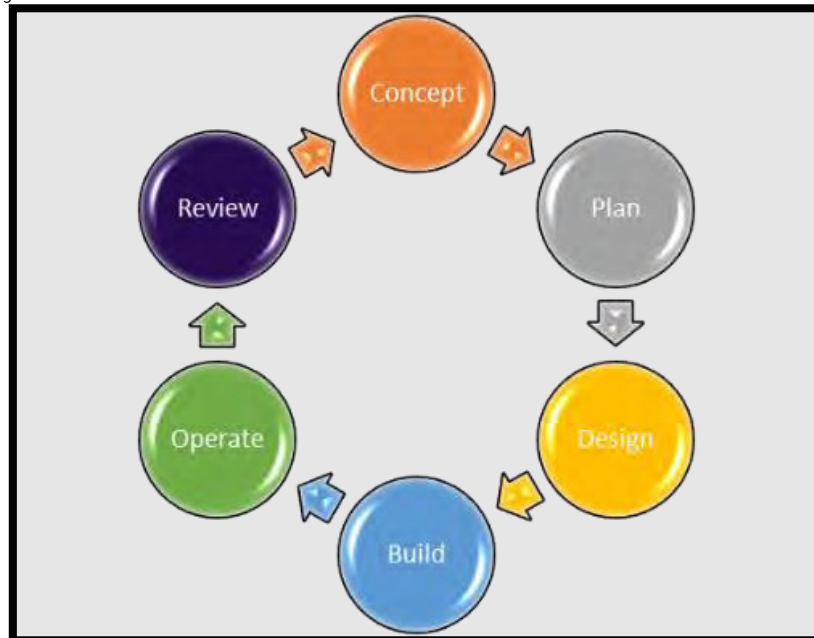
Better Value from New Zealand Sporting Facilities – The New Zealand Sporting Facilities Framework¹³

This document in some ways is a response to the many facility challenges New Zealand faces, including facilities not being fit-for-purpose, affordability of facilities, the gaps and duplications that exist and the aging network of sport facilities in the country. The intent of the framework is to help improve decision making about sporting facilities and lead to a network of facilities that fit-for-purpose, well used and future proofed.

Framework Principles



Planning Lifecycle



The work that the QLDC is doing to assess the feasibility of Gymnastics facilities in their District and considering alternative options, partnerships and collaboration to ensure their

¹³ Sport New Zealand,

facilities are multi-use, future proofed and well utilised aligns well with the principles and intent of the framework.

Women and Girls in Sport and Active Recreation – Government Strategy 2018

In October 2018 the Government released a strategy for Women and Girls in Sport and Active Recreation. The Government's vision for the strategy is to enable Women and Girls to realise their potential in and through sport and active recreation.

The strategy aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand, and a system that empowers and supports all women and girls – as active participants, athletes and leaders. As well as seeking to understand and address the multiple barriers women and girls can face.

Three priority areas in the strategy are; leadership, participation, and value and visibility.

Of particular relevance from the strategy are the following points:

- Create a more inclusive sport and active recreation system, which listens to the voices of all women and girls and supports them to reach their potential.
- Understand and address the challenges or opportunities women and girls can face due to race, ethnicity, sexual orientation, religion, age or ability.
- Focus our efforts on deeply understanding the needs of women and girls from diverse backgrounds and co-designing solutions to build on their strengths and ensure their needs are met.
- Increase the availability, relevance and quality of participation opportunities available to women and girls and ensure those opportunities are safe, appropriate and empowering for everyone involved.
- Better value the voice of women and girls by providing equitable access for women and girls in leadership within sport and active recreation – be it through volunteering, administration, coaching, management, governance or other leadership opportunities.

Towards 2032 - Sport NZ Strategic Plan for 2020-2032

Sport New Zealand's Strategic Direction, 'Towards 2032' sets out the direction and outcomes for the next 12 years. 'Towards 2032' is all about demonstrating how Sport NZ, as the kaitiaki (guardian) of the Play, Active Recreation and Sport system, hope to achieve this together with our partners. Sport NZ's vision is, 'Every Body Active.'

This document outlines leadership priorities areas through to 2032 which include; direction setting, insights, advocacy, collaboration and investment.

Sport NZ demonstrate within 'Towards 2032' that their purpose is to contribute to the wellbeing of everybody in Aotearoa New Zealand, by leading an enriching and inspiring Play, Active Recreation and Sport system. They also highlight their commitment to upholding the mana of Te Tiriti o Waitangi and the principles of Partnership, Protection and Participation.

The long-term outcomes outlined in this document include;

1. Frequency – Improved frequency, intensity, time and type of participation in Play, Active Recreation and Sport.
2. Experience – Enhanced experience of participants, supporters, volunteers and workforce.
3. Variety – Increased variety of culturally distinct pathways for Tangata Whenua and all New Zealanders
4. System – Improved system that is capable, inclusive, trusted and reflects Te Tiriti O Waitangi and the principles of Partnership, Protection and Participation.

Sport NZ Strategic Plan 'Every Body Active' 2020-2024

Sport New Zealand's Strategic Plan 2020-2024 is the first of three four-year strategic plans which demonstrates how Sport NZ will work towards achieving their long-term outcomes outlined in the Strategic Direction 2020-2032 document.

The 2020-2024 strategic plan is focused on tamariki (5-11- year old's) through Play and Physical Education and rangatahi (12-18-year old's) through Active Recreation and Sport, with the goal of reducing the drop off in activity levels of rangatahi from age 12-18 and increase the levels of activity for those tamariki and rangatahi who are less active.

Sport NZ seek to achieve three Key Result Areas (KRAs) within 2020-2024, these are:

KRA 1:

- Improve activity levels for tamariki (children aged 5-11) and Rangatahi (young people aged 12-18) in 2020-2024.
- Balance targeted initiatives with longer term system change.

KRA 2:

- Improve the activity levels of tamariki and rangatahi who are less active.
- Prioritise communities that are facing greater levels of deprivation.

KRA 3:

- Ensure that Sport NZ and the sector are effective in influencing the system.
- KRA 3 will include system related work reaching tamariki and rangatahi.

Within the 2020-2024 Plan, Sport NZ outline current key features in New Zealand's participation landscape for children ages 5-11 years and young people 12-18 years.

Motivation and Barriers

Why young people participate:

76% - For Fun

45% - To hang out with family or friends

28% - To physically challenge myself or to win

Teenage Decline

During teenage years there is a significant drop-off in participation – particularly the number of hours spent on Sport and Active Recreation.

Barriers to participation:

42% - Too busy

17% - Don't have the energy

17% - Already doing a good amount

Sport New Zealand Disability Plan. Play, Active Recreation & Sport – October 2019

1.1 million (24%) of New Zealanders identify as disabled, with 11% of NZ children under the age of 15 disabled. Research tells us that disabled tamariki and rangatahi are less likely to participate in a range of sport and activities. On average only 63% of disabled adults participate in sport and recreation on a weekly basis compared to 77% of non-disabled adults.

The Plan is designed to support the development of an inclusive and enabling Play, Active Recreation and Sport system – a place where disabled people have equal opportunities to achieve their goals and aspirations, fulfilling their potential.

Health and Wellbeing

- Disabled people have the highest standards of wellbeing

Accessibility

- Disabled people access places, services and information with ease and dignity

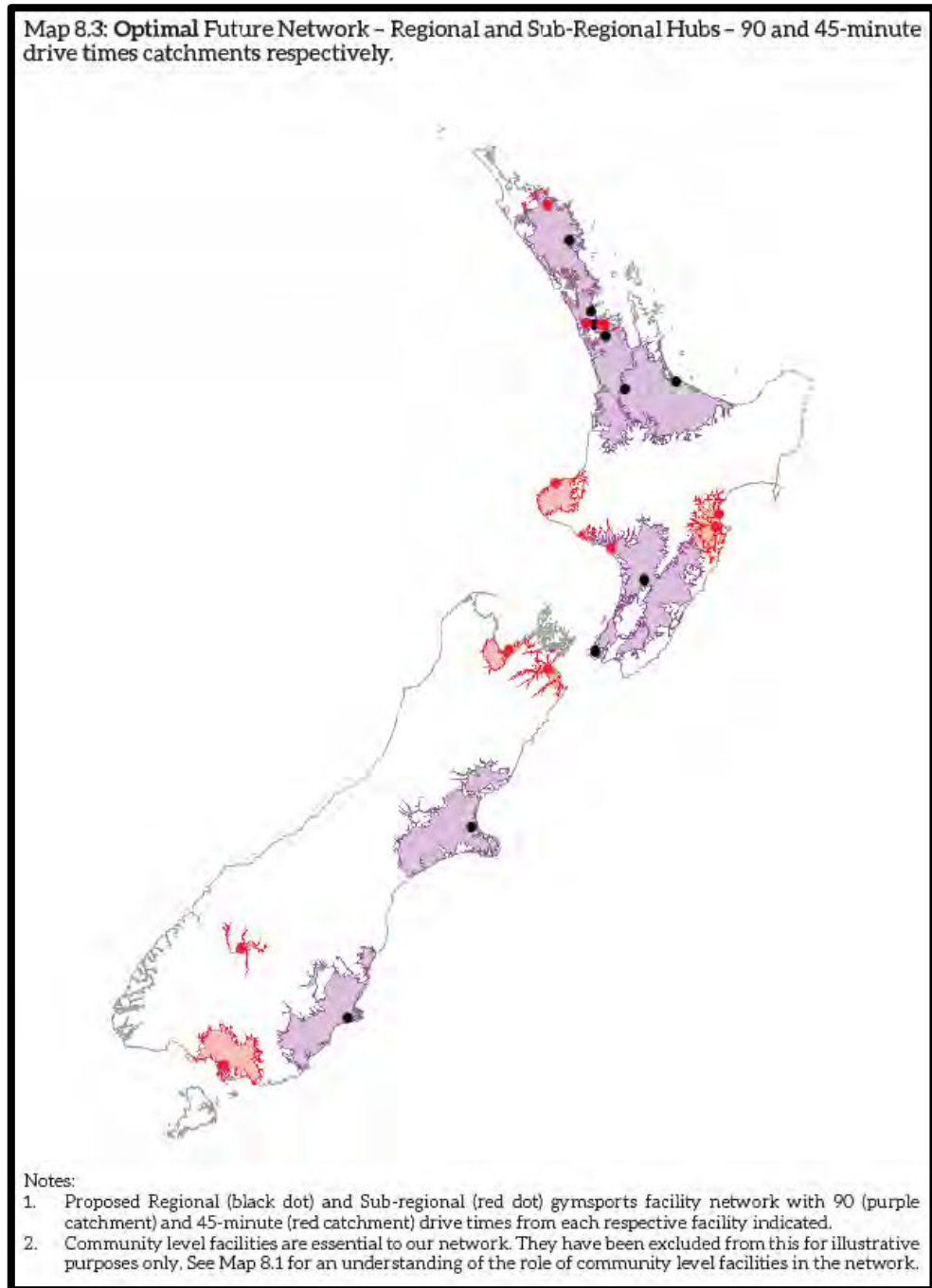
Gymnastics New Zealand National Facilities Strategy and Facility Guide.

In 2017, Gymnastics New Zealand developed a National Facilities Strategy and accompanying Facility Guide¹⁴. This strategy provided direction for the provision of gymnastics facilities on a national basis. The key aspects of the Strategy related to this Feasibility Study are:

1. Development of a hierarchy of facility provision identifying 5 levels of facility:
 - International
 - National
 - Regional
 - Sub-Regional
 - Community
2. Identification of parameters for the provision of each level of facility (e.g. population catchment and drive-times).
3. Identification of guidelines for the provision of facility size bases on membership.
4. Identification of specifications for each discipline and facility type.

The National Facilities Strategy identified a gap in the provision of a Sub-Regional level facility in the Queenstown/Wanaka area (see below).

¹⁴ <https://www.gymnasticsnz.com/gymsports-member-resources/national-facilities-strategy-guide/>



The Strategy did not specify where the Queenstown/Wanaka Sub-Regional Facility should be located as it considered the QLDC Region as a whole. It recommended this be addressed via a feasibility study.

The Strategy has adopted a series of criteria to ensure a robust, transparent and fair process in determining the types of facilities which are likely to be required, and/or the development priority given to different facilities. The purpose of these criteria is to ensure all projects are evaluated in a structured way.

The criteria should be considered at all levels of the evaluation and decision-making process. However, at the initial evaluation stage/s, level one criteria should assume prominence, while other levels of criteria would be considered in more detail should a proposal progress.

The evaluation criteria are as follows.:

- The degree of alignment a facility or proposed facility has with the Gymnastics National Facility Strategy, regional and local plans and strategies.
- The degree to which any existing or proposed facility matches the projected needs of the community within its core catchment area.
- The track record and ability of the proponent organisation. This can be assessed through an independent review of an organisation's governance, management, operations (including financial viability), and membership levels.¹

Level Two Criteria:

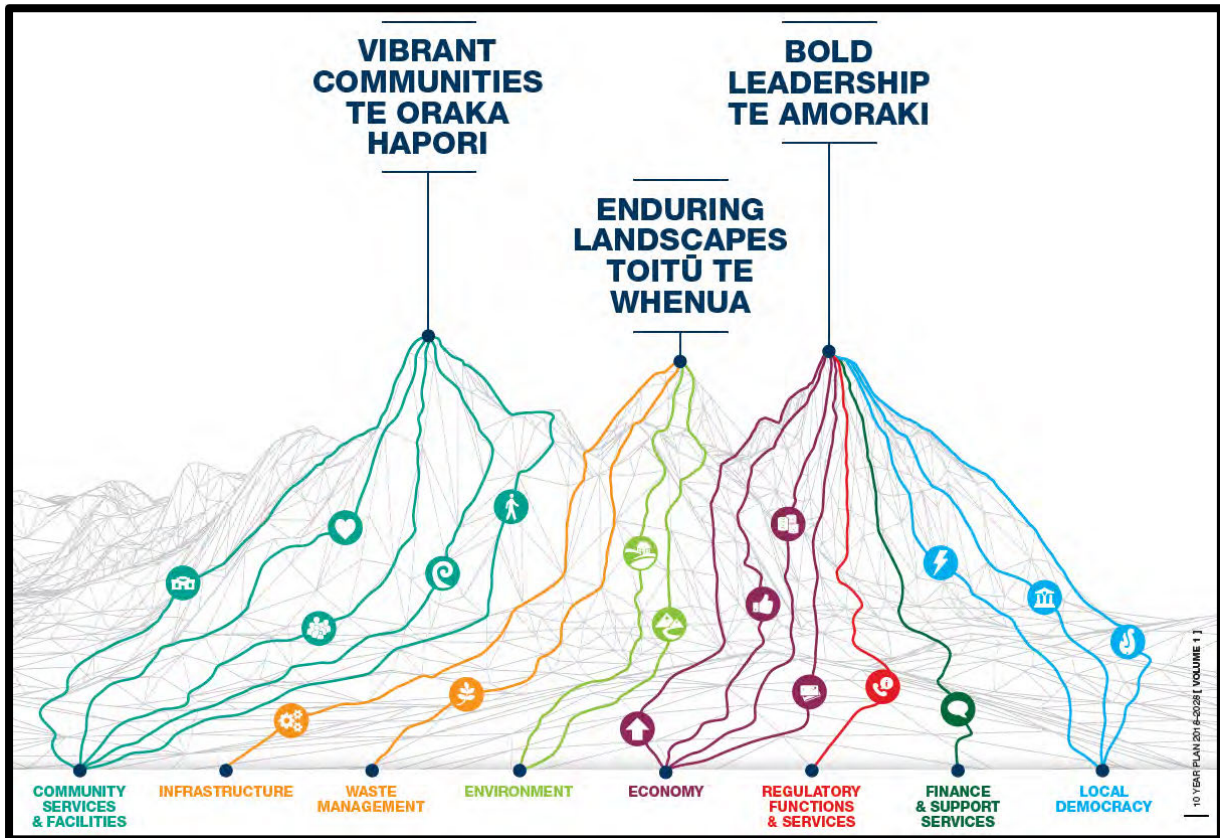
- The potential for operational and/or capital partnerships between multiple stakeholders (where applicable).
- The degree to which a facility or proposed facility complements (avoids duplication) / optimises the existing or proposed facility network.
- The degree to which demand exceeds supply (once all existing facilities are being run at an optimal operational level) and the facility or proposed facility is capable of meeting the identified gap.
- The degree to which the existing or proposed facility is operationally sustainable (taking a whole of lifecycle approach which looks at operational and maintenance costs throughout the facility's life).
- The return on investment (measured in terms of community benefit) that the facility, or proposed facility, can generate.
- The ability of the facility, or proposed facility, to reflect international and national best practice in its location, design and subsequent operation.
- Realistic/achievable – considering local and national funding landscape (capital and operational) while meeting the above points.

QLDC Long Term Plan

The QLDC set their Vision through their Long-Term Plan (LTP) Process in 2018. Their vision is:

- Vibrant Communities
- Enduring Landscapes
- Bold Leadership

This is represented by the three mountain peaks in the image below from their LTP.



The Vision is realised through the Community Outcomes. Those that pertain to Sport and Recreation come under the 'Community Services and Facilities' section in the Figure above and are shown in the Figure below.

QLDC Community Services & Facilities Community Outcomes (2018-28 LTP)



Appendix 3: QLDC Planning Documents

Draft Wanaka Recreation Centre Masterplan

The Wanaka Recreation Centre is the major sport, recreation and events centre for Wanaka. The QLDC is currently developing a Master Plan for the Centre to ensure the area is developed to meet the needs of the community and is laid out efficiently and effectively. This Feasibility Study is both informed by and will inform the Master Plan.

The Draft Master Plan currently shows provision for inclusion of a movement centre as part of a separate building to the immediate west of the indoor courts. The figure below shows the Master Plan Site overview with the movement centre as part of the building indicated as number 6.



Queenstown Events Centre Indoor Courts Indicative Business Case (Draft).

A business case for the provision of additional courts at the Queenstown Events Centre was undertaken in 2019.

Various options for provision of additional courts were considered and assessed for cost-benefit and to what level they address a number of identified issues including addressing a lack of space for sport and recreation provision and space for hosting events.

The (Consultants) preferred way forward was for the development of two additional courts adjacent but separate from the existing two courts and joined by a corridor.

Options for the addition of 4 extra courts were considered but not preferred. The business case was carried out prior to completion of this Feasibility Study so any cost/benefit did not include the opportunity to temporarily use one or more of the proposed new courts as a gymnastics facility.

Appendix 4: Aspiring Gymnastics Typical Weekly Programme

	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
Times							PRIVATE BOOKINGS
6.30am-7am							
7am-7.30am							
7.30am-8am							
8am-8.30am							
8.30am-9am							
9am-9.30am						GFA3	
9.30am-10am						GFA3	
10am-10.30am		MM1/3		MAC HQ (special needs)		GFA2	
10.30am-11am		MM1/3	MM5	MAC HQ (special needs)	MM5	GFA2	
11am-11.30am		GFA 10	MM5		MM5	MM5	
11.30am-12pm		GFA 10			MM1/2	MM5	
Noon-12.30pm					MM1/2		
12.30pm-1pm						Birthday Parties on request	Birthday Parties on request
1pm-1.30pm							
1.30pm-2pm	GFA1		GFA1				
2pm-2.30pm	GFA1		GFA1				
2.30pm-3pm							
3pm-3.30pm	TG1						
3.30pm-4pm	TG1 + WAG2 + MAG1	GFA5	WAG1 + WAG2	GFA5	GFA4		
4pm-4.30pm	TG2+WAG2 + MAG1	GFA5	WAG1 + WAG2	GFA5	GFA4		
4.30pm-5pm	TG2+WAG2 + MAG1	WAG3 + MAG2	WAG2 + Rythmic	WAG3 + MAG2	RC1		
5pm-5.30pm	TG2+WAG2 + MAG1	WAG3 + MAG2	WAG2 + Rythmic	WAG3 + MAG2	RC1		
5.30pm-6pm	GFA 6	WAG3 + MAG2	GFA 7	WAG3 + MAG2	RC1	Acro Yoga Acro Yoga	
6pm-6.30pm	GFA 6	WAG3 + MAG2	GFA 7	WAG3 + MAG2	GFA 9		
6.30pm-7pm	GFA 8	WAG3 + MAG2	RC2	WAG3 + MAG2	GFA 9		
7pm-7.30pm	GFA 8	WAG3 + MAG2	RC2	WAG3 + MAG2	GFA 10		
7.30pm-8pm	Arials		RC2		GFA 10		
8pm-8.30pm	Arials				Fire Flow		
8.30pm-9pm					Fire Flow		
9pm-9.30pm					Fire Flow		
9.30pm-10pm					Fire Flow		
10pm-10.30pm							
10.30pm-11pm							

Key:

Activity Name	Type	Grade/Age	Average Session Attendance
MM5 - Mini Muscles	Recreational	Under 5's	15-30
MM1/2 - Mini Muscles	Recreational	3-6mth Roll but pre-crawl	15-30
MM2 - Mini Muscles	Recreational	Under 2's	15-30
MM1/3 - Mini Muscles	Recreational	0-3mths pre-roll	15-30
GFA1	Recreational	>4 years (Mixed)	14
GFA2	Recreational	4-9 years (Ninja)	11
GFA3	Recreational	4-11 (Jumpers)	5
GFA4	Recreational	5-9 (Freestyle)	10
GFA5	Recreational	5-9 (Badges Mixed)	35
GFA6	Recreational	8-12 (Boys)	10
GFA7	Recreational	8-12 (Girls)	16
GFA8	Recreational	10+ (Mixed)	8
GFA9	Recreational	Teens (Freestyle Mixed)	4
GFA10	Recreational	Adults (Mixed)	5-10
RC1 - Regional Comp (Iron, Bronze)	Recreational	5 years +	14
RC2 - Regional Comp (Silver, Gold, Elite)	Recreational	5 years +	7
WAG1 - Pre Comp	Competitive	5 -6	4
WAG2 - Step 1 & 2	Competitive	5-7	7
WAG3 - Step 3-8	Competitive	7+	8
MAG1 - Level 1 - 2	Competitive	8-11	4
MAG2 - Level 3+	Competitive	10+	1
Rhythmic - Wanaka Primary School Hall	Recreational	8-12	3
TG1 = Team Gym - Hawea Flat Hall	Recreational	5-7	9
TG2 = Team Gym - Hawea Flat Hall	Recreational	8-12	11
Arials	Recreational	16+	10
Fire Flow - sub-hire		est	10
Acro Yoga - sub hire		est	10
MAC HQ (special needs)	Recreational	11+	8
Fit Collective - sub-hire		est	10

Appendix 5: Preliminary Design – Site Location



Appendix 6: Preliminary Cost Estimate

prestidgeQS Ltd

Quantity Surveying // Construction Economics



December 19, 2019

Kevin Collier,
RSL Consultancy

Email - [REDACTED]

Dear Kevin,

Re – Wanaka Recreation Centre – New Gymnastics Facility

Thank you for the opportunity to provide the build cost estimate for the above proposed project.

Based on the Sheppard & Rout site plan, floor plans and cross-section dated 13 December 2019 we offer the following estimates for consideration. These are to be read in conjunction with the notes below. All figures are GST Exclusive.

- Build Costs	- \$ 3,043,000.00
- Contingency Sum	- \$ 200,000.00
- Provisional Sums - Heating and Ventilation	- \$ 150,000.00
Drainage to connections	- \$ 15,000.00
Electrical Mains Supply	- \$ 10,000.00
Fire Protection	- \$ 35,000.00
Security Services	- \$ 42,000.00
Building Consent	- \$ 25,000.00
TOTAL ESTIMATE	- \$ 3,520,000.00 + GST



Outline Scope and Specification

- Assumes Good Ground for foundations
- No siteworks allowed for, other than battering the ground to provide a level building platform, and 10m2 paving at main entry to link to paving by others
- 150mm concrete slab
- Steel portal structure to main gym building with epoxy primer and topcoat. Poly Panel walls and roof. Wall panels to be Trapezoidal profile, with 3m high feature colour to lower section of walls and Titania colour above. Roof to be flat profile, Titania colour panels, with one skylight in each bay. Roof allowed as 4 degree mono pitch
- Amenities area to be precast panel external walls, full height with Unispan flat slab concrete floor over. Internal ground floor and lift walls 200mm concrete masonry. First floor walls timber framed, Gib lined. Roof is steel framed, coloursteel tray roofed with R3.6 insulation
- Precast walls painted to exterior with anti-graffiti paint to 3m. All internal concrete and masonry walls allowed as painted (no strap and line allowed). Change areas to have epoxy paint finish,
- Ground floor and first floor rooms to have suspended tile ceiling at 3m
- Bleachers framed in timber
- Demarcation wall to gym allowed as 1.0m high timber framed, Villaboard clad and painted wall.
- Carpet to storage, reception, entrance and corridor to ground floor, stairs and store, birthday, meeting, corridor and bleachers to first floor
- Vinyl flooring to change, acc WC, first aid and canteen areas
- Heavy Rubber floor – Sport Impact 10mm or similar, to Weights area
- Main gym floor allowed as rubber type – Mondoflex 6mm or similar
- Lift allowed for
- Joinery to reception counter, first aid room, cleaners room, canteen benches and server, moveable wall in birthday/meeting. Internal doors generally solid core
- Double glazed windows allowed to each room and 2200 high x 900 wide windows allowed at ground level to main gym, central on each bay (for light and ventilation)

- External stair 2 allowed as galvanized steel, webgrate treads and landings. No topcoats of paint
- Plumbing fittings allowed as good commercial grade. Each change area to have two toilets, two wash hand basins and one shower, Accessible WC to have toilet and wash basin. Cleaners sink and one sink in Canteen allowed for.
- Change Rooms to have 5m bench seating each and Formica partitions to toilets and showers
- Stainless steel handrails allowed to Bleachers, stairs and landings

We note that the building has been allowed as "functional", rather than being an "decorative". For example, the steel portal legs have been allowed as exposed, rather than enclosed; no eaves or soffits allowed; the exterior walls are split up with colour rather than fabricated features etc. Hardware and fittings have been allowed as good commercial quality.

Should the Client wish to upgrade the external appearance of quality of interior fittings etc, an appropriate sum should be added.

We have allowed for a Contingency Sum to cover unforeseen additional Build costs. We would suggest the Client allows for a further Contingency to cover unforeseen Project costs.

Provisional Allowances have been allowed for the following items –

- Heating and Ventilation to all areas - \$150,000.00
- Drainage connections including pipework from building line - \$15,000.00
- Electrical mains connection, including mains cable and trenching from switchboard and connection to mains supply - \$10,000.00
- Fire Protection works - \$35,000.00
- Security Services - \$42,000.00
- Building Consent, PIM, Council levies - \$25,000.00
- Contingency Sum - \$200,000.00

We have NOT allowed for the following –

- Trampoline pits
- Siteworks
- Any work to the "Activated Frontage"
- Any Asbestos related costs. We would expect a new site to be free of Asbestos
- Contaminated ground costs
- Resource Consent Costs
- Local Authority levies, other than a Building Consent
- Design costs – Architectural, Structural, Fire Report, Geotechnical Report, Quantity Survey fees, Management fees etc
- Gymnasium and office fitout and equipment costs

We trust the above is self-explanatory, but please feel free to contact the undersigned for any further information.

Yours Sincerely



Bryan Prestidge, MNZIQS, Reg. QS
Managing Director
Prestidge QS Ltd

Appendix 8: Alternative Ownership Model

Historically, many clubs have had the capacity and capability to build, own and operate their own facilities. As needs have changed, the size and complexity of facilities has changed also, as have the regulatory and legal requirements of building provision.

Given:

- the potential size, scale and complexity of the facility build process;
- the time, effort and specialist skills required to manage and operate a facility;
- the limited resources within the club;
- a lack of history of the club at owning, managing and operating a large facility;
- the need for the club to focus on delivering its product and programmes,

a separate independent not-for-profit entity (Trust) could be set up to manage the build process and operate the building once developed. This entity would be responsible for all aspects of operation of the facility itself.

The Trust would:

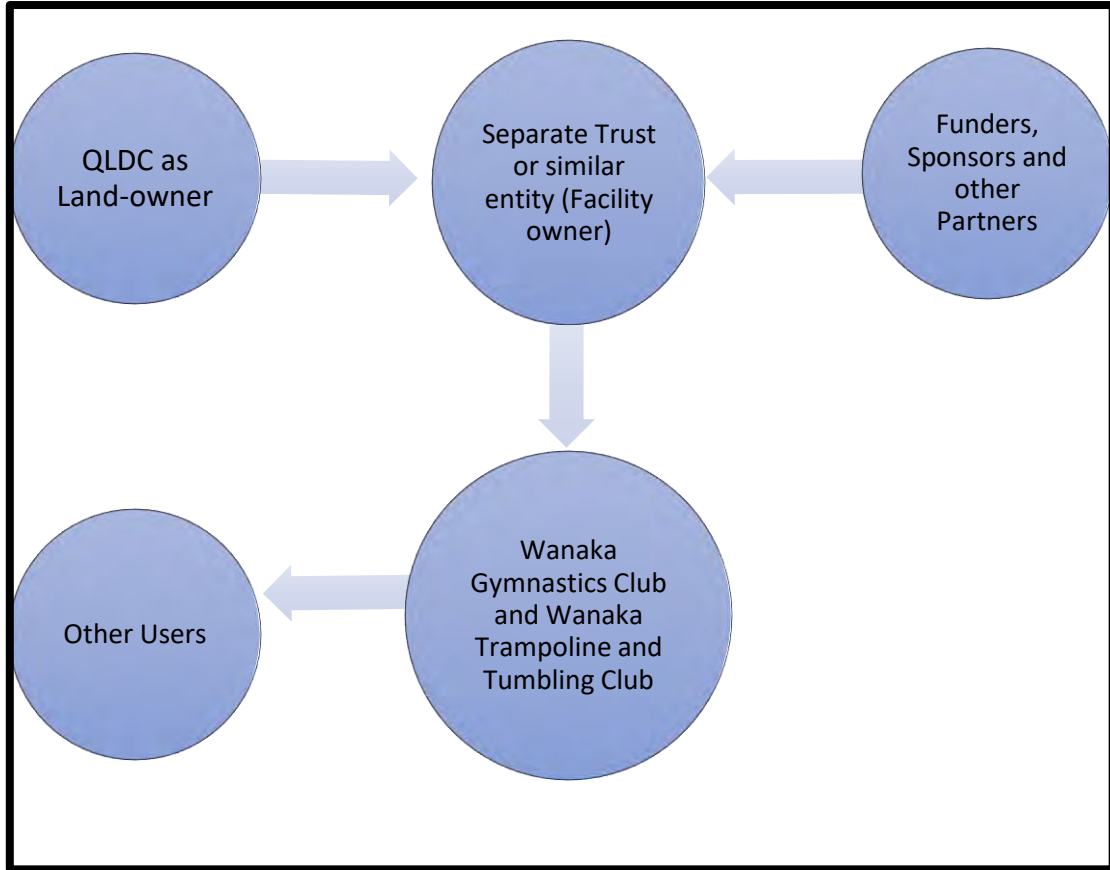
- Fundraise the required capital cost including any QLDC contribution.
- Plan and construct the facility.
- Hold the lease with QLDC for the land.
- Retain ownership and management of the facility.
- Be responsible for the financial management and operation of the facility.
- Have an agreement with the club for priority access and be responsible for all aspects of operation of the facility itself.

The Trust would be made up of members with suitable qualifications and experience in building planning, construction and management. Under this scenario, the QLDC would be responsible for the surrounds and shared areas outside the facility for example car parks.

The Trust would effectively lease the facility to the club at an affordable rate. The Club would then operate the facility on a daily basis and be responsible for bookings and income. The Trust may also own and manage the proposed Queenstown Facility.

The Figure below shows a relationship hierarchy under this scenario.

Indicative Alternative Ownership, Governance and Management Structure



Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Submission to QLDC Annual Plan.docx

Upper Clutha Tiny House Communities Trust Submission to QLDC Annual Plan, 17 April 2020

Dear QLDC

We like to thank you for the opportunity to submit our ideas to the Annual Plan. We love living in the beautiful Southern Lakes area and want to contribute to the wellbeing of the residents, especially in light of the new normal after Covid19.

About Us

We are a newly incorporated trust and have applied for charitable status. Our focus is community living in an empowered and sustainable way.

With these principles we have made it our purpose to

- lobby for the provision of land for the purpose of a Tiny House community
- support the construction of affordable small homes
- work on guidelines for a sustainable community living
- provide education about sustainable community living, which may include offgrid alternative energy and shared resources

The area of the Queenstown Lakes District Council will be one of the hardest hit in the post Covid19 economy due to the lack of international tourism. In light of this the growth prospects in the Draft Annual plan are likely to change.

The ideas we like to submit are aligned to the council's climate action plan. We advocate the prioritizing of funds from growth infrastructure into community projects.

Our focus points can be applied to the wider community. We feel there is an urgent need to:

- Let residents build their own neighbourhood
- Introduce goals to developers to create housing solutions with minimal land disturbance and affect innovation around shared assets, such as electric cars, solar farms and energy storage, local food production, composting toilets and greywater usage in gardens
- Create forums on intended regenerative building projects so interested parties can have their say
- Have strong foundations tied to the climate action plan and a future overall wellbeing plan of the area
- Enable rural entrepreneurs, encourage local food production, reward community minded social enterprises, highlight more desirable values other than money
- Review the application of the Resource Management Act at local level with the outcome in mind instead of the process. Eg if the outcome desired is aligned to councils climate and wellbeing principles, the consent process should be more straightforward, or at least weighted towards a favourable outcome.

Upper Clutha Tiny House Communities Trust

Submission to QLDC Annual Plan, 17 April 2020

Suggestion

The problem

We all know, supported by government and media publications, that Queenstown Lakes is at the unfortunate centre of the housing affordability crisis. This puts considerable stress on long term residents and seasonal workers alike. Making enough money to afford a home promotes individualism and erodes community spirit. There are flow-on effects on mental health and sustainable living.

With the expected downturn in tourism after COVID-19, many locals will be out of work and their housing at risk, particularly those in mortgaged homes. Temporary workers may not arrive in high numbers, which may result in rentals to be more readily available and cheaper. Short term tourism rental will greatly reduce, helping in that scenario as well. However it all reduces the income of locals. Many in mortgage stress will lose their homes, others close to that will decide to downsize before it's too late.

What's evolving

It is already in the media that Tiny Houses have received a lot more attention as an affordable, viable alternative to current housing models.

(<https://www.stuff.co.nz/life-style/homed/latest/120998315/tiny-house-builders-see-surge-in-enquiries-during-lockdown>)

Councils will have to keep up with the formation of a regulatory framework that allows Tiny Houses on Wheels (THOWs) and small homes to be built and permanently located on a variety of land types. NZTHA (New Zealand Tiny House Association) has initiated a framework process at government level, which QLDC could actively encourage and monitor from an early stage, and work on a plan to make it happen in this area.

Solutions

Idea 1

The freedom camping hub on Ballantyne Road is currently vacant and not expected to be needed for tourism purposes for the foreseeable future. The location lends itself to a construction yard for Tiny Houses on Wheels and Small Homes, under a social enterprise model, where a charitable trust runs the facility, comprising

- A yard where salvaged construction material can be stored that would have gone to landfill (building site waste makes up to 50% of the contents of landfill, see <https://www.buildmagazine.org.nz/articles/show/embracing-the-used>)
- A construction facility that charges for their services, where owner builders have expert support from Licensed Building Practitioners, plumbers, and electricians, while driving their own projects; and others can order a small home to be built for them
- A design and education facility, where low-cost small house designs are worked out (modular, prefabricated) and promoted through schools and local events

Idea 2

Upper Clutha Tiny House Communities Trust Submission to QLDC Annual Plan, 17 April 2020

Council can establish new rules that allow small homes and Tiny Houses on Wheels to be built as permanent dwellings, including

- Promotion of housing trusts, land trusts, and other cohousing initiatives
- Regulating development covenants and restrictions so residents can grow their own food on their property, use composting toilets, and have houses smaller than the generally stated 150 m²
- On a smaller scale subdivision, a resident cooperative could decide on not to have wide vehicle access roads and foul sewer connections, instead predominantly pedestrian lanes, a commonly owned incinerating facility or humanure treatment option. ISO certified options exist and good management of these are possible. Cost effective communal battery banks and solar harvesting by a neighbourhood

Idea 3

- Dollar-for-dollar support from Council for social enterprise initiatives that receive crowd funding from the community for housing solutions, waste minimisation, sustainable use of resources.

none

Wanaka/Upper Clutha

Q. FEEDBACK:

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Anja QLDC Submission.docx

Dear QLDC

We like to thank you for the opportunity to submit our ideas to the Annual Plan. We love living in the beautiful Southern Lakes area and want to contribute to the wellbeing of the residents, especially in light of the new normal after Covid19.

About Me

I'm a single mother living in a tiny house because I couldn't find a rental. Me and my son feel it's the best thing we ever did.

Here are our thoughts.

Idea 1:

The previously established freedom camping hub on Ballantyne Road is now not needed. The location lends itself to foster innovation such as low cost housing and transformation into a community garden. Council could make the land available to help support the construction of affordable small homes by the resident owners. A yard where salvaged material can be stored that would have gone to landfill. Building site waste makes up to 50% of material used on a generic house build.

Idea 2:

Impose higher rates on commercial landlords if they charge non-for-profit tenants normal commercial rates. The volunteers in our area make things happen far beyond the government and council reach. Money driven commercial landowners need to be held accountable as they are actively undermining the effort the grassroots community is stepping up to.

Idea 3:

Create a Community Wellbeing Strategic Plan like Tauranga has done. Make wellbeing together with climate action the top priority for our region. Introduce donut/circular economy criteria. Ensure every resident has access to appropriate housing by establishment of community housing trusts and land trusts. Override covenants and restrictions by developers so residents can grow their own food on their property, this greatly contributes to mental wellbeing, along with lowering living costs, such as lower cost housing.

Idea 4:

Review codes for subdivisions and the underlying requirements for services such as sewage and roading. Introduce goals to developers to create housing solutions with minimal land disturbance and affect innovation around shared assets, such as electric cars, solar farms and energy storage, local food production, composting toilets and greywater usage in gardens. Let residents build their own neighbourhood. Create forums on intended

regenerative building projects so interested parties can have their say. Have strong foundations tied to the climate action plan and overall wellbeing plan of the area.

Idea 5:

Enable rural entrepreneurs, encourage local food production, reward community minded social enterprises, highlight more desirable values other than money. Review the application of the Resource Management Act on local level with the outcome in mind instead of the process and the fee generating capability. Eg if the outcome desired is aligned to councils climate and wellbeing principles, the consent process should be more straightforward.

Q. FEEDBACK:

The Aspiring Gymsports club has for several years done fundraising to pay a commercial landlord. It's a fantastic community organization and should be supported by our rates. But not to pay a private person. Please make community assets (preferably premises!) available to the not-for-profit orgs out there. Another option is to impose higher rates to landlords charging commercial rates to not-for-profits.

O'HANLON Margaret⁴⁴⁰

Queenstown Performing Arts Centre Trust

Wakatipu

Q. FEEDBACK:

I have attached a Document file for your consideration.

I have concerns over the lack of community space and the intended demolition to the buildings on the Henry & Ballarat site.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Submission.docx

**Queenstown
Performing Arts
Centre Trust**
Ballarat & Henry Street
Queenstown



REGARDING: QUEENSTOWN LAKES DISTRICT COUNCIL ANNUAL PLAN

SUBMISSION ON BEHALF OF THE QUEENSTOWN PERFORMING ARTS CENTRE TRUST.

-
1. This submission is being made by Margaret O'Hanlon, Chairman, on behalf of the Queenstown Performing Arts Centre Trust (QPACT).
 2. Presently QPACT has 20 Permanent Members that frequent the facility on a weekly, fortnightly or monthly basis. Due to the lack of Community space these members can only secure a booking if they are physically able to make a regular commitment. These groups are:

- Queenstown Salsa (50-60 members)
- Zumba with Anna Maria Tupaq (40-50 members)
- Private Dance - Anna Gormens (5-10 students)
- Private Dance - Amber Stevens (5-10 students)
- The Wakatipu Conservatoire of Classical Ballet (50-70 students)
- The Russian Ballet School (10-20 members)
- Queenstown Tango with Gavin (20-30 members)
- Dance for tots (20-30 students)
- Singers Workshop/Whirlwind Productions (20-30 members)
- Highland Dancing (20-30 students)
- Queenstown Pipe Band (15-20 members)
- Private music lessons - Kana Takahashi (10-15 students)
- Private music lessons - Chaz Bariberi (5-10 students)
- Private music lessons - Natasha Wilson (10-15 students)
- Queenstown Karate (50-60 members)
- Danceworx - (40-50 students)
- Queenstown School of Dance (15-25 students)
- Hip Hop - Denise Verkokava (10-15)
- Versificator (Rock Band - 5 members)
- Latin American Dance Fusion Group (10-15 members)

In addition, QPACT has a host of casual users from within the community (Creative Queenstown, Comedy, Writers groups, Showbiz Queenstown, Remarkables Theatre, etc.,

Arrowtown Autumn Festival, Winter Festival, etc.) as well as providing a much needed venue for casting (NZ's Got Talent) and recently for rehearsal and location work for a film company.

3. QPACT has been a Community fixture since 2000 when the Trust was formed and monies raised to renovate the building which was the former "manual block" for Wakatipu Highschool.
4. QPACT was awarded 10K by the QLDC in 2000 in financial assistance for these renovations. This was shared by the Central Lakes Trust, the Community Trust of Southland, The Lotteries Commission, The Amisfield Trust and Private Donors.
5. QPACT has been awarded a Heart of the District Award for their contribution to the community in 2003.
6. QPACT has received no substantial upgrades or additional spaces from Council since we opened in 2000. Our building has continued to be maintained on a volunteer basis. Although any structural building repairs have been made by APL Management Group, QPACT maintain all management of bookings, upgrade to fittings, cleaning, waste-disposal and power costs.
7. The demand for community space reached a crisis point at the start of the year just prior to the COVID 19 crisis. At that time we were unable to fulfil requests for space for the third consecutive year.
8. Anna Stuart, Queenstown School of Danc, who used to occupy space on Gorge Road (in addition to space in QPACT, found herself suddenly without a premises due to a change in rent charges in her upcoming lease. As a result of this Queenstown lost one of the most prestigious and accomplished dance schools we had. (Approx. 200 students)
9. Although the town has increased in growth from a population of 16,700 in yr 2000 to 41,700 in yr 2019, (our membership increasing as well), the Queenstown Lakes District Council has not taken active steps to increase dedicated community performing arts space for the purposes of resources and development.
10. Presently there are other spaces that performing artists use such as the Arrowtown Hall, Memorial Centre and Lake Hayes Pavilion, however the primary purpose of these venues is not for the development of the performing arts. If a commercial booking should arise, the venue becomes unavailable.
11. The Annual Plan has stated that finance has been approved for the joint venture of Project Manawa (along with Ngai Tahu) on the Ballarat and Henry Street Site, however there seems to be no intent as to what is to happen to the existing groups on this site.
12. Our concerns are that although, there have been plenty of reassurances that we would not be required to vacate our premises before a "suitable alternative" facility was found, there seems to be no policy or vision in the Annual Plan that puts community space for the Arts at the forefront.

13. It should go without saying that the Performing Arts are essential in our community. It has been proven in numerous sociological studies that a reduction in mental health issues occurs by the mere fact that performing arts are collaborative and inclusive. The rich variety of groups, classes, bands, etc. available in our community many would consider disproportionately high to our per capita.

14. During the lockdown of COVID 19 the majority of the population, undisputedly have turned to their devices and their own creative efforts for entertainment, amusement, music, theatre and dance. It would be counter-productive for our collective well-being to ignore the importance of promoting the growth of arts in our area. Without the arts “lockdown” would be a drastically different experience.

15. We neglect and inhibit growth within the Arts by systematically treating proper facilities for our artists as a ‘second thought’ and not a priority. Proper facilities are needed for the expansion of local groups and for increasing their skills

16 One excellent example of this is Anna Stuart’s Queenstown School of Dance and her loss of space as mentioned above. Another example is the Queenstown Ballroom Dance Club, who are a small group, but have won international awards. At present they have no place to practise. With a proper facility they would grow within our community. Another example is Turn Up The Music. Although there are plenty of teachers and a wide range of music incentives available, they presently are scattered around the community.

17 COVID 19, although devastating to our tourism industry, is offering Queenstown, as a community and as a destination, a chance to rewind restart and reset our focus on what sort of community and destination we wish to become.

18 Presently there is a lack of Council owned facilities left in our community. If we continue to allow private interest to dictate how we zone our community, then we could easily see an increase in lack of resources available to our community.

19 We would like to see a clear and outlined vision of what steps Council intends to take in providing ongoing Performing Arts facilities in our district. These facilities must make resources and development of the Performing Arts in our community their primary purpose and these facilities must duplicate the existing need coupled with improvements to the existing standard of our building.

Thank you for your consideration and time.

Margaret O’Hanlon
Chair
Queenstown Performing Arts Centre Trust
Henry & Ballarat Streets

16 April 2020

Q. FEEDBACK:

Good Evening,

I fully support and understand the submission made by Mark Sinclair. I have his permission to use same as my own submission and would like my name to be added to the list of submitters please.

I understand my request is a few hours after the deadline, but given the circumstances we find ourselves in due to Covid 19 and lockdown, I'm sure you will agree, it is important to listen to what ratepayers think.

Yours faithfully,
Jane Passmore
FJ Passmore

Q. FEEDBACK:

Please find attached submission in support of Aspiring Gymsports

Submission for support under QLDC's Annual Plan Budget 2020-21

About Aspiring Gymsports Club

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics New Zealand, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established, operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

We have enjoyed growing our club with along with our community's needs, however our commercial rent has more than doubled by 150% in 4 years and we can no longer afford our rental commitment. We are in dire need of a secure, affordable, supported long-term facility and more importantly we need clarity from QLDC regarding the level of support that may be available. If we do not receive support within 2 years, we will need to discontinue an otherwise successful community service.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Further details on our financials and goals for the medium to long term can be provided on request.

Strategic Fit

Our missions and goals fit QLDC's own sports and recreation mantra of "more people, more active, more often" We feel affordability and accessibility are key drivers in achieving this goal for both QLDC and Aspiring Gymsports.

Aspiring Gymsports with 75% of our members represented by girls and young women is also aligned with the New Zealand *Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Lastly, gymsports was called out as a service the QLDC should be supporting within *the Queenstown Lakes – Central Otago Regional Sport & Recreation Facility Strategy 2018*.

Our Facility & Rent

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, or ideally, a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new or planned QLDC Sports and Recreation facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable facility.

To continue our community service, we need to solidify a solution and secure an affordable facility within the next 2 years, which allows for the growth of services that our growing community demands, whilst maintaining our accessible nature. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available.

Summary of our Submission

- We are seeking \$30,000 per annum support from QLDC's Annual Budget 2020-21 and beyond.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us relocate to a new premise (see options listed below).
- We hope our needs will be included within QLDC's plans to seek Central Government funding for fast tracked capital infrastructure work, as a result of Covid-19.

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community’s needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

Please note:

- The table above demonstrates \$25,000 - \$30,000 is our break point for an affordable facility
- *2019-20 is based on our budget estimates and assumes we will not be hit too hard from the Covid-19 restrictions currently in place
- Our research indicates our rent is in line with current commercial rates. Source: Colliers International Market Review & Outlook 2019-20 pg 26 Commercial Property, Willowridge Developments etc.

We understand our landlord is operating a business and we appreciate the support given to the gym in our initial 2 years with discounted rates, and more recently for allowing modifications to the venue to enlarge the usable floor space and for forgoing our rental obligations for the Covid-19, Pandemic Emergency month of April 2020.

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC’s help, which we are now asking to solidify.

Work to date with QLDC and assumptions

The Aspiring Gymsports Committee has been working with QLDC Sports and Recreation team, Sports Central and RSL Consulting, to help complete a feasibility study, which will help inform QLDC on how it can best meet Wanaka’s growing community recreation needs. This feasibility study also addresses one of the key recommendations of the *Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group* **“to develop a dedicated facility for gymsports as part of a hub in Wanaka to meet the community's needs”**. Full Recommendations can be found on page 102 of the report. <https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>

We are yet to see the outcome of QLDC’s Feasibility Study or the Wanaka Recreation Centre Master Plan currently in the pipeline. We therefore are operating under the assumption that:

- There’s been no change or deferral of the planned \$3.5m (2020-21) extension to the Wanaka Recreation Centre as outlined in the QLDC 10 Year Plan (Vol 2) page 52 Table, Line Items: *Wanaka Recreation Centre Master Plan Implementation*.
- Aspiring Gymsports specific needs as provided to RSL Consulting, will be included within this extension, or future multi-sports facility in Wanaka.

- QLDC is keen to continue partnering with Aspiring Gymsports and sees us as a community service worth supporting financially, or in-kind.
- QLDC shares our values of meeting the fitness demands of our community with accessible, affordable and inclusive Gymsport fitness programs, available for all ages.
- QLDC also subscribes to New Zealand *Strategy for Women and Girls in Sport and Active Recreation* and will invest in sports like gymsports that encourages young girls and women to participate from birth to old age.
- Infrastructure investment and local council capital expenditure is key to helping communities grow out of recession (the one we're about to have due to Covid-19).
- Covid-19 will no doubt impact Aspiring Gymsports as a discretionary spend being potentially forgone in tough times. Now more than ever we will need QLDC's support to continue providing a recreation and health services to our community. We will also seek grant funding where applicable – such as Central Lakes Trust Covid-19 Grant for not-for profits <https://www.odt.co.nz/regions/central-otago/trust-granting-94m-help-%E2%80%98difficult-times%E2%80%99> and Community Trust of Otago grants but believe this will need to offset our likely decreased revenue rather than contributing to our pre-existing shortfall due to our rental costs.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at 33 Reece Crescent

Problem Community grant funding is not usually given to cover operational needs. It is highly unlikely that our current funders will continue to assist post our 2019-20 requirements.

Solution Seek financial support under the QLDC sports and recreation annual budget. Keep fundraising efforts as per existing to meet club's equipment and rental commitments. Keep working with QLDC and community partners to build a long-term multisport facility that we could move to within 3-5 years.

Solution QLDC assist with supply of an affordable and comparable QLDC owned/leased venue which we can move to. E.g. Mount Aspiring School old pool or other venue.

2. Raise Fees Significantly

Problem Although we did increase fees (ex Mini Muscles) from \$10 to \$11.50 per hour in early 2018, since then we have resisted increasing our fees. Our fees range from \$5 per hour for mini muscles to \$11.50/hr for recreational gymnasts. To meet our rental commitment, we would need to more than double our fees, which not only goes against our accessible participation values but would also put off many families and thus numbers would be reduced regardless. As a comparison, for profit dancing type businesses charge \$15.50/hr. This rate would still not be enough to cover our rental commitments.

Solution Continue to work with business sponsors to assist, although we feel in the current climate additional assistance from this area will be low.

3. Rent another commercial property in Wanaka

Problem Our research has shown that no other property exists in Wanaka that is currently vacant and meets our needs. If there was availability, it would be subject to potentially increasing rent.

Solution Mitre 10 Reece Crescent. This may become available in October 2020. This is a potential site and one that would meet our space and location needs.

Problem After making initial enquires, we are led to believe that commercial rates will be charged and an expensive fit out (fire walls) would be expected if moving to this property and affordability once again becomes an issue.

4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land

Problem Build cost, consents and finding suitable land.

Solution Following the approach taken by the Luggate Hall redevelopment, QLDC could help provide a purpose fit temporary structure at Kelly's Flat next to Montessori (for example). Alternatively, QLDC could simply move and modify the existing temporary hall which is currently located at Luggate. This temporary hall could accommodate Aspiring Gymsports and other community users such as the Toy Library, Bridge Club, Kahu Youth and Bike Wanaka in the medium term, whilst a long-term multi-sports facility is completed. The Luggate Hall re-build is anticipated to be completed by mid-2021. <https://thewanakasun.co.nz/news/11306-meeting-luggate-community-needs.html>

5. Build and own outright a permanent gym on private or gifted land

Problem Self-managed build, long term maintenance and large funding commitment. We would require a loan and or significant capital grant by community funders, with all work undertaken by the club voluntarily.

Solution Forge partnerships with other community groups in Wanaka who are in a similar position to Aspiring Gymsports. We have had initial discussions with many of the potential community partners listed above and feel this is a viable option. We feel that as this would be a community-based project that community funders would be keen to be involved.

Solution Seek Covid-19 Capital Fast Track Grants – we will keep across any new Government funding which is aimed at helping to create jobs and improve local/small town community infrastructure.

Note This is currently our preferred option, unless a new QLDC multi-sports centre is fast tracked and the build confirmed within the next 2 years. We would welcome a partnership with the QLDC to help with any new build that Aspiring Gymsports might take on similar to that received by the Wanaka Watersports Facility.

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC. Additionally, we have spoken to other potential partners who include, but are not limited to:

- Bike Wanaka
- Mount Aspiring College
- Acro Yoga
- Bridge Club
- Wanaka Kids Club
- Circus style providers
- Snow Sports New Zealand (in particular, the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

APPENDIX

Detailed Club History

The Club originated in April 2002 as 'Kids in Motion' with gymnastics and preschool (mini-muscles) classes organised and coached by Raewyn Paterson who saw and responded to a need in the local community. By 2009, given the interest and growth in classes and the support offered by other coaches, it was decided to register the club under the Incorporated Societies Act 1908.

Proactive Gym was the club's first venue, equipment was stored in a separate room, and moved in and out of storage up to twice a day, for classes, a very back-breaking and time-consuming exercise, greatly limiting the amount and type of equipment that could be used by the gymnasts.

As membership began to outgrow the space the club moved, in September 2015 to 33 Reece Crescent, the only appropriately sized but commercial venue in Wanaka. This facility has the advantage that all the gymnastics equipment can be left set up and does not need to be stored away between classes. This allows for inclusion of uneven bars and a full-sized beam necessary for competitive gymnasts to train. We have since grown from 90 to over 300 active members, and we have a database of over 1000 members, some of whom may dip in and out of gym services from time to time e.g. school holiday and seasonal programs. In the last year, Mini Muscles has closed their incorporated society and is now part of Aspiring Gymsports, this provides an active pathway for members from birth to adulthood.

The club currently provides a broad range of classes for boys, girls, youth and adults in artistic, rhythmic, tumbling, cheersports/team gym, double mini trampoline, recreational and competitive gymnastics classes for participants of all ages from preschool through to adults, including students with additional needs from Mt. Aspiring College. Our Mini Muscles classes involve parent and infant education classes for infants from 8 weeks to crawling and play gym and active movement classes from crawling up to 5 years.

We welcome and encourage participants from across the community and believe in the importance of everyone having the opportunity, regardless of age or ability, to experience and develop essential movement skills, to build self-esteem and to have fun amongst their peers. Involvement in gymsports gives all participants an excellent base of skills that can then be transferred to any other sport and an academic environment.

Our Community Outcomes

The benefit to the community of Aspiring Gymsports continuation of service:

- Meeting the fitness demands of our community with accessible, affordable and inclusive gymsport programs available for all ages.

Outcomes Summary:

- Maintain our current affordable fee structure
- Continue to grow membership and breadth of programs within existing our facility, although we are reaching constraints due to the size of the gym and insufficient hours to timetable additional classes. In the long term to grow into a supported community-based venue.
- Continuity of service – a stable gym space offers a positive community to help our children to grow into confident young adults
- A reliable, fun and enjoyable afterschool community program
- Provide a service that empowers and encourages participation for girls and women to excel over the long term – as active participants (recreational gym), athletes (competition levels) and as leaders (coaches and committee members).

Current Situation and Needs Analysis

We have conducted substantial research and found that there is not a supply of readily available nor suitable venues (400sqm min, ceiling height 8m) in Wanaka for the gym to move to. For detail on our research, please refer to our solutions outlined below.

Without a suitable community asset to move to, we have absorbed rental increases and incurred operating losses for the past two financial years. The 300 square metres that we rent at 33 Reece Crescent is not a sustainable long-term facility for Aspiring Gymsport - it is too expensive, offers no security of tenure ongoing and does not allow us to train appropriately for, nor hold competitions.

A few key items we do not have but need at a minimum for a successful gym operation are,

- A full-length vaulting run up and landing area. Currently, our run up starts in a hallway and gymnasts must run through open glass doors and vault underneath a lower rafter, which allows about 30 cm between gymnast and rafters. See video <https://www.facebook.com/AspiringGymsports/posts/1158124661044275>
- A full-size sprung floor 12mx12m to enable our gymnasts to train and learn new skills and to be able to compete in their own region. All of our competitive gymnasts must travel out of our region to compete and this can involve attending 6 or more competitions in a season. Travel involves trips to Invercargill, Balclutha, Dunedin, Timaru and for those in the senior competitive levels, Christchurch, Wellington and Auckland.
- We have all the hardware for a sprung floor, sitting in boxes. We cannot use this valuable resource because of our location limitations including the need to be able to reduce noise as much as possible, ceiling height and size constraints.
- Hosting competitions is a main form of fundraising for most clubs around the country and this is a valuable source of funding limited for us to small numbers and entry level competitors only.

Our Immediate Growth Opportunities

1. Competition – National Level Athletes, Increase Team Numbers and Hosting Competitions

We have many opportunities to grow our competitive gymnastics offering, including increasing our team numbers and performance strength.

We've had competitive growth, within our limited space, our coaches have helped produce National and Provincial level competitors and champions. We often wonder what could be if we had a full-size gymnasium. Our growth and enjoyment by our members, informs us that we have a strong future.

Key to improving our competitive strength is having a large enough venue to hold regional competitions, which are very good fundraisers for the club. We have run 3 competitions in our club for the beginner competitive levels in Women's Artistic Gymnastics (WAG) steps 1-2. In the last season we had permission to offer step 3 also, even though we had a short vault runway, however, the number of gymnasts we can accommodate is very small due to size constraints. We currently have female gymnasts at step 4 and step 8 as well as male gymnasts who cannot complete at our facility due to size constraints.

In 2019, we had our first success and podium placing at the New Zealand championships. Isabella Soper attended mini muscles as a baby and progressed through all our recreational and competitive class pathways. Against all odds, with some of the smallest training facilities, the biggest venue limitations and shortest training hours, Isabella placed 5th overall in the all-round Step 7 (there are 10 steps all up) competition and qualified for 3 apparatus finals - vault, beam and floor. Isabella earned a silver medal on floor and a gold medal on beam. A fine achievement and example of the pathway to success our club has created. This year Isabella will be trialling for her first New Zealand representative opportunity. She will trial

for a place in the Step 8 New Zealand team to attend a Gymnastics competition in Australia, expected for September 2020.

Our new competitive cycle is also producing a team of gymnasts in each step from 1-4 with step 5 being the first national step, so we are slowly filling the gap and increasing the size of our competitive squad.

The boy's competitive squad has decreased in numbers, purely due to the lack of class times available during the week and venue limitations in height and our ability to provide proper training equipment for boys, Men's Artistic Gymnastics (MAG Levels). Currently, the last remaining competitive boys train during the Women's Artistic Gymnastics (WAG) comp training times. However, our recreational classes for boys have increased in size especially in the freestyle/parkour type activities. Again, we are unable to increase classes due to limitations of equipment we can provide in our space.

Our results have been published in the local media,

- Gold, Silver and Bronze at Nationals <https://thewanakasun.co.nz/news/10904-gold-silver-and-bronze-at-nz-champs.html>
- [A Small Club with Big Results](https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUzyMT639Flmzigzs) https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUzyMT639Flmzigzs

2. Increase our breadth of programs

- We are currently the only gymsports club in Otago offering such a broad range of accessible and affordable programs – but we think given an appropriate facility we could improve on that service again including broadening our service to aged care service providers, and partners such as trampolining, Snow Sports NZ Youth Development Program, Kahu Youth, Mint Ability program and other specialised programs.
- Aspiring Gymsports also provides rehearsal space for performers participating in our local biennial cultural “Festival of Colour” along with space for adults to train for local circus and other performances.
- We are also growing future performers and providing space for community culture to grow, through our broad gymsports programs including cheerleading, team gym and our aerial programs.

To meet our service level goals we do need our future facility to be large enough to accommodate a full sized sprung floor, foam pit, high ceilings, Aerial/silks and large trampolines

<https://www.odt.co.nz/regions/wanaka/gymnasts-find-it-difficult-vault-ahead>

Case Studies Examples– Supported Venue Costs

Queenstown Lakes District Council

- We consider the support that the Luggate Hall re-build has received to be similar in scale and undertaking for a community asset for the QLDC and we would be happy to follow a similar program to build an appropriate multisport facility for the Upper Clutha district.

Waverley Council

- Grant for sporting groups to assist meet rental commitments. https://www.waverley.nsw.gov.au/community/awards_forums_and_grants/venue_hire_grants

Gymnastics New Zealand

- Gymnastics NZ, National Facility Strategy Table 4.3 shows that 18% of their affiliated clubs are supported by Local Councils, 27% by schools and 22% by Community Trusts. We are of the 15% of members renting privately.

Supporting References

1. The National Strategy for Women and Girls in Sport and Active Recreation
<https://sportnz.org.nz/assets/Uploads/Women-and-Girls-Govt-Strategy.pdf>
2. **Colliers International** – Market Review & Outlook, Queenstown & Wanaka 2019-20
3. **QLDC 10 Year Plan 23 June 2018**
 - Pg4 The Council has developed an affordable plan but only after the rigorous prioritisation and scrutiny of all projects. You will find a plan that adopts a very different approach to investing heavily in a number of our challenges, including roading, transport, parking, waste minimisation **and facilities that reflect growing recreational expectations.**
 - Pg5 Equally a large number of projects have had to be scheduled over a long time-period. These affect things like the timing of our ability to meet drinking water standards (spread from five to ten years), our ability to deliver the amenity that world-class resorts should reflect (e.g. ambitious town centre master-planning has had to adopt a staggered approach), our investment in our community in terms of providing enough recreation facilities (**e.g. projects like extending Alpine Aqualand and further phases of the Wanaka Recreation Centre have been pushed out of the plan horizon**)
 - Wanaka Recreation Centre Masterplan – due June 2020?
4. **QLDC 10 Year Plan 23 June 2018**
 - (PG 38) What we deliver for Community Services and Facilities

SPORT AND RECREATION FACILITIES

LEVEL OF SERVICE: *The Council provides pools and gyms that are clean, safe and enjoyable places to visit*

Pool facilities include Alpine Aqualand, Arrowtown Memorial Pool and the newly built Wanaka Aquatic Centre. We also support the Glenorchy and Hawea community pools via annual operating grants.

We operate out of the new Wanaka Recreation Centre and Queenstown Events Centre. Both facilities include indoor courts and outdoor sport fields. The Wanaka Recreation Centre features outdoor multi-sport artificial turf. At the Queenstown Events Centre, further facilities include a fitness centre and indoor climbing wall.

We provide a range of community programmes, including swim school, swim for life, climbing programmes, fitness classes and sports leagues. **Our mantra is, “more people, more active, more often”.**

5. QLDC 10 Year Plan 23 June 2018
 - **(Pg 41) SPORT AND RECREATION FACILITIES**
 - **Implement the Regional Facility Strategy** starting with QLDC, CODC and Sport Otago developing a scope and setting up a Governance Group that will work together. This will inform future planning for the two mentioned Councils’ sport and recreation facilities;
 - Development of a masterplan for the Wanaka Recreation Centre. This will help identify the best use of the recreation centre to meet the needs of the sporting community;
 - Extension of the Wanaka Recreation Centre to include a health and fitness centre;

6. QLDC 10 Year Plan 23 June 2018

- Page 51 - Table

SUM OF CAPITAL WORKS (\$000)	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	GRAND TOTAL
Wanaka											
Wanaka lakefront development plan	2,529	1,992	993	243	247	253					6,257
Wanaka Recreation Centre Masterplan implementation	138	314	3,214								3,666
Wanaka Pool building and storage	50										50
Wanaka Recreation Centre building and storage	44										44

7. QLDC 10 Year Plan 23 June 2018

- P110 - We are committed to providing significant investment to support both commercial and community events in the district. Our vision is to promote and support a balanced portfolio of sporting, arts and cultural events **that meet community objectives for the district in respect of recreational activities, community infrastructure and economic growth.**

8. QLDC 10 Year Plan 2018 – 2021 (Volume 2 21 June)

- This amounts to 80% of the total of \$424.8m for this category over the ten year period. The main projects in Community which are providing increased levels of service are the Coronet Forest revegetation (\$10.1m); Wanaka Recreation Centre extensions (\$3.7m) and the Queenstown Events Centre extensions (\$8.2m).

9. QLDC Annual Plan 2020-21

Pg 8 NEW SPORTS COURTS \$5.5M expenditure decrease

Memberships numbers continue to increase across all of the district’s sports facilities, which requires continued investment to meet the needs of our growing population. In the 2018-2028 Ten Year Plan we signalled the intention to expand capacity and build two new sports courts at the Queenstown Event Centre in Year 3 at a total cost of \$12M. The investment for the 2020-2021 Annual Plan has been reduced to \$6.5M from \$12M, with the balance deferred. The remaining costs in Year 3 are to advance the feasibility study and design work.

10. Gymnastics New Zealand – National Facility Strategy Table 4.3 Facility Ownership

Table 4.3: Gymsports facility ownership (surveys - 2010, 2013, 2015 and secondary information)

Club	Number	%
School	35	27
Community Trust / Organisation	28	22
Local Council	24	18
Your Club	21	16
Private Company	19	15
Other	3	2
	130	100

a. Note: “Your Club” = gym owns facility outright. Private Company = gyms renting commercial premises.

Q. FEEDBACK:

Mt Aspiring College BOT supports the Aspiring Gymsports submission as per emailed in PDF format to letstalk@qldc.govt.nz

Regards,
Glenn Peat
Chair, Board of Trustees
Mt Aspiring College

Submission for support under QLDC's Annual Plan Budget 2020-21

About Aspiring Gymsports Club

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics New Zealand, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established, operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

We have enjoyed growing our club along with our community's needs, however our commercial rent has more than doubled by 150% in 4 years and we can no longer afford our rental commitment. We are in dire need of a secure, affordable, supported long-term facility and more importantly we need clarity from QLDC regarding the level of support that may be available for the short-term, as well as the long term. If we do not receive support within 2 years, we will need to discontinue an otherwise successful community service.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Further details on our financials and goals for the medium to long term can be provided on request.

Strategic Fit

Our missions and goals fit QLDC's own sports and recreation mantra of "more people, more active, more often" We feel affordability and accessibility are key drivers in achieving this goal for both QLDC and Aspiring Gymsports.

Aspiring Gymsports with 75% of our members represented by girls and young women is also aligned with the New Zealand *Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Gymsports was called out as a service the QLDC should be supporting within *the Queenstown Lakes – Central Otago Regional Sport & Recreation Facility Strategy 2018*. Further, we have just received QLDC's Gymsports Feasibility Report March 2020 (16 April 2020) which, simply summarised, recommends QLDC partners with Aspiring Gymsports to ideally build a long term multisport centre at the Wanaka Recreation Centre, and that we require financial assistance over the short-term.

Our Facility & Rent

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, or ideally, a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new or planned QLDC Sports and Recreation facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable facility.

To continue our community service, we need to solidify a solution and secure an affordable facility within the next 2 years, which allows for the growth of services that our growing community demands, whilst maintaining our accessible nature. Nor are we in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available.

Summary of our Submission

- We are seeking \$30,000 per annum support from QLDC's Annual Budget 2020-21 and beyond.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us relocate to a new premise (see options listed below).
- We hope our needs will be included within any future QLDC's plans to seek Central Government funding for capital infrastructure work, as a result of Covid-19.

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community’s needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

Please note:

- The table above demonstrates \$25,000 - \$30,000 is our break point for an affordable facility
- *2019-20 is based on our budget estimates and assumes we will not be hit too hard from the Covid-19 restrictions currently in place
- Our research indicates our rent is in line with current commercial rates. Source: Colliers International Market Review & Outlook 2019-20 pg 26 Commercial Property, Willowridge Developments etc.

We understand our landlord is operating a business and we appreciate the support given to the gym in our initial 2 years with discounted rates, and more recently for allowing modifications to the venue to enlarge the usable floor space and for forgoing our rental obligations for the Covid-19, Pandemic Emergency month of April 2020.

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC’s help, which we are now asking to solidify.

Work to date with QLDC and assumptions

The Aspiring Gymsports Committee has been working with QLDC Sports and Recreation team, Sports Central and RSL Consulting, to help complete a feasibility study, which will help inform QLDC on how it can best meet Wanaka’s growing community recreation needs. This feasibility study also addresses one of the key recommendations of the *Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group* **“to develop a dedicated facility for gymsports as part of a hub in Wanaka to meet the community’s needs”**. Full Recommendations can be found on page 102 of the report. <https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>

We have only just received QLDC’s Feasibility Study but have not seen the Wanaka Recreation Centre Master Plan currently in the pipeline. We therefore are operating under the assumption that:

- There’s been no change or deferral of the planned \$3.5m (2020-21) extension to the Wanaka Recreation Centre as outlined in the QLDC 10 Year Plan (Vol 2) page 52 Table, Line Items: *Wanaka Recreation Centre Master Plan Implementation*.
- Aspiring Gymsports specific needs as provided to RSL Consulting, will be included within this extension, or future multi-sports facility in Wanaka.

- QLDC is keen to continue partnering with Aspiring Gymsports and sees us as a community service worth supporting financially, or in-kind.
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1. Remain at 33 Reece Crescent

Problem Community grant funding is not usually given to cover operational needs. It is highly unlikely that our current funders will continue to assist post our 2019-20 requirements.

Solution Seek financial support under the QLDC sports and recreation annual budget. Keep fundraising efforts as per existing to meet club's equipment and rental commitments. Keep working with QLDC and community partners to build a long-term multisport facility that we could move to within 3-5 years.

Solution QLDC assist with supply of an affordable and comparable QLDC owned/leased venue which we can move to. E.g. Mount Aspiring School old pool or other venue.

2. Raise Fees Significantly

Problem Although we did increase fees (ex Mini Muscles) from \$10 to \$11.50 per hour in early 2018, since then we have resisted increasing our fees. Our fees range from \$5 per hour for mini muscles to \$11.50/hr for recreational gymnasts. To meet our rental commitment, we would need to more than double our fees, which not only goes against our accessible participation values but would also put off many families and thus numbers would be reduced regardless. As a comparison, for profit dancing type businesses charge \$15.50/hr. This rate would still not be enough to cover our rental commitments.

Solution Continue to work with business sponsors to assist, although we feel in the current climate additional assistance from this area will be low.

3. Rent another commercial property in Wanaka

Problem Our research has shown that no other property exists in Wanaka that is currently vacant and meets our needs. If there was availability, it would be subject to potentially increasing rent.

Solution Mitre 10 Reece Crescent. This may become available in October 2020. This is a potential site and one that would meet our space and location needs.

Problem After making initial enquires, we are led to believe that commercial rates will be charged and an expensive fit out (fire walls) would be expected if moving to this property and affordability once again becomes an issue.

4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land

Problem Build cost, consents and finding suitable land.

Solution Following the approach taken by the Luggate Hall redevelopment, QLDC could help provide a purpose fit temporary structure at Kelly's Flat next to Montessori (for example). Alternatively, QLDC could simply move and modify the existing temporary hall which is currently located at Luggate. This temporary hall could accommodate Aspiring Gymsports and other community users such as the Toy Library, Bridge Club, Kahu Youth and Bike Wanaka in the medium term, whilst a long-term multi-sports facility is completed. The Luggate Hall re-build is anticipated to be completed by mid-2021. <https://thewanakasun.co.nz/news/11306-meeting-luggate-community-needs.html>

5. Build and own outright a permanent gym on private or gifted land

Problem Self-managed build, long term maintenance and large funding commitment. We would require a loan and or significant capital grant by community funders, with all work undertaken by the club voluntarily.

Solution Forge partnerships with other community groups in Wanaka who are in a similar position to Aspiring Gymsports. We have had initial discussions with many of the potential community partners listed above and feel this is a viable option. We feel that as this would be a community-based project that community funders would be keen to be involved.

Solution Seek Covid-19 Capital Fast Track Grants – we will keep across any new Government funding which is aimed at helping to create jobs and improve local/small town community infrastructure.

Note This is currently our preferred option, unless a new QLDC multi-sports centre is fast tracked and the build confirmed within the next 2 years. We would welcome a partnership with the QLDC to help with any new build that Aspiring Gymsports might take on similar to that received by the Wanaka Watersports Facility.

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC. Additionally, we have spoken to other potential partners who include, but are not limited to:

- Bike Wanaka
- Mount Aspiring College
- Acro Yoga
- Bridge Club
- Wanaka Kids Club
- Circus style providers
- Snow Sports New Zealand (in particular, the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

APPENDIX

Detailed Club History

The Club originated in April 2002 as 'Kids in Motion' with gymnastics and preschool (mini-muscles) classes organised and coached by Raewyn Paterson who saw and responded to a need in the local community. By 2009, given the interest and growth in classes and the support offered by other coaches, it was decided to register the club under the Incorporated Societies Act 1908.

Proactive Gym was the club's first venue, equipment was stored in a separate room, and moved in and out of storage up to twice a day, for classes, a very back-breaking and time-consuming exercise, greatly limiting the amount and type of equipment that could be used by the gymnasts.

As membership began to outgrow the space the club moved, in September 2015 to 33 Reece Crescent, the only appropriately sized but commercial venue in Wanaka. This facility has the advantage that all the gymnastics equipment can be left set up and does not need to be stored away between classes. This allows for inclusion of uneven bars and a full-sized beam necessary for competitive gymnasts to train. We have since grown from 90 to over 300 active members, and we have a database of over 1000 members, some of whom may dip in and out of gym services from time to time e.g. school holiday and seasonal programs. In the last year, Mini Muscles has closed their incorporated society and is now part of Aspiring Gymsports, this provides an active pathway for members from birth to adulthood.

The club currently provides a broad range of classes for boys, girls, youth and adults in artistic, rhythmic, tumbling, cheersports/team gym, double mini trampoline, recreational and competitive gymnastics classes for participants of all ages from preschool through to adults, including students with additional needs from Mt. Aspiring College. Our Mini Muscles classes involve parent and infant education classes for infants from 8 weeks to crawling and play gym and active movement classes from crawling up to 5 years.

We welcome and encourage participants from across the community and believe in the importance of everyone having the opportunity, regardless of age or ability, to experience and develop essential movement skills, to build self-esteem and to have fun amongst their peers. Involvement in gymsports gives all participants an excellent base of skills that can then be transferred to any other sport and an academic environment.

Our Community Outcomes

The benefit to the community of Aspiring Gymsports continuation of service:

- Meeting the fitness demands of our community with accessible, affordable and inclusive gymsport programs available for all ages.

Outcomes Summary:

- Maintain our current affordable fee structure
- Continue to grow membership and breadth of programs within existing our facility, although we are reaching constraints due to the size of the gym and insufficient hours to timetable additional classes. In the long term to grow into a supported community-based venue.
- Continuity of service – a stable gym space offers a positive community to help our children to grow into confident young adults
- A reliable, fun and enjoyable afterschool community program
- Provide a service that empowers and encourages participation for girls and women to excel over the long term – as active participants (recreational gym), athletes (competition levels) and as leaders (coaches and committee members).

Current Situation and Needs Analysis

We have conducted substantial research and found that there is not a supply of readily available nor suitable venues (400sqm min, ceiling height 8m) in Wanaka for the gym to move to. For detail on our research, please refer to our solutions outlined below.

Without a suitable community asset to move to, we have absorbed rental increases and incurred operating losses for the past two financial years. The 300 square metres that we rent at 33 Reece Crescent is not a sustainable long-term facility for Aspiring Gymsport - it is too expensive, offers no security of tenure ongoing and does not allow us to train appropriately for, nor hold competitions.

A few key items we do not have but need at a minimum for a successful gym operation are,

- A full-length vaulting run up and landing area. Currently, our run up starts in a hallway and gymnasts must run through open glass doors and vault underneath a lower rafter, which allows about 30 cm between gymnast and rafters. See video <https://www.facebook.com/AspiringGymsports/posts/1158124661044275>
- A full-size sprung floor 12mx12m to enable our gymnasts to train and learn new skills and to be able to compete in their own region. All of our competitive gymnasts must travel out of our region to compete and this can involve attending 6 or more competitions in a season. Travel involves trips to Invercargill, Balclutha, Dunedin, Timaru and for those in the senior competitive levels, Christchurch, Wellington and Auckland.
- We have all the hardware for a sprung floor, sitting in boxes. We cannot use this valuable resource because of our location limitations including the need to be able to reduce noise as much as possible, ceiling height and size constraints.
- Hosting competitions is a main form of fundraising for most clubs around the country and this is a valuable source of funding limited for us to small numbers and entry level competitors only.

Our Immediate Growth Opportunities

1. Competition – National Level Athletes, Increase Team Numbers and Hosting Competitions

We have many opportunities to grow our competitive gymnastics offering, including increasing our team numbers and performance strength.

We've had competitive growth, within our limited space, our coaches have helped produce National and Provincial level competitors and champions. We often wonder what could be if we had a full-size gymnasium. Our growth and enjoyment by our members, informs us that we have a strong future.

Key to improving our competitive strength is having a large enough venue to hold regional competitions, which are very good fundraisers for the club. We have run 3 competitions in our club for the beginner competitive levels in Women's Artistic Gymnastics (WAG) steps 1-2. In the last season we had permission to offer step 3 also, even though we had a short vault runway, however, the number of gymnasts we can accommodate is very small due to size constraints. We currently have female gymnasts at step 4 and step 8 as well as male gymnasts who cannot complete at our facility due to size constraints.

In 2019, we had our first success and podium placing at the New Zealand championships. Isabella Soper attended mini muscles as a baby and progressed through all our recreational and competitive class pathways. Against all odds, with some of the smallest training facilities, the biggest venue limitations and shortest training hours, Isabella placed 5th overall in the all-round Step 7 (there are 10 steps all up) competition and qualified for 3 apparatus finals - vault, beam and floor. Isabella earned a silver medal on floor and a gold medal on beam. A fine achievement and example of the pathway to success our club has created. This year Isabella will be trialling for her first New Zealand representative opportunity. She will trial

for a place in the Step 8 New Zealand team to attend a Gymnastics competition in Australia, expected for September 2020.

Our new competitive cycle is also producing a team of gymnasts in each step from 1-4 with step 5 being the first national step, so we are slowly filling the gap and increasing the size of our competitive squad.

The boy's competitive squad has decreased in numbers, purely due to the lack of class times available during the week and venue limitations in height and our ability to provide proper training equipment for boys, Men's Artistic Gymnastics (MAG Levels). Currently, the last remaining competitive boys train during the Women's Artistic Gymnastics (WAG) comp training times. However, our recreational classes for boys have increased in size especially in the freestyle/parkour type activities. Again, we are unable to increase classes due to limitations of equipment we can provide in our space.

Our results have been published in the local media,

- Gold, Silver and Bronze at Nationals <https://thewanakasun.co.nz/news/10904-gold-silver-and-bronze-at-nz-champs.html>
- [A Small Club with Big Results https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUZyMT639Flmzigzs](https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1Lxd2jYwtNwCMtrF6JX7xYd6dYzmLvm0d9-R_QuCFUZyMT639Flmzigzs)

2. Increase our breadth of programs

- We are currently the only gymsports club in Otago offering such a broad range of accessible and affordable programs – but we think given an appropriate facility we could improve on that service again including broadening our service to aged care service providers, and partners such as trampolining, Snow Sports NZ Youth Development Program, Kahu Youth, Mint Ability program and other specialised programs.
- Aspiring Gymsports also provides rehearsal space for performers participating in our local biennial cultural “Festival of Colour” along with space for adults to train for local circus and other performances.
- We are also growing future performers and providing space for community culture to grow, through our broad gymsports programs including cheerleading, team gym and our aerial programs.

To meet our service level goals we do need our future facility to be large enough to accommodate a full sized sprung floor, foam pit, high ceilings, Aerial/silks and large trampolines

<https://www.odt.co.nz/regions/wanaka/gymnasts-find-it-difficult-vault-ahead>

Case Studies Examples– Supported Venue Costs

Queenstown Lakes District Council

- We consider the support that the Luggate Hall re-build has received to be similar in scale and undertaking for a community asset for the QLDC and we would be happy to follow a similar program to build an appropriate multisport facility for the Upper Clutha district.

Waverley Council

- Grant for sporting groups to assist meet rental commitments.
https://www.waverley.nsw.gov.au/community/awards_forums_and_grants/venue_hire_grants

Gymnastics New Zealand

- Gymnastics NZ, National Facility Strategy Table 4.3 shows that 18% of their affiliated clubs are supported by Local Councils, 27% by schools and 22% by Community Trusts. We are of the 15% of members renting privately.

Supporting References

1. The National Strategy for Women and Girls in Sport and Active Recreation
<https://sportnz.org.nz/assets/Uploads/Women-and-Girls-Govt-Strategy.pdf>
2. Gymsports Wanaka – **QLDC RSL Feasibility Study March 2020**
3. **Colliers International** – Market Review & Outlook, Queenstown & Wanaka 2019-20
4. **The Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy** prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group
<https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>
5. **QLDC 10 Year Plan 23 June 2018**
 - Pg4 The Council has developed an affordable plan but only after the rigorous prioritisation and scrutiny of all projects. You will find a plan that adopts a very different approach to investing heavily in a number of our challenges, including roading, transport, parking, waste minimisation **and facilities that reflect growing recreational expectations.**
 - Pg5 Equally a large number of projects have had to be scheduled over a long time-period. These affect things like the timing of our ability to meet drinking water standards (spread from five to ten years), our ability to deliver the amenity that world-class resorts should reflect (e.g. ambitious town centre master-planning has had to adopt a staggered approach), our investment in our community in terms of providing enough recreation facilities (**e.g. projects like extending Alpine Aqualand and further phases of the Wanaka Recreation Centre have been pushed out of the plan horizon**)
 - Wanaka Recreation Centre Masterplan – due June 2020?
6. **QLDC 10 Year Plan 23 June 2018**
 - (PG 38) What we deliver for Community Services and Facilities

SPORT AND RECREATION FACILITIES

LEVEL OF SERVICE: *The Council provides pools and gyms that are clean, safe and enjoyable places to visit*

Pool facilities include Alpine Aqualand, Arrowtown Memorial Pool and the newly built Wanaka Aquatic Centre. We also support the Glenorchy and Hawea community pools via annual operating grants.

We operate out of the new Wanaka Recreation Centre and Queenstown Events Centre. Both facilities include indoor courts and outdoor sport fields. The Wanaka Recreation Centre features outdoor multi-sport artificial turf. At the Queenstown Events Centre, further facilities include a fitness centre and indoor climbing wall.

We provide a range of community programmes, including swim school, swim for life, climbing programmes, fitness classes and sports leagues. **Our mantra is, “more people, more active, more often”.**

7. **QLDC 10 Year Plan 23 June 2018**
 - **(Pg 41) SPORT AND RECREATION FACILITIES**
 - **Implement the Regional Facility Strategy** starting with QLDC, CODC and Sport Otago developing a scope and setting up a Governance Group that will work together. This will inform future planning for the two mentioned Councils’ sport and recreation facilities;

- Development of a masterplan for the Wanaka Recreation Centre. This will help identify the best use of the recreation centre to meet the needs of the sporting community;
- Extension of the Wanaka Recreation Centre to include a health and fitness centre;

8. QLDC 10 Year Plan 23 June 2018

- Page 51 - Table

SUM OF CAPITAL WORKS (\$000)	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	GRAND TOTAL
Wanaka											
Wanaka lakefront development plan	2,529	1,992	993	243	247	253					6,257
Wanaka Recreation Centre Masterplan implementation	138	314	3,214								3,666
Wanaka Pool building and storage	50										50
Wanaka Recreation Centre building and storage	44										44

9. QLDC 10 Year Plan 23 June 2018

- P110 - We are committed to providing significant investment to support both commercial and community events in the district. Our vision is to promote and support a balanced portfolio of sporting, arts and cultural events **that meet community objectives for the district in respect of recreational activities, community infrastructure and economic growth.**

10. QLDC 10 Year Plan 2018 – 2021 (Volume 2 21 June)

- This amounts to 80% of the total of \$424.8m for this category over the ten year period. The main projects in Community which are providing increased levels of service are the Coronet Forest revegetation (\$10.1m); Wanaka Recreation Centre extensions (\$3.7m) and the Queenstown Events Centre extensions (\$8.2m).

11. QLDC Annual Plan 2020-21

Pg 8 NEW SPORTS COURTS \$5.5M expenditure decrease

Memberships numbers continue to increase across all of the district’s sports facilities, which requires continued investment to meet the needs of our growing population. In the 2018-2028 Ten Year Plan we signalled the intention to expand capacity and build two new sports courts at the Queenstown Event Centre in Year 3 at a total cost of \$12M. The investment for the 2020-2021 Annual Plan has been reduced to \$6.5M from \$12M, with the balance deferred. The remaining costs in Year 3 are to advance the feasibility study and design work.

12. Gymnastics New Zealand – National Facility Strategy Table 4.3 Facility Ownership

Table 4.3: Gymsports facility ownership (surveys - 2010, 2013, 2015 and secondary information)

Club	Number	%
School	35	27
Community Trust / Organisation	28	22
Local Council	24	18
Your Club	21	16
Private Company	19	15
Other	3	2
	130	100

Note: “Your Club” = gym owns facility outright. Private Company = gyms renting commercial premises.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

To QLDC

Dear Ms/Sir

Please find attached a submission on the Annual Plan 20/21 from the Luggate Community Association. Submissions seem to teeter on the edge of insignificance during these difficult times, but life must go on. So hopefully we'll soon be out Lockdown and will need to reassemble our community endeavors and drag ourselves back to a semblance of normality.

Please confirm receipt of this submission.

Thank you.....

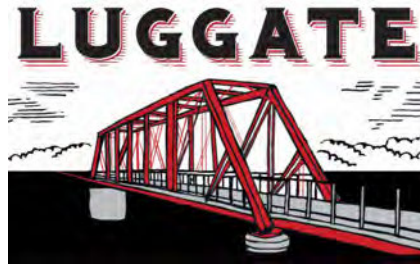
Graeme Perkins

Chair, Luggate Community Association

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Luggate Community Association Annual Plan Submission 2020 2021.docx



10th April 2020

**SUBMISSION ON QUEENSTOWN LAKES
DISTRICT COUNCIL**

ANNUAL PLAN 2020/2021

To: Queenstown lakes District Council
Private Bag 50072 Queenstown 9348

Submitter: Luggate Community Association

Address:



Prepared by: Graeme Perkins..... on behalf of
The Luggate Community Association (LCA)

The LCA is a longstanding community-driven organization steered by a very enthusiastic committee who enjoy an excellent supportive relationship with Council. We wish to thank QLDC once again for their annual grant of \$5,000 which enables us to administer our Association and advocate for our Luggate residents. Each year we endeavor to maintain and improve our town's infrastructure and facilities, and to foster a real sense of community through various social and benevolent activities. Our town is growing, and consequently our role is increasing. We appreciate the good relationship we have with Council and look forward to their continued support.

Red Bridge Historic Reserve and Red Bridge Recreation Reserve:

The Red Bridge is a significant site for our transport heritage as well as offering recreation, heritage and amenity values to visitors and residents of the area. Work has begun on the restoration of this site led by the Luggate Community Association and working closely with QLDC Parks and Reserves officer Diana Manson. Many hours of volunteer time has been spent on clearing wilding pines and noxious weeds. The old gravel pit site has been filled with clean fill and topsoil.

Arborists and a contract weed sprayer have been employed to carry out work which is beyond the reach of the local volunteer group.

A two-bay dry vault toilet was installed in December by QLDC to cater for visitors to the reserve as well as the campers who continue to use the parking area for overnight stays with an average of 65 vans camped there per night over the past year.

In the 2019/2020 annual budget council granted the Luggate Community Association a sum of \$10,000 per year for two years to carry out this work, the second year of this funding falls in the 2020/2021 budget year and we would like to request that this sum is confirmed, as it is necessary to support the work carried out by the volunteers and to allow the work on this reserve to continue.

The Association intends to apply to the Ten year Plan for an extension of this funding for at least a further two years, this we believe will allow us to make real progress towards establishing this reserve as an area where locals and visitors alike can go to learn about the unique history of this area as a transport hub, and enjoy the space for passive recreation.

Red Bridge Development Plan

2020 – 2023 – Clean up/maintenance phase/minor projects \$30,000 total or \$10,000 per year

- Establish lower terrace \$10,000
 - Install pipes, information plaques, seats, picnic tables
- Upper terrace \$3,000
 - Top soil, sow grass
- Disc Golf – install course on slope – Disc Golf Wanaka to fund and install
- Remove felled trees from site – volunteer and tractor work \$6,000
- Stump grinding \$5,000
- Weed control – spray annually for noxious plants \$6,000

Summary of the Submission

The submission of the Luggate Community Association is to request the following:

- 1. The continuation of the annual QLDC Administration support grant of \$5,000 for the year ending 30th June 2021, and all subsequent years.**
- 2. The confirmation of the \$10,000 allocated for the 2020/21 year in the annual budget for 2019/20.**

Perkys Floating Bar

Wakatipu

Q. FEEDBACK:

To whom it may concern:

I am the owner of Perkys Floating Bar, we have been in operation for 5 years. Our lease on the Butson/Lasphey Jetty is due to expire in 15 months.

Re: The Town Centre Master Plan. Has indicated that future development of the Queenstown Bay and more specifically, regarding the option of a public ferry which is proposed to operate from the Butson/Lasphey Jetty (Our current lease site/berth) This means we have no way to secure a long term lease for our business.

We have spoken to Jim Boulton and Councillors over the last 5 months to express our concerns. After a meeting with Peter Hansby he has said that the next step of planning for downtown Queenstown is further public consultation.

I believe some progress was able to be made on the required consultation this year, and funds have been allocated in the Draft Annual Plan to finish these consultations - Which is positive.

I understand Council is now having to make some difficult choices and I ask that there is no reduction or removal of the funding for this public consultation. I'm sure I don't have to explain the difficulty of trying to get a business through these times, and having uncertainty in regards to our lease makes this even more untenable.

What I am seeking - For the funding to remain in the Annual Plan for the public consultation on the planning for Downtown Queenstown.

I also would like to please speak at the hearing.

Kindest Regards
Max Perkins

PERKINS Wayne & Betty⁴⁷²

Million Dollar Cruise Ltd

Wakatipu

Q. FEEDBACK:

Dear Sir/Madam,

We are the owners of Million Dollar Cruise Ltd and have operated out of Queenstown Bay since 2007. Currently we have two leases for berths on the Lapsley/Butson (now Queenstown Lakes District Council). One of our leases is due to expire in 15 months on the 30th June 2021.

The Town Centre Master Plan identified (at a very high level) the opportunities for development of Queenstown Bay in the future and in particular the option of a public ferry service. This has meant that there is now no ability for us to secure a long term lease for the berth where we operate our Million Dollar Cruise.

Over the last five months, a group of operators have met with the Mayor and some Councillors, to discuss our concerns. Peter Hansby has indicated to us that the next stage of the planning for downtown Queenstown involves further public consultation. We understand some progress has been able to be made on the required consultation this year and that funds have been included in the draft Annual Plan, to finish the consultation – which is very helpful.

We realise that the Council is now in the position of having to make some difficult decisions and I ask that you do not reduce or remove the funding for this public consultation. As a business we are going to have to work very hard to operate for the foreseeable future and the ongoing uncertainty regarding our leases makes our situation even more untenable.

What we are seeking is that you maintain the funding in the Annual Plan for public consultation on the planning for downtown Queenstown.

Both Wayne and myself would like to speak at our submission.

Regards
Betty

Wai Wanaka

Wanaka/Upper Clutha

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Attached is WAI Wanaka's Annual Plan submission which includes a request for a community funding grant. Our covering letter details how this investment supports both the Ten Year Plan vision and Vision 2050. As the lockdown period has delayed the formal presentation of the Community Catchment Plan to Council, we also attach an 'At a Glance' summary of the Community Catchment Plan.

We wish to speak at the hearing in Wanaka on 28 May 2020.



17 April 2020

Annual Plan Feedback
Queenstown Lakes District Council
Freepost 191078
Private Bag 50072
Queenstown 9348

Dear Councillors

WAI Wānaka is grateful for the financial support provided by QLDC in 2019, which greatly assisted the Trust's operations over the past year. Our submission for the 2020/2021 year acknowledges that QLDC is now dealing with significant change and economic challenges that are affecting all Queenstown Lakes communities. Acknowledging COVID-19 impacts on planning and budgets, WAI Wānaka seeks to maintain QLDC's financial support for the 2020/2021 financial year at \$50,000, the same level as 2019/2020.

The momentum achieved by WAI Wānaka and the Upper Clutha community has been acknowledged by the Ministry for the Environment. Having received funding for the Wānaka Water Project from the Freshwater Improvement Fund in 2018, WAI Wānaka is one of the few groups nationally to have achieved all milestones on time and within budget.

A key milestone of the Wānaka Water Project was the completion of the Community Catchment Plan (CCP) for the Upper Clutha. If COVID-19 had not intervened, a full presentation of the CCP would already have been made to QLDC Councillors and staff. We look forward to presenting the CCP at the earliest opportunity, when it is safe to do so. In the meantime, an 'At a Glance' version of the CCP is attached to our submission.

The bulk of WAI Wānaka's planned activities for 2020/2021 will be able to continue notwithstanding COVID-19 restrictions. Education activities will support and enhance the work being done by QLDC, particularly the programs already underway with developers, builders and earthworks contractors. In addition to working with the construction sector, Business Environment Plans will be developed with businesses in the hospitality, tourism and accommodation sectors.

[Redacted signature block]

[Redacted signature block]

WAI Wānaka initiatives continue to support QLDC's Ten Year Plan vision: *Vibrant Communities, Enduring Landscapes and Bold Leadership*. Water is integral to almost every aspect of health and wellbeing within the Upper Clutha and our Water Quality Survey highlighted community concerns about changes that are being seen to lakes, rivers and streams. The Water Quality Survey results are summarised on our website waiwanaka.nz.

WAI Wānaka's continuing partnership with QLDC supports the Ten Year Plan vision as follows:

QLDC Ten Year Plan vision	WAI Wānaka initiatives
Efficient and effective infrastructure	The CCP includes an assessment of risks to water (from current and future state if not addressed with actions) as a result of existing and future infrastructure needs
Environmental sustainability and low impact living is highly valued	Following completion of the CCP, WAI Wānaka's strategic priorities for 2020/2021 focus on community engagement, education and behaviour change initiatives. There is great scope to work alongside and enhance the educational work planned by QLDC.
Quality built environments that meet local needs and respect the local character	Operational funding will continue to be applied to connecting landowner and business groups and supporting the development of Business Environment Plans.
World class landscapes are protected	With the support of QLDC, WAI Wānaka is leading a number of specific actions designed to safeguard the long term health of our waterways. The CCP sets out the need for funded research to support evidence-based decision making in the Upper Clutha.
Sustainable growth management	The impact of COVID-19 on growth provides breathing space for our community to understand how to better manage impacts of urban growth, land use change, tourism, invasive pests and climate change.
Partnering for success	WAI Wānaka would like to see more collaboration between QLDC and ORC including support for environmental projects.

QLDC Ten Year Plan vision	WAI Wānaka initiatives
Investing strategically	Funding provided by QLDC to WAI Wānaka will go a long way, thanks to volunteer support for the work of the Trust. As volunteer action only goes so far, QLDC's funding underpins effective coordination of WAI Wānaka's projects, as outlined in the 2020/2021 Annual Plan submission.
A responsive organisation	Effective freshwater management is a high priority, both nationally and regionally. WAI Wānaka projects will ensure that the Upper Clutha catchments are well placed to respond to the upcoming national freshwater initiatives from the NPS-FM work programme.
An organisation that consults effectively and makes sound decisions	Development of the CCP involved extensive collaboration and community-wide discussion.

The Vision 2050 initiatives supported by WAI Wānaka projects are:

Thriving people | Whakapuāwai Hapori

Our environments and services promote and support health, activity and wellbeing for all

WAI Wānaka strategy drives community-led delivery of enduring aquatic ecosystem health. The impact of our community's interactions with aquatic ecosystems need to be better understood, so they can be effectively managed.

Embracing the Māori world | Whakatinana i te ao Māori

We celebrate the unique history of our rohe and Aotearoa New Zealand

The CCP includes specific actions to recognise and protect cultural and community values.

Opportunities for all | He ōhaka taurikura

Our economy is strong and diverse with sustainable and inclusive growth

Future freshwater management may necessitate some economic trade-offs. A strong economy should not come at a cost to the environment, because the health of our environment is essential to our community's future economic wellbeing.

Breathtaking creativity | Whakaohoho Auahataka

Our breath-taking landscapes and diverse people attract strong talent and create space for reflection

The Upper Clutha's catchments and water bodies are of national importance due to the role they play in attracting both residents and visitors to the region

Deafening dawn chorus | Waraki

- We are all kaitiaki of our protected and restored incredible environment, flora and fauna
- Our people and visitors respect the privilege of accessing our rivers, lakes and mountains
- Our waterways and lakes are drinkable
- We set the standard for combating biodiversity loss

These principals are espoused within the CCP.

Zero carbon communities | Parakore hapori

Zero waste is just something that we do here

WAI Wānaka's communications strategy includes providing tools for residents and visitors to better understand water and to build an appreciation of what having healthy waterways really means for our community. The establishment of the Alpine Lakes Research and Education Centre provides a central hub, creating meaningful connections and supporting environmentally focussed groups to achieve more by working together.

Pride in sharing our places | Kia noho tahi tātou kātoa

- Our lives are enhanced by measuring wealth in wellbeing as well as dollars
- Our everyday experiences are enriched by focusing on shared values not volume

WAI Wānaka is an organisation where people who want to safeguard the health of alpine waterways build communities that do. WAI Wānaka's focus on achieving long term aquatic ecosystem health underpins our community's wellbeing.

We wish to speak at the hearing.



Jeff Donaldson

Chair – WAI Wānaka

Upper Clutha Lakes Trust Board



APRIL 2020

QLDC ANNUAL PLAN SUBMISSION



QLDC ANNUAL PLAN 2020

WAI Wānaka is the new name for Upper Clutha Lakes Trust. WAI stands for Water Action Initiative. WAI Wānaka is an organisation where people who want to safeguard the health of our alpine waterways build communities that do.

In June 2018 WAI Wānaka commenced the five year Wānaka Water Project with partners Otago Regional Council, Queenstown Lakes District Council, Te Kākano Aotearoa Trust and Catchments Otago. The Wānaka Water Project is funded by the Ministry for the Environment's Freshwater Improvement Fund, Sargood Bequest, Million Metres Streams Project, QLDC and ORC.

Responsibility for our freshwater sits not only with national, regional and local agencies but also with the people and community groups within the Upper Clutha. WAI Wānaka's projects are connecting the many individuals, community groups, landowners and businesses undertaking positive work towards enhancing water quality and reversing biodiversity loss within the Upper Clutha.

QLDC has already signalled that the 2020/2021 Annual Plan will be revised due to the unforeseen impact of COVID-19 on our local businesses and residents. The Annual Plan acknowledges the importance of our region's unique landscapes and WAI Wānaka trusts that any measures taken by QLDC and business leaders to kickstart the economy continue to factor in the importance of protecting both the short and long term health of our environment.

WAI Wānaka sincerely thanks QLDC for its partnership and support, in particular the valuable contributions made by Jen McGirr and Ulrich Glasner to the Wānaka Water Project. This submission provides an outline of what has been accomplished to date with QLDC's support and the key projects planned for 2020/2021.

WAI Wānaka's workplan for 2020/2021 is reliant on QLDC's continued partnership and financial support. WAI Wānaka's budgeted expenditure for 2020/2021 totals \$410,000, of which \$155,000 is funded through the Wānaka Water Project. Acknowledging COVID-19 impacts on planning and budgets, WAI Wānaka seeks to maintain QLDC's financial support for the 2020/2021 financial year at \$50,000, the same level as 2019/2020.

WAI WĀNAKA SUBMISSION

WAI Wānaka submits that QLDC's 2020-2021 Annual Plan Consultation Document should have a stronger emphasis on the environment and more focus on community engagement.

Effective management of the Upper Clutha catchment area requires collaboration between QLDC, ORC and the community. Discussions with QLDC have identified multiple actions that will lead to improved environmental outcomes in the Upper Clutha, such as:

- Further research into stormwater quality and impacts on receiving water quality to help guide what treatment is appropriate in Upper Clutha.
- The need for greater levels of research to better understand the basic physical and biological attributes of our waterways before climate changes manifest.
- Managing urban development so that there is no adverse impact on water quality or aquatic ecosystems.
- Treatment of first flush stormwater for all new developments discharging into waterways or the Council's network using best management practices and water sensitive urban design approaches.
- Erosion & Sediment Control Plans for all developments.
- Education programs for developers, builders and earthworks contractors.
- Development of stormwater design guidelines which take into account the specific issues in the Upper Clutha - soil types, rainfall patterns and volumes, receiving water quality standards.
- Investigating options for retrofitting treatment systems to existing stormwater discharges.
- Supporting development of Business Environmental Plans for all businesses and industries.
- Encouraging the installation of rainwater tanks in all urban buildings or structures.
- Developing education material on water sensitive options for individuals, including rainwater capture greywater recycling, impacts of detergents, "down the drain" etc.
- Tourist education such as littering/use of toilets.
- Working alongside the community on wetland creation and reinstatement.

WAI Wānaka looks forward to continuing to work with QLDC on these and other initiatives.

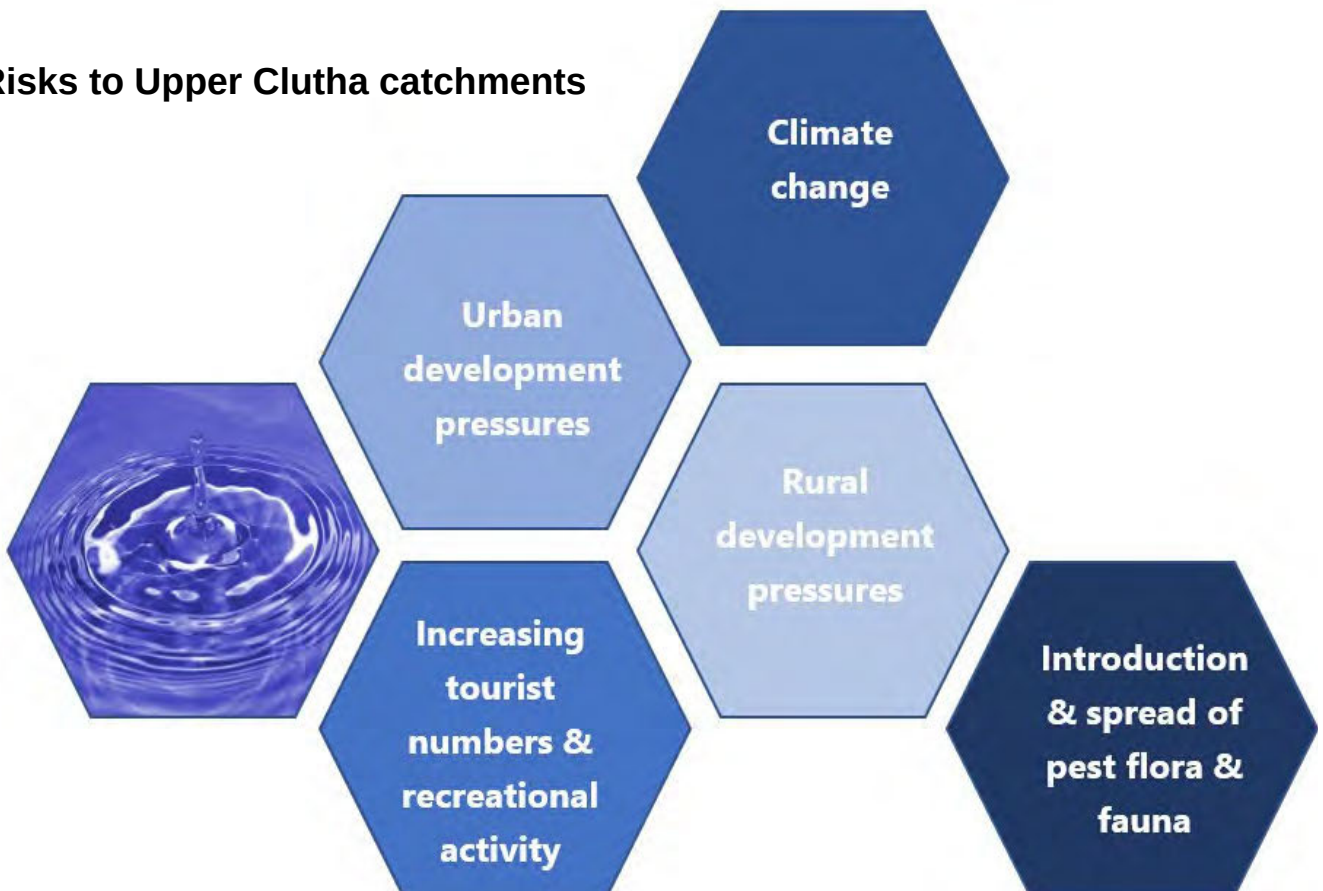
COMMUNITY CATCHMENT PLAN - RISKS

After 18 months of collaboration, the Wānaka Water Project has delivered a Community Catchment Plan (CCP) to improve and maintain the long-term environmental health of the Upper Clutha catchment area. The CCP is a technical document supported by substantial appendices. An "At a glance" version has been developed to assist with communicating the plan across the community, and is attached to this submission.

The CCP is a roadmap to direct community efforts to improve and maintain the long-term environmental health of the Upper Clutha catchment. The development and implementation of the CCP addresses current and future risks to freshwater resources to prevent any decline in water quality and ecosystem function in an integrated way across the whole catchment.

The next stage is to develop a process to ensure this community work becomes integrated into Regional and District policy and future plans. The current lockdown has delayed presentation of the completed CCP to the Upper Clutha community. At an appropriate time, we look forward to the opportunity to present the CCP to QLDC Councillors and staff.

Risks to Upper Clutha catchments



CCP - OBJECTIVES

Two key themes evolved from community input and national guidance. The first is to ensure we have Healthy Ecosystems, which includes improving water quality in our lakes, rivers and wetlands, maintaining an abundance and diversity of aquatic life and protecting natural waterway habitats. The second is to support Community Wellbeing, which includes safe drinking water and recreation, maintaining economic wellbeing through sustainable tourism, agriculture and urbanisation and respecting the cultural values of water.

Within these two key themes, the CCP sets out a total of 9 objectives:



Healthy ecosystems

1. Maintain and improve water quality in lakes, rivers, wetlands and aquifers
2. Ensure natural waterway habitats are maintained and improved
3. The abundance and diversity of aquatic life is maintained and improved
4. Ensure water quantity in lakes, rivers, wetlands and aquifers is managed in a way that provides for:
 - Instream flows for natural variation
 - Maintenance of natural lake levels in Lake Wānaka
 - Establishment of volume/rate allocation limits for lakes, rivers and aquifers
5. Ensure ecological processes are functioning normally



Community wellbeing

6. Provide for safe and effective recreation
7. Social wellbeing by enabling:
 - Engagement with Government, ORC, QLDC, local community and visitors
 - Satisfactory drinking water supply
8. Economic wellbeing through sustainable agriculture, tourism and urbanisation
9. Cultural values provided for through:
 - Sustainable harvest of mahika kai species
 - Maintaining ease of access to all waterways
 - Maintaining connection to places of spiritual meaning
 - Achieving excellence in all aspects of water management

CCP - ACTIONS

The CCP makes clear that successful catchment management will require some changes in the way land and water are managed within the Upper Clutha. The plan also identifies current knowledge gaps and a range of actions to be integrated into ORC and QLDC plans.

Addressing the gaps and taking action requires a collaborative effort by Councils and other parties. Future opportunities include trialling new innovations and technologies that go beyond the traditional way of doing things.

The Community Catchment Plan recommends actions encompassing rural land, urban areas, local businesses, riparian margins, wetlands, invasive organisms, fish passage, habitat, and community engagement.

Land management	Urban development	Ecosystem actions	Collaboration, behaviour change and partnerships	Mātauranga Māori
Assist landowners with farm planning and monitoring	Assist with development of Business Environment Plans	Educate public to prevent the spread of invasive species	Develop community engagement strategy	Identify cultural values with local runaka
Assist with development of landowner environment groups	Create education program on sediment management	Ensure future instream structures provide fish passage	Develop planning and assessment tools to guide multi-sector partnerships	Prevent further development on cultural sites or locations that may adversely effect such sites
Identify high risk areas for landslide, erosion and sediment loss	Develop stormwater design guidelines	Promote re-vegetation and expansion of existing wetlands	Build institutional capacity for integrated environmental initiatives	
Support new technologies and innovation	Ensure all wastewater discharges are treated to global best practice standards			

The presentation of the CCP to QLDC Councillors and staff will include detailed information on the actions being led by QLDC. QLDC is already underway with some of the identified actions, such as developing an ongoing stormwater testing/monitoring programme, building on research funded by the Wānaka Water Project.

We are indebted to Landpro Limited for successfully leading the CCP project workstream and delivering the CCP on time and within budget. Key contributions were made by Dr. Simone Langhans (SABER Cultural Project) and the community members involved with the Shaping our Future Water Taskforce.

2020/2021 FUNDING

QLDC generously provided a \$50,000 grant to WAI Wānaka in 2019 to assist with operational and communications costs. QLDC's operational funding facilitates the effective co-ordination of more than 5,000 volunteer hours annually, ensuring that WAI Wānaka maintains a focus on action through a range of project activities.

With continued QLDC support, WAI Wānaka plans to carry out the following key projects during the 2020/21 financial year:

- **CCP Actions:** Scoping and getting underway with key projects in collaboration with science and regulatory stakeholders, including MfE, Catchments Otago, QLDC and ORC.
- **Catchment group coordination:** With funding assistance from RMPP Action Networks, WAI Wānaka has connected with 60 Upper Clutha landowners who have formed themselves into seven Catchment Groups. These groups determine their own priorities for each catchment, receiving a pool of funding to help with group facilitation and to provide access to experts, tools and resources. The science behind how the groups operate is based on a three year research project involving more than 75 farm business around NZ.¹
- **Business Environment Planning:** Building on the RMPP Action Networks model, WAI Wānaka and ONE New Zealand are working with like-minded businesses, initially in the construction, hospitality, tourism and accommodation sectors. The businesses involved aim to develop environment plans encompassing sustainability, carbon and waste minimisation. RMPP Action Networks funding is not available to support these groups.
- **Alpine Lakes Research and Education Centre:** WAI Wānaka has secured the lease of 185 Riverbank Road from ORC to establish a field centre to support research and citizen science. Numerous partnership opportunities are under discussion with the intention to get underway by late 2020. University of Otago has been a key ALREC partner from the outset.
- **Communications and engagement:** Refer communication strategy outline page 7.
- **Supporting a Queenstown water action group:** Queenstown does not have an equivalent to WAI Wānaka. Queenstown faces the same risks and pressures as the Upper Clutha and WAI Wānaka is well placed to broaden community-led water initiatives throughout Queenstown Lakes by assisting other groups to get underway.

COMMUNICATIONS

The Wānaka Water Project has a limited budget for communications. WAI Wānaka wishes to promote the CCP and the Upper Clutha's water quality story through a range of community engagement, education and behaviour change initiatives. WAI Wānaka's communications strategy has been developed using three key pillars: Catchment Knowledge, Catchment Management and Catchment Love.

Communications and engagement activities planned for the 2020/2021 financial year include:

- Development of a calendar of events, identifying opportunities for story telling and ways to connect the community with Wai Wānaka projects.
- Ongoing collaboration and alignment of messaging with Wānaka Water Project partners and stakeholders, including QLDC. Examples include:
 - QLDC's planned education programme aimed at visitors and residents to reduce damages and blockages to the wastewater network.
 - Water-sensitive urban design.
 - Trade Waste.
 - Stormwater discharges and contaminants.
 - Education programs for developers, builders and earthworks contractors on sediment management, waste management and hazardous substances.
- Regular website updates including updating progress on the CCP's action items.
- Developing interactive tools for school and community use to promote improved understanding of water. With the need to maintain social distancing, WAI Wānaka is currently looking at options to gamify water education.
- Creating simple animations, illustrations and infographics that build an appreciation of what having healthy waterways really means for our community.
- Working with influencers including catchment groups, developers, industry groups and resident associations. Engaging with each audience to build advocacy programmes alongside them.
- Online or in-person workshops, stakeholder updates, Hui, speaker events, community meetings and participation/activation at community events eg ONE New Zealand Summit.
- Regular community focused, audience-specific communications via website, blogs, newsletters and social media on water based initiatives and actions.
- Setting specific targets to measure the success of each programme.

SCIENCE & COMMUNITY

The conditions influencing Otago's alpine lakes are currently not adequately measured, monitored, understood or actively managed. We know very little about how our large lakes function and even less about how to manage them in relation to their main threats, which include climate change, land use change and invasive species. A significant research programme is needed to inform the future management and monitoring of these lakes and their catchment areas.

QLDC's spacial plan provides opportunities for research and education for lakes communities, encompassing urban development, management of surface run off, appropriate building and development rules and managing population and tourism growth. Following finalisation of the Annual Plan, WAI Wānaka will continue to engage with QLDC staff on the CCP action items and initiatives related to freshwater, including Trade Waste, Waste Minimisation, Climate Change and education programmes.

WAI Wānaka believes that science lies at the heart of understanding how we balance the needs of our community alongside maintaining the health of our environment. The COVID-19 lockdown period has provided time to reflect on ways in which our community might rebuild, with less focus on growth and a strong emphasis on sustainability. Priorities for lake communities include appropriate planning and location of urban development, management of surface run off, effective building and development rules and managing population and tourism growth.

One of WAI Wānaka's key projects is the establishment of the Alpine Lakes Research and Education Centre (ALREC) to connect science and the community. As well as providing a field station for researchers, students and citizen scientists, ALREC and WAI Wānaka will facilitate crossovers and connections between freshwater, carbon, soil, climate change, biodiversity and sustainability.

Research and education are equally important in preventing further degradation of the catchment. ALREC provides the community with ready access to science and technology, building a strong collaborative model for the stewardship of our environments using entrepreneurship, innovation and technology to chart the course for a successful future.



ALPINE LAKES RESEARCH & EDUCATION CENTRE

WHY?

Accelerating urban, rural and tourism growth is impacting the Alpine Lakes and their catchment areas, putting ecosystem function at risk with potential for serious economic and social wellbeing consequences.

HOW?



SCIENCE AT THE HEART OF LOCAL ACTION

Safeguarding our unique landscapes underpins community wellbeing. Evidence-based decision making supported by a community catchment plan, applied research, monitoring and data. Research connects scientists, students, volunteers and citizen science through workshops and speaker events.

IDEAS, INNOVATION AND COLLABORATION

Connecting science, ideas and technology solutions. Developing strategies and solutions encompassing biodiversity, water, soil, carbon, ecosystem health, climate change, pest management, sustainability and environmental stewardship.



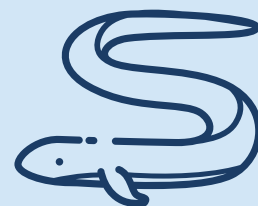
COMMUNITY PARTNERSHIP & CONNECTIVITY

Harnessing an engaged, motivated community and working alongside regulators, iwi, rural landowners, businesses, visitors, scientists to ensure all stakeholders are actively involved in protecting what we all value. An exemplar of knowledge transfer between scientists, rural and urban communities.



A ROAD MAP TO ENDURING ECOSYSTEM HEALTH

Bottom-up action that contributes to and integrates with upcoming regulatory and policy changes. Fast paced, leveraging community smarts, science, technology and learnings from within NZ and overseas. Boundary spanning approach involving diverse teams with wide sharing of results.



COLLECT : CONNECT : PROTECT

MILESTONES 2019/20

FEBRUARY 2019

- Research funding approved for two University of Otago students, a Masters student and one working through Wildland Consultants. A third University of Otago Masters project studying Lake Wānaka macroinvertebrates proceeded alongside the two funded projects.

MARCH 2019

- Water Survey launched. Key concerns identified were agricultural runoff, the use of pesticides, fertilisers and other chemicals, and issues related to population growth.
- Water Hui and Water Workshop held.

JUNE 2019

- 4,500 riparian plants in the ground thanks to Te Kākano volunteers.
- Literature Review complete, incorporating a state of the environment summary, high level policy and plan direction, identification of risks to the catchment.

AUGUST 2019

- Second Water Hui held.

OCTOBER 2019

- Stakeholder update held.

NOVEMBER 2019

- Achieved Year 2 \$60K "Love Lake Wānaka" fundraising target with Million Metres.

DECEMBER 2019

- Launch Cardrona Kaitiaki fundraising campaign with Million Metres.
- Wānaka Water Project research published by the NZ Freshwater Sciences Society.²
- Community Catchment Plan complete.

APRIL 2020

- At a Glance and CCP available on waiwanaka.nz website.
- CCP Actions on waiwanaka.nz website. Progress towards each action will be monitored and the website updated quarterly.

MAY 2020

- (TBC) CCP presentation to QLDC, ORC and public launch.
- (TBC) Stormwater research findings presented to the community.

TRUSTEES

Jeff Donaldson (Chair) Biosecurity and biodiversity specialist, who has been involved with freshwater management for over 30 years.

Dr Don Robertson Chair of Guardians of Lake Wānaka and member of Guardians of Lake Hawea. 40 years in marine fisheries, science and management, marine ecology, biodiversity and biosecurity.

Dr Amanda Bell has a focus on One Health – Health for water, environment, animals and people. Mandy is a member of the government's Fresh Water Leaders Group.

Calum MacLeod Deputy Mayor of QLDC, member of the Planning & Strategy committee and owner of Cinema Paradiso.

Storm McVay Storm has a legal background and is experienced in corporate, Crown and not for profit governance roles.

Kate Scott A resource management planner and an Executive Director of Landpro Limited interested in facilitating community engagement and change from the ground–up.

Jo Appleyard A Christchurch based partner at Chapman Tripp, focusing on commercial, employment and resource management matters.

Community members Ruth Harrison and Mike Saunders round out the Management Committee which meets monthly.

The Wānaka Water Project is governed by a Governance Group with representatives from key stakeholders QLDC, ORC, Te Kākano Aotearoa Trust and Catchments Otago.

Numerous working groups and volunteers support the work being done by WAI Wānaka.

Megan Williams Project Manager - Wānaka Water Project


CONTACTS

Julie Perry Manager - WAI Wānaka


Katie Hart ALREC Project Lead




wanaka water project

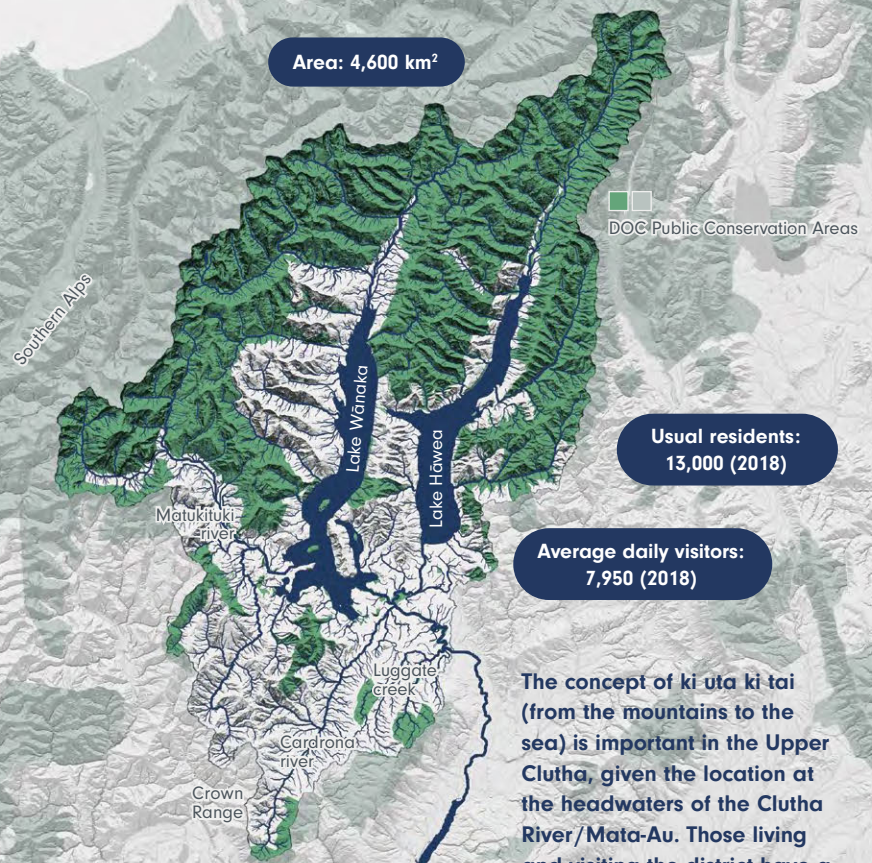
Summary

Upper Clutha Community Catchment Plan March 2020



Community Catchment Plan

The Community Catchment Plan addresses current and future risks to freshwater resources in order to prevent any decline in water quality and ecosystem function. Some actions are the responsibility of councils however we need the help of the community for many of them.



The concept of *ki uta ki tai* (from the mountains to the sea) is important in the Upper Clutha, given the location at the headwaters of the Clutha River/Mata-Au. Those living and visiting the district have a responsibility to ensure that the water that leaves the catchment is of a high quality, and that problems are not passed on to those downstream.

Why protect our catchment

Two key themes evolved from community input and national guidance. Within these two key themes, the Community Catchment Plan sets out a total of 9 objectives.



Healthy ecosystems

1. Maintain and improve water quality in lakes, rivers, wetlands and aquifers
2. Ensure natural waterway habitats are maintained and improved
3. The abundance and diversity of aquatic life is maintained and improved
4. Ensure water quantity in lakes, rivers, wetlands and aquifers is managed in a way that provides for:
 - Instream flows for natural variation
 - Maintenance of natural lake levels in Lake Wānaka
 - Establishment of volume/rate allocation limits for lakes, rivers and aquifers
5. Ensure ecological processes are functioning normally



Community wellbeing

6. Provide for safe and effective recreation
7. Social wellbeing by enabling:
 - Engagement with Government, ORC, QLDC, local community and visitors
 - Satisfactory drinking water supply
8. Economic wellbeing through sustainable agriculture, tourism and urbanisation
9. Cultural values provided for through:
 - Sustainable harvest of mahika kai species
 - Maintaining ease of access to all waterways
 - Maintaining connection to places of spiritual meaning
 - Achieving excellence in all aspects of water management

Length: 338km
second longest in NZ

Discharge: 614 m³/s -
largest by volume in NZ

Risks to our catchment

The Community Catchment Plan assesses pressures arising from:



**Rural
development**



**Urban
development**



**Increasing tourist
and recreational
activities**



**Introduction and
spread of pest flora
and fauna**



**Climate
change**

How does the CCP help?

The Community Catchment Plan recommends 56 actions. Some of these fall within the responsibility of the Otago Regional Council and the Queenstown Lakes District Council. Other actions will be led by the community.



**Land
management**



**Urban
development**



**Ecosystem
actions**



**Collaboration,
behaviour change
and partnerships**



**Mātauranga
Māori**

Assist landowners with farm planning and monitoring

Assist with development of Business Environment Plans

Educate public to prevent the spread of invasive species

Develop community engagement strategy

Identify cultural values with local runaka

Assist with development of landowner environment groups

Create education program on sediment management

Ensure future instream structures provide fish passage

Develop planning and assessment tools to guide multi-sector partnerships

Prevent further development on cultural sites or locations that may adversely effect such sites

Identify high risk areas for landslide, erosion and sediment loss

Develop stormwater design guidelines

Promote re-vegetation and expansion of existing wetlands

Build institutional capacity for integrated environmental initiatives

Support new technologies and innovation

Ensure all wastewater discharges are treated to global best practice standards

What can I do?

Email getinvolved@waiwanaka.nz to subscribe to our updates

Become a WAI ambassador and tell whoever you can about our work!

Be part of our community on social media (Facebook [@WAIWanaka](https://www.facebook.com/WAIWanaka) and Instagram [waiwanaka](https://www.instagram.com/waiwanaka))

Help by donating through our website www.waiwanaka.nz

Volunteer your time for planting or anything else: getinvolved@waiwanaka.nz

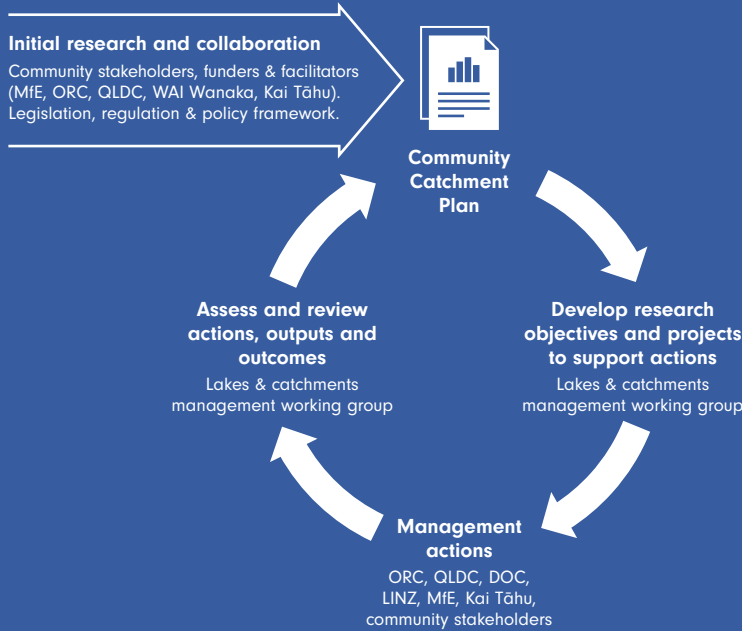
Download, read and share this leaflet or download the whole Community Catchment Plan (www.waiwanaka.nz)



A process for managing the Upper Clutha Catchment

The Community Catchment Plan is a community-led initiative.

PROCESS FOR MANAGING THE UPPER CLUTHA CATCHMENT



Who we are

In June 2018 Upper Clutha Lakes Trust (UCLT), now known as WAI Wanaka, commenced the Wānaka Water Project with project partners Otago Regional Council, Queenstown Lakes District Council, Te Kāhano Aotearoa Trust and Catchments Otago. The Wānaka Water Project is funded by the Ministry for the Environment’s Freshwater Improvement Fund, Sargood Bequest, Million Metres Streams Project (an initiative of Sustainable Business Network), Queenstown Lakes District Council and Otago Regional Council.

Working alongside the community, WAI has co-ordinated the development of an enduring Community Catchment Plan for the Upper Clutha. The development and implementation of this CCP addresses current and future risks to freshwater resources to prevent any decline in water quality and ecosystem function in an integrated way across the whole catchment.

OUR GOALS

- Work together to achieve desired outcomes for current and future generations
- Collaborate with community groups and organisations to ensure CCP recommendations are actioned and projects are properly scoped and well-resourced
- Increase monitoring and measurement of lakes, rivers, streams and aquifers to direct future action
- Encourage innovation and develop tools to help guide future decision making

The Sustainable Development Goals

The Community Catchment Plan references a number of relevant strategies and reports, including the UN’s Sustainable Development Goals (SDGs) which address the global challenges we face. The nine goals shown here are particularly relevant to the management of land and water resources.



The nine relevant Sustainable Development Goals (SDGs)

Our partner: www.onenewzealand.co.nz

The full Community Catchment Plan (CPP) is available for download from our website

www.waiwanaka.nz

Keep up with our progress on Facebook @WAIWanaka or Instagram waiwanaka

And keep in touch or get involved here: getinvolved@waiwanaka.nz



Note: The Ministry for the Environment does not necessarily endorse or support the content of this publication in any way.
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Private Individual

Wanaka/Upper Clutha

Q. FEEDBACK:

Thank you for the opportunity to comment

I wish to comment principally on the long term, overarching 'Spatial Plan', which is the name you have given to the Blueprint for Strategic Growth Management. As I understand the matter, it was evolved during the 2018 - 2028 Ten Year Plan discussions and has been worked on and tested / amended since then.

Council has, since that time, adopted other legislative concerns under the general description of Climate Change that have not apparently been tested and debated against the Growth Strategy. Particular features of the Climate Change discussion that require elaboration in discussion include;

- The rapid move towards a Zero Carbon Community and Economy.
- A major reduction of emissions
- Planning and building Disaster Defying Resilience.

As a simple example, the decrease in Urban emissions, measured during week 3-4 of an unprecedented national lockdown, was in the realm of 60-80%. It is hard to imagine how any society will be able to function at pre-lockdown levels if we are to show any serious intent to contain emissions at environmentally sustainable levels.

That brings me to the second main thrust of my argument. The Covid 19 Pandemic may be called an accidental happening, but novel, rampant virus infections have been known about, feared and actively searched for over many years. Just as there is very little chance of shutting down the dangerous animal markets in the East, there is a similar reciprocal chance that other new viruses may emerge and sweep the world.

What this Pandemic has shown is the picture of the world if climate change is not adequately responded to. With all the features of global warming creating the flooding, the storms, the desertification, the simpler and poorer peoples will go first, along with our rapidly waning biodiversity. The wealthy might well fly again, arrogantly asserting their privilege, but the question remains, WHAT IS THE GROWTH FOR?

I submit that Strategic Growth Management is concept past its time and should be carefully reassessed in the face of a district which has already outgrown its resources and infrastructure.

- We should be carefully managing tourist numbers, not seeking ever more to create operators profit and crowding of our quiet spots.
- We do not need huge extra Airport capacity .
We need a Council which uses its cleverness to solve infrastructure needs, and not to seek to dump sewage into our Lakes.

We need proper roads, not the upgraded farm tracks of yester year, and parking to allow free movement around the shops.

- Queenstown has an excellent bus service and is discussing a water ferry. When will a bus service in Wanaka get past the interminable and unproductive discussion stage.

I'm aware that Council has included some large ticket items in the plan, including an huge investment in the single Council building. When this plan was circulated, the Pandemic was already ravaging other parts of the world. Given its effects on NZ, I question the wisdom of committing such expenditure in what must surely be a major recession.

In summary, I reiterate my concerns at the comment on P4 of the Plan Summary document, where Council makes the following statement (my paraphrase)

-- "Responding to and planning for growth continues to be the key challenge driving Council's activity and investment as we move into year 3 of the 2018-2028 10yr plan."

This approach, on top of an 8%+ dwelling rates rise, speaks to me of a Council, fixated on growth, but neglectfully ignoring the needs of their ratepayers and the environment.

I remain fully opposed to your growth strategy

Dennis Pezaro

Q. FEEDBACK:

1. Walkways.

Some have been taken over by cyclists who treat them as speed tracks, e.g. Bremner Bay to the Outlet. Cyclists appear to be unable to stop or slow down, quite apart from being able to get off their bikes easily. Cyclists trying to exercise their dogs can not have the dogs on lead as is required by walkers at present. They therefore do not see the dogs 'pooing'. The track referred to above is a disgrace due to the amount of excrement and rabbit holes. It is certainly not where I would suggest my visitors walk.

2. Waterfront development.

No further 'improvement' of the Roys Bay should occur, and especially now. It is a complete waste of money; simply set up to allow employment of yet more planners on the QLDC.

3. Civil Defence.

During this Lockdown time the QLDC appears to be completely lacking of a plan. It would appear that staff have been sent home to 'holiday' while there has been no seen help to the community, for example towards Goldcard holders living on their own. A simple check by elected Community councillors and paid staff would have been appreciated. Some organisation of support? The older community have been in Lockdown longer than the general public. Has any consideration of this occurred? If so, I for one can not find or see it.

4. Recycling.

The system currently in place requires attention. If it is true that collected domestic recycling has been dumped into the land fill then this is a disgrace. A complete rethink is required. If there is a workforce requiring work then there is work waiting. The asset in the waste stream requires being sorted within NZ and recycled rather than expecting it to be exported. Local industry should consider glass recycling for a start and recycling plastic with the assistance of the QLDC as well as the ORC.

5. Freedom Camping.

Freedom camping should be removed completely and a return to registered Camping Grounds use only. I am witness to a scheme of sharing station wagon type vehicles which have been parked on Chalmers Street and left for weeks, to be picked up by another couple and taken away for a couple of weeks then returned to be left on the street again. This type of tourist needs to be restricted.

Q. FEEDBACK:

Dear QDLC

I see that QLDC is planning on some major OPEX and CAPEX as part of its 2020-2021 plan, the result of which would impact the Ratepayer where I am by 6.76% increase in Rates for the coming year; as per see page 10 of the plan document.

I own 4 properties between [REDACTED] Frankton Road, QT and presently pay QLDC some \$17,000 pa. Also, I am the Chairperson of Body Corporates 358570 and 360688, wherein I represent the interests of 30 owners / Ratepayers who presently pay some \$90,000+ to QLDC.

An increase as planned may have been tolerable, recognising that at the time the plan was prepared we were in a buoyant economic environment and Queenstown was booming with growth in tourism. Understandably the council had to plan for growth on a 10 year horizon.

I wish to take a few lines to express my views, concerns and recommendations in the light of the present Level 4 Lock Down in NZ as a result of the COVID-19 global situation, which has drastically changed all of this for the foreseeable future; at least one year out. The tourism industry is currently virtually wiped out, along with owner's capacity to pay as income has vanished too!

As I see it, the future of Queenstown (and the rest of the country) will be predicated on a new and different economic environment and the planning QLDC has undertaken has to be revised to reflect the 'new future'.

In this Ratepayers capacity to service their outgoings have been severally compromised and many have had to take on more borrowing just to stay afloat.

Thus, Rates and other financial calls will of necessity be severely curtailed, as some no longer would even have the financial capacity, due to closure of their business permanently.

Along with many other responsible vendors and service providers in NZ, QLDC has to share in restraint, but more, become the purveyor of help and strength to Ratepayers, due to these impacts and outcomes. This includes a contraction in the economy, the decimation of the Tourism industry and international visitors to Queenstown, including highly likely recession in the region and nationwide. Thus, QLDC must take all of these factors into very serious consideration in their updated planning.

What the Council needs to rethink is the role it has to play in revitalising Queenstown and saving its economy in the aftermath of the present crisis. You must be serious about participating with all others in the community and shoulder / plan for a reduction in charges. Otherwise you would invite recalcitrant behaviour, which nobody wants!

This situation we now experience, assuming our actions will be successful in the medium term, will last for much longer, as we are part of a global economy and global COVID-19 impacts. Even after the 4 week lock down is lifted, if it is, the borders will remain closed and flights will not bring visitors to NZ because of a worse situation elsewhere in the world. This will further exacerbate the already fragile tourism industry. Households and investors in properties such as Pounamu, are already faced with a significant reduction in income and this will continue for the foreseeable future. Likewise a lot of businesses that service Queenstown will also face financial hardship and likely forced into liquidation.

Again, an increase from QLDC is completely unpalatable. Only a sensible decrease would match what other businesses are and have offered the community. Please do not add to our financial predicament.

Please only support our survival and come-back / revival of the Tourism Industry. And go back to the drawing board now, before it is too late.

This is more than a proposal. It's a plea for understanding and help!

Thank you for listening.

Now its up to you to act, in concert with the rest of us in this community.

Lawrence Pickering

Very Concerned Personal Ratepayer x 4 and Representing 30 likeminded Very Concerned Ratepayers

Q. FEEDBACK:

As a result of the Covid-19 crisis the annual plan should be revisited.

To state the obvious QLDC immediately requires a survival plan and then a recovery plan.

Some ratepayers need to park the anti council attitude that has developed and set aside agendas people have been promoting. This crisis has either addressed most of their concerns or there are more pressing matters to address.

QLDC must demonstrate prudent management of all spend and eliminate any expenditure that is unnecessary. Tough decisions are required. Residents are suffering and there will be no tolerance for unnecessary bureaucracy. The council needs to be seen as enabling.

It is important to set aside differences and unite in rebuilding our economies and communities.

RENDEL Ewen and Heather⁵⁰⁰

Wakatipu

Q. FEEDBACK:

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

ANNUAL PLAN SUBMISSION- E&H RENDEL.docx

NOW IS THE TIME TO HIT THE RESET BUTTON and develop a new set of goals which are driven by the creation of a healthy happy community and environment, not based on growth, growth, growth!

To state the obvious, this is an unprecedented time due to a Pandemic. The Annual Plan document can only serve to tell us where we were financially in 2019, everything else is up in the air and it will more than likely be 12-18 months before there is a clearer picture of where the District may be headed.

The goals outlined in the 10 Year Plan also need to be scrutinised and reworked to reflect a new world economy.

The harsh reality is the world we find ourselves in today has changed drastically from that of even a month ago. Unfortunately jobs will be lost and it's a painful fact that our district is going to be heavily affected no matter what assistance is available in the short term. How things will look for Queenstown in the next year or two and then beyond depends on a number of factors some outside our control however much of it is within our control.

Now is a time for great governance, a time to repair our core infrastructure and values to rebuild a resilient vibrant Queenstown from the ground up benefiting our Community and our spectacular precious environment. A healthy vibrant community and ecosystem should be the base from which we build. If we take care of these two factors we'll have a beautiful sustainable environment for all who live here and a more harmonious community happy to welcome a managed level of visitors in the future.

It's acknowledged the town must look toward diversification and away from reliance on tourism. It's not a time for a lack of transparency, pushing through previous plans conceived in an entirely different economic environment that don't or won't directly benefit the entire community post Covid-19.

It's a sad fact our community has issues with mental health, suicide, domestic violence, drug and alcohol dependency along a huge percentage of the population working for minimum wage, living in overcrowded or unsuitable housing or in a number of cases in cars and vans or make shift shacks.

The recent announcement that we have over 5000 people, many are migrant workers, who are desperate and need Emergency Assistance confirms most of those people have been barely scraping by in the so called "good times" living from pay cheque to pay cheque. They were either unemployed or laid off by businesses who would not or could not do anything to help them. It's not Councils job to find employment for these people however the Council and other Agencies are the ones left to provide assistance. Worker housing is one area Council could make a difference by ensuring there is suitable housing stock and by pressuring Employers (particularly those with say 50 or more staff) to ensure their staff have safe affordable housing.

In time visitors will return to our beautiful area for the scenery alone; let's ensure their experience is enhanced by a healthy community vibe not the greedy growth at all cost one that has been prevalent in more recent times. Let's also ensure tourism is an appropriately managed single spoke in the wheel of a much more diverse resilient community.

FORWARD PLANNING

This next year is a time to take care of our broken community, to put a new set of building blocks in place ensuring agility given the uncertain future. A time to carefully scrutinise all currently proposed projects, Council operating costs and as already suggested a reset of Rates at a lower rate than had been proposed.

PROJECTS:

- Our core infrastructure is sorely lacking... sewage, rubbish disposal, water, roading district wide... spend money to improve our existing infrastructure and find ways to better utilise what we already have.
- Roads throughout the district need maintenance and upgrading. Traffic flow in the Queenstown area has been an issue; if funding is not available for larger scale roading projects there are ways it could be improved utilising our existing roads if need be... i.e. create (two lane) one way systems and arterial road traffic turning left and then redirecting at roundabouts or intersections with traffic lights.
- Wasting the public's money on unnecessary consultations for future projects needs to stop.
- Instead use the Public expertise and common sense and ask for the people's input.
- Spending on a new Council Building, expanding our CBD and other non essential projects all need to be put on the back burner.
- Find projects that benefit the existing community and provide jobs for people already living in the area... not vanity projects, paying expensive consultants and constructing buildings / infrastructure using out of town companies bringing people in from elsewhere to work on these projects.
- Our Hospital needs upgrading, mental health, domestic wellbeing and elderly care / assistance need more backing.

QLDC OPERATION AND STAFFING:

- QLDC'S operation and staffing levels will need to be re-evaluated during the next year.
- Rates are already being re-evaluated and keeping them at a level as low as possible for the next year or two will assist all in the district.
- Staff and Contractor remuneration needs to be adjusted. Everyone should be paid at least a living wage, if this is not already the case. A high number of staff are paid well over double, triple, quadruple with some in excess of ten times the living wage, these remunerations should be adjusted by at least 20% for at least the next 12-18 months.

WORKER ACCOMODATION

- Lack of suitable worker accomodation has always been an issue in the area. The majority of larger Employers have not been willing to step up and take responsibility to improve conditions for their staff. Perhaps now is the time for the Council to own this issue and come up with some solutions.
- Maybe QLDC and Ngai Tahu could re-focus their energies in this area by either building or obtaining suitable accomodation which could then be leased to Employers to house their staff in (instead of looking to build a big new Council building in town which is not a necessity right now).

LOCAL YOUTH:

- Projects that provide for and involve our youth in some way will help to build a stronger community with our younger members engaged in a better future.

Q. FEEDBACK:

I believe Glenorchy should have a community wastewater treatment scheme. Glenorchy is currently developed to a fraction of its anticipated development. It is sited along the banks of pristine Lake Wakatipu and the existing spectrum of complying and non-complying onsite septic solutions; above and below flood levels; new and old, must surely be far from responsible.

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USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



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Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

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We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

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- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
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5. Build and own outright a permanent gym on private or gifted land
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Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

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- We hope our needs will be included in any of QLDC's plans to seek Central Government funding for fast tracked infrastructure work, as a result of Covid-19

HILARY ROBINSON



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Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

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In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

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Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

Q. FEEDBACK:

Regardless of the Covid-19 pandemic the proposed rates rise was far too high, as it is every year. I don't know of any other business we pay that increases their rates by over 6% each year. With the pandemic and gutting of the QLDC rate payer base incomes this has to be held at a 0% rates increase. It worries me when I hear Jim Boulton talking about projects that are shovel ready, now is not the time to be rushing in and spending rate payers money - tighten your belts like we are. For some ideas to achieve steady state I am borrowing from 2 degrees the telco that has recently laid off 120 staff, as well as that, they are going to cut capital spending, put off non-essential projects, impose a hiring freeze and renegotiate supplier rates and vendor costs. These are all things that QLDC needs to also be doing. For a start reduce staff numbers, definitely don't increase them. The council does not need a new council office. If anything the lockdown has shown us that we don't need you all in 1 building. There are going to be plenty of vacant commercial buildings in QLDC for council staff to occupy, building a council building is a complete waste of rate payer money. We live near Luggate and think the new temporary town hall is great, why do we have to have a passive house building, why do we have to be the first and have the building costs that come with that. You can scrap the Lakeview development as with the economic crisis we are in there won't be the need for expansion of the town centre, we will probably struggle to fill the existing town centre with viable businesses. The other main shift has to be towards more user pays and less of the rates bill sitting outside the uniform general charges. Charge the people that benefit from the services you build or supply either in their rates on the uniform general charges or at the door when they go to use something.

Wakatipu Wilding Conifer Control Group Inc (WCG).

Wakatipu

Q. FEEDBACK:

Please find attached a submission to QLDC's Annual Plan from Wakatipu Wilding Conifer Control Group Inc (WCG) - WCG Annual Funding

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached a submission to QLDC's Annual Plan from Wakatipu Wilding Conifer Control Group Inc (WCG) - staff position

**Submission on the QLDC Annual Plan QLDC Long Term Plan 2018-2028
Wakatipu Wilding Conifer Control Group Incorporated (WCG)
April 2020**

Summary of the submission

- Recognition of the wilding threat to tussock landscape, native ecosystems, historical areas, QLDC and Doc reserves, to tourism and recreational areas, to fire risk and therefore to the community.
- Historical support of QLDC in founding the WCG, supporting and financing wilding control.
- QLDC has contributed \$3,095,938 over the last ten years for wilding conifer control, WCG has then further leveraged this council funding into a further substantial \$14,145,000.00 over the ten years.
- The past investment of over \$14 million will be wasted unless the task is completed and on-going maintenance funded.
- WCG appreciates the annual funding of \$500,000 for wilding control and other support from QLDC.
- WCG supports the harvest of the Coronet forest and proposed re-vegetation programme.
- Other Wakatipu environmental community groups also support and endorse the work of WCG and recognise that their own conservation efforts are interlinked with the detrimental effects of exponential growth of wilding conifers/pines. If WCG fail in their control efforts, then local environmental groups are also likely to fail in their own objectives.
- The continued foresight and support of QLDC is needed, the importance of their contributions to the community are vital so that positive outcomes are created, such as protecting our environment and creating and maintaining jobs that benefit the community as a whole.

1. Wilding control historically adopted by QLDC

- 1.1 QLDC has recognised the enormous threat of wilding pines to the Wakatipu golden tussock landscapes, native ecosystems, to heritage values, to tourism and

recreational areas, and to the community. In 2004 Council commissioned a Wilding Strategy.

- 1.2 In 2008 QLDC commissioned and adopted a Wilding Management Strategy for 2008 – 2012. The Strategy called for a community based Group to be established. Initiated by Council, the WCG was formed in April 2009.
- 1.3 Council has received WCG reports, been totally supportive of, and backed WCG with staff, finance, resources, use of Council media and meeting venues.

2. A decade of wilding control is a foresighted community investment

- 2.1 Investment of over \$14 million in wilding control since 2009.
- 2.2 Due to the exponential spread of wildings, large investments are required to bring the control back to maintenance levels.
- 2.3 We are winning in some areas and holding many areas, we have been focusing on coning trees and continue to reduce seed sources affecting vulnerable land.
- 2.4 This wilding control season 2019/2020, WCG has invested \$2.9 million in boom spraying, helicopter lance and ground crew work. The maps attached show two of the operations undertaken.
- 2.5 The WCG submit that Council continue to contribute \$500,000 annually as detailed in the 2018-2028 Long Term Plan towards wilding control and maintenance. —The successful advances made over the last few years have meant that WCG have been able to attack the problem from many angles and slowly sweep the wilding pine problem from the backcountry and work further in towards the Queenstown township. In order to continue the task, it is vital to maintain the backcountry and further remove more seed sources with an end view of completing the task and maintain gains.

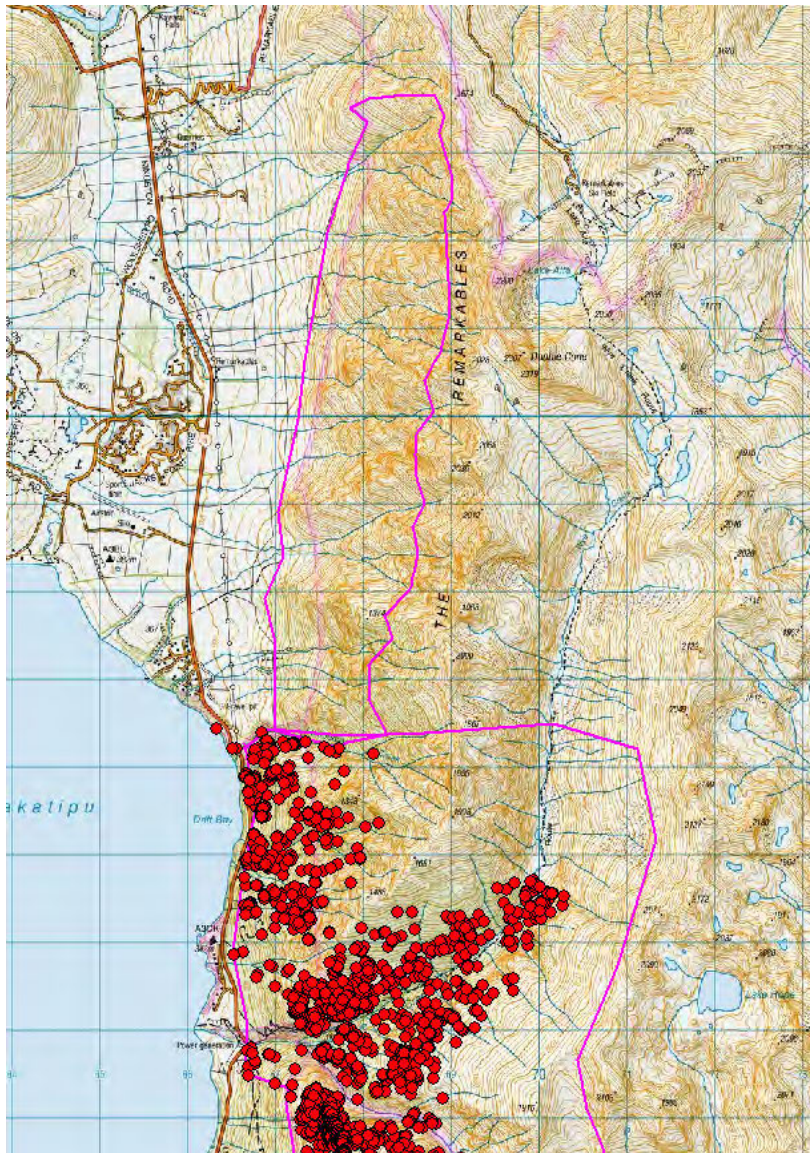
3. Priority use of funding

- 3.1. WCG's priority is currently to remove as many seeding trees, woodlots, shelterbelts, road-side conifers (other than non-wilding species) as possible and permissible. The cost of constantly removing seedlings on infested land while still leaving seeding trees to rain seed onto cleared land is clearly not viable.
- 3.2. WCG commends Council for the proactive removal of the Coronet forest. This is setting an example to all landowners and ratepayers by investing in removing seed sources, thus reducing the future wilding control spend.
- 3.3 The WCG supports the Coronet Forest Revegetation budget as detailed in the 2018-2028 Long Term Plan document.

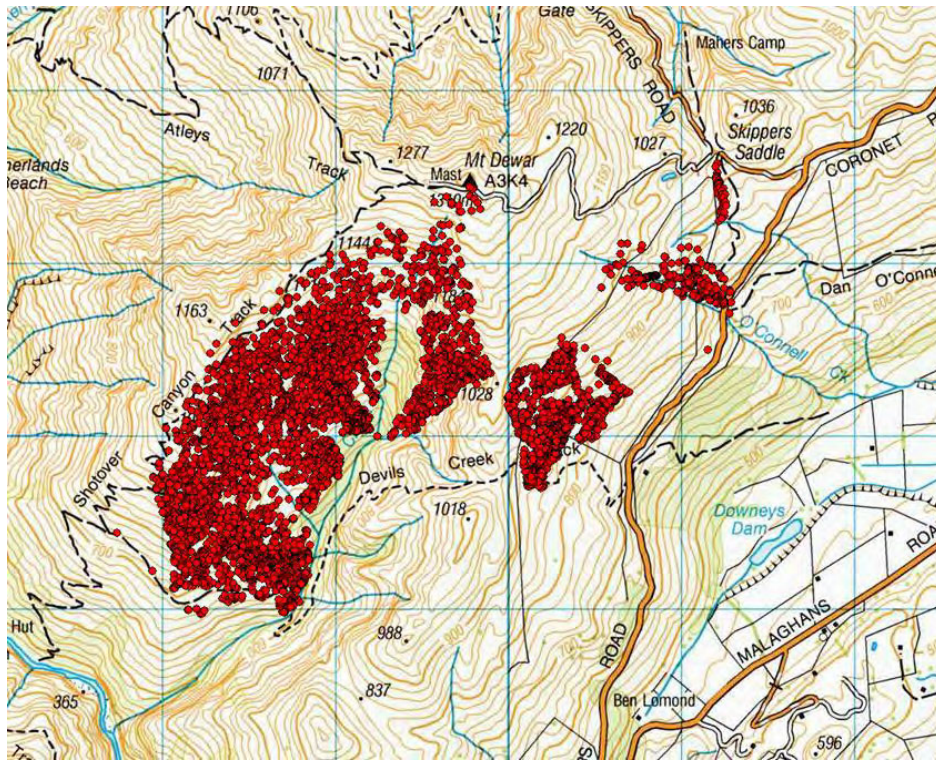
Recommendations

1. That QLDC continue to support the WCG with the annual contribution of \$500,000.00 in the LTP.

Map: Shows the distribution of trees removed from The Remarkables Range. One of many WCG operations for this season (2019/20), 5,356 trees removed.



Map: Shows the distribution of trees removed from Mt Dewar. One of many WCG operations for this season (2019/20), 7,858 trees removed.



Submission to the Queenstown Lakes District Council (QLDC)
to continue to fund a QLDC staff position, which supports the
Wakatipu Wilding Conifer Control Group Inc (WCG)

March 2020

Summary of the submission

- Continued recognition is required of the wilding pine threat to the Wakatipu. Wildings are affecting our unique tussock landscapes, native ecosystems, historical areas, and QLDC/DOC reserves. Wilding conifers are increasing the risk of wildfires to our communities and are impacting tourism and recreational experiences.
- Historically, the QLDC founded the community-led WCG in 2009 and provided subsequent support, including a council management position specifically for wilding pine control plus further administration support, meeting venues and substantial financing towards the wilding conifer control costs.
- Other Wakatipu environmental community groups also support and endorse the work of WCG and recognise that their own conservation efforts are interlinked with the detrimental effects of exponential growth of wilding conifers/pines. If WCG fail in their control efforts, then local environmental groups are also likely to fail in their own objectives.
- The continued foresight and support of QLDC is needed, the importance of their contributions to the community are vital so that positive outcomes are created, such as protecting our environment and creating and maintaining jobs that benefit the community as a whole.
- With great initiative and foresight, the QLDC has contributed \$3,095,938 over the last ten years for wilding conifer control, WCG has then further leveraged this council funding into a substantial \$14,145,000.00 over the ten years.

WCG are able to take advantage of funding sources that are unable to be accessed by QLDC, making the QLDC contribution plus some administrative time a valuable investment for the council.

Funding sources, alongside the QLDC, have included; landowners, Department of Conservation (DOC), Land Information NZ (LINZ), Ministry of Primary Industries (MPI), Otago

Regional Council (ORC), funding bodies (ie. Central Lakes Trust, Lotteries Environment & Heritage, Skycity, ORC Eco Fund), community and business donations.

- A continued QLDC staff position, dedicated to wilding conifer control work and filling the gap that has been created by Briana Pringle's promotion, is necessary to manage and monitor the large investment in control work so as to continue both eliminating and confining the pine pest weed to ever decreasing areas and to take advantage of gains made by control work undertaken over recent years.

1. Wilding conifer control historically recognised, initiated and adopted by QLDC

- 1.1 QLDC continues to show ground-breaking initiative in controlling wilding conifers. By 2000 QLDC had recognised the enormous threat of wilding pines to the Wakatipu golden tussock landscapes, native ecosystems, to heritage values, to tourism and recreation, and to fire risk and therefore to the community. Council called for reports Palmer 2001, Ledgard/Day 2008, and adopted the Pringle/Willsman report in 2012.
- 1.2 In 2008 QLDC commissioned and adopted the Ledgard/Day Wilding Management Strategy for 2008 – 2012. The major plank of the report called for QLDC to establish a community based Group to tackle the wilding pine challenge.
- 1.3 A meeting called by Council in April 2009 brought major community groups together. The decision was made to establish the non-profit Wakatipu Wilding Conifer Control Group Inc (WCG) to co-ordinate the wilding conifer control efforts and obligations of agencies, land owners/managers and engage with the Wakatipu community.

2. The Growing Management requirements of WCG

- 2.1 Following the April 2009 meeting Councillors invited Peter Willsman to chair the fledgling group with the assurance of support of management, financial and staff back up.
- 2.2 WCG wilding control growth over the period of 2009-2019:

2.2 a.

WCG has steadily brought together and manages the Wakatipu wilding pine resources for landowners, volunteers, MPI, QLDC, DOC, LINZ, ORC, funding trusts/bodies and local business.

2.2 b.

The initial budget of \$60,000 has grown to a 2018/19 budget of \$1.9 million. This has increased to \$2.9 million in 2019/20.

2.2.c

The majority of the district's larger station landowners/managers recognise the serious wilding conifer problem in the Wakatipu district and are committed to supporting the objectives of the WCG. As WCG moves closer into residential areas within Queenstown and deals with smaller landowners, the majority of these also recognise the serious adverse effects and also wish to work towards supporting the goals of the WCG.

2.2.d.

A volunteer database of the initial 2009 small group, today stands at over 600.

2.2e.

A volunteer, passionate and highly skilled, elected WCG executive meets monthly. As they recognise that the cost of tree removal multiplies exponentially as wilding trees grow larger and spread further, a sharp focus is put on increasing the gains of previous years as they continue to bring together all participating organisations, groups and individuals to control the wilding pine problem.

2.2.f.

Challenging management issues continue to increase, as further regulations and planning requirements are demanded. The demands include Health & Safety advances with stringent regulations on the use of chemicals. Additionally, the Ministry of Primary Industries (MPI) national funding negotiations and annual planning are a major component of the management requirements. DOC, who is contracted by the WCG to carry out the field operations, also require strategic guidance, co-ordination and management.

2.2.g

It is crucial that WCG maintain the momentum and successes of previous years and protect the investments in control to date and keep moving through the phases of removing coning tree seed sources, followed by removing younger trees before

coning, as research has shown this is the most cost effective expenditure.

- 2.3 The management demands of the above growth factors demonstrate the need to review, update and maintain the staffing levels that QLDC has previously provided for wilding conifer control in the Wakatipu.

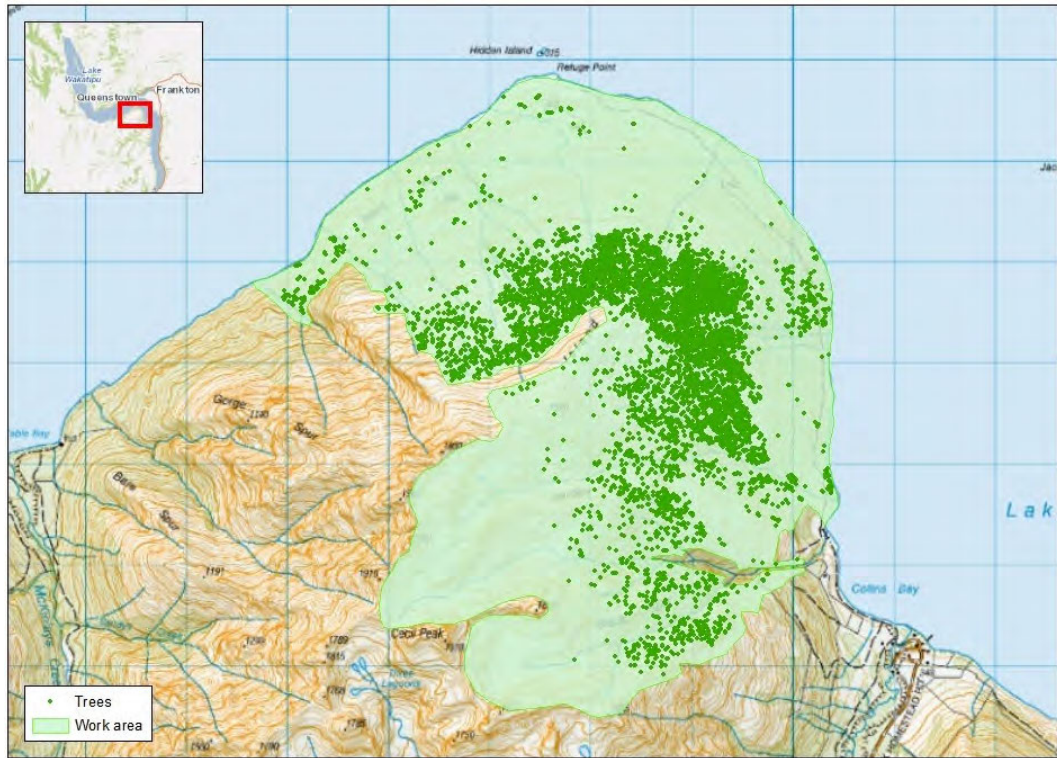
3 QLDC's past, present and future role in WCG Management

- 3.1 WCG recognises and is very grateful to QLDC for their initiatives and provision of staff resources to date. Annual financial grants and QLDC staff support have been and are essential in making WCG known as one of the nation's most successful wilding control groups. Without the technical and governance support that the WCG has received to date from QLDC, it would not exist in its current form nor would the measure of achievement have been achieved.
- 3.2 Briana Pringle has managed the growth and complexity of WCG for ten years. Her expertise and historical knowledge are superb.
- 3.3 WCG has learned that continuity of knowledge about the vast area presently covered by WCG is essential (Glenorchy to Kingston to the Meg, To Macetown, to Skippers)
- 3.4 On-going policy and relationships established with landowners and DOC are essential components to success. Stable personable and competent staff are essential to landowner co-operation.
- 3.5 Briana Pringle's promotion in the QLDC Parks and Reserves Department leaves a gap in the WCG management where a continued focus is needed on updating the strategy, planning, monitoring and pulling together all the various threads that Briana Pringle's position previously undertook.
- 3.6 WCG calls for maintaining a staff position who can draw on the historical knowledge of Briana Pringle but who will have the time and focus to deal with the present and future growth needs of the Wakatipu's Wilding Conifer problem.

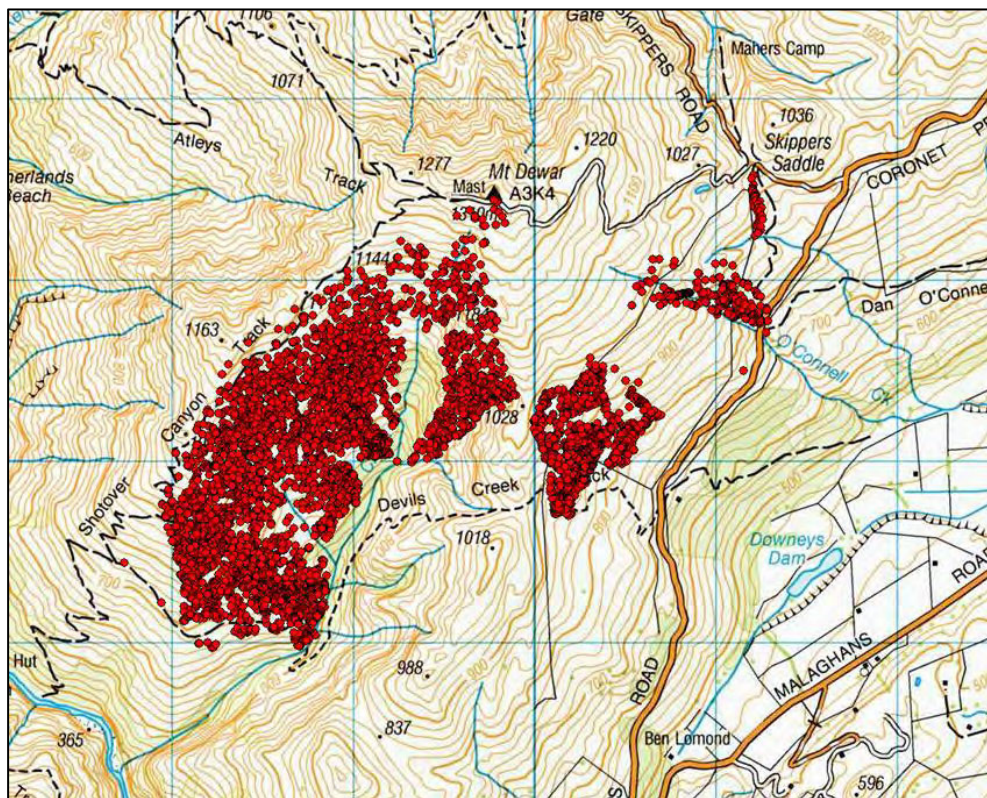
Recommendation:

That the Queenstown Lakes District Council continue to support the Wakatipu Wilding Conifer Control Group Inc (WCG) by maintaining a QLDC staff position, to specifically control wilding conifers.

Map: Shows the distribution of 8,000 trees removed from Cecil Peak under WCG management, as one of their many projects, for the 2017/18 season.



Map: Shows the distribution of 7,858 trees removed from Mt Dewar under WCG management, as one of their many projects, for the 2019/20 season.



Q. FEEDBACK:

I know this document was written well in advance of the Covid 19 pandemic. With so many people now affected with lost jobs, closed businesses that are likely to reopen to substantially decreased custom because of fewer people in town and decreased rents for tenants/flatmates, I hope the proposed rates increase will be reconsidered so that there is no increase for this financial year at least.

Q. FEEDBACK:

As an owner of a short term rental property we reject the proposal to increase rates on our premise while COVID-19 has such a devastating effect on district incomes. We anticipate that there will simply be almost no money coming in for the foreseeable future. Any proposal at this time to increase rates reflects not only a lack of empathy but a serious misjudgment of financial and economic fundamentals – no money in means no money out. We simply do not expect to have the income stream to pay existing rates, let alone increased rates. We urge the council to join others throughout New Zealand in exercising restraint at this time of national emergency. We seek a decision to defer any rates increases until the economic situation returns businesses and households to positive income streams.

Q. FEEDBACK:

The combined rateable value of the properties within the Wanaka area continues to grow exponentially so even if the amount of money required to be raised increases why doesn't each individual properties rates reduce? As more properties are contributing.

Unless of course if Queenstown Lakes costs are also increasing exponentially which they shouldn't be.

Ken Saxby

Q. FEEDBACK:

Any new projects should only relate to benefiting locals and some should be put on hold so we can recover financially from the pandemic. Only essential work should be done.

Q. FEEDBACK:

Dear QLDC,

Please find attached a submission on behalf of Aspiring Gymsports.

Yours sincerely,
Adam Scott
(Father of two gymnasts)



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

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3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
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Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

1. The current plan should be deferred for 24 months.
2. The big expenditure items in the current plan should be deferred for 36 months.

Q. FEEDBACK:

See attached submission.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

QLCHT Submission on QLDCs Annual Plan - 17Apr20.docx

Submission on QLDC's Annual Plan

From the Queenstown Lakes Community Housing Trust (QLCHT)

17 April 2019



SUBMISSION ON ANNUAL PLAN

Background:

The Queenstown Lakes Community Housing Trust (QLCHT) wishes to lodge a submission on QLDC's Annual Plan with regard to the proposal to transfer control of the Elderly Housing on McDougall Street, Wanaka and Caernarvon Street, Arrowtown to QLCHT.

Council has advised in its Annual Plan that it proposes to transfer control on the condition the stock remains an elderly housing resource. QLCHT fully supports this condition, and proposes to put them into its Senior Housing rental programme.

Council has noted in the Annual Plan that current tenancies will remain secure. QLCHT fully supports this statement, and has excellent property management experience within its existing staff to ensure a seamless management transition, which is as stress-free as possible for all tenants.

Finally, Council has noted in the Annual Plan that the ownership of the land and buildings will be retained by the Council. QLCHT wishes to challenge this statement, as it is currently drafting a proposal based on the transfer of the full assets if possible (acknowledging this may be difficult on the Arrowtown site due to the underlying land status, and a long-term peppercorn lease may be more appropriate).

QLCHT currently has over 600 households on its waiting list. A growing proportion of which are low income over-65 year olds, who fit within the eligibility parameters of QLCHT's Senior Housing programme. QLCHT is committed to building its balance sheet to be able to assist more households into affordable, secure tenure, quality housing, and the transfer of the full assets would assist in achieving this.

As such, QLCHT submits the following to Council's Long Term Plan;

1. That QLDC remove the statement in its Long Term Plan regarding retaining ownership of the elderly housing units in Wanaka and Arrowtown, when considering the proposal to transfer management of these units to QLCHT.

QLCHT is happy to provide any further information Council seeks in relation to the above submission.

Contact:

Julie Scott, Executive Officer



Q. FEEDBACK:

SUBMISSION ON QLDC's 2020-2021 ANNUAL PLAN

I am an owner of a property at [REDACTED] and pay annual rates of \$4,051 (for the 2019-2020 financial year.

I am also the chairperson of Body Corporate BC351273 representing 24 owners in a block of units at the same address, who collectively pay annual rates nearly \$100,000. BC351273 is one of 4 Body Corporates within the Pounamu Apartments Complex comprising 68 units, the majority of which are short stay visitor accommodation. The balance made up of long term tenancy and owner occupiers. The Pounamu Apartments Complex has serviced the tourism industry in Queenstown since its development and plays an important part in promoting tourism and the economic growth of Queenstown and the region. I am not privy to the rates that each of these units pay but I would not be far off the mark in saying QLDC receives rates income of over \$250,000 per annum from this collection of properties within the Pounamu Complex. QLDC also earns revenue from associated service providers. Some owners also own properties in other parts of Queenstown and pay annual rates to QLDC and contribute towards the economic growth of Queenstown.

I am making this submission on behalf of myself as a rate payer and also on behalf of the 24 owners of BC351273. I am aware one or more of the owners will also, if not already, make their own submission.

QLDC's 2020-2021 Annual Plan was developed during a time when the economy in Queenstown was 'booming' spurred primarily by tourism and industries associated with it. Queenstown is renown as the 'adventure capital' of the world, recreational centre for visitors from within and beyond New Zealand and promoted successfully as a centre for conventions and conferences. Property prices surged, making Queenstown the most expensive to buy a house. The future, by all accounts looked bright and rosy and QLDC's coffers at the end of the tourism rainbow swelled on the back of this growth made up of rates and non-rates revenue. Understandably QLDC's strategic plan was predicated on that basis and forecast for future growth, on the back of which the draft plan for 2020-2021 proposes a 6.7% average increase in rates for that financial year. Accommodation providers, like myself and the majority of the owners of BC351273, are levied higher so will bear a bigger increase in 2020-2021 under the draft plan. It would be reasonable to assume that based on the projected capital and operating expenditure forecasts in the strategic plan, significant rates increase are planned for the years beyond.

Covid-19 has changed all that and the tourism industry in Queenstown has come to an unexpected abrupt end. The boom is over and the fall out from Covid-19 have

been virtually instant exacerbated by the state of emergency lock down and closure of borders

Nobody anticipated this 'black swan event' but it is here and its tsunamic effects will entrench us in a cloud of economic uncertainty for months (and years), the likes of which we have not witnessed in living memory. This observation is no dramatisation - two weeks of shut down alone attest to this prophetic prediction. It is generally accepted that even after the shutdown is lifted our borders will remain restrictive for the foreseeable future. The prime minister of Australia, from which the majority of tourists are sourced, has announced that its borders will remain closed at least till the end of the year. Our prime minister, Jacinda Arden, announced at her press conference today (13 April), that New Zealand border control will likewise be in place for months to come, indicatively till the end of the year. The first to suffer is tourism and that struggle will continue until the world comes to a 'new normal'. When that will be is a question to which even economic experts struggle to answer - how long is a piece of string? The effects of this dramatic and immediate economic shutdown is well understood, more so by those in government and local body authorities, such as QLDC, whose decisions affect every household and businesses in Queenstown. Queenstown's economy is effectively in 'intensive care' with no diagnosis as to when it will be healed and discharged.

Households, residential and commercial property owners, such as those in the Pounamu Apartment Complex, are already faced with a significant reduction in income. Short stay occupancy in April has dried up and bookings are near zero for the immediate months after. This will continue for the foreseeable future. Likewise a lot of businesses that service Queenstown are already facing financial hardship, a large number of which, will be forced into liquidation. A number of accommodation providers and related service providers e.g. restaurants, cafes, retail outlets, in Queenstown have closed down facing an uncertain and daunting future. It is not an understatement to predict that many of them will remain permanently closed, evidenced by the restaurant's association's recent survey finds that a fifth of their members are considering closing down. It is no different to accommodation providers, who like the hospitality business in Queenstown rely primarily on tourism to feed their business. One does not need to be a rocket scientist to understand the implications of Covid-19 on the future of rate payers in Queenstown and the rest of the country.

To quote economic commentators:

- 'we will see a lot of insolvencies in the coming months'
- 'the global backdrop will be challenging compared to past recessions'
- 'supply chains will be impacted for some time'
- 'its going to be a very expensive recession which will see intergenerational impacts'

Whilst these message and indicators are alarming, concerning and dire, they are risks that need to be managed by those in authority, of which QLDC is one and has to play its part. It has to:

- (i) exercise and demonstrate sound leadership and good governance
- (ii) carefully analyse the problem and the solutions required
- (iii) exercise prudence and rationality in its financial management
- (iv) instil confidence in the minds of rate payers and in particular businesses that QLDC leadership has a handle on the uncertainties being faced and that it has a sound plan for economic revival
- (v) work inclusively with businesses and service industries (local and nation wide) in managing the crisis and reviving the economy
- (vi) listening to rate payers and businesses facing hardship and solutions they offer
- (vii) share the pain and take reasonable and prudent measures in doing so

Increase in council levies will add to that financial predicament, the consequences of which will be dire to Queenstown with ripple effects across the whole spectrum of the tourist industry and prospects for its revival. The Council has to play its part through courageous leadership and adjust its plans accordingly.

A 6.76% increase in rates for 2020-2021 is not sustainable and unreasonable in the current environment. The council leadership needs to go back to the drawing board and revisit the 2020-2021 and long term plan

We submit that in its deliberations, QLDC consider a combination of the following:

- (i) deferring payment of rates for 6 months
- (ii) freezing rates for the remainder of the 2019-2020 financial year and the 2020-2021 financial year
- (iii) reducing rates for the same period, particularly businesses hardest hit and on whom other business rely
- (iv) offer residents and businesses to apply for 'hardship' if the rates burden become extreme and unmanageable
- (v) shelve projects that do not offer economic returns in the current and forecast economic downturn
- (vi) freezing growth in staff numbers as proposed in the plan (why increase numbers in an economic downturn)
- (vii) mayor, CEO and councillors take a salary cut (Council has to lead and share the pain & burden)
- (viii) consider borrowings to fund necessary expenditure programmes if the balance sheet is sound and has capacity and leads the path to recovery

Please take this submission into consideration. We do not require attendance at the hearing of submissions

Queenstown relies on its current Council to provide the leadership and the strategic plan to economic recovery. History will tell us if it made the right decisions.

Regards

Mike Selvadurai

Concerned Ratepayer and Chairperson of Pounamu Apartments Body Corporate
BC351273

Q. FEEDBACK:

Within the draft annual plan 2020/2021, it proposes a 6.76% average rates increase which includes 4.90% for accommodation businesses in Queenstown, and 7.06% for Wanaka ones.

I am a Wanaka accommodation business, and you've got to know that this is all wrong, on so many levels.

As elected councilors who are meant to serve the people, and if you do this, it simply means you are not.

We will have trouble paying the current rates and would preferably seek a cut in this current economic climate. Our recovery is going to be slow. What is needed now by our sector is financial support; if not by way of a cut, then most definitely a freeze, until which time we see growth again in our market. Defer this and you will show greater understanding and empathy towards businesses like mine who would still like to be here in a years time.

Q. FEEDBACK:

I have found it difficult to do this as I have only seen the annual plan documents once yesterday and it was hard to determine what was being proposed compared to previous years when a summary of the AP has gone to all households in the area. I have tried to download the documents several times since but it failed to happen yet we are on fibre.

Obviously the best thing for council to do is to rewrite the whole plan fitting a post Covid-19 scenario, then put the revised plan out for consultation. I agree with the mayor's comments that rate rises should be the same as last year plus CPI increase. QLDC now needs to allow for no dividend from QAC for the foreseeable future. This plan was written for growth and this is no longer the case. I would like to see community activities catered for ie continued maintenance on our walking trails, the Events Centre activities maintained and our libraries resourced for increased future use. (I attended a library planning session on behalf of Queenstown Grey Power in January. While I am unaware of what was decided from those workshops and what was asked for in the annual plan, I would endorse increased library services to the community).

Q. FEEDBACK:

Submission:

I am concerned that an additional \$6 million has been budgeted for Project Pure (Annual Plan, page 11: <https://letstalk.qldc.govt.nz/annual-plan-2020-2021>), and would like to understand how this breaks down, and why such additional spend is necessary. These questions are more important than ever, particularly in the wake of the economic impacts of COVID-19.

I understand that various upgrades and works have been planned and budgeted for for some time. I can see on p84 of the Long Term Plan (here: <https://www.qldc.govt.nz/your-council/council-documents/ten-year-plan-ltp>) that there is a Project Pure treatment upgrade budget item for \$5,988,000. So with this \$6m increase, the project costs have doubled, and the logic of the further spend is unclear. This is not an insignificant total budget.

Detail around this additional \$6 million spend should be shared with the community. At a time when we are all under significant pressure (including the Council, ultimately funded by the community), surely ratepayers should be given details behind this kind of proposed spend, so that Council can be held accountable.

I am also aware that under the so-called "lease" which QLDC has granted to QAC, QAC can make requirements of the council in relation to Project Pure (including moving it), and the Council has to comply. I know that very few people in the Upper Clutha understand this at this point. But such a requirement, for example to make room for a planned runway, will have a direct impact on ratepayers, who will ultimately fund the vast majority of these costs. (Even though QAC will have to cover most of this, the Council owns 75.01% of QAC, so is impacted by any spend).

Also, this aspect of the lease was not consulted upon, and is the subject of a court case, as it is thought to be illegal. The Local Government Act requires that there should be community consultation around such matters.

Therefore, the community should have a chance to understand the detail behind this spend, both in terms of the rationale for each of the additional works which lead to cost increases, and also to the extent that any of this might have been impacted by the provisions of the so-called lease or may be directly or indirectly impacted by it, at any time in the future. Otherwise, we might be "signing up" for costs which we could avoid.

For example, with \$12 million set to be spent on the upgrade, and with the so-called "lease" in place, is there now a significant risk to ratepayers in the event that QAC subsequently requires that the plant be moved in the short term? Under the terms of the so-called lease as I understand it, it would have to fund the reinstatement of the part of the plant that existed at the time the lease was signed, but ratepayers are

responsible for the rest. And as I pointed out above, QAC is 75% owned by "us" anyway. Presumably at the very least any moving of plant would include the works to which this now \$12m budget relates?

I would like the Council to provide greater transparency on these matters, and reserve the right to amend my submission as better information comes to light. I also reserve the right be heard at the upcoming hearing in relation to this, once I have seen Council's response.

I am sharing my submission with other ratepayers and am happy for them to say that they agree with this, and add their names in support. I have written this fast, at the 11th hour. Submissions close in an hour, but in light of the lockdown and the stress people are under, I presume you'll allow further submissions after the pre-COVID deadline?

Thank you
Mark Sinclair

Q. FEEDBACK:

With the dramatic effects covid-19 is already having, and will continue to have on the residents of the Wakatipu for the foreseeable future, I would ask QLDC to reconsider the proposed rating increase of 8.03% for dwellings. It is not hard to predict a significant number of our home owners will have extreme difficulty in being able to remain in their homes in our district. To assist them in some way I would consider it prudent for QLDC to make any rates increase as small as possible, if indeed any increase at all.

Nil

Wanaka/Upper Clutha

Q. FEEDBACK:

Hi.

I support this submission

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Q. FEEDBACK:

Please find attached a submission on behalf of the Wakatipu Transport Management Association.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

QLDC annual plan request for funding for TMA.docx

April 17th 2020

Dear Mayor and Councillors,

Annual Plan 2020/21 - funding recommendation

I am writing as chair of a governance group formed for the purpose of establishing the Wakatipu Transport Management Association (TMA).

The TMA has, thus far, been supported by the Queenstown Chamber of Commerce after a draft W2G TDM scoping study, undertaken by NZTA transport consultant, reported that TMA's were a common feature of international resort towns with efficient transport networks.

A TMA can foster a strong appetite for businesses, resident associations, and other stakeholders in becoming a part of solving transport problems

The role of a TMA is to increase transportation options, provide financial savings to businesses and employees, reduce traffic congestion and parking problems, increase active transport, and reduce pollution emissions. They are an important strategy for creating more efficient land use patterns.

A TMA works in the space that other infrastructure agencies (or their suppliers) do not and helps to deliver common beneficial outcomes. It provides bottom up non-car transport advocacy, leads communities in effecting change and represents those who chose non-car transport by influencing the programs of providers rather than just delivering those programs.

The Wakatipu TMA recognises and endorses the pre-Covid19 recommendations made by Wakatipu Way 2 Go with respect to dramatically increasing the number of passenger movements made by bus or active travel. We note that travel demand management is a key component in the QTN business cases to help manage current and future travel demand and, is a ministerial requirement, for long term regional land transport plans. Transport planning research acknowledges that role of transport management associations in effective implementation of travel demand management in urban settings.

We are making a one-off funding request of \$120,000 employ a business manager to:

- Develop a communication and engagement plan suitable to support the W2G goals and activities planned for the 2020 and 2021 year
- Developing a sustainable business and funding plan establishing the TMA as an independent, not for profit, self financing organisation

In addition to furthering the goals of W2G, we believe the TMA will complement the Council's Climate Plan, the Spatial Plan, and the role of public and active transport as our district rebuilds its economy.

Indeed, post Covid, a TMA would serve a key role:

- to address attitudinal resistance to getting back on the bus post lock down, including positioning bus transport as the most cost-effective way to travel for visitor and residents;
- to support transport infrastructure developments that may arise as a result of an economic stimulus infrastructure spend in the district
- advocating for in-street works to re-purpose parts of the carriageways eg for wider foot and cycle paths or creating bus lanes which needs to be done whilst the roads are quiet.
- helping retain the travel free days that level 4 and 3 produced, identifying how this can be incentivised and common issues overcome.

Attached is a brief outline of the proposed Wakatipu TMA. As a governance group we have been regular contact with the Way 2 Go partners, who are supportive of our aim in establishing the TMA.

We look forward to addressing you when you meet to hear submissions on the Annual Plan for the coming year.

Yours faithfully

Alistair Snow
Chairman Wakatipu TMA Governance Group

Wakatipu TMA in a nutshell

- Goal - 40% of visitor and resident travel journeys undertaken to public and active transport by 2028
- TMA to be a stand-alone, self financing not for profit organisation
- Governance Group formed for the purposes of securing \$120,000 to employ a business manager for 12 month period.
- TMA currently sits under the Queenstown Chamber of Commerce.
- Primary focus on education and encouragement, promoting active/ public transport to schools, workplaces, recreation sites and improving motorist education.
- Secondary focus of evaluation and governance, representing users in design and implementation of engineering based solutions provided by government funded infrastructure providers.
- TMA will complement work of the infrastructure providers (Wakatipu Way 2 Go)
- Achieving modal shift will reduce congestion, our reliance on fossil fuels and carbon emissions
- Current members of the Governance Group are:-

Alistair Snow - Queenstown Manger Harrison Grierson
 Anna Mikell - CEO Queenstown Chamber of Commerce
 Heather Beard - Colliers Queenstown
 AJ Mason - Co founder Startup Queenstown
 John Glover - Chair Glenorchy Community Association

Examples of proposed Wakatipu TMA projects :

- Establishing a volunteer transport ambassador programme for high demand periods.
- An ACC funded initiative providing workplace information and training around the safe use of bikes, ebikes etc; promoting safe active travel routes and how to deliver modal shift safely.
- Create a series of workshops/conferences/events promoting active and public travel.
- With government funding, undertake research to understand travel movements and identify optimal public and active travel improvements, education and incentives for modal shift targeting high single occupancy communities.
- Undertake a feasibility analysis to create a “last mile” centralised logistic service for downtown Queenstown - deliveries, collections, waste removal etc
- Write submissions to the ORC and others in respect of the Regional Land Transport Plan
- Learning from the lockdown- retaining ‘no journey’ behaviour

Q. FEEDBACK:

The bed tax should no longer be a further cost added to businesses. Covid19 has so severely reduced future tourism numbers and spend, accommodation operators should not have to fund alone the infrastructure needs.

Tourism benefits everyone - services, hospitality, rental cars, Airbnb, Airlines, ski fields. As well as pushing up house prices.

Let's welcome tourists back not penalise them with the costs of building infrastructure they leave behind. It's our investment not theirs. Let's thank them for bringing wealth and jobs to all of us.

Q. FEEDBACK:

I think this is no longer a good time to be considering the district plans particularly for the airport and Frankton Road etc and certainly there should be a lot more discussion about it. Many people have not even realised what was being proposed. In the new world in which we will be living there is a chance for much wiser schemes. There will be many empty buildings and many opportunities to do things for the new Queenstown without wasting any more money on consultants. I hope everyone will agree and think carefully about what they feel will be the best future for us all.
Jan Spary.

Q. FEEDBACK:

I have had enormous difficulty reading and understanding the document that the council sent out and now with COvid19 the whole future of Queenstown is changed and this entire document should be thrown out.

There should be no more plans to expand the airport, do anything to Frankton Road, destroy the Queenstown Rec Ground and the library and memorial hall and council offices. There will be plenty of vacant buildings and spaces that would be better repurposed than to destroy perfectly adequate ones. Focus should be on getting our water and waste services upgraded and examples of useful construction jobs would be to get the Walker House on Ladies Mile turned into the rugby clubrooms and grounds. The not yet proposed but obviously planned-for huge and totally inappropriate housing and hotel scheme at Ayrburn/Waterfall Park at the bottom of McEntyre Hill on Lake Hayes Road is most unlikely to go ahead, and this could be a perfect opportunity for the council to buy it at a knockdown rate and use it for more community space - parks, cemetery, sports grounds, whatever...

Expanding the Wakatipu Trails network should be a priority.

Instead of creating more carparking and roads, set up toll gates on the Glenorchy, Malaghans and Frankton Roads so that anyone wanting to come into Queenstown has to pay a toll. This would totally free up the roads and create enough income to provide almost free public transport.

Huge numbers of people are going to have to leave Queenstown to find work elsewhere. We have to realise that there will be no need for cheap housing as there will be plenty of houses for rent, now that the 1800 or so houses in Queenstown alone that have been on AirBNB will have no bookings. Let's ban Airbnb on whole houses - only properties where the residents are living and letting one or two rooms should be allowed.

I am most uncomfortable with the lack of transparency on the process of this - the District Plan document was couched in very convoluted, hard to understand, far too long language.

None of this should be considered until after lockdown when people are able to get together and discuss it in person. I definitely want to be heard.

Miranda Spary

Q. FEEDBACK:

Thank you for the opportunity to share feedback. We are very concerned and reject the proposal to increase rates on our premises while COVID-19 has such a devastating effect on district incomes. We anticipate that there will simply be almost no money coming into our businesses for the foreseeable future. Any proposal at this time to increase rates reflects not only a lack of empathy but a serious misjudgment of financial and economic fundamentals – no money in means no money out. We simply do not expect to have the income streams to pay existing rates, let alone increased rates. We urge the council to join others throughout New Zealand in exercising restraint at this time of national emergency. We seek a decision to defer any rates increases until the economic situation returns businesses and households to positive income streams. Thank you

Q. FEEDBACK:

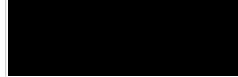
Please see the attached docx.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Sally Stockdale QLDC Annual Plan Submission 2020-21 .docx

Sally Stockdale



17 April 2020

Re: QLDC call for submissions on the draft Annual Plan 2020-21

To the honourable members of the QLDC and our community at large:

We live in unprecedented times. We as a community must come together and build a path forward that anticipates our lack of knowledge and our need for more data and understanding of how to operate in a post COVID-19 world.

We as a community need an annual plan that anticipates and facilitates rich and vibrant growth of Queenstown during various COVID-19 Levels. We require a fundamentally different approach than "Business As Usual" and an ability to attract diverse businesses from across the spectrum to ensure Queenstown's future.

My trepidations towards continuing with the proposed plan stem from many core changes to our assumptions of what makes Queenstown viable and prosperous-

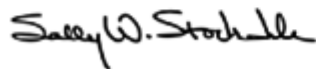
- It is essential that we as a community have a response and development plan that adequately anticipates the unprecedented nature of our changing world. This unprecedented black-swan event shows us that our very assumptions on which we built this plan are flawed.
- Moving forward with pre-pandemic plans without taking the time and discipline to understand which ideas are still applicable and which are irrelevant will result in extensive costs and perhaps much damage to the QLDC rate payers and community at large.
- The economic implications of COVID-19 have clearly not been taken into account (many of which are not yet understood or characterised), as the annual plan predates and remains unchanged from prior to Lockdown. Having a plan that takes into account these recent and unforeseen developments should be an absolute minimum requirement of moving forward.
- It is unclear on what timeline and to what extent it will be possible for our tourism industry to recover. Not having an airport that's going to be functional for months at a minimum means that existing demand and corresponding revenue forecasts are no longer valid; the existing development plans rely on tourism dollars that may never materialise.
- We must come together to create a responsive, nimble, and sustainable path forward for all of our residents and visitors both.

The annual plan and vision put forward by QLDC for the region's growth and future must be one that creates the highest likelihood of prosperity and success for all of its residents. Economic impact from COVID-19 may significantly change the public needs of our local businesses and our community. Continuing to double down on a single-track economy dependent on tourism is investing in a fragile future that may now be impossible to realise.

The elected members of our council have a unique and unprecedented opportunity to lead not out of fear, but out of opportunity. We cannot waste this opportunity to lead New Zealand and the World by our example.

A rich ecosystem of businesses that are not solely dependent on tourism, and that are able to pay their workers and the broader community a living-wage-or-better, is a sustainable path forward for Queenstown. A rising tide lifts all ships.

Respectfully yours,

A handwritten signature in black ink that reads "Sally W. Stockdale". The signature is written in a cursive, flowing style.

Sally W Stockdale

Q. FEEDBACK:

Is any of this relevant given the massive change to our environment because of COVID19?

As every other business in town has had to shed staff or take pay cuts shouldn't the council be doing the same?

Only urgent infrastructure should be undertaken.

Flood mitigation for Wanaka should be a high priority. Has anything been learnt from December 2019, what changes have been put in place for future flooding events?

No changes should be made to the Wanaka CBD, everything should be put on hold as we see how the next year pans out.

No development should be made to the Wanaka Airport.

Going forward, comprehensive consultation with the community should be at the forefront of all decisions. The consultation the Wanaka Community and business community has received on the Town Centre and Airport has been appalling.

Q. FEEDBACK:

In light of recent events it would be criminal to proceed with the planned rate increase's over all class's of property.

Therefore The QLDC must put freeze on any rate increase and budget accordingly.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

SUTHERLAND Peter⁵⁶⁷

The Moorings Motels & Apartments

Wanaka/Upper Clutha

Q. FEEDBACK:

Please see my attached submission.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

2020 Annual Plan Submission.docx

We are entering what will undoubtedly be the toughest economic situation our district has ever seen and we need to start planning for the future, Queenstown Lakes District Mayor Jim Boulton has said.

"The reality of the situation is that no other district in Aotearoa New Zealand will be affected economically to the same extent our district will," Mayor Boulton said.

For much of the country, tourism is a part of their economy. For us, it largely is our economy. Make no mistake, the upcoming period is akin to a war, and a war we must win. The future of our district depends on the actions that we will take in the coming months."

Limiting the rates will not be an easy task as we are faced with a large reduction in tourism-related revenues. We are also aware that it is important to continue to invest in our significant capital programme as a vital stimulus for our local economy," Mr Burns said.

"Furthermore, OLDC has significant revenue budgets that can be directly and indirectly linked to tourism activity such as the dividend from Queenstown Airport Corporation, turnover-based concessions and rental income from assets like campgrounds and wharves. Fewer people visiting, and reduced activity by locals also means reduced revenue from sport and recreation facilities, venues and services such as carparking."

"A revised budget would see all of these revenue streams reduced significantly, which means we need to find equally significant savings or additional funding. However, we are committed to finding an appropriate balance in the next few weeks with an aim of achieving a rates increase more aligned with the current rate of inflation."

For much of the country, tourism is a part of their economy. For us, it largely is our economy. Make no mistake, the upcoming period is akin to a war, and a war we must win. The future of our district depends on the actions that we will take in the coming months."

This quote was made by our Mayor on xxxxxx. I am not quite sure we should compare the post COVID19 situation to a war - that would be disrespectful to those that endured genuine tragedy and hardship.

Our Council is a business with an absolute monopoly position and legislated security of most of its income streams. It does not experience the rigor of competition and reality of economic downturns. Consequently the Council does not feel the pain normal businesses experience; when circumstances beyond the owners control can cause owners to literally lose their shirt.

2020 Annual Plan Submission from Peter Sutherland, Wanaka

Business and residential ratepayers in the Lakes District are faced with an uncertain future. As I write this submission, we are in the 3rd week of a lockdown that looks like it will extend beyond the minimum 4 weeks proposed. The timeline and form of a recovery is uncertain.

Our business will have zero income for the period of the lockdown. Our business income after the lockdown ends is unknown, but certain to be only a fraction of that required to pay our fixed costs. Our business will require cash injected from me working outside our business and finance from our bank to pay these fixed costs. The bank finance is not a gift and must be repaid.

The QLDC is a business that supplies services to the residents of its district. Each year the districts elected representatives decide what services the council will provide and charges property owners (rate payers) the cost of these services (rates).

The business the QLDC operates is an absolute monopoly. It has legislated security of most of its income streams. The QLDC does not experience the rigor of competition and reality of economic downturns. It does not risk losing its shirt.

Ratepayers cannot avoid rate payments, even when their business is non-operational and not using the services provided. Rates payments are our business' second largest fixed cost and for the next year will be funded by bank finance.

With the changed circumstances caused by COVID-19 the QLDC Annual and 10 Year Plans are obsolete.

The tourist numbers used to justify extraordinary increases in operating and capital expenditure outlined in the Annual and 10 Year Plans are no longer valid. Development contributions from property developers will be stalled. The Council's high growth rateable property model used to increase the number of future ratepayers is broken. Dividend income from the airport cannot be guaranteed.

And the ability of ratepayers to pay for year on year rates increases is gone. The Council should expect to have a proportion of ratepayers default on their payments.

The Council has said it will attempt to review the 2020/21 proposed rates increase down to the rate of inflation. This target is arbitrary and has no reasonable basis. If the Council has the will it can achieve a rates reduction.

We have gone through our business' expenses line by line. Every monthly expense down to \$50.00 has been scrutinised and if not essential removed. Planned capital expenditure has been delayed or cancelled.

Reduced tourist numbers must result in a reduced Council workload. Council service level agreements should be reviewed. There will be capital expenditure that can be delayed or removed completely. It is not the Council's role to promote ratepayer funded capital expenditure because it might stimulate the local economy. Money spent on consultants can be reined in.

Such an expense review will not be easy. It will require the CEO to direct his Managers to genuinely examine the budgets of their departments. And if they come back with a plan that is not quite there be told to go back and try harder. The level of savings will likely require staff redundancies.

Councillors will need to be united and firm in their resolve to provide the appropriate direction to the Chief Executive. And if the Chief executive comes back with an inadequate level of savings he must be instructed to go back and try harder.

Savings from structural changes will result in the same annual saving being made in years to come.

I wish to speak in support of my submission.

Yours faithfully

Peter Sutherland

Q. FEEDBACK:

Obviously things have changed rapidly over the past month or so, with the devastating impacts of COVID-19 resulting in a complete transformation in the issues facing Queenstown this year. I do hope that QLDC can take the appropriate action required in order to pivot their response with the annual plan. I have listed a few thoughts below as well as attaching a document outlining a plan for short-medium term employment during this time of crisis.

1) Airport - with recent events I hope that the future growth and expansion plans for Queenstown and Wanaka airports are reconsidered and given due caution.

2) Climate Action - if there is one single 'benefit' from COVID-19 it is this - we have a moment to take a breath and take stock of what is 'essential' in our lives and what is a luxury. We have come to realise that the local economy is mostly based on luxuries, which in times of crisis are the first to be curtailed. Continuous growth is not sustainable. Let us take this opportunity to build resilience within our communities that will help us to overcome future crises such as the impacts of climate change or future epidemics. Please see the attached document outlining a plan for a 'beautification' project that will 'support native biodiversity while creating local jobs and bolstering the region's image as a premium eco-tourism destination'.

3) Health - this has been sharply thrown into the spotlight and our regions dependance on hospitals that are hours away really shows how vulnerable our people are. Due investment is needed to bring our local healthcare up to national standards.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

[Additional documents or PDF files can be emailed to services@qldc.govt.nz](mailto:services@qldc.govt.nz)

QLDC Beautification.docx

Queenstown-lakes Beautification Project

Supporting native biodiversity while creating local jobs and bolstering the region's image as a premium eco-tourism destination.

Background

The Queenstown-Lakes region is well known as the jewel in the crown of New Zealand's tourism industry. Images of the region often focus on its mountains, rivers and lakes at a grand scale, however when you look closer you find a much-depleted landscape. The majority of the region's land is grazed, scrubland or planted with non-native or invasive species such as wilding conifers, willows or poplar. There remains a large area of land in the region that is marginal, unused or under-utilised, that may be replenished with native plants that will **a) support native biodiversity, b) increase the visual appeal of the region and c) help to mitigate CO² emissions.** In addition, this work will also support many jobs at this critical point in time.

Note: some phases may be conducted simultaneously.

Phase One

Task force set up to survey existing land held by QLDC and other parties (e.g. NZTA) in the Queenstown Lakes District that is currently unused, marginal or under-utilised. Once planting sites have been identified, local plants must be chosen to complement each location / soil type.

Phase Two

Employ a cleanup team to remove any litter or waste from chosen sites, clear the ground and remove invasive plants in preparation for stage three.

Phase Three

If required, irrigation / drainage to be installed in key sites. This can be avoided by choosing resilient plants suited to the soil type and location. Fencing may also be considered to protect plants from rabbits, otherwise individual plant guards may be used.

Phase Four

Native plants sourced from local nurseries (Wakatipu Reforestation Trust, Te Kākano, Matukituki Natives, Springburn Nursery, Pukerau Nursery).

Phase Five

Employ a planting crew to plant natives within the chosen planting sites, installing plant guards where necessary.

Phase Six

A smaller maintenance crew will visit sites on a monthly basis in order to clear weeds, inspect plant health and conduct maintenance where necessary. Predator control may also be incorporated within these sites.

SWINDEL-HURST Rex⁵⁷³

Villa Del Lago

Wakatipu

Q. FEEDBACK:

Our group of over 130 businesses rejects the proposal to increase rates on our premises while COVID-19 has such a devastating effect on district incomes. We anticipate that there will simply be almost no money coming into our businesses for the foreseeable future. Any proposal at this time to increase rates reflects not only a lack of empathy but a serious misjudgment of financial and economic fundamentals – no money in means no money out. We simply do not expect to have the income streams to pay existing rates, let alone increased rates. We urge the council to join others throughout New Zealand in exercising restraint at this time of national emergency. We seek a decision to defer any rates increases until the economic situation returns businesses and households to positive income streams.

Q. FEEDBACK:

With the amount of businesses likely to be going out of business i would have thought the council would of tried to be more understanding towards this. The government are trying to help and the council want do the opposite. Most of us small companies are probably not going to be in business after Covid 19. Tourism is going to be the last to recover with no flights in to Queenstown and limited flights into New Zealand for foreseeable future.

So its quite simple NO income NO business NO rates to pay

is this really what the council want? Also Why is Wanaka expected to pay higher rates than Queenstown?

So i really think the council need to be working with its community rather than robbing them!

Q. FEEDBACK:

Our group of over 130 businesses rejects the proposal to increase rates on our premises while COVID-19 has such a devastating effect on district incomes. We anticipate that there will simply be almost no money coming into our businesses for the foreseeable future. Any proposal at this time to increase rates reflects not only a lack of empathy but a serious misjudgment of financial and economic fundamentals – no money in means no money out. We simply do not expect to have the income streams to pay existing rates, let alone increased rates. We urge the council to join others throughout New Zealand in exercising restraint at this time of national emergency. We seek a decision to defer any rates increases until the economic situation returns businesses and households to positive income streams.

Bike Wanaka

Wanaka/Upper Clutha

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Bike Wanaka Submission for Funding to QLDC - Annual Plan 2020_21 (1).docx



QLDC Annual Plan 2020 – 2021

Submission for funding of the Hāwea Community Bike Park

Our Request

Bike Wānaka is submitting a funding request for \$25,000 from QLDC to undertake the development of a Hāwea Community Bike Park. We encourage all Councillors to support this community initiative.

The Vision

Hāwea is desperately in need of more facilities for its resident children and young people.

To help address this, Bike Wānaka plans to develop the Noema Terrace corner area of Hāwea into a bike park and skills area for a wide range of abilities and ages. We see this as a hub for the children and youth of the Hāwea community - a place to meet and connect with friends and a place to be physically active and develop life long biking skills.

The Project

Dirt Dynamics has led the design process and has agreed to build the Park for us. Once funding is secured we anticipate the Park being open to the public in August 2020.



The main areas of the Bike Park will be:

- Pump Track: a great starting area, fun for all abilities from balance bikes to adults
- Kids Mini Jump Line: a learning area for jumps, will feature 3 progression options
- Medium jump line: Bigger jump progression for confident riders
- Flow Line - grade 3: A progression from the Pump Track, this will be a gravity track with berms, pumps, and bumps.
- Skills area: small skill based features to encourage better handling skills.

LANDSCAPING PLAN



Please see the Appendix for more specific detail on the park design.

How this Project helps Achieve the QLDC 10 Year Plan



The 10 Year Plan has a Vision of "Vibrant Communities – Te Oraka Hapori". Within this Vision is a specific focus on Community Services and Facilities leading to Efficient and Effective Community Facilities: communities have good wellbeing; communities are inclusive for all; appropriate public access

Bike Wānaka is confident the bike park fully aligns with this 10 Year Plan:

- the social and physical benefits of the bike park through interaction with peers and exercise riding bikes fully supports Hāwea community wellbeing.
- the Park adds much needed diversity to the community facilities already on offer at Hāwea, in particular, by providing a purpose-built facility that can be enjoyed by young adults - something sorely lacking at present
- the Park will be inclusive, catering for all abilities, from beginners to more experienced
- the Park will be fully open to the public; no membership fees or exclusivity

The 10 Year Plan also has a strong Environmental focus. The Bike Park would assist this by:

- reducing the need for Hāwea based parents to drive their children to access existing bike parks in Wānaka
- helping children and adult residents develop their biking skills so they can confidently ride more and reduce vehicle use
- utilising a centrally-located site within the Hāwea Urban Growth Boundary, rather than being located in a rural area that would not have the same accessibility and convenience, and may encroach on sensitive landscapes.

The 10 Year Plan's Economic focus will be supported by:

- complementing the sustainable growth likely to be envisaged by the draft Spatial Plan
- providing another open-access visitor attraction to Hāwea, encouraging visitors to stay longer and support the local economy

How this Project helps Achieve Vision 2050

This is a community placemaking project and fully aligns with Vision 2050. In particular, it will help Hāwea thrive by:

- providing an accessible, barrier free recreational asset for all people
- promote and support health, activity and wellbeing for all, particularly our young people

Once built we will also proudly give the bike park a name in Te Reo.

How this Project links with the Spatial Plan

Although yet to be finalised, the Draft Spatial plan suggests that Hāwea is pegged to grow. The Bike Park would be an important community asset for current and future residents and visitors to Hāwea.



Hāwea has relatively affordable land values, meaning that residential growth and subsequent housing would likely be attractive to families and younger people entering the property market. These demographics would benefit from a centrally-located, community-led biking facility.

Local Community Support for the Project

We have much support from the Hāwea community, especially parents. Organisations supporting the initiative include the likes of Good Sports:

We believe that this development would be a great asset to our community. It would provide an opportunity for our community to remain active and develop skills in the local area without the need to travel by car.

Good Sports provides after school sports programmes to children attending Hāwea Flat School. One of our popular sessions is a bike programme where we ride trails in the area and aim to develop skills and confidence. To have this in Lake Hāwea would be an enormous asset, we would certainly take advantage of such a facility if it existed on our doorstep. Currently we often rely on parents to help transport children to bike parks further afield in Albert Town and Wanaka. If this facility goes ahead we would be able to bike from school, potentially allowing more children to participate.

*Tom and Louise Merrill
Good Sports Owner/Operators*

How this Project Will be Funded

The total cost of the Project will be \$42,000 (incl GST)

Bike Wānaka has committed to contributing \$12,000 from its reserves.

Quartz Developments has committed to contributing \$5,000. We hope to also match this dollar for dollar from local community fundraising.

A contribution of \$25,000 from QLDC will see the Project fully funded and delivered by August 2020

About Bike Wānaka

Bike Wānaka has existed as an incorporated society since the early 1990's. Our current membership is 1036 and this includes 166 family memberships and 320 children.

The Club has the following aims:



- a) To foster an increased awareness of mountain biking and its health and general benefits in the local community
- b) To act as a single point of contact and to have a stronger collective voice for our common identity as mountain bikers living, commuting and recreating in the Lake Wanaka region
- c) To liaise with and maintain the links we have with private landowners, local councils and the Crown regarding access for mountain bikers
- d) To be able to lobby to the necessary authorities for an increase in the public areas available for mountain bikers
- e) To undertake projects that will have a positive outcome for mountain bikers in the Lake Wanaka region and to be able to apply for funding for such projects from the appropriate authorities.
- f) To foster a code of ethics for local mountain bikers and provide an easy method of distributing local mountain biking information
- g) To look after the interests of the next generation of mountain bikers by acting as a watchdog over local, national and international issues that involve mountain bikers and other cyclists
- h) To provide a point of contact for mountain bikers new to the Lake Wanaka area

Appendix

TRAIL SPECIFICATIONS

Pump Track

The area already has an existing pump track but it will need some adjustment and modification to bring it up to standard. Would also be good to be able to cap it in quality screened dirt or even look into the option of sealing it.

Flow Trail

A new trail will be built from the top of the section to a grade 3 level (intermediate) making use of the properties entire available fall. It will be a minimum of 1200mm wide with wider sections for berms, landings and other built up features. Depending on exact line we estimate it will be approx 700m in length and designed with sustainable drainage.

The trail will feature berms, rollers and jumps with all features being rollable, no gap jumps. Flow will be the name of the game here so berms, trail reversals, rollers and hops will all have to be utilised to control speed, minimise braking, and maintain riders control.

Bottom section through flat area to be built up to create large rolls and planting areas.

Skills Area

The skills park provides the opportunity for mountain bikers of all levels of experience to develop a range of skills including bike handling, balancing, jumping and turning.

Activities within the skills park range from simple ladder bridges, skinnies, and small beams. Some small drops should also be added to the drop in area for further skill development.

Kids Jump Lines

The Kids Jump Line will consist of three sets of Table top jumps that step in size from beginner to intermediate. All lips are to be shaped consistently so each jump in each size ride similarly.

There will be three sets of jumps in approximately the following dimensions:

Baby: 450mm High x 1000mm Long (lip to landing) x 1500mm Wide
 Kiddie: 800mm High x 1800mm Long (lip to landing) x 1700mm Wide
 Shredder: 1200mm High x 2600mm Long (lip to landing) x 1900mm Wide

Take off and landing slopes should be no more than 25 degrees.
 Speed may need to be managed with a berm into return trail and exit point.

Main Jump Line

The Medium Jump Line will start part way down the Flow Trail as the property widens. Consisting of larger jumps averaging around 3-4m lip to landing. While features need to remain rollable, they may utilise a more aggressively knuckled shape to encourage riders to gap jumps cleanly. 4-6 features utilising the slope and flat area for maximum use of fall.

Average Size: 4m (lip to landing)
 Minimum Lip width: 1.1m
 Minimum Landing width: 3m

Q. FEEDBACK:

Build safe cycling infrastructure and we will come. In our thousands.

Such was the stark observation of the COVID-19 lockdown. With Wanaka's streets largely devoid of vehicles it was, by way of a silver lining, the ultimate active transport activation. Residents of all ages and abilities emerged to ride their bikes, many dusting them off after years of neglect. Why? Because they've always wanted to but only now was it safe to do so. Witnessing this surge in two wheeled activity highlighted the imbalance in how we currently allocate urban space to different modes of transport.

Biking infrastructure is not only about community safety. Increased cycle commuting is a practical step towards achieving our Climate Emergency commitment. Those who substitute car trips for bike trips benefit public health. People who bike and walk socially connect with other residents, maintaining the Wanaka vibe. Cycleways benefit both residents and our town's visitors. Noise pollution – well, more birdsong anyone?

But this is not new. The community has been advocating for protected cycleways for over three years now.

What is new, however, is the realisation that the current pace of implementation is too slow. No protected biking infrastructure has been built in Wanaka for years. Not. One. Piece.

We restate our call for the Wanaka community to be taken seriously. For QLDC to commit sufficient resources to the planning, designing and implementation of safe biking infrastructure – at scale. We desire a cycle network, not sporadic parts of a network, starting with:

1. Aubrey Rd protected cycleway design to be completed and implemented with pace
2. Anderson Rd protected cycleway implementation to be implemented with pace
3. Schools to Pool cycleway to be designed and completed with pace
4. Wanaka Town Centre protected cycleways to be designed and completed with pace
5. Beacon Point Rd protected cycleway to be designed and completed with pace

Let's not squander the present Government's willingness to invest in active transport.

Post the Great Pause requires decisive leadership and timely action.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Submission to QLDC Annual Plan 2020_21 - Active Transport Wanaka.docx

QLDC Annual Plan 2020-21 Submission from Active Transport Wanaka

Build safe cycling infrastructure and we will come. In our thousands.

Such was the stark observation of the COVID-19 lockdown. With Wānaka's streets largely devoid of vehicles it was, by way of a silver lining, the ultimate active transport activation. Residents of all ages and abilities emerged to ride their bikes, many dusting them off after years of neglect. Why? Because they've always wanted to but only now was it safe to do so. Witnessing this surge in two wheeled activity highlighted the imbalance in how we currently allocate urban space to different modes of transport.

Biking infrastructure is not only about community safety. Increased cycle commuting is a practical step towards achieving our Climate Emergency commitment. Those who substitute car trips for bike trips benefit public health. People who bike and walk socially connect with other residents, maintaining the Wānaka vibe. Cycleways benefit both residents and our town's visitors. Noise pollution – well, more birdsong anyone?

But this is not new. The community has been advocating for protected cycleways for over three years now.

What is new, however, is the realisation that the current pace of implementation is too slow. No protected biking infrastructure has been built in Wānaka for years. Not. One. Piece.

We restate our call for the Wānaka community to be taken seriously. For QLDC to commit sufficient resources to the planning, designing and implementation of safe biking infrastructure – at scale. We desire a cycle network, not sporadic parts of a network, starting with:

1. Aubrey Rd protected cycleway design to be completed and implemented with pace
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Let's not squander the present Government's willingness to invest in active transport.

Post the Great Pause requires decisive leadership and timely action.

Active Transport Wanaka - the Submitter

Active Transport Wanaka was born out of this community groundswell. It is a collective of local organisations committed to developing a comprehensive cycling and walking network for the town. Organisations in the collective include representatives from Bike Wanaka (1000 members), Upper Clutha Tracks Trust, Wanaka Community Board, Wanaka Primary School, Holy Family School and Mt Aspiring College.

We imagine Wanaka as the envy of the rest of New Zealand, where most residents walk or bike daily, school drop off zones are virtually empty at 8.50am and 3.00pm, the town centre, schools and public amenities are connected by a comprehensive biking and walking network and where commuting from outlying residential areas is safe and -----seamless.

Active Transport Wanaka supports the idea that a cycling town is a happy, liveable town with healthier people, safer roads, stronger community, improved air quality and an all-round nicer environment to live in.

Q. FEEDBACK:

I would like to see the 40kmph urban speed limit in Wanaka physically implemented by mid 2020.

The Great Pause gave us time to reassess as a community. Safe streets, a calmer town, less noise and more resident 'interaction' were common themes. Reduced traffic speed directly contributes to this.

I understand that there are challenges around tendering for the work to be completed, but nothing that can be overcome by strong leadership and prioritisation of resources.

Carpe diem!

Q. FEEDBACK:

In light of the Covid-19 pandemic, the Plan rate rises for Wanaka are a GROTESQUE FANTASY..

OECD report the NZ economy could contract by -30%. Mayor Boulton states the QLDC -are economy will be the worst-hit in the country. Wanaka is locked down. Virtually all business has ceased. Many many business will fail. Unemployment will soar. Human hardship will be widespread.

Rating objectives 2020-21 must be zero or negative. Plans must be disregarded and dumped. New planning must be zero based. Every activity, service and proposal must be re-examined. The Council organisation itself must restructure, cut costs and downsize. Survival of our communities and people, is paramount.

When we emerge from this 100-year calamity, our previous economic base will have disappeared. QLDC will not be providing services and infrastructure for millions of tourists.

Some 90% of our economic base will have vanished.

QLDC must re-strategise now, for our world of 2021 and beyond. To dream of rates rises and projects as outlined in the existing 2020-21 Plan is a fantasy consigned to history.

Q. FEEDBACK:

I have serious concerns that the proposed rates increase as outlined in the draft Annual Plan will place an additional financial burden on many of the ratepayers post Covid19. The government has acknowledged that many people will lose their jobs or have reduced income and the QLDC should show that they have social compassion for their ratepayers.

I would hope that this catastrophe will be the impetus to assess the future direction of this district and for the people to have a true say in the values that they now see as important. Overwhelming numbers of tourists have had a very negative impact on Queenstown and Wanaka and outlying areas and there will hopefully be time now to pause (in the words of Jim Boulton) and consider what is really important to the people who live in this special part of the world.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached our Annual Plan submission and budget.

Arrowtown Promotion and Business Association



Content:

Page 2-3.	COVID-19 Response and Recovery
Page 4.	Chairperson's Report
Page 5 - 6	Annual Report
Page 7	Key QLDC Focus Areas

COVID-19 Response and Recovery 2020-2021

In view of the devastating COVID-19 situation the APBA has written this addition to the Strategic Plan. 70% of the 3-6 month APBA activity and resources are now allocated to the COVID-19 response focussing on the movement of the Lockdown stages from Level 4 down.

All current work is guided by and in collaboration with Southern Response Group, /Destination Queenstown/ QLDC Economic Development Unit / Queenstown Chamber of Commerce activity/ NZ Tourism / COVID19 Government Response



1. Response Phase

- Review, react and plan based on tourism industry, business and government knowledge and resources
- Focus on local and domestic recovery
- Developing Sustainable / Eco-Tourism Response

Establish four stages of recovery from Level 4 down...

- a. Post Lockdown - Local/residents supporting local businesses. Locals-only ski season. A shop local campaign and appeal to domestic tourist packages. Increased Social Media Budget. Supplement local transport over 3 months.
- b. Staged return of visitors - Otago/Southland crib owners – National visitors returning to weekend visits and holidays support local businesses - locals ski season and 4 July school holidays. New budget allocated for “selling our story”. International recovery – first Australian market, then other.
- c. Membership support – review and intensify social media, website listing support, explore other means of support. New member website listing budget. Allocate funds to Museum/Info Centre Support
- d. Millbrook and other new Ward-included business support. Expand on new Millbrook support discussions and opportunities

2. Review of Current Activities

- a. Benchmark planning against DQ and Tourism Industry changing strategies, reviewing research
- b. Sustainable Tourism Model - reduced numbers and greater value.
- c. Prioritise member and community support, conduit for industry, business and community information. Encourage businesses to connect to share promotions. ie vouchers, Ski website
- d. Cancellation of all non-relevant activities, redeployment of activity and resources

- e. Review need for dedicated office space until 2021-22. Small additional staff resource for 2020-21.
- f. Sustainable Tourism focus now vital. Explore opportunity for new eco-tourism model.

3. **Recovery Phase**

Stages of recovery from Level 3 down...

- a. Continue staged return of visitors – domestic, Australian, Other International
- b. Continue Shop Local campaign
- c. Social Media – critical role
- d. Membership support – review and intensify social media, website listing support, explore other means of support.
- e. www.arrowtown.com work (Key hub for traffic to Social Media and member support). Increase member website listing budget
- f. Sustainability Eco Commitment - Kaitiakitanga
 - i. Clean air, water, sky, environment, Nature, Number of people at a time, Sustainable business practice ie plastics, telling stories, single use plastic free, bike stands,/chargers/ pumps, water stations, park and ride, ev chargers, new dump station, non-format parking, support Fibre installation
 - ii. Development - Mahu Whenua – “Gateway” information signs in Arrowtown, Publicity/Promotion. Next stage Mahu Whenua Trust.
 - iii. Police Hut – spouting, roof repairs, landscape
 - iv. Promote Tiaki Promise to members and visitors
- g. Heritage - Allocate funds to Museum/Info Centre Support

Post COVID-19

1. **Review 1, 2 3 and 5 year budget and goals**
2. **Destination Management**
 - a. Increasing shoulder and winter visitors
 - b. Four season destination
 - c. Sustainably managing the peak spring/summer/ autumn periods
 - d. Infrastructure management
 - i. Toilets, roads speed, safety. Develop KPI on regular services, gardens, toilets, rubbish. Signage Improvements, consistency, Parks and Reserves audit action.
 - ii. Shared space plan (CBD), Millbrook corner safety issues.
 - e. Managing funding for key projects and destination management
 - f. Heritage Values
3. **Ensuring continuity of the Arrowtown Ward**

Chairperson's Report

Queenstown Lakes District Council

Dear Councillors,

We have pleasure in presenting the Arrowtown Promotion and Business Association 20/21 Strategic Plan and Budget for your information.

Covid-19 has put our previous marketing plans on hold and our budget has been modified to meet this threat. Out of rapid change comes opportunity.

Despite the economic and community upheavals, Arrowtown is still Arrowtown. We have our mountains and rivers, our Autumn colours, wonderful residents and business people. We have our walking and bike trails, our historic buildings and our recognised touch points unique to our town. We all choose to live here and our pioneering spirit still burns within us. We live here because we want to, because we are risk takers because we are made of sterner stuff.

Post Covid-19 will require sterner stuff in large quantities if we are to progress in recovery. Our members are behind us as we put to you our plan for the next twelve months.

- **The Immediate Future of Tourism:** We will concentrate on attracting visitors to Arrowtown from Southland, Otago and to a degree, from Canterbury. With the uncertainty of domestic air travel in both frequency and cost, it is not realistic to expect significant numbers of visitors from the North Island. We will also attract our close neighbours in Queenstown and suburbs to invite them to come to our town.
- **We will focus on our core values.** We will build on our desire for creating a quality visitor experience based on activities that support our fragile natural environment and take into account the carbon footprint created by our visitors, both in their travel to Arrowtown and their time with us.
- **We will build on our strengths:** We will use our living history as a basis for attracting new visitors. Our cornerstone enterprises of the Lakes District Museum, Millbrook Resort, plus our walking and biking trails, our river and its environs and our great outdoors along with Mahu Whenua will be forefront in our approach.
- **We will support our businesses.** We will provide accurate information to our members from government, from council, health authorities, local and national tourism organisations.
- **We will be fiscally responsible.** Our funding comes from our members and as always we will keep their best interests at the centre of our decision making.
- **We recognise our wider obligations.** Arrowtown is not just for visitors. We have a local population that relies on our business community for its services and a viable business community is important to our residents.
- **We will take this opportunity to review our operation.** This lockdown and its subsequent periods will be used to review all our operations, how we promote Arrowtown and more significantly, how we provide for the ultimate customer experience.

We have no illusions as to the task ahead but we are determined to recover from this economic setback and in that process, discover more opportunities to provide a better experience for our visitors.

Michael Tierney
Chair
Arrowtown Promotion & Business Association (Inc)

APBA Strategy and Annual Report

1. Introduction and Mission Statement

The Arrowtown Promotion and Business Association is a non-profit community organisation of commercial ratepayers and other business operators covering the Arrowtown Ward.

Mission Statement

*"To promote and advocate and protect the heritage and natural character of Arrowtown while supporting economic growth, sustainability and *Kaitiakitanga."*

*Kaitiakitanga is Maori for guardianship and protection of our natural, built and cultural resources to benefit all

2. Core Values

Authenticity · Protection of the natural environment · Protection of and built (historic) environment · Friendly and welcoming · Village atmosphere · A quality world class destination

3. Vision Statement

*Arrowtown strives to be a living example of diversity and *Kaitiakitanga.*

4. Guiding Principles

- Protecting what is intrinsic- natural environment, historic heritage and walking environment
- Managed and Sustainable Growth
- Independent and collaborative voice
- A friendly, welcoming town that encourages the coming together of locals and visitors
- Accessible natural environment of national significance
- Celebration and protection of the historical heritage.
- Actively limiting the carbon footprint (Waste/recycling/cars/single-use plastic/public transport/maintenance of the resource (tracks/water quality)

5. The Board

The Board consists of: Michael Tierney (Co-Chair), Sue Patterson (Manager), Bruce Gibbs (Treasurer), Scott Julian, David Clarke, Todd Weeks, Vicky Arnold, Sam Laycock, Brent Carpenter, Tracy Grigor, Brent Carpenter, Alice Sheehy, Nick Fifield*, Brian Spicer*, and Heath Copland (Council Representative). These are from Arrowtown businesses and the wider business community including accommodation, food and beverage, outdoor tours and activities, and retail.

**denotes additional members*



6. Objectives and Rules

- To promote, and develop Arrowtown's visitor business in a manner which achieves responsible, seasonally diversified, and sustainable growth for the town's businesses and its community.
- To manage the impact of visitors on the town and the community.
- To protect the township's urban historic character and its natural surrounds
- To strongly advocate towards good urban design solutions in Arrowtown's commercial and residential zones.
- To represent its members as an advocate to government, and to other organisations, whose influence and decisions may affect the well-being of Arrowtown.
- To support the improvement of the gateways into Arrowtown and between the town and natural attractions.
- To develop the ability of the society, and its members, to achieve the society's objectives



7. Key Stakeholders

- | | |
|-------------------------------------|---|
| • APBA members | • Arrowtown Autumn Festival |
| • Arrowtown residents | • Queenstown Chamber of Commerce |
| • Millbrook | • Arrowtown Creative Arts Society |
| • Lakes District Museum | • Arrowtown Farmers Market |
| • Event planners and participants | • Wilding Pine Action Group |
| • Arrowtown Village Association | • Mahu Whenua and QEII Trust |
| • Destination Queenstown | • Tourism Industry Assn and Tourism Sustainability Commitment |
| • Queenstown Lakes District Council | |

8. Key QLDC Focus Areas for Annual Plan 17.04.20

1) New Initiatives

- a. Millbrook and other Ward included businesses – Endorse inclusion in Arrowtown Promotion and Business Association Inc. 2020-21 Commercial Rates Capture.
- b. Collaborative Post-COVID-19 projects with QLDC, DQ, Queenstown Chamber of Commerce, Wanaka Tourism and NZ Tourism
- c. ORBus Transport staff, community and business support – urgency to introduce Arthur’s Point route direct, Lake Hayes and Shotover Country in Queenstown-Arrowtown Route, Increase peak time public transport to half hourly.

4) Existing and Deferred Initiatives

- a. Lighting - Endorse council completion of the Arrowtown Heritage Lighting Plan work. Need for safety lighting on both main blocks of Buckingham Street to ensure local and visitor safety at night.
- b. Rubbish Collection – improve collection sites and frequency
- c. Representational Review – endorse 2025 representational process of Arrowtown Ward retention for the economic benefit of the town.
- d. Renewal Tree Programme - Request that council adopt a programme for heritage trees to ensure they remain healthy. Continue underplanting.
- e. Retain Commercial Activities Boundary - Commitment to follow our resource consent protocols to retain appropriate commercial activities in the Arrowtown CBD respecting the historical nature of the area.
- f. Environmental – CBD care and maintenance- a focus on tidy and timely rubbish collecting, cleaning/sweeping of the CBD, parks and reserves maintenance, cleaner air, and a focus as an area of environmental excellence.
- g. Historical - Strong focus on promotion of our point of difference in our built and social history. Support the development of the Mahu Whenua Charitable trust and River Park on Bush Creek Pastoral Lease Land. Continue to establish the Police Hut as 9am - 5.30pm unmanned Visitor Centre to tell the story of the rejuvenation of the QEII covenanted wilderness land beyond. Leverage on Arrowtown’s Landmark Status.
- h. Festivals/Events – Develop locals and NZ-visitor marketing programme with QLDC Events support reviewing viability of Autumn Festival 2021, Arrowtown Spring Arts Festival 2021, Arrowtown Farmers Market 2020-21, NZ Golf Open Event/Support), Long Lunch 2020. The APBA acknowledges council help with events.
- i. Progress Arrowtown CBD Plan and Shared Space option for inclusion in 2021-22 QLDC 10-Year-Plan.

*Additional information supporting the APBA Annual Plan:
2020-21 APBA Budget Covid 19 Final April 23*

Income and Expenditure Budget		
Arrowtown Promotion and Business Association Incorporated		
1 July 2020 to 30 June 2021		
	Budget June 2021	Budget June 2020
Income		
Arrowtown Long Lunch	\$ -	\$ 8,095.00
Brand Royalties	\$ -	\$ 200.00
Calendar Sales	\$ -	\$ 6,000.00
Interest Income	\$ 300.00	\$ 600.00
Other Revenue	\$ -	\$ 500.00
QLDC Business Grant	\$ 199,122.00	\$ 130,694.00
Visitor Guide Donations	\$ -	\$ 1,500.00
Web Site Listings	\$ -	\$ -
Total Income	\$ 199,422.00	\$ 147,589.00
Less Operating Expenses		
Administration		
AGM Expenses	\$ 1,500.00	\$ 700.00
Arrowtown Charitable Trust	\$ 1,200.00	\$ 1,200.00
Bank Fees	\$ 200.00	\$ 200.00
Consulting & Accounting		\$ -
General Expenses	\$ 5,000.00	\$ 4,632.00
Insurances - public liability etc	\$ 700.00	\$ 630.00
Legal Expenses	\$ 1,500.00	\$ 500.00
Newsletter		\$ -
Printing & Stationery	\$ 1,500.00	\$ 1,400.00
Subscriptions	\$ 800.00	\$ 800.00
Dedicated Arrowtown Office Space		\$ -
Total Administration	\$ 12,400.00	\$ 10,062.00
Brand Development		
Brand Development	\$ 1,500.00	\$ 1,500.00
Media Famils	\$ 1,000.00	\$ 1,000.00
Media Packs	\$ 500.00	\$ 500.00
Total Brand Development	\$ 3,000.00	\$ 3,000.00
Events and Promotions		
Arrowtown Autumn Festival. April	\$ 5,000.00	\$ 5,000.00
Arrowtown Beautification Project, September	\$ 435.00	\$ 435.00
Arrowtown Spring Festival - October	\$ 5,000.00	\$ 5,000.00
Arrowtown Lighting Project (Phase 2)		\$ -
AT Profile Advertising	\$ 1,000.00	\$ 1,000.00
Chinese New Year		\$ -
Farmers Market	\$ 600.00	\$ 600.00
Frontliner Famils	\$ -	\$ 2,000.00
Long Lunch - December	\$ -	\$ 1,000.00
Motatapu Miners Trail Vouchers - March	\$ 1,000.00	\$ 1,000.00
Photo Competition April	\$ 3,000.00	\$ 3,000.00
Queenstown Jazzfest Labour Weekend	\$ 1,150.00	\$ 1,150.00

Remarkables Theatre -	\$	1,150.00	\$	1,150.00
Winter Marketing	\$	10,000.00	\$	5,000.00
Long Lunch Disbursements			\$	8,095.00
Total Events and Promotions	\$	28,335.00	\$	34,430.00
New Initiatives				
Environmental Project Support	\$	1,000.00	\$	5,000.00
Video Library	\$	5,000.00	\$	5,000.00
Shared Space CBD Plan	\$	-	\$	-
Museum/Information Centre Strengthening	\$	5,000.00		
Total New Initiatives	\$	11,000.00	\$	10,000.00
Print Advertising				
AA Regional Visitor Guide	\$	-	\$	2,400.00
Advertising	\$	-	\$	-
Advertising Production Costs	\$	-	\$	1,000.00
Occasional Advertising			\$	4,000.00
Q Book Maps	\$	-	\$	1,160.00
QT Magazine	\$	-	\$	4,350.00
White Waters	\$	-	\$	4,300.00
Total Print Advertising	\$	-	\$	17,210.00
Print Distribution				
Central Otago District Council	\$	-	\$	390.00
DoC Visitor Centre	\$	-	\$	130.00
Greymouth i-Site	\$	-	\$	150.00
Hokitika i-Site	\$	-	\$	100.00
Visitor Point Print Distribution (was Jasons)	\$	-	\$	3,500.00
Print Distribution	\$	-	\$	-
Visitor Point Print Warehousing (was Jasons)	\$	-	\$	1,500.00
Queenstown Visitor Centre	\$	288.00	\$	288.00
Wanaka i-Site	\$	199.00	\$	199.00
Total Print Distribution	\$	487.00	\$	6,257.00
Printed Material				
Arrowtown Brochure	\$	3,000.00	\$	3,000.00
Arrowtown Calendar			\$	4,200.00
Total Printed Material	\$	3,000.00	\$	7,200.00
Manager Contract Expenses				
Office Expenses	\$	3,500.00	\$	3,182.00
Admin (Secretarial fees)	\$	52,000.00	\$	52,000.00
Additional Staff Resource	\$	3,900.00	\$	-
Telephone & Internet	\$	2,500.00	\$	1,450.00
Travel expenses	\$	3,000.00	\$	3,000.00
Total Staff Contract Expenses	\$	64,900.00	\$	59,632.00
Website				
Maintenance/Hosting/Domain Reg	\$	1,500.00	\$	1,500.00

Social Media	\$	26,000.00	\$	16,000.00
Web Site Design	\$	-	\$	-
Webs Site Operation Expense	\$	3,000.00	\$	3,000.00
Membership Website Support	\$	10,000.00	\$	-
Total Website	\$	40,500.00	\$	20,500.00
Post COVID-19 Recovery 3 months				
	\$	5,000.00		
	\$	10,000.00		
	\$	15,000.00		
	\$	10,000.00		
	\$	5,000.00		
	\$	5,000.00		
	\$	5,000.00		
	\$	10,000.00		
Total COVID-19 Expenses 3 months	\$	65,000.00		
Total Operating Expenses	\$	228,622.00	\$	168,291.00
Net Surplus (Deficit)	\$	(29,200.00)	\$	(20,702.00)

Q. FEEDBACK:

My submission to the 2020-21 Annual Plan is as follows

1, Due to no fault of the Council the draft Annual Plan is no longer relevant or fit for purpose and needs to be totally redrafted and submitted to the community for consultation.

2. The Ten Year and Annual Plan were intended to deal with issues associated with Growth in our district. It is unlikely we will have any growth in the short to medium terms and therefore the Annual Plan needs a total review and rewrite

3. There should be a zero increase in the staff wages budget. Indeed as with other the majority of employees in the district consideration should be given to trimming wages (it

is surprising this hasn't already occurred) and there should be a complete review of all staff positions. Senior Managers should be leading the way with significant pay wages reductions.

4.. It will be critical to ensure that the Council does everything its power to support local businesses recover from Covid-19. To that end

-any decision to proceed with new Council offices should be put on hold indefinitely

-whenever Council chooses to use consultants priority is given to engaging consultants based in the QLDC. If outside consultants are to be used a provision should be included that a percentage of the contract sum should be donated back to community organisations

-there should be no increase in rates

-independent consultants should be immediately engaged to review all aspects of Council annual income and expenditure to identify where income projections will be adversely affected and to ascertain where any savings in expenditure can be made

-all non essential Capital works should be put on hold so that consultation can occur with the community as to what projects should be undertaken and those to be prioritised

5. Any proposal to proceed with the Inner Links project should be put on hold given the likely capital cost and to give the community in light of the experiences gained from Covid-19 the chance to reconsider the desirability of the project - putting it simply there are a number of other potential projects that could be funded via the sum budgeted for the Inner Links project.

Q. FEEDBACK:

To whom it may concern,

Please find attached Property Council submission on Queenstown Lakes District Council's Annual Plan 2020-21.

Property Council would like to thank the Council for the opportunity to provide feedback as it gives our members a chance to have their say in how Queenstown Lakes district is shaped, today and into the future.

We also wish to be heard in support of our submission.

Best wishes,

Natalia Tropotova
Senior Advocacy Advisor
PROPERTY COUNCIL NEW ZEALAND

17 April 2020

Queenstown Lakes District Council
 Private Bag 50072
 Queenstown 9348
 Email: letstalk@qldc.govt.nz

Queenstown Lakes District Council Draft Annual Plan 2020-21

1. Recommendations

- 1.1 We are facing a global pandemic with New Zealand currently in lockdown due to COVID-19. Given the current climate, Property Council New Zealand (“the Property Council”) recommends the following:

Rates increase:

- a. Delay the proposed rates increase until the 2021-31 Ten-Year Plan (“the TYP”), and instead minimise rates increases for the Annual Plan 2020-21.
- b. Investigate rates relief or rebate options such as waving late payment fees and allowing delayed rates instalments for all.

Focus on core services:

- c. Focus on core infrastructure, such as upgrades to water services, during the lockdown and recovery period, and reassess spending on other projects as part of the TYP 2021-31.
- d. Balance the requirement to exercise fiscal responsibility with the need to continue to invest in key infrastructure projects.
- e. Identify and support private sector programmes and projects that can be fast tracked once restrictions are eased.

Debt:

- f. Consider taking on more debt, especially for capital expenditure to ensure key infrastructure projects continue to progress in order to maintain the workforce that is needed long-term.

Depreciation:

- g. Leverage the Government’s building depreciation policy.

2. Introduction

- 2.1 Property Council’s purpose is; “Together, shaping cities where communities thrive”. We believe in the creation and retention of well-designed, functional and sustainable built environments which contribute to New Zealand’s overall prosperity. We support legislation that provides a framework to enhance economic growth, development, liveability and growing communities.
- 2.2 The Property industry contributes over \$3.1 billion in 2016 to the Otago economy, with a direct impact of \$1.4 billion (14 per cent of the GDP) and indirect flow-on effects of \$1.7 billion. It employs 8,150

people directly which equates to 8 per cent of the total employment in Otago. For every \$1.00 spent by the Property Industry it has a flow-on effect of \$1.27 to the Otago region.

- 2.3 The Otago region's building stock is worth \$43.5 billion. Commercial property makes up \$7.5 billion or 17 per cent of the building stock, which includes offices, retail, hotels and industrial buildings, and residential property makes up \$36 billion or 83 per cent. In 2016, within the Otago region there is 5.4 million m² of commercial building floorspace (6 per cent of the national floorspace).
- 2.4 This submission responds to [2020-2021 Queenstown Lakes District Council's Annual Plan: Consultation Document](#) and [Queenstown Lakes District Council's Annual Plan 2020-21](#). In preparing our submission we sought and received feedback from a selection of our Otago-based members. Comments and recommendations are provided on those issues that are relevant to Property Council and its members.
- 2.5 We have also given a significant consideration to the impact of COVID-19 on our members and on New Zealand's economy. At a time of economic downturn and uncertainty it is particularly important that Queenstown Lakes District Council ("the Council") adjusts its Annual Plan 2020-21 to the rapidly changing environment in a light of the impact of COVID-19 pandemic.

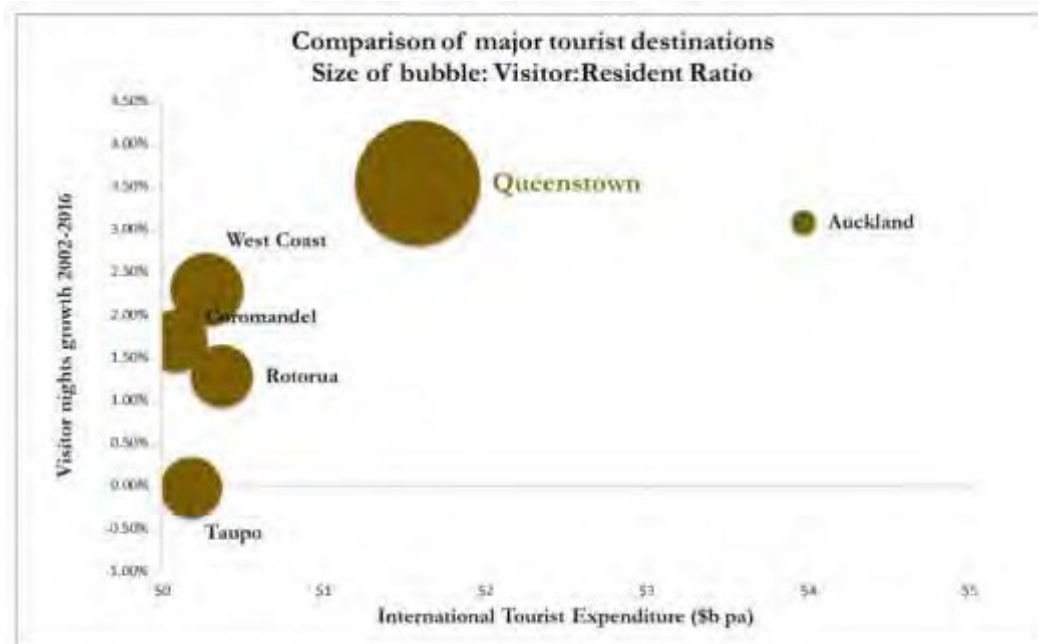
3. Rates increase

- 3.1 Rates contribute to the long term needs of the district and we recognise the need to continue to fund infrastructure investment. The draft 2020-2021 Annual Plan and accompanying Consultation Document signalled an average rates increase of 6.76 per cent. This is above the 3.91 per cent identified in the TYP for 2020-21. We understand that this increase is mainly in response to the higher costs of growth and changes in a variety of work programmes.
- 3.2 Ratepayers are facing a very difficult time of unprecedented uncertainty in light of the impact of COVID-19 pandemic. The Council's proposed rates increase of 6.76 per cent will not only affect our members but New Zealanders as a whole. Therefore, we call on the Council to keep their ratepayers in mind when finalising the Annual Plan and adjust it to a level that is financially prudent in the current environment.
- 3.3 On 25 March 2020, we wrote to all local authorities and the Minister of Local Government recommending councils minimise proposed rates increases. This will mean delaying non-essential spending in the Annual Plan 2020-21 until the TYP 2021-31, in which case councils will be in a better position to reassess rates and spending.
- 3.4 We have already seen Bay of Plenty Regional Council commit to zero general rates rise and Dunedin City Council is also considering this option. We have recently been notified that the Queenstown Lakes District Council is also aiming to significantly reduce 2020-2021 Annual Plan rates increases to approximately 1.8 per cent due to the COVID-19 outbreak. We commend the Council on their intention to lower average rates increase.
- 3.5 Additionally, we recommend considering rates relief or rebate options, such as waving late payment fees and allowing delayed rates instalments. This will help ensure flexibility is provided during a time of uncertainty.

4. Focus on core services

- 4.1 In a rapidly changing environment, assumptions that underpin the TYP 2018-28 are changing as well. At a time of economic crisis and uncertainty it is significantly important that the Council focuses on its core functions and operates as efficiently and effectively as possible. Therefore, we urge the Council to review its spending for 2020-21 to bolster economic resilience in the face of the current challenge.
- 4.2 While we recommend rates minimisation, it is also critical for our economy that key infrastructure projects continue to progress. It is particularly important in order to maintain the workforce that will be needed long after COVID-19. Therefore, we recommend the Council balance the requirement to exercise fiscal responsibility with the need to continue to invest in key infrastructure projects.
- 4.3 The capex programme amounts to \$171.9m which is \$22.9m less than the original 2020-21 programme included in the TYP 2018-2028. In the light of the COVID-19 impact, the capex programme should be reviewed further and adjusted accordingly. Property Council recommends the Council focus its spending on essential services (e.g. maintenance and upgrading of water supply and stormwater infrastructure). Therefore, we are supportive of the Council's proposal of \$28m expenditure increase to invest in 3 waters. This is one of the core services provision of which will support the community's prosperity, health and safety and the environment.
- 4.4 Further to this, projects that would help boost local economies, should also be prioritised. For example, Queenstown had the highest annual number of visitors than other major tourist destinations prior to the COVID-19 (Figure 1).¹ Therefore, major infrastructure projects such as Queenstown Town Centre development and Lakeview development, should be prioritised to help bring tourism back to the district and therefore growth, strengthen and diversify the local economy.

Figure1. Comparison of major tourist destinations to the capital programme



Source: Sapere Research Group, 2017

¹ New ways of supporting growth in tourism in an iconic destination, 2017. Retrieved from <https://www.queenstownchamber.org.nz/media/50503148/qcc-visitor-levy-20-july-2017-final.pdf>

- 4.5 As mentioned in our previous submissions to the Council, we are supportive of a vibrant Queenstown town centre.² However, we note a \$76.6m expenditure decrease to cover the cost of the project. This is partially due to deferrals of funding as the Council works with New Zealand Transport Agency (“NZTA”) on pre-implementation and detailed design for the proposed arterial road.
- 4.6 Our membership is broad and includes companies that undertake large-scale residential and commercial development projects, including large commercial buildings, industrial parks and retail precincts where people live, work, shop and play across New Zealand. Many of our members have expertise that could help the Council and would be happy to assist whatever capacity needed to speed up delivery of this important project. This is particularly important given the impact of the COVID-19 pandemic.
- 4.7 The Council should be prepared to kick start projects once the restrictions are eased. This involves identifying and supporting private sector programmes and projects that can be fast tracked. This will reduce project delivery time and associated costs, preparing for both the recession and recovery in equal measure.
- 4.8 Additionally, we recommend postponing some spending into next financial year such as the proposal to build two new sports courts at the Queenstown Events Centre, or Luggate Hall replacement. At a time where all community facilities are closed for the foreseeable future, we recommend halting these non-essential projects until 2021. The Council will be in a better position to reassess its spending when developing the 2021-31 TYP.

5. Debt


- 5.1 At a time where global recession is likely for all, we recommend the Council consider taking on more debt, especially for capital expenditure. This is to ensure key infrastructure projects continue to progress in order to maintain the workforce that is needed the in long-term.
- 5.2 Increasing Council’s debt levels will also provide rates relief to its residents during this difficult time. Debt levels should be considered only to ensure that key infrastructure projects can continue to progress. The Council will be in a better position to reassess debt levels during the TYP 2021-31.

6. Depreciation

- 6.1 The Government has recently reintroduced building depreciation deduction claims for property owners with commercial and industrial properties, as part of the Government support package for businesses. It is a substantial boost to help their operating balance sheets. This gives local government the option of depreciating buildings moving forward, to free up some capital, which then can be spent on essential services and infrastructure. We recommend leveraging this option as it will encourage investment in industrial and commercial buildings.

² [https://www.propertynz.co.nz/sites/default/files/uploaded-content/field_f_content_file/qldc_long-term_plan_2018-28 - property council submission - 13 april 2018.pdf](https://www.propertynz.co.nz/sites/default/files/uploaded-content/field_f_content_file/qldc_long-term_plan_2018-28_-_property_council_submission_-_13_april_2018.pdf)

7. Conclusion

- 7.1 At this time of uncertainty, the Council must balance the requirement of exercising fiscal responsibility with the need to continue to invest in key infrastructure projects. We hope that the Council is willing to adapt and adjust to help soften the economic impact of COVID-19 on many of its ratepayers.
- 7.2 Given the current environment of unprecedented uncertainty, we recommend delaying rates increases, focusing on core services, taking on more debt and leveraging the Government's depreciation policy to support ratepayers and the property sector. These actions are necessary to assist all ratepayers during the economic impact of COVID-19, as they have a big role to play in lifting our country out of recession during these uncertain times. We wish to work closely with Queenstown Lakes District Council when looking to develop the TYP 2021-31.
- 7.3 We would like to thank the Council for the opportunity to provide feedback on the Annual Plan as it gives our members a chance to have their say in how Queenstown Lakes district is shaped, today and into the future. We also wish to be heard in support of our submission.
- 7.4 Any further queries do not hesitate to contact Natalia Tropicova, Senior Advocacy Advisor, via email:


Yours sincerely,



Geoff Thomas
Otago Chapter President
Property Council New Zealand

Q. FEEDBACK:

Please refer to attached submission



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Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

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Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Dear QLDC,

Please find attached the Whakatipu Wildlife Trust's submission to the Annual Plan.

Many thanks and warm wishes,
Leslie Van Gelder
Executive Officer

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Whakatipu Wildlife Trust -- Submission to QLDC Annual Plan 16 April 2020.docx

Submission to 2020 Annual Plan on behalf of Whakatipu Wildlife Trust

Contact: Leslie Van Gelder (Executive Officer)

I wish to speak at the hearings

We write in support of the central tenets of the QLDC 10 Year Plan and Vision Beyond 2050 documents in their relationship to the 2020-2021 Annual plan and request \$35,000 from the 2020-2021 Annual Plan to support the work of the Whakatipu Wildlife Trust in achieving our region's goals of vibrant communities, enduring landscapes, and bold leadership. We believe most especially that our work supports directly the Vision Beyond 2050's desire for our district to have a Deafening Dawn Chorus where "our ecosystems flourish and are predator-free under our kaitaikianga" and where "we set the standard for combating biodiversity loss."

We recognize that we are in uncharted times because of the COVID-19 crisis when finances are more challenging than ever, but we also believe that conservation work is at the core of our community's psyche, well-being, and cultural identity. The support of this work strengthens the community now and for many years to come.

The Whakatipu Wildlife Trust was founded in 2017 to serve as a single umbrella organization to coordinate the activities and efforts of predator free groups throughout the Whakatipu Basin. Beginning with six existing groups in mid 2017, we have now supported the development and creation of an additional 40 groups so that currently the Trust is supporting the work of 46 predator free groups. These groups are made up of all of the diverse communities within our region, stretching from Paradise to Kingston, including neighbourhood groups, communities, high country stations, schools, and local businesses who engage in trapping as part of their commitment to the natural world. Among our groups are students at Wakatipu High School who are developing lifelong conservation practices and skills. The age range of our volunteers is from 8 – 85. The WWT is in many ways a mirror of our community and the over 150 volunteers who raise money for traps, spend thousands of hours annually checking their traplines, recording their data, ridding our community of predators, speaks to the growing commitment in the Whakatipu Basin to see our ecosystems flourish both now and in the future.

The groups within the Trust have over 1800 traps across the Basin, now many more than DOC, and have in the last year removed over 9000 predators from the region. Our capacity to coordinate the data from these groups through the Trust allows us to understand the patterns of predators in our regions, share skills, strategies, and best practices across the network and create an ongoing an enduring approach to predator free activity in the region that is both grassroots and coordinated.

The Trust is also a bold leader in our sector and in 2019 we took the lead in a project with the Department of Conservation which had begun in 2018 to bring together all of the Predator Free organisations in the Queenstown Lakes District which included Makarora, Routeburn Dart, Wanaka, Soho Properties, and groups such as Forest and Bird among others. Thanks to financial support from QLDC, ORC, and DOC we were able to employ Wildlands Consultants to help us to develop a district wide strategy for pest management and eradication looked at us from a large landscape scale. In light of the current crisis brought on by COVID-19, the WWT was asked by Predator Free NZ2050 to put together a bid for developing a landscape scale pest eradication project for our region that would also be coupled with job creation. We have recently proposed the Southern Lakes Sanctuary which encompasses our entire district and should we be successful will be an enormous opportunity for our region and a source of pride for all. The WWT has served as the administrator, thought leadership and center point of this project and in this we see our role as leaders both at the grassroots community level and in leadership for the predator free vision in our region. It was only because we had a paid position of an Executive Officer that we had the bandwidth to be able to achieve this.

The success of the WWT comes from our capacity to employ an Executive Officer who initiates, coordinates, and supports the work of the Trust. As a single point of contact for DOC, ORC and QLDC, this role streamlines the workflows of all organisations as requests for trapping on council land, or discussions of consistent signage, health and safety compliance, and other operational issues which otherwise would require working separately with 46 groups now go through a single point of contact and are resolved easily and efficiently. Communications are improved as information relevant for groups can be sent solely to the Executive Officer who then disseminates information across the network. The Executive Officer and Trustees hold the big picture vision for the district and are able to work with Council in strategic planning around predator free strategies which would not be possible otherwise.

We request \$35,000 to support the role of the Executive Officer for the Trust. We have made a similar request of the Department of Conservation to support our work, as we believe the role of the Executive Officer allows us directly and boldly to advance the aims of the District's goal of a "Deafening Dawn Chorus." We have found that while local individual donors are willing to assist in the purchase of traps for groups, we do not have the capacity yet within the community support the Executive Officer's necessary but less visibly tangible role.

In the last 12 months we have:

- Grown from 27 trapping groups to 46
- Supported their work through capacity building by way of teaching trapping techniques, fundraising strategies, communications, grant writing, and general support
- Engaged volunteers from all age groups and sectors of the Wakatipu community
- Significantly reduced predators (over 9,000)

- Added more than 500 traps on the ground to now over 1800 deployed district-wide
- Raised public awareness through presentations, print media, social media, public events
- Begun a successful lecture series called *Talks on the Wild Side* in partnership with the Kiwi Birdlife Park
- Coordinated the region-wide Wildlands Consultants study on Predator Free potential in the region and led the Predator Free 2050 bid
- Worked with Council to develop consistent signage which is being used by all groups within the Trust to educate locals and visitors and teach correct etiquette around traps.

In the next year we expect to:

- Support the community-wide job creation endeavours in the region by providing leadership and engagement in the Economic Recovery Taskforces
- Begin work on the development 8 large scale trapping hubs across the entirety of the district working with partner organisations to engage in projects leading to eradication of pest species.
- Form more local trapping groups, especially in areas where we currently have gaps such as the Crown Range, Quail Rise, and Dalefield among others
- Work with high country station owners to develop trapping strategies and activities on stations that are within the Basin
- Work with local businesses to create synergies with staff and/or financial support to be able to support community trapping activities
- Raise public awareness with more community events, courses in how to engage in trapping, and lectures from national leaders in biodiversity which benefits the whole Wakatipu community
- Distribute a newsletter for the community on our work to help to educate, celebrate, and encourage a wider engagement in conservation activities
- Work in partnership with the other conservation organisations in the region to develop synergistic strategies which benefit conservation goals as a whole and make best use of the resources available to us all
- Work in a leadership role with QLDC and DOC leadership as together we all look to make the district's predator free activities a priority.
- Seize opportunities as they arise to further broaden our activities, work in partnership with others, and improve outcomes for both our trapping groups and conservation as a whole in our region.

We thank you for your time and consideration and appreciate all of the hard work in which you engage on behalf of the community.

With our thanks,
 On behalf of the Trustees of the Whakatipu Wildlife Trust
 Leslie Van Gelder, Ph.D.
 Executive Officer

Q. FEEDBACK:

(Included in attached document)

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

(Included in attached document)

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Annual Plan SUBMISSION_Three Lakes Cultural Trust.docx

**SUBMISSION TO QUEENSTOWN LAKES DISTRICT COUNCIL
ANNUAL PLAN 2020/2021**

To Queenstown lakes District Council
Private Bag 50072 Queenstown 9348

Name of Submitter Three Lakes Cultural Trust

Email [REDACTED]

Prepared by Hetty Van Hale on behalf of the Three Lakes Cultural Trust

Hearing Yes, I wish to speak at the hearing

The Three Lakes Cultural Trust was established in early 2019 and was registered with Charities Services in August 2019. In February 2019 the Trust commissioned AEA Consulting from New York ("AEA") to undertake an indicative cultural strategy for the Queenstown Lakes District to inform the Trust's future activities. The report's recommendations are intended to guide a set of initiatives to support and stimulate the development of the district's cultural sector.

The Trust's mission is to support and encourage arts and culture in the Queenstown Lakes District in ways that enrich the quality of life of residents and that contribute to the cultural, social and economic vitality and resilience of all communities in the district.

The Trust has been philanthropically funded to date. Trustees represent the district and include Bill Moran (Queenstown), Hetty Van Hale (Wanaka), Jay Cassells (Queenstown), Annis Somerville (Wanaka and Ngāi Tahu), Leslie Van Gelder (Glenorchy), Bob Berry (Arrowtown), Julian Knights (Queenstown), Abby O'Neil (Queenstown), and Carroll Joynes (Queenstown)

The Trust is working on an Arts & Culture Strategy for the district based on a set of recommendations derived from the AEA Report, surveys, interviews and three 'Community Voice' meetings in 2019 and a further two meetings in 2020.

The summary of recommendations is as follows:

BUILD ON WHAT YOU HAVE: SUPPORT CURRENT ARTS PRACTICE AND PROVISION

1. Enhance current activity
2. Encourage innovation in programming and management
3. Encourage targeted long-term audience development
4. Support 'pan-District' programming and marketing
5. Support the development of local talent

INVEST IN INFRASTRUCTURE

6. Develop venue(s) for mid to large scale performing arts shows
7. Consider supporting community-run arts hub(s)
8. Develop a purpose-built visual arts gallery space / museum outpost

9. Invest in flexible/pop-up outdoor performance space(s)
10. Explore feasibility for a Ngāi Tahu culture centre
11. Meet the needs of touring companies, visiting artists, and content providers
12. Support updates to libraries

INVEST IN CREATIVE CAPACITY: ENABLE GROWTH, LEARNING AND ACCESS TO THE ARTS

13. Encourage professional development for artists and arts sector professionals
14. Support arts residencies in the District
15. Establish centralised information hubs and support arts marketing initiatives
16. Promote professional networking and knowledge sharing in the arts
17. Expand and diversify after-school programmes

ENSURE ARTS AND CULTURE ARE POSITIONED TO CONTRIBUTE TO CIVIC LIFE AND ECONOMIC DEVELOPMENT

18. Support the incorporation of regular arts programmes in social wellbeing sector
19. Ensure the arts and culture are built into the District's tourism offer
20. Invest in placemaking and public art
21. Cultivate creative industries
22. Develop relationships with national policy bodies and international partners
23. Preserve and promote tangible and intangible heritage

Administration Grant

Now more than ever, as our communities face social disconnection and economic hardship, it is vital that arts and culture play a strong role in rebuilding community resilience and wellbeing during the social and economic recovery phases. Everywhere you look it is apparent that people have turned to arts and culture during this time of crisis – singing, dancing, and comedy are all over the social media channels and the web and this is helping people connect and survive.

Ultimately, we believe everyone wants the same thing: a vibrant, diverse and distinctive culture that enriches the wellbeing of the people of the district, and those who visit it, over the long-term. But for too long arts and culture has struggled to be given due weight in Council planning. Now is the time to redress that.

With the AEA cultural masterplan to hand and ongoing fundraising providing working capital, the Trust is now well placed to do this and through it, assist the Queenstown Lakes District Council and others to achieve these goals.

We request that QLDC support the Three Lakes Cultural Trust by way of an annual administration grant of \$75,000 (1 x FTE Admin Manager) for this year and subsequent years.

Projects Grant

One of the key priorities identified by the community consultation undertaken in 2019 is the development of an arts and culture web portal that provides an information repository for all things arts and culture in the Queenstown Lakes District from events to art trails and more. This would be an interactive portal that all residents and visitors to the district could use to both provide and

access information about everything in the district related to arts and culture. This would assist in creating connections among creative and cultural organizations to share resources and opportunities across the district. (Budget: \$75,000)

Other early priorities include:

- Developing capacity building workshops for those working in the arts and culture sector to raise skill levels
- Providing mentoring for arts and culture individuals and organisations
- Creating opportunities for creatives to get together to learn and share with each other.

In the last two months the Trust has funded and run two webinars free for the creative community. The first was on fundraising run by Giving Works from Wellington and covered how creatives can put together a case for support and where to go to find funding. The second, a 3 x 60 minute series, was run by Ivana Bozicevic from Big Hearted Leaders and covered how to run your own webinar. The Trust has plans for a continuous programme of capability building webinars using subject experts and mentoring sessions during the year.

Development of a long-term cultural plan including a cultural infrastructure plan

The AEA report and community consultation revealed the need for a range of built and peripatetic cultural infrastructure. The proposed Manawa project is one piece of a much bigger jigsaw. A lot more cultural infrastructure is required if the cultural community is to flourish and make a full contribution to the economic and social wellbeing of the district.

The AEA report emphasises the need for a system view of arts and culture. Increasing the capacity, improving the capability and diversifying the character of cultural provision depend not just on more funding but the availability of fit-for-purpose and future-proofed cultural infrastructure. The Manawa project with its strong Ngāi Tahu cultural focus will showcase a more diverse cultural offering. But the absence of facilities to practice, rehearse and perform will be a hand brake on the cultural community's ability to deepen and widen its cultural offering to the district. The current gap will grow wider and with it, the opportunity cost.

The development of a long-term cultural plan including a cultural infrastructure plan is a critical part of the 2021-2031 long term plan process and we would recommend that one is developed as part of the next plan.

Summary of the Submission

The submission of the Three Lakes Cultural Trust is to request the following:

1. An annual QLDC Administration support grant of \$75,000 for the year ending 30th June 2021, and all subsequent years.
2. A grant of \$100,000 toward the cost of the Trusts projects for 2020/2021 including the web portal (\$75,000) and a series of capability building webinars and mentoring sessions for the district's creatives (\$25,000).
3. The development of a long-term cultural plan including a cultural infrastructure plan is considered as part of the annual plan process.

RESERVATION

The Trust respectfully reserves the right to augment or amplify this submission.

1. As is notorious, the present situation is radically different from that in which the draft Annual Plan was approved by Council for community consultation. It is not yet clear what the Government may do to allow for local government regulation to provide for postponement of or other changes to the annual planning and other processes. It may be that in the circumstances, it would be desirable or necessary for the Annual Plan Process to be delayed.
2. Similarly, it is not clear what steps QLDC will be taking with regards to the major adjustment now necessary to restart the local economy. These are presently understood to include the establishment of a Steering Committee and subsequently the establishment of two Task Forces. The prospective work and outcome of these and other planning steps (such as any arising from the Spatial Plan) may require further matters to be addressed in this submission.
3. As is noted elsewhere in this submission, there may have never been a time in this district where the wellbeing of the community (including its economy) so immediately requires the substantial assistance and benefits uniquely available from the "cultural world" (as it will be understood from the AEA report). This need is now far more urgent than at the time of the AEA work. Our submission may therefore require further detail specifically as to the nature and terms of a practical liaison with QLDC for the implementation of a long-term cultural plan (including infrastructure) as sought in paragraph 3 of the Summary.

VAN UDEN Vanessa⁶²⁹

Hanley's Farm Primary School Establishment Board of Trustees

Wakatipu

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Subject: Extension to the Hanley's Farm Primary School hall to provide flexible spaces for both school and community use

630

Submission:

Last year the Minister of Education committed to the construction of a new primary school at Hanley's Farm to serve both the existing and developing communities in that area. The Hanley's Farm Primary School Board of Trustees was established in January 2020 and we are tasked with representing the school community in the development and construction of the new school. The school has been master planned for 950 students but will originally be constructed for 650.

In many communities school's form a nucleus and gathering point for that community and this will especially be true for Hanley's Farm/Jacks Point/Coneburn SHA area where there are no community facilities available for use. We understand that sometime in the future there will some provision of community facilities in the area planned by Council and this would most likely be identified in a 10 Year Plan process. Unfortunately the timing will not work with the construction timetable for the Primary School which is in the design phase now with construction hoped to start early next year.

There is an opportunity to increase the size of the hall that will be provided by the Ministry. There is a formula which is applied by the Ministry of Education to determine the gross floor area for each aspect of the school build. The gross floor area for the whole school is what they fund rather than individual areas. There is an opportunity at this stage of design to increase the size of the hall providing the community is prepared to fund that increase. The Establishment Board of Trustees consider that the opportunity to create some flexible community spaces ie an addition to the floor area of the Hall that can be divided into flexible rooms for both school and community use is too good of an opportunity to let go by. We envisage that we could open the addition to be part of the hall thereby increasing the floor space for the whole school to use or large community functions or alternatively we could divide it into up to 3 separate rooms to enable spaces for community groups to meet for activities or for the school to use.

The Ministry is happy to include an additional 250sqm into the design but we need to be able to guarantee the funding. The current rate in the Queenstown area (pre Covid-19) is approximately \$3800sqm (as advised by the Ministry) so it is estimated that it will cost \$950,000 for the provision of additional space for both the school and the community to use. The Ministry have advised that we should plan on needing to provide \$1,000,000 of funding due to the significant uncertainty of what might happen to costs following lockdown. Naturally as more detail is developed that cost may reduce and what we need to fundraise will be adjusted accordingly. The Establishment Board of Trustees will be approaching other funders for a contribution towards this project but we are asking for QLDC to agree to a desired level of contribution from the Council but also to be willing to underwrite the project so we can include construction of this extra space in the design phase.

Given the current situation and the very uncertain future resulting from Covid-19 we understand that the Council is now in the position of having to make some difficult decisions. We ask that you consider our request as an opportunity to provide, in a cost effective way, meeting and activity space to a large community where there is currently no provision of such space. We will continue our focus on raising the rest of the funds required from other funding bodies and the community.

Thank you for your time in considering our submission.

Q. FEEDBACK:

I think commercial accomodation should contribute to the Sports and Aquatic Facility, they use these facilities.

I think Accomodation providers should contribute more than residents rather than less towards our roading costs. The travel more on our roads, we have to provide extra signage and barriers for the visitors for a start.

I would like to see the bed tax come in ASAP.

I would like to see greater enforcement and regulation around freedom campers.

I would like to see Air BNB regulated as commercial accomodation. The activity is being allowed in residential zones with no loading as a commercial activity and no compensation for local residents when the loose their quality of live by the imposition of commercial accomodation in their restricted residential zones. Air BNB impacts residents with additional noise, waste, traffic and security requirements.

I would like to see the Wanaka Airport returned to the Wanaka residents as an asset owned and controlled by the Wanaka Community.

Q. FEEDBACK:

Hey,

I just want to say, that I do not think this is a good time to increase the rates for residential properties. Everyone is hurting at the moment and would not be beneficial for the community to have more pressure put on them.'

Thanks

Robyn Waaka

Q. FEEDBACK:

We request Council to provide rates relief to those owners in the area who pay higher rate levies as visitor accommodation providers. The Covid19 crisis has stripped short term accommodation providers of the ability to provide accommodation to tourists and therefore has had a catastrophic effect on income to these owners.

Equally we seek Council to place a freeze on rates for the 20/21 rateable year.

WALMISLEY Jonathan⁶³⁴

Coastguard Wanaka Lakes Inc

Wanaka/Upper Clutha

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

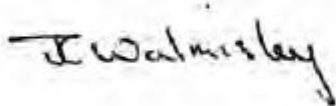
Coastguard Wanaka 2020 Annual Plan Submission.docx

Saving lives on the water is a challenge. We need your help.

Coastguard Wanaka Lakes has as its aim to provide a marine rescue service of the highest standard. We have gone a long way to achieving this through the training of dedicated volunteers and purchase of reliable equipment. However, we have not had a venue to carry out this training or a place that is close to the water to store the rescue boat and in so doing reduce our response time. To meet this need a Marine Rescue Centre is planned for Wanaka.

Coastguard Wanaka Lakes requests QLDC approves a Community Funding Grant of \$50,000 (this would be in line with previous grants to the Wanaka Water Sports Facility and the Queenstown Coastguard Facility). The Grant would enable the project to advance to construction phase and demonstrate QLDC support for ensuring a rescue service for boats on Lake s Wanaka and Hawea.

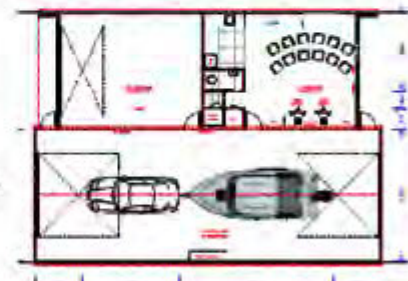
This submission outlines the importance of such a centre and progress to date



Jonathan Walmisley
President
Coastguard Wanaka Lakes Incorporated

Coastguard Wanaka Lakes Incorporated is a Volunteer Emergency Search and Rescue Agency, a Registered Charity (CC47347) and an integral part of the Wanaka Community providing a community good service namely "to provide a Marine Rescue Service of the highest standard". The Unit contributes to the District's resilience to disasters and to the wellbeing of the community, the later through providing a rescue service to the ever increasing recreational boating fraternity. The provision of a Marine Rescue Centre will ensure the Unit will provide this service into the future and an investment by QLDC into this project would be in line with the 10 Year Plan and Vision 2050.

Speed of deployment and a protected launch site are essential to Coastguard Wanaka Lakes saving lives. A site on the East side of Roys Bay satisfies both these criteria. Queenstown Lakes District Council has recognised this twice; firstly in the development of the Wanaka Lakefront Development Plan Eely Point Recreational Reserve of August 2018 and secondly by the Council approving a lease to Coastguard Wanaka Lakes for a site for a Marine Rescue Centre on Eely Point in April 2019 (Details in Council papers). Application for Resource Consent (RM2001412) was submitted in February 2019, after QLDC confirmed the conditions for the Lease had been satisfied.



The Marine Rescue Centre has been designed with the future in mind. The building will be a base for Search and Rescue Operations. The rescue vessel (*anticipated to be replaced in August 2020*), its tow vehicle and related

equipment will be stored in purpose built boat shed. There will also be a radio/incident management room which can be used for multiple purposes including meetings and training for coastguard volunteers. In addition a dedicated area has been provided for use by QLDC Harbourmaster or other Water Safety Organisations and these will share the incident management room.

The Marine Rescue Centre Project started in November 2016 with meetings on site with QLDC staff and Wanaka Community Board members. It will be completed when there is a fully fitted out functioning Rescue Centre. The Project is planned in 3 stages: Planning and Consents, Detailed Design and Construction, Landscape and Fitting Out. Discussions with Central Lakes Trust and Otago Community Trust have suggested that they will contribute to the project but only after Resource Consent has been granted and Coastguard Wanaka Lakes can demonstrate that it can raise funds for some 40% of the total cost. The estimated cost is \$900,000 made up of:

Reports, Consents, Design, Development Costs,	\$150,000	
Site Preparation	\$ 60,000	
Construction	\$500,000	
Landscape	\$ 60,000	
Fitting Out	\$ 80,000	(inc National Coastguard Radio)
Contingency	\$ 50,000	

To date Coastguard has used its consolidated funds, has a number of contractors and suppliers who will do pro bono work or provide materials at reduced costs however funding is needed now to progress the project to a stage that the Consent process can be completed, the design can be completed and costed and the work put out to tender. It is proposed, subject to funding to start construction in FY20/21.

We very much appreciate the opportunity to present this application for \$50,000 to QLDC for funding under the Annual Plan 2020/21. This would enable us to progress to a stage we can design and fully cost the Centre and apply to the Trusts for funding and give us the confidence that this project can be completed and hence improve the ability to save lives of those in need on the lakes.

Q. FEEDBACK:

Hi

I hope I have the right forum to submit on behalf of Makarora Valley Community. If not please let me know.

Firstly a thank you for the QLDC Annual \$5k Grant. This is very much appreciated by our community. This goes towards insurances, radio costs and general maintenance should we need it. Also thank you to the parks and recreation team that have installed a water tank and mapped out the cemetery.

If we could add to the annual plan 20-21.

The Kiwi St Shed would benefit an opening window on the East wall. The playground on this site needs to be upgraded. This could in the form of new activity pieces replaced or installed.

Also it could need more bark chips or coverings on the ground.

The Makarora Cemetery needs more plants for a shelter belt in the car park area as well as extra plantings around the outside of the grave sites that would fill in the gaps and enclose the cemetery.

Makarora needs a Welcome sign at each end of the Valley. At the moment we do not have any Makarora sign. This can be an inclusive project combining the Makarora community and QLDC.

Flood protection at the green waste site. This used to be an old dump site. To avoid what happened in Franz Josef in the 2018 flood where it burst the dump site and spread rubbish all over the coast. We would like the green waste site stabilized and a flood protection plan established.

Thanks again for you the chance to put our input in and the work QLDC have done to upgrade our valley.

Your sincerely
Danyel Watson
MVCI Chairperson
Makarora

Aspiring gymsports

Wanaka/Upper Clutha

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Aspiring Gym Sports, Wanaka can no longer afford to stay at 33 Reece Crescent - without financial support from local government by way of a facility or rental support.

Please consider the attached submission.

Thankyou

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



About Aspiring Gymsports

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy and with 2/3 of our membership represented by girls and young women are also aligned with the New Zealand Strategy for Women and Girls in Sport and Active Recreation. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
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Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300* Estimate



In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
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Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

WELLINGTON John⁶⁴²

Upper Clutha Tracks Trust

Wanaka/Upper Clutha

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached the submission on behalf of the Upper Clutha Tracks Trust



John Wellington
Trustee
Upper Clutha Tracks Trust

9th April 2020

SUBMISSION ON QUEENSTOWN LAKES DISTRICT COUNCIL

ANNUAL PLAN 2020/2021

To Queenstown lakes District Council
Private Bag 50072 Queenstown 9348

Name of Submitter Upper Clutha Tracks Trust

Address

Prepared by John Wellington on behalf of The Upper Clutha Tracks Trust

The Trust was established in October 2006 and has been creating cycling and walking tracks in the Upper Clutha basin for the last 13 years. The Trust has created a range of trails including both recreational and commuter trails.

The Trusts mission is to create an integrated and functional network of tracks in Upper Clutha Basin, and has implemented or assisted with the implementation of many of the projects in the QLDC's Upper Clutha Walking and Cycling Strategy 2006.

The Trust has been working on the new Upper Clutha Tracks Network Strategy 2019 – 2025 and this is an ongoing project. The new strategy includes both new projects and the consolidation, maintenance and upgrading of the existing network.

The Trust is also working with and represented on the Wanaka Active Transport Network and is working to integrate the existing commuter and recreational track network with the proposed urban active transport network. This is especially important from a social and lifestyle perspective for our residents as pressure grows on our transport infrastructure and the community seeks alternative modes of transport. This is important for commuters from Albert Town and the Northlake development, and in relation to safe off-road access to the Wanaka recreation centre and pool by all users but especially school pupils.

The Trust also prepared a Great Rides Application for a track from Wanaka to Clyde which was unsuccessful at the time of application. The Trust continued its development planning on the section from Wanaka to Cromwell. The feasibility study it commissioned was used as part of the successful application to link the track networks in the Wakatipu Basin, and the Upper Clutha Basin via the track network in Cromwell and through to Clyde. This project is now being actioned by the Queenstown and Central Otago Trails Trust, with the active participation of the Upper Clutha Tracks Trust.



John Wellington
Trustee
Upper Clutha Tracks Trust

The track network created and expanded by the Trust is extensively used by both locals and visitors to the town and has become a key part of Wanaka's attraction for recreational cyclists and cycle tourists.

Administration Grant

Thank you for your support of the Trust for the last 14 years in respect of the annual administration grant. When the Trust was formed in 2006, there was an agreement to support the Trust in the form of an administration grant. The Trust notes that due to its smaller population size and level of commercial development, the Trust has a much smaller commercial base from whom to seek additional financial support or sponsorship when compared to the Queenstown Trails Trust. This means that the QLDC support is especially important for us.

The Trust has completed many projects and been an active advocate for walking and cycling for the last 14 years and this grant has been vital to the Trusts ongoing work. As you will be aware, the Trust is a Charity with a hard-working group of volunteer Trustees and to date has had no paid employees. All the Trusts work is carried out by those volunteers. The trust also receives admin support and advice from a Department of Conservation representative and a QLDC representative.

We are committed to working to develop and improve the Track network and will be working with partners such as Bike Wanaka, Active Transport Wanaka, QLDC and DOC to deliver the tracks in the Upper Clutha Track Network Strategy 2019 – 2025, plus any other opportunities that may arise.

In the last annual plan the Admin Grant was increased from \$25k per annum to \$40k per annum for 2 years. This has given the Trust more scope to engage professional services such as project management and marketing support for the Trust. Much of the project planning and management has been done by the volunteer Trustees, but this has inevitable constraints around the time that they are able to donate to these services, and the ability to access professional Project management and marketing services has been vital this year to increase the Trusts ability to deliver more projects.

We request that QLDC continue to support the Trust by way of an annual administration grant of \$40,000 for this year and subsequent years.



John Wellington
Trustee
Upper Clutha Tracks Trust

Track Development support – Hawea Swing Bridge to Albert Town – Hawea River Track.

The Trust, Council, DOC and other parties developed the Hawea River Track as its first project linking Lake Hawea Township with Wanaka via Albert Town. The track forms a key backbone of both the commuter and recreational trail network in the Upper Clutha Basin.

In January 2019 the Trust opened a ramp to improve accessibility to the Hawea swing bridge as part of a process of improving access to our network and as an upgrade to the track.

An application has been made to NZTA to upgrade the area surrounding the one lane bridge at Albert Town as this is a key intersection for the State Highway and several cycle tracks as well as cyclists using the State Highway.

The application proposes widening the road on the southside of the bridge, and improving the link between the road and the riverside track with improvements to the existing underpass under the bridge.

On the north side, improvements to the connections to the track and an underpass under the bridge are proposed, with the goal of removing cyclists and walkers crossing the road to access the Hawea River Track.

The Trust wishes to continue the upgrading of this key track by developing a dedicated cycle/walking track through the recreation reserve from the Hawea River Swing Bridge to connect to the proposed underpass.

The existing track uses a gravel road giving access to the Albert Town campground. It is generally a poor and very dusty surface and an unpleasant experience when vehicles pass and does not meet the desired standard of separation from vehicular traffic. The lack of a defined cycle track also causes confusion for users not familiar with the area.

The Trust is in the early development stage of this project, but as the land is a designated recreation reserve, it expects to be able to move this project forward very quickly.

The Trust will work with the Leaseholder of the campground on the reserve to identify the most appropriate route through that section of the reserve.

The Trust has a draft budget for this project of \$91,000, and request that the council support this project with a grant of \$50,000.

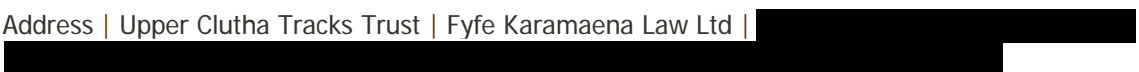
John Wellington
Trustee
Upper Clutha Tracks Trust



Summary of the Submission

The submission of the Upper Clutha Tracks Trust is to request the following

1. The continuation of the annual QLDC Administration support grant of \$40,000 for the year ending 30th June 2021, and all subsequent years.
2. A grant of \$50,000 toward the cost of the Trusts project to create a dedicated commuter standard cycle track through the recreation reserve from the Hawea River Swing Bridge to SH6 at the one lane bridge at Albert Town.



WELLINGTON John⁶⁴⁷

Wanaka/Upper Clutha

Q. FEEDBACK:

Please find attached my submission to the QLDC Annual Plan.

John Wellington
[REDACTED]
[REDACTED]
[REDACTED]17th April 2020**SUBMISSION ON QUEENSTOWN LAKES DISTRICT COUNCIL****ANNUAL PLAN 2020/2021**

To Queenstown lakes District Council
Private Bag 50072 Queenstown 9348

Name of Submitter John Wellington

Address [REDACTED]

My submission is in support of the Submissions of the Upper Clutha Tracks Trust, and Aspiring Gymsports.

Upper Clutha Tracks Trust

The walking and cycling tracks that the Trust has created since its formation in 2006 are a real asset to the Upper Clutha Community. The Trust has achieved this through the support of the community, charitable trusts, DOC and QLDC. Once a new track is created, it quickly becomes just part of the network in the public perception, and it is easy to underestimate the work involved in creating it.

Key to the support provided by QLDC has been an annual grant to the Trust for administration costs and to assist with professional services to get track projects to a point where they can attract funding for construction. The Trust has a much more limited business sector in the Upper Clutha Basin from which to seek support compared to the Queenstown Trails Trust and as such the QLDC support grant is key to its ability to create new tracks.

The Trust has requested that the annual funding of \$40,000 be renewed for the current year and for subsequent years.

The Trust has also requested a \$50k grant towards a specific project, a link track between the Hawea River Swing Bridge and the one lane bridge at Albert Town. This is a project that can be shovel ready very quickly.

The Trust has received two similar grants towards specific projects in previous annual plans. The sum sought for this and the previous projects is still substantially smaller than the QLDC financial support that has gone into walking and cycling projects in the Wakatipu basin particularly the excellent Queenstown Trail. I would urge the council to continue its support for specific walking and cycling projects in the Upper Clutha Basin .

I would request that Council support and fund both these requests by the Upper Clutha Tracks Trust.

Aspiring Gymsports

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. They are an affiliated member of Gymnastics New Zealand, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. The club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

The club is well established, operating in the Upper Clutha area for over 17 years. They are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. They are one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. They have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

The club is one of the few local sports groups that relies on commercially rented space to carry out the sport and has been severely financially challenged by the increase in commercial rents in the district.

The Club has been working with council to seek a solution to its space requirements and QLDC's consultants, and a feasibility study have both recommended that a purpose-built facility is required. However, this is not a short-term solution for a club that is struggling to survive in its market rent premises.

The Club has requested a grant to help it continue to exist and provide the gymsports facilities to the Upper Clutha Community whilst a medium to long term solution is sought.

The Club provides a sports resource to everybody, but the majority of users are female. Sadly there is a historical bias in community sports funding to boys sports such as rugby, cricket and soccer. *The New Zealand Strategy for Women and Girls in Sport and Active Recreation* aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. I strongly believe this to be an important consideration in terms of QLDC supporting the club.

I request that council support and fund this request by Aspiring Gymsports as a measure to ensure the survival of the recreation resource.

Summary of the submission

I support the Upper Clutha Tracks Trust submission seeking

1. The continuation of the annual QLDC Administration support grant of \$40,000 for the year ending 30th June 2021, and all subsequent years.
2. A grant of \$50,000 toward the cost of the Trusts project to create a dedicated commuter standard cycle track through the recreation reserve from the Hawea River Swing Bridge to SH6 at the one lane bridge at Albert Town.

I support the Aspiring Gymsports submission seeking

- 1 \$30,000 per annum support from QLDC's Annual Budget 2020-21 and beyond.
This support to be required on an annual basis until we can move to a more affordable premises.

My submission would be met by Council supporting and funding the Upper Clutha Tracks Trust and Aspiring Gymsports as above.

John Wellington

Q. FEEDBACK:

I submit in absolute solidarity with the Aspiring GymSport clubs request for financial and accommodation support. I write this not as a current active member of the club, but as a parent who experienced first hand the incredible difference this club had in the life of my daughter and others. While my daughter no longer takes regular gym classes, she for a number of years benefited from the outstanding coaching, mentoring and discipline that this amazing club provides. I believe the Aspiring GymSport was truly a transformative space for my daughter giving her confidence and focus. The club is extremely well organised and provides a high level of coaching and mentoring to its members. The coaches are experienced and motivated, and the committee does a wonderful job to enable the gymnasts to train and compete to a high standard. They do this in a small and restrictive physical gym space. They do this through hours and hours of unpaid volunteer work. And they do this because they appreciate the value the sport adds to its members lives. The committee and coaches give a huge amount of energy, time and their own money to make the club work - they stretch themselves to keep things going. As flexible as gymnasts are, I know that they can stretch no more as the cost of the current space is completely beyond the means of the club. If they are to continue to be able to offer training and facilities that families can afford they require financial support immediately. It would be devastating if this club were to fold.

I see in Wanaka the wonderful support the council has lent to other sporting codes such as football and watersports. I appreciate the commitment made via the facilities provided at the Recreation Centre to this districts ball sports, hockey and swimming. I implore the council to lend this same degree of support to the gym club. While I cannot fathom why the needs of gymsports athletes were not considered in the first design phase of the Recreation Centre, I do see a wonderful opportunity for the council to embrace this group now.

With all this in mind I support the submission below and attached

Thank you so much for your time in reading my views

GO ASPIRING GYMSPORTS

Karen L Wells

We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.

We envisage this support to be required on an annual basis until we can move to a more affordable premises.

We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise.

We hope our needs will be included in any of QLDC's plans to seek Central Government funding for fast tracked infrastructure work, as a result of Covid-19

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

aspiring gymsports sub.docx



About

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Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

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Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached the Startup Queenstown Lakes Trust QLDC 2020-21 Annual Plan Submission.

STARTUP QUEENSTOWN LAKES

A CHARITABLE TRUST SERVING THE QUEENSTOWN LAKES COMMUNITY

QLDC 2020/21 Annual Plan Submission
Submitted 17 April, 2020

Dear Councillors and Staff,

In a Post-Covid-19 world, the Queenstown Lakes District has a unique opportunity to “reboot” itself away from an over-reliance on tourism, and towards a diverse, innovation-driven community. Startup Queenstown Lakes (SQL) was established and can continue to drive that innovation in our region through fostering a startup ecosystem.

One year ago, the QLDC agreed to continue to support SQL and it’s goal to build a diverse economy and create the framework, programmes, and leadership necessary to stimulate the knowledge and innovation community - a priority of the QLDC Economic Development Strategy.

Since that time SQL has:

- Carefully used these funds to deliver programmes and activities that have serviced entrepreneurs and businesses from across the District.
- Operated more than 92 events with 865 attendees in the past year that have built key relationships, upskilled entrepreneurs, connected talents together, and engaged individuals living (and visiting) who otherwise were disconnected from the community.
- Co-founded Mainland Angel Investors - in collaboration with Startup Dunedin and Coin South - as a regional Angel network which will encourage more investment in our community.
- Built a vibrant community of startup founders, innovators and others who support our Startup ecosystem.
- Participated in numerous collaborations and planning sessions with local, regional, and national entities to find ways to stretch those dollars to maximise impact and value that will pay dividends in the future as the groundswell of activity takes place.
- Reviewed its long term vision and short term goals.
- Started to work with the tourism industry to establish a national footprint in the tourism tech, hospitality tech, and adventure tech space.

We ask that you continue your support of the two-year commitment made last year of \$220,000 annually so that we can continue our efforts to build a thriving innovation and knowledge sector.

Yours sincerely,



Olivia Wensley
Chief Executive, Queenstown



David Wallace
Trustee & Chairman, Wanaka



Alexa Forbes
Trustee, Frankton



Luke Taylor
Trustee, Queenstown



Wayne Hudson
Trustee, Wanaka



Michelle Trapski
Trustee, Frankton



Glyn Lewers
Trustee, Queenstown

Who is Startup Queenstown Lakes?	4
Board of Trustees and Governance	5
MOU between QLDC and the Trust	7
Reporting on MOU Deliverables	11
Participation	13
Contribution	14
Impact	14
Credibility	14
Administration, team and governance	15
Community engagement	15
2019/20 Year In Review	16
Conclusion	20

What is Startup Queenstown Lakes?

SQL is a charitable trust established in 2018 to bring together entrepreneurs, investors, changemakers, and citizens in an effort to address the need for economic diversity and resilience, via a strong entrepreneurial ecosystem made up of knowledge and innovative sector businesses.

We are a catalyst and champion for the startup, innovation, and technology community. We know that knowledge and innovation sector startups are a critical element to this region to achieve economic diversity, enhance productivity and strengthen the resilience of our communities.

Our work so far confirms that this can be done by leveraging the district's core strengths in adventure tourism, our natural environment, and the destination brand that QLDC, Destination Queenstown, Lake Wanaka Tourism and Arrowtown Promotion and Business Association have invested in over the past decade and beyond.

Investing in a startup ecosystem is a multiplier for a community. It will not only provide jobs, better wages and roles requiring high skills, but create rewarding opportunities for future generations.

We use best practices and proven models from national and globally recognised ecosystems to execute our vision that includes:

- Connecting our community and drawing out the many professionals working independently to leverage the collective expertise of our residents and make collaboration a cultural norm.
- Building upskilling / training programs to help entrepreneurs of all levels execute at a higher level.
- Capitalising on our reputation as a vibrant and fun place to live, work, and play, so that we can attract and retain the best talent to establish their next big idea here.
- Building national and international programming that raises the profile of the Queenstown Lakes District within the global startup community to increase high-impact opportunities.
- Building the capacity of entrepreneurs seeking to deliver positive social and environmental outcomes.
- Leverage our destination status to attract people to our District and New Zealand, playing to our strengths with a long-term mindset on their impact socially and economically.

Leading a Unified Startup Ecosystem for the District

SQL has unified previously fragmented startup initiatives under one umbrella so that resources are working collectively toward the same outcomes.

We are led by our recently appointed CEO, Olivia Wensley, who is building on the work done under the leadership of our prior CEO, James Burnes. Olivia has a passion to build our local community, develop and oversee our programmes, and to establish a national position for the District as an ideal place to live and build new ventures.



We continue to offer QLDC with a singular, accountable organisation to work with in this space - using consistent metrics and performance evaluations that enable QLDC's economic development manager and leadership a consistent, reliable deliverable with complete transparency.

Board of Trustees and Governance

Today, SQL's board of trustees is made up entirely of volunteer community stakeholders and changemakers, many of whom will be familiar to QLDC:

David Wallace,

Wanaka, is managing director of **Armillary Private Capital**, a specialist investment banking, funds management, financial training and advisory firm. He has a background in investment banking, equities research and corporate treasury, with more than 20 years experience working in the private capital markets in New Zealand. He is chairman of the trustees.



Luke Taylor,

Queenstown, is General Manager for **Go Orange**, the most dynamic adventure tourism business in the district with offerings in Kayaking, Cruising, Rafting and Jet Boating. Previously he was Country Manager for local tech firm Magic Memories and Operations Manager for Real Journeys. Luke is a veteran of the New Zealand Navy.



Alexa Forbes, is an elected **Otago Regional Councillor**

and a lecturer and researcher in Leadership for Change programmes at Otago Polytechnic. Her research is focused on two exponential curves – technological and environmental. She will help guide SQL towards wider community benefit.



Wayne Hudson, Wanaka,

is a legal consultant with over 35 years experience as a commercial and corporate lawyer, having been a partner in **Bell Gully** and **Hudson Gavin Martin**. In the last 20 years Wayne has focused on the technology business sector, advising on the commercialisation of technology and intellectual property, the sale and purchase of technology businesses, capital raising, structuring start-up companies and dealing with shareholder issues.



Glyn Lewers,

Frankton, is an elected Queenstown Lakes District Councillor and Civil/Structural Engineer at Airey Consultants Ltd. He is chair of the Frankton Community Association, a board member of Destination Queenstown and an Engineering New Zealand ambassador involved with aiding teachers to enhance the teaching of science, technology, engineering and maths.



Michelle Trapski,

Frankton, is a seasoned executive with an extensive background in tourism and small business scaling up. She is the former CEO of Active Adventures and AJ Hackett Bungy and brings extensive governance experience as a trustee/director for several prominent organisations including NZ Snowsports, The Headwaters (Camp Glenorchy), and Ruapehu Alpine Lifts.



We determined to expand the board last year to provide additional support for our CEO and took the opportunity to ensure we had greater diversity around the table with the appointment of Michelle and Alexa. As we look ahead, our governing body will continue to look for ways to achieve more engagement with and guidance from other economic development groups.

We are pleased to receive input and regular participation from **Peter Harris**, QLDC Economic Development Manager, and we have regular consultation with the Queenstown Chamber of Commerce, Ignite Wanaka Chamber of Commerce, Destination Queenstown, Lake Wanaka Tourism, Study Queenstown, and Film Otago Southland who are each serving in broader economic development roles for our community.

10 Year Vision

Our Board has recently held some strategy sessions, with the view to review our goals and set a longer term vision. This is the vision our Board shares for our 10 year plan:

- We have a thriving and attractive ecosystem in the region.
- Queenstown Lakes District is the destination for innovative startups (focusing on tourism, hospitality, adventure and outdoor), there is a thriving ecosystem with 20+ well-established companies who are exporting, who have been supported by SQL.
- We have several innovation hubs which leverage our strengths. We have co-working spaces/incubators - where dynamic companies work together.
- Innovative startups share office space and get benefits from community and collaboration.
- SQL continues to facilitate its mission to support startup businesses for the benefit of the Queenstown Lakes District communities.
- We have a great community of remote workers who stay connected.
- We have an established network of investors who regularly engage with, and invest in local startups.
- Founders we have helped take on leadership within the ecosystem and give back to the community.
- We have a thriving community of early-stage employees.
- We are engaged with “encore founders” - individuals who have had high-level previous careers or other businesses.
- We have attracted international entrepreneurs - who have chosen to relocate to the district.
- We have a strong and thriving relationship with educational institutions.
- We are financially sustainable.

MOU and Funding Agreement with QLDC

After the Council’s decision to provide two years of funding to SQL in the 2019 budget round SQL entered into a Funding Agreement and a separate Memorandum of Understanding which set out a set of deliverables against which SQL would be measured. In the following pages we have set out a summary of the deliverables and our year to date performance against these. We note that we are due to formally report on these in June 2020.

Reporting on MOU Deliverables

The following deliverables are contained within “Schedule A” of the MOU and are expected to be delivered by 30 June, 2020:

Item	Status	A few examples
<p>1. Understanding the Ecosystem</p> <p>Help QLDC understand the makeup of the local startup ecosystem, its participants, and impact on the economy.</p> <p>Deliverable: Prepare an annual report that details how individuals, their ideas, and the businesses they operate make up the local startup ecosystem. The report should include:</p> <ul style="list-style-type: none"> • Demographics and background of entrepreneurs • Stage of ideas/business seeking support • # of startups generating revenue outside the district • # of startups that have more than 1+ FTE beyond founder/s • # of startups that have raised investment • # and type of businesses receiving startup/scale up support (e.g. NZTE, Callaghan) and their satisfaction with this 	<p>Report to be completed by end of June 2020.</p>	<ul style="list-style-type: none"> • We manage a detailed CRM which contains information about the startup systems and participants. • Through our community outreach - and by hosting events, we are mapping the makeup of the local ecosystem and its participants. • An annual report which details how individuals, their ideas, and the businesses they operate make up the local startup ecosystem will be delivered by the end of June 2020.
<p>2. Alignment with QLD Economic Development Efforts</p> <p><i>Ensure that applicable QLDC's local and regional economic development efforts are supported.</i></p>	<p>Delivered.</p>	<p>a & b):</p> <ul style="list-style-type: none"> • Since July 2019, 865 individuals have participated in programmes, clinics, and activities from most communities in our district including Arrowtown, Hawea, Wanaka, Queenstown, Glenorchy, Frankton and others. • We have grown our online community to more than 2,900 individuals through our numerous

<p>a) Tourism technology – growing this as a specialist niche (but without limiting SQL’s ability to focus on other sectors and opportunities)</p> <ul style="list-style-type: none"> ● Deliverable: Help other appropriate entities incubate a tourism tech sector through events, workshops, steering groups and/or meetings. <p>b) Remote workers – assist those who want to start their own businesses or commercialise their IP.</p> <ul style="list-style-type: none"> ● Deliverable: Entrepreneur upskilling workshops and one-on-one advisor or mentorship services to applicants seeking these opportunities. <p>c) Regional collaboration – Startup communities across Otago/Southland</p> <ul style="list-style-type: none"> ● Deliverable: Demonstrate sharing of resources, expertise, and assistance to build a more cohesive partnership. <p>d) Support for other industries that are part of the diversification focus, such as Film and Education</p> <ul style="list-style-type: none"> ● Deliverable: Participation in joint economic development meetings, sharing of expertise, and aiding the execution of programmes. 		<p>online pages and groups.</p> <p>c) In the past year we have focused on building a cohesive relationship with the Startup Communities in Dunedin/Southland - part of this was the formation of the Mainland Angel Investors group.</p> <p>We have also worked together on promoting each-other’s events - and collaborated on some joint events such as “Coffee & Jam” presented by the Southern Startup communities.</p> <p>We share resources with other Callaghan programs - and have a dedicated Slack channel for this purpose.</p> <p>d) Most recently we have been working closely with the Economic Development team on a “Recovery Incubator” which is designed to identify and support multiple industries in Queenstown with a focus on diversifying the economy and apply startup tools to finding solutions for challenges and ideas.</p>
<p>3. Participation</p> <p><i>Provide programme activities for startups throughout the District.</i></p> <ul style="list-style-type: none"> ● Deliverable: a target of 18 ‘passive’ events that 	<p>First two points delivered.</p> <p>Report to be completed by end of</p>	<ul style="list-style-type: none"> ● In the past year we have delivered 34 “passive” events that focus on guest speakers and informal networking. ● In the past year we have delivered 54 active events where participants work on their ideas and build skills.

<p>focus on guest speakers and informal networking (e.g. Entrepreneur Coffee Jams). Both Wanaka and Queenstown covered regularly (at least 6 held in each market annually with a minimum attendance of 15)</p> <ul style="list-style-type: none"> ● Deliverable: a target of 18 'active' events where participants work on their ideas and build skills (e.g. Business Model Canvas Workshops, Co.Starters, Lunch 'n Learn lectures). Both Wanaka and Queenstown covered regularly (at least 6 held in each market annually.) ● Deliverable: semi-annual report on participation due 2 weeks prior to invoice date 	<p>June 2020</p>	<ul style="list-style-type: none"> ● The second annual report to be delivered June 2020
<p>4. Contribution <i>Leverage QLDC's investment to engage the community.</i></p> <ul style="list-style-type: none"> ● Deliverable: Track and report on volunteer hours, in-kind-services, and corporate and private support that generates a minimum of \$50,000 in value per annum. ● Deliverable: Create and manage a mentorship programme that makes expertise among local professionals available to startups. 	<p>Delivered. More activity continuing.</p>	<ul style="list-style-type: none"> ● We have received in excess of \$15,000 worth of pro-bono volunteer services from individuals (excluding our board members). ● Our board consists entirely of volunteers - and these members have contributed considerable time to the organisation. ● We have received in-kind-services from Bespoke Admin and Affleck O'Meara - including book-keeping (value approx \$5,000) ● We have received free or discounted venue hire for our events and board meetings at a considerable saving to the organisation. ● We have an MOU with Creative HQ to secure funding of \$60,000 (via Callaghan Innovation) for the purposes of establishing local incubation and acceleration services.

		<ul style="list-style-type: none"> We have a team of Business Advisors who support the community with their local expertise, and Affleck O'Meara and Anderson Lloyd have donated their time to provide educational sessions for those in the region to attend.
5. Impact <i>Track and understand the impact of the community and activities.</i> <ul style="list-style-type: none"> Deliverable: Provide a bi-annual report detailing the impact of programmes by participants. This should include asking what difference SQL programmes have made to their businesses or ideas. 	Delivered.	<ul style="list-style-type: none"> We have maintained event surveys following each workshop programme to gauge feedback with a 90%+ rating. We have numerous examples of collecting, and acting on, community feedback about our programmes and have continuously tested ideas and options to meet community input. Our activities and initiatives have appeared in both local, regional, and national media We are participating in national startup initiatives and gaining awareness and traction as a destination for this community Presenting, mentoring, and representing the district in programmes for Callaghan Innovation, NZTE, and others.
6. Credibility <i>Raise the profile of the District in regional, national, and international audiences through a communications and marketing strategy.</i> <ul style="list-style-type: none"> Deliverable: Create and execute a PR and content plan that highlights achievements of local startups and activities in the District. 	Delivered.	<ul style="list-style-type: none"> We have raised the profile of the community - through the events we have been hosting, and through our social media strategy. We have been featured in both local and national media - and we are developing relationships with media stakeholders to continue supporting our startups with favourable coverage.
7. Administration, team and governance <i>Ensure transparent, auditable execution of the processes, budgets, and communications to meet ratepayers' expectations.</i>	Partially delivered. All to be completed by June 2020.	<ul style="list-style-type: none"> All agendas, board meeting minutes, and documentation are centrally archived and available for review. All financial records are recorded with auditable recordkeeping at QLDC's request We have secured in-kind recipients of accounting services from Affleck O'Meara and

<ul style="list-style-type: none"> ● Deliverable: Set up and utilise a CRM to track startups and participants in the ecosystem ● Deliverable: Increase board to a minimum of 6 including the QLDC appointee with a priority to diversity and experienced entrepreneurs. 		<p>are now using Xero for account administration to provide easier access to reports and data.</p> <ul style="list-style-type: none"> ● We have a centralised CRM (Hubspot) which contains the details of the participants in our programmes, mentors, investors, and stakeholders. ● Our Board of Trustees has increased to 6 with greater diversity. We have a plan to add an additional member in Q3 calendar 2020.
<p>8. Community engagement</p> <p><i>Reach a diversity of participants from throughout the community. While the focus is on startups, early-stage and aspiring entrepreneurs are future startup founders.</i></p> <ul style="list-style-type: none"> ● Deliverable: Programmes that are accessible to all residents of the District. ● Deliverable: Semi-annual self-assessments of participation to identify gaps in marketing, comms, or programmes to serve potential participants 		<ul style="list-style-type: none"> ● We have held a wide range of programs for residents of the District to access, with a total of 92 events (with 865 attendees) being hosted in the past year. ● Our latest offerings have been on Covid-19 related webinars. ● We are in the process of developing an online educational platform - containing business training for early-stage and aspiring startup founders. ● Our board has held strategy sessions around our offerings to the startup ecosystem - and part of that included completing a “Startup Ecosystem Canvas” - which gave a good outline of the current offerings to our community and what was missing that needs to be fulfilled.

All data associated with these MOU deliverables is available upon request by QLDC for review.

2019/20 Year In Review

Overall, we are punching above our weight. We are now on the radar of the Startup ecosystem nationally. Leaders inside NZTE, Callaghan, MBIE, and Immigration NZ see SQL as a contributor to the community and a serious, capable deliverer of services to the community.

We are extremely proud of the work that has been done year-to-date, but also acknowledge there is room for improvement and further engagement within the community.

A quick review of programmes in 2019/20 includes:

Entrepreneur Coffee Jam



Our CEO Olivia Wensley interviews Richard Liew, Publisher of NZ Entrepreneur Magazine

Monthly **Entrepreneur Coffee Jam** social meetups in both Queenstown and Wanaka. The monthly events feature three local entrepreneurs or ecosystem participants, who share their stories and lessons learned along the way.

Attendance at events in Queenstown are now averaging 35 per month and Wanaka 20, with new faces attending and great relationships coming from each.

Startup Weekend Queenstown Lakes

We held Startup Weekend Queenstown Lakes event, on 18-20 October, 2019 at the Queenstown Memorial Centre.

We had a large turn-out of registrants and community members to support this event. It was a 54-hour experience which gave new and seasoned entrepreneurs an opportunity to experience all the challenges of building a business model and getting validation in less than 3 days.



Attendees at Queenstown Lakes Startup Weekend 2019



Attendees pitching at Queenstown Lakes Startup Weekend 2019

Social Enterprise Workshops

In late 2019 Startup Queenstown Lakes welcomed the Ākina Foundation's Zara Losch and Julie Youngman to the homely surrounds of The Sherwood for our first local Impact Workshop. Ākina Foundation is New Zealand's leader in social enterprise and is working with social enterprises, businesses, philanthropy and the Government to transform New Zealand's economy through the power of impact.

The two brought an abundance of social enterprise knowledge, impact tools and models, and a spark that has helped us to ignite the torch of social enterprise locally. A follow-on session was then facilitated a few weeks later in Wanaka as part of our Business with Impact Social Enterprise Initiative. Barry Grehan of Urban Village and Sophie Ward of Wastebusters Wanaka facilitated the session, along with support from Startup Queenstown Lakes Business Advisor Jinene Clark.



Webinars

We recently debuted an online educational series to deal with issues in the Startup Community as a result of Covid-19, in conjunction with Anderson Lloyd and Affleck O'Meara.

The topics covered the latest information relating to Legal + Tax issues and Covid-19, a large amount of attendees came along and gave great feedback such as the following:

"I just wanted to say a huge thank you to you and the guys from Anderson Lloyd for the Webinars, I've joined two of them now and they are extremely helpful and provide good guidance for people very new to business like myself."



Founders Dinners

We regularly host “Founder”s Dinners” for the Startup Community’s local founders. These dinners are a great way to foster the community, and for the founders to share ideas and resources.



A photo from our last founder’s dinner on 13 March 2020

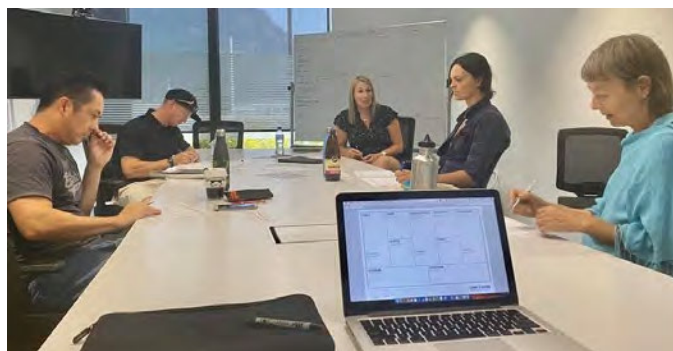
Flying Kiwi Angels

Every month, SQL facilitates the Flying Kiwi Angels, an NZ investor group, to run advisory clinics Queenstown and Wanaka for founders and growth-focused business owners.



Foundations Program

Startup Foundations education programme for first-time entrepreneurs, and run community building events. These events have included the Business Model Workshop, the Run the Numbers Workshop, the Market Validation Workshop and the Running Lean Workshop. These workshops have been very successful - and those who have completed them, and shown to have promise in building a scalable business model, have been supported by our Business Advisors.



Business Advisor Support

Our business advisory team works daily with entrepreneurs to help them on their journey, providing direction, connections, and helping to keep entrepreneurs accountable to outcomes and success.



Marco Dingemans - Queenstown / Wakatipu
 Startup Business Advisor



Jinene Clark - Wanaka / Upper Clutha Startup
 Business Advisor

Coffee & Jam: Quarantine Version - Southern Startup Collaboration

SQL has partnered up with the Ministry of Awesome, Startup Dunedin and COIN South to deliver a series of online “Coffee & Jams” while lockdown is occurring. So far, we have held two sessions: “How to spot opportunity and pivot”, and “Raising Startup Capital in Hard Times”. SQL’ CEO Olivia Wensley is MCing one next week titled “Opportunity and recovery in our post-pandemic future”.



Panelists from next week’s Coffee & Jam Opportunity and recovery in our post-pandemic future: from left to right:
 Kaila Colbin - Cofounder of Boma Global and CEO of Boma New Zealand
 Scott Arrol - CEO of NZHIT
 Ben Reid - Director of Memia and former Director of AI Forum NZ

Mainland Angel Investors

On 11 March we officially launched the Mainland Angel Investors (MAI), a joint initiative between COIN South, SQL, and Startup Dunedin Trust to establish a regional Angel network. Central Otago has also indicated an interest in joining this initiative.

MAI is a new funding and support collective that is focused across the entire Otago and Southland region and will provide a clear pathway for emerging and innovative companies to scale and grow their businesses through access to streamlined investment capital and a connected ecosystem. It also provides a platform to educate investors.

Our first “Pitch Night” will be held in May (most likely via Zoom). We are excited to kick off this community development programme and begin to create the community necessary to fund future ventures that emerge as we grow the groundswell of activity in the District.



Some photos from the Launch Night of the Mainland Angel Investors - at the Mountain Club Co-Working Space

Online Educational Series

As our foundations workshops (normally run in person) are not able to be held due to Covid-19, our Business Advisors have been working with our CEO to build an educational series with the idea of upskilling anyone in our community who is interested in starting their own business.

The format will be a series of half an hour webinars (total approx 26), featuring local experts (who are donating their time to SQL) - hosted at least twice a week, covering a wide range of topics and giving guidance on how to develop an idea into a thriving business.

The sessions will be held live and will be interactive - and will be recorded and put into an online course where locals who live in the region can enrol to access the course and material.

A SUMMARY OF EVENTS HOSTED IN THE PAST YEAR

Date	Event	Where
18/04/2019	Startup Advice Clinic	7 Earl St, Queenstown 9300, New Zealand
23/04/2019	Entrepreneur Coffee Jam	Urban Grind Eatery & Bar Wanaka
30/04/2019	Business Basics Workshop	7 Earl St, Queenstown 9300, New Zealand
06/05/2019	FKA Angelic Drop-in Clinic	Wanaka Recreation Centre
08/05/2019	Business Model Canvas Workshop	Prospector Collaboration Space Queenstown
09/05/2019	Entrepreneur Coffee Jam	Prime Restaurant Queenstown
09/05/2019	FKA Angelic Drop-in Clinic	Prospector Collaboration Space Queenstown
14/05/2019	Business Basics Workshop	Wanaka Recreation Centre
23/05/2019	Entrepreneur Coffee Jam Featuring Mons Royale	Urban Grind Eatery & Bar Wanaka
24/05/2019	Grand Opening Party of Prospector Collaboration Space	Prospector Collaboration Space Queenstown

03/06/2019	FKA Angelic Drop-in Clinic	Wanaka Recreation Centre
04/06/2019	Business Basics Workshop	Prospector Collaboration Space Queenstown
06/06/2019	Lunch 'n Learn – Get Started Sourcing From China	Prospector Collaboration Space Queenstown
11/06/2019	Lunch 'n Learn - Accounting 101: Keeping Books From Day 1	Prospector Collaboration Space Queenstown
13/06/2019	Entrepreneur Coffee Jam Featuring Queenstown Trading	Prospector Collaboration Space Queenstown
18/06/2019	Lunch 'n Learn - Build a landing page in 1 hour	Startup Queenstown Lakes
18/06/2019	Business Model Canvas	Wanaka Recreation Centre
20/06/2019	FKA Angelic Drop-in Clinic	Prospector Collaboration Space Queenstown
27/06/2019	Lunch 'n Learn - Objection Handling: Unlock More Sales	Startup Queenstown Lakes
28/06/2019	Entrepreneur Coffee Jam featuring TSL Outdoor	Urban Grind Eatery & Bar Wanaka
02/07/2019	Business Model Canvas	Prospector Collaboration Space Queenstown
04/07/2019	Lunch n Learn – Potential Dangers Behind Your Beautiful Website	Prospector Collaboration Space Queenstown
05/07/2019	Investor Roundtable with David Wallace Fri 08:30 · by WWIN - Wanaka & Wakatipu Investor Network	Urban Grind Eatery & Bar Wanaka
09/07/2019	Lunch 'n Learn – Make An Impact With Body Language	Prospector Collaboration Space Queenstown
11/07/2019	Entrepreneur Coffee Jam Featuring PlanitBnb	Prospector Collaboration Space Queenstown
11/07/2019	The secrets to being a freak in the (Excel) sheets	24 Camp St, Queenstown 9300, New Zealand
11/07/2019	Business Model Canvas Workshop	Startup Queenstown Lakes
18/07/2019	Lunch 'n Learn – Effective Business Agreements Between Partners	Startup Queenstown Lakes
18/07/2019	FKA Angelic Drop-in Clinic	Prospector Collaboration Space Queenstown
22/07/2019	Lunch 'n Learn - PR is Dead: Finding Stakeholders and Telling Yo	Prospector Collaboration Space Queenstown
25/07/2019	Entrepreneur Coffee Jam featuring Avfoil	Urban Grind Eatery & Bar Wanaka
29/07/2019	Lunch 'n Learn - Managing Your Cash Flow While Investing in I.T.	Prospector Collaboration Space Queenstown
02/08/2019	In Pursuit of Perfect Code	IMeet - Co work and meeting space Queenstown
02/08/2019	Funding for Growth Workshop	Remarkables Park Town Centre
05/08/2019	FKA Angelic Drop-in Clinic	Wanaka Recreation Centre

08/08/2019	Entrepreneur Coffee Jam Featuring Narrative Campaigns	Yonder Queenstown
15/08/2019	FKA Angelic Drop-in Clinic	Startup Queenstown Lakes
20/08/2019	Business Model Canvas Workshop	Wanaka Recreation Centre
21/08/2019	Startup Basics: Business Tax Workshop with IRD	Community Link, Remarkables Park, 12 Hawthorne Drive, Frankton
23/08/2019	Tourism Tech Expo 2019	Queenstown Memorial Centre
02/09/2019	FKA Angelic Drop-in Clinic	Wanaka Recreation Centre
03/09/2019	Business Model Canvas Workshop	IMeet - Co work and meeting space Queenstown
11/09/2019	Entrepreneur Coffee Jam Featuring Shotover Camera Systems	Yonder Queenstown
18/09/2019	Intro to Startup Investment - Angel Investing 101	Sherwood Queenstown
18/09/2019	Startup Basics: Business Tax Workshop with IRD	Community Link, Remarkables Park, 12 Hawthorne Drive, Frankton
19/09/2019	FKA Angelic Drop-in Clinic	Startup Queenstown Lakes
26/09/2019	Entrepreneur Coffee Jam - Social Enterprise Edition	Urban Grind Eatery & Bar Wanaka
26/09/2019	Startup Basics: Business Tax Workshop with IRD	St John Wanaka
07/10/2019	Bootcamp: Startup Weekend	Wanaka Recreation Centre
07/10/2019	FKA Angelic Drop-in Clinic	Wanaka Recreation Centre
08/10/2019	Bootcamp: Startup Weekend	Mountain Club Queenstown
10/10/2019	Entrepreneur Coffee Jam Featuring Adventium	Yonder Queenstown
14/10/2019	Startup Basics: Business Tax Workshop with IRD	Community Link, Remarkables Park, 12 Hawthorne Drive, Frankton
15/10/2019	Business Model Canvas Workshop: Social Enterprise Edition	Wanaka Recreation Centre
17/10/2019	FKA Angelic Drop-in Clinic	Deloitte, Level 2, 10 Memorial Street, Queenstown
18/10/2019	Startup Weekend Queenstown 2019	Queenstown Memorial Centre
20/10/2019	Pitch Night Showcase at Startup Weekend Queenstown	Queenstown Memorial Centre
24/10/2019	Entrepreneur Coffee Jam - The Startup Journey	Urban Grind Eatery & Bar Wanaka
04/11/2019	FKA Angelic Drop-in Clinic	Wanaka Recreation Centre
05/11/2019	Business Model Canvas Workshop	IMeet - Co work and meeting space Queenstown
13/11/2019	Startup Basics: Business Tax Workshop with IRD	Community Link, Remarkables Park, 12 Hawthorne Drive, Frankton
14/11/2019	Entrepreneur Coffee Jam Featuring NZ Entrepreneur Magazine	Yonder Queenstown
14/11/2019	Business with Purpose: Impact Workshop	Sherwood Queenstown
26/11/2019	Business with Purpose: Impact Workshop	Lake Wanaka Centre, 89 Ardmore Street

28/11/2019	Startup Weekend Queenstown 2019 Reunion	Startup Queenstown Lakes
02/12/2019	FKA Angelic Drop-in Clinic	Wanaka Recreation Centre
02/12/2019	Startup Basics: Business Tax Workshop with IRD	Community Link, Remarkables Park, 12 Hawthorne Drive, Frankton
05/12/2019	Entrepreneur Coffee Jam Featuring Revology	Urban Grind Eatery & Bar Wanaka
07/12/2019	Business Model Canvas Workshop	Startup Queenstown Lakes
12/12/2019	Entrepreneur Coffee Jam Featuring ProGolfMe	Yonder Queenstown
12/12/2019	FKA Angelic Drop-in Clinic	Deloitte, Level 2, 10 Memorial Street, Queenstown
12/12/2019	Startup Basics: Business Tax Workshop with IRD	St John Wanaka
28/01/2020	Business Model Workshop	Wanaka Recreation Centre
30/01/2020	Business Model Workshop	Mountain Club Queenstown
03/02/2020	Flying Kiwi Angels' Angelic Drop-in Clinic	Deloitte - Queenstown
05/02/2020	Run the Numbers Workshop	Mountain Club Queenstown
13/02/2020	FKA's Angelic Drop-in Clinic	Via Webmeeting Link
20/02/2020	Market Validation Workshop	Mountain Club Queenstown
25/02/2020	Run the Numbers Workshop	Wanaka Recreation Centre
02/03/2020	FKA's Angelic Drop-in Clinic	Wanaka Recreation Centre
05/03/2020	Running Lean Workshop	Mountain Club Queenstown
10/03/2020	Market Validation Workshop	Wanaka Recreation Centre
11/03/2020	Mainland Angel Investors Launch	Mountain Club Queenstown
12/03/2020	FKA's Angelic Drop-in Clinic	Deloitte Queenstown
19/03/2020	Business Model Design Workshop	Mountain Club Queenstown
24/03/2020	Free Webinar: Tax + Covid The Top 3 Tools, to ease the pain	Startup Queenstown Lakes
26/03/2020	Free Webinar: Covid-19 - 4 Things Employers Need to Know	Startup Queenstown Lakes
31/03/2020	Free Webinar: Leases + Contract Law - Know Your Rights	Startup Queenstown Lakes
07/04/2020	Southern Startups Coffee & Jam - How to spot opportunity and pivot	Held online - via Zoom
14/04/2020	Southern Startups Coffee & Jam - Raising Startup Capital in Hard Times	Held online - via Zoom

Conclusion

We understand the challenges that QLDC is facing this year, in the light of Covid-19 and the significant plans for economic investment. Above all, we are residents committed to helping QLDC move forward with a serious, focused plan to address our limited economic diversity, poor wages, and low productivity.

Like other economic development organisations, including the chambers and regional tourism operators, we are all on the same team.

We have attached as an appendix to this submission a copy of SQL's 2019 submission for your reference.

We look forward to finding the balance between aspirations and reality - and ensuring that our economic infrastructure is not left in the proverbial dust in the 2019/20 and 10-year plan and request confirmation from the Council of a continued commitment to our funding in accordance with last year's 2 year commitment.

Primary Contact:

Olivia Wensley



Te Ao Marama Inc

Wakatipu

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please refer to attached submission

Submission form Puka Tapaetaka

Name: Dean Whaanga

Organisation: Te Ao Marama Inc, Representing Te Rūnanga o Waihōpai, Te Rūnanga o Awarua, Oraka-Aparima Rūnanga

Email: [REDACTED]

Location: [REDACTED]

Do you wish to speak at a hearing: Yes

Contact Phone Number: [REDACTED]

Kia ora Koutou

Te Ao Marama Inc (Tami) and Ngāi Tahu ki Murihiku (NTkM) continue to enjoy a lasting partnership with Queenstown Lakes District Council (QLDC) that support the needs of community, environment and Iwi within the region. Responding to growth has and will continue to be a key challenge for the Council and Iwi.

Unfortunately, we now see ourselves in the midst of the Covid 19 pandemic. This brings a whole new set of challenges that we; Iwi, Council and communities must face. The world is now a different place.

We know tourism is a vital part of the New Zealand economy and culture. Queenstown Lakes and our Ngāi Tahu businesses are suffering as a result of this worldwide pandemic. We will have to adjust, we will need to look after the health and wellbeing of our communities, we will need to find new ways of creating employment and re-building our economies and businesses. How long this may take is a significant question.

Shovel ready projects are one way of stimulating, then fast-tracking people back into employment, rebuilding community, and business confidence. NTkM are responding to the social and health needs of our whānau and communities. It is vital that we continue to support our partners, co-operate and respond appropriately and quickly to change.

The Tami-QLDC relationship is based on our Charter of Understanding (He Huarahi mō Ngā Uri Whakatupu) its purpose is to develop and maintain a relationship of mutual benefit. This relationship is supported through funding from the QLDC and expertise from Tami.

The takiwā of Murihiku Rūnanga encompasses the area South and West of the Mataau (Clutha River) with a joint interest both sides of the river with Rūnanga to the north. It is important within joint interest areas that our Rūnanga work together to provide a clear delivery of support to our partners.

There is an increasing number of projects and planning work that Tami have been asked for input. This is extremely positive and a real indicator of an evolving partnership. The capacity of Tami to be able to provide the Murihiku voice in this partnership work is vital. Tami requires extra capacity to achieve this, therefore we seek funding through the QLDC Annual Plan.

Given the present climate as a result of Covid, Council may need to review their projects and budgets. Tami therefore suggest a stepped approach. An allocation of \$30 000 in this annual plan, to meet present needs especially any shovel-ready projects, then looking at increasing next year. This will ensure we are able to input and support each other as we return to growing our region, meeting challenges and achieving our vision.

I look forward to presenting to the hearings panel.

Nā te Atua tātou I tiaki.



Dean Whaanga

Kaupapa Taiao Manager, Te Ao Marama Inc, Murihiku

Q. FEEDBACK:

I am writing this submission in support of Aspiring Gymsports, AGS. AGS mission aligns with QLDC goals of providing a nurturing community that promotes children's growth into a capable member of the community. Please support Aspiring Gymsports submission for funding.

Q. FEEDBACK:

Rates hold 20/21: whilst I understand the future requirements upon our region in terms of infrastructure etc, the funding from Tourist Tax was due to allow for developments relating to Tourism. As this growth will not return from International Tourists until at least a vaccine has been found or summer of 20/21 whichever may come first, and with Covid halting economic growth whereby some of us are at least 20% down on income, I propose 0% growth on rates. Therefore at least you're holding ground, and when the tourists return THEY can help contribute to our growing infrastructure costs due to...not domestic but international tourism growth. Nga mihi.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

HCA Annual Plan submission 2020-21.docx



Hawea Community Association Annual Plan Submission 2020-2021

Introduction

We thank the Q.L.D.C for supporting the annual grant of \$5000 to the HCA. We request that it continue as it is important for the community. It was used on ongoing planting and maintenance of QLDC foreshore reserve land, and supporting a number of local community projects.

We appreciate the work of QLDC and its staff members, the partnership with QLDC, and the positive outcome for our area and environment it can produce.

The HCA requests funding be allocated in the 20/21 Annual Plan, for the planning required, to include HCA input, for the below projects to be added to the LTP. With the population growth from existing township and new sub-divisions, far more cars/people are using the roading/footpath network. It is sensible to plan ASAP to achieve required infrastructure, and safe travel routes for all users.

The town water supply and the wastewater treatment plant need to be treated with urgency by the QLDC. We feel that community engagement is not as strong as it could be. We request QLDC take a much more proactive and inclusive approach to community consultation.

Since the HCA 2019 AP application, we are pleased to see the QLDC are preparing a Hawea Domain Management Plan. Covid 19 has meant the planned workshops are delayed, but we look forward to engaging with QLDC to further this important project. We note the need for a water bore at the Domain as this is a fundamental piece of infrastructure that any further development/use of the Domain will require.

The HCA is taking the opportunity of the 20/21 AP submission to list a number of infrastructure projects required for our district, and would appreciate a response of what is already included in this years AP, the LTP, to include timeframes, and funding amounts.

Footpaths and Cycle Ways

- **Lakeview/Capell Ave** - footpath requires an upgrade/renewal/widening, to include cycleway.
- **Domain Road from Dam to Noema Tce** - requires a footpath. Safety is paramount. Currently, it is dangerous for walkers/cyclists.
- **Dam footpath** - It is extremely narrow. Prams are unable to fit on the footpath. HCA were disappointed they were not consulted when the new barrier was fitted, so that the path could be widened.
- **Capell Ave/Dam intersection** - The kerb has a significant drop to the road. Currently, there is no possibility that a wheelchair, pram, bicycle, walking frame or crutch using person can safely move from the footpath to cross the road. There is not allocated safe crossing point for non vehicle users.
- **Noema Tce** - requires a footpath/cycleway from Domain/Noema intersection to Capell/Noema intersection, to include kerb and channel.



- **Bodkin Street** - kerb and channel required, and cycleway. Should cycleway be included in footpath upgrade or be separate.
- **Bodkin/Capell Ave QLDC reserve** - requires an upgrade. Bus hub option for roadside reserve land to be included.
- **Capell Ave** - barrier required from Scotts Beach access to Skinner Cres - currently this is extremely unsafe for pedestrians/cyclists.

Roads & Stormwater

- **Dam Intersection (Eastern End)** - requires a roundabout. QLDC presented a concept plan to the HCA some years ago. The HCA agreed to it. With the increase of new homes and population, this corner has become a significant safety issue.
- **Lakeview/Capell Ave** - requires an upgrade for road edge build up. Currently the edge break creates a significant drop from the road which is extremely unsafe for cyclists. In the long term, a decision is required as to whether the water table remains, or kerb and channel is provided, with appropriate soak pits for stormwater to lake, to avoid ongoing foreshore erosion. Also for power poles removal, parallel car parks required, and as mentioned above, upgrade of footpath to include cycle lane.
- **Capell Ave/Lakeview Tce Intersection** - requires a roundabout or significant T intersection upgrade to cope with traffic when Capell Ave is extended to Cemetery Road. Cycle/footpath upgrade required.
- **Gladstone Road/Kane Road to Windmill corner** - requires widening. The traffic continues to increase, as does the edgebreak, which is repaired often, as it has no longevity. It is the main road to the primary school, kindergarten, playgroup and hall, and is a main highway for West Coast bound traffic. By pass signs to Domain Road are required for West Coast and heavy vehicles.
- **Domain Road** - requires sealing. Currently, the pot holes return quickly after grading. This could be the designated by pass road. With Cemetery Road becoming more used because of increased housing and associated population increase, it is not suitable for heavy vehicles and West Coast bound traffic to use this road.
- **Newcastle/Butterfield Road** – Unsealed road that would benefit from being sealed.
- **Mclennan Road** - Unsealed road that would benefit from being sealed
- **Camphill Road Bridge** - With the increased population (and subsequent traffic) at Lake Hāwea, we believe there are more people travelling the Gladstone/Camphill Road route. There are also a lot more heavy vehicles travelling over the bridge now that Jolly's have moved to the quarry site on Camphill Road. Looking longer term, traffic is only likely to increase, and the road may also require widening.



Wastewater

- The HCA request QLDC ensure with urgency that the Lake Hāwea Wastewater treatment plant is compliant with its Otago Regional Council consent conditions. The WWTP has been non-compliant with its consent conditions since 2012.
- The HCA request QLDC to consider other options than Project Pure as a solution to the Hāwea wastewater problems. Also, what funding is currently allocated for the detailed design of the above project.
- The HCA request QLDC allow compost toilets. There are tried and true plans available. Compost toilets allow for reduction of nitrogen to sewerage plant.
- The HCA request the QLDC to discourage or ban the use of insinkerators. This would also reduce the large amount of nitrogen to sewerage plant.

Second Water Reservoir

- As recommended by the DHB, a second reservoir should be constructed for the township.

Lake Hāwea Foreshore Reserve

- The Te Arorua trail. Demand for the track has only increased and the track conditions worsened particularly during the lock-down as it has been used by both Hāwea and Wanaka locals. There is a significant issue with the Te Arorua trail where it crosses Grand View Creek that needs QLDC co-operation to fix.

In strong rains the track is getting gouged out and will become impassable on foot. A short term solution would be to get a digger in there to re-smooth out the track. The next rain will lead to the problem arising again though. A bridge is what is needed long term in order to maintain the connection round the southern edge of the lake to John's creek. We ask that provision be made for planning a bridge through this section of track.

- In our submission to the annual plan last year we asked for a contribution to support the HCA's work on the foreshore. We wish to continue to raise the need for council support in this area. However we recognise the current economic circumstances most likely preclude any further money being spent in this area until at least next year.

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Please find attached a submission on the QLDC Annual Plan 2020-2021 from the Queenstown Trails Trust.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

Queenstown Trails Trust Annual Plan Submission 2020-21_20170426_final.docx



SUBMISSION ON QUEENSTOWN LAKES DISTRICT COUNCIL

ANNUAL PLAN 2020/2021

To: Queenstown Lakes District Council
Private Bag 50072, Queenstown 9348

Name of submitter: Queenstown Trails Trust

Address: [REDACTED]

Prepared By: Mark Williams, CEO on behalf of the Trustees of the Queenstown Trails Trust

Thank you for the opportunity to seek community funding through the 2020-2021 Annual Plan.

In these unprecedented times, the Queenstown Trail network has performed a vital role for the health and wellbeing of our community. Although primarily developed as a recreational opportunity for both residents and visitors, during the Covid-19 lockdown the trails have been ideally placed for families to access fresh air and exercise close to home. Without a doubt, the trails have helped us get through this.

The Trails will also play a large part in our economic recovery, with several new trail development projects in for consent and able to contribute to employment opportunities. Stage 1 of our realignment project is now in for consent which includes development of a trail from Arrowtown to Arthurs Point, and onwards to Tucker Beach via an overbridge. Stage 2 overlaps with the Wakatipu Active Travel Network and will link the communities of Jacks Point/Hanley's Farm to Frankton via a direct trail/bridge, and a route along the southern bank (true right) of the Kawarau River with a 2nd bridge at Lake Hayes Estate – this project now falls under the umbrella of the W2G collaboration and is currently being tendered for design by the NZTA. These projects will connect our communities via a series of off-road pathways as outlined in our 10-year plan; Queenstown Trails for the future 2015-2025.

The Trust is also working closely with QLDC, MBIE, DoC, QMTBC and other key stakeholders to support other economic recovery initiatives, re-purposing a redundant workforce to create a number of stunning hand-developed trails and developing Queenstown's trail network to the next level. These trails will become an asset for the benefit of our residents, but will also kick-start the process of attracting regional, domestic and ultimately international tourists back to our town.

QTT continues to be a key stakeholder in the future planning for our region, contributing to numerous workshops, masterplans and spatial plans. This work will ensure the trails integrate seamlessly with other transport choices which aren't reliant on private vehicles, instead encouraging a behavioural change to more active modes and public transport, especially important for commuters and students biking to high school.

We have delivered another successful year of trail improvements in partnership with council which have been welcomed by visitors to our trails (in excess of 2 million since opening in 2012) and enhancing the lifestyles and recreational opportunities for residents. Using our status as one of New Zealand's Nga Haerenga 'Great Rides' we were able to leverage Govt funding for maintenance and

development of new trails, *resulting in a significant saving of rate payer funds*. Together with the Parks and Infrastructure teams, we have successfully enabled several projects to come to fruition;

- Rehabilitation work along the Twin Rivers and Kelvin Peninsula Trails to repair slips and retaining walls, and a new crossing at Lake Hayes Estate - \$80,000 project 50% QTT funded.
- Development of ramp structure from the Hilton to the historic K Falls bridge in conjunction with infrastructure upgrade works at Willow Place. QTT funding of \$216,000 approved for an estimated \$432,000 project currently in design phase.
- Maintenance and repair works to the Twin Rivers and Arrow River Bridges Trails following the flood events of December 2019 and February 2020 – Project estimate of \$187,000, QTT funding of \$93,500

Administration Grant

We thank you for the past support of the QTT regarding the annual administration grant. When the Wakatipu Trails Trust was formed in 2004, there was an agreement between QLDC and the WTT (now known as QTT) for support of the Trust in the form of an administration grant. We have achieved a lot in that time, but recently, our world has changed dramatically. Now, more than ever Queenstown needs the trails to support economic recovery and for the health and wellbeing of our community. Our planned development of the trail network will stimulate employment and create unity, delivering an asset which will appeal to locals, domestic, and eventually international visitors. We are committed to ensuring a viable future for our trail network and the future of our town and ask that QLDC continue to support the Trust by way of the administration grant of \$75,000 for the coming financial year.

The Trust looks forward to continuing to work with QLDC as we build a positive future from the aftermath of the Covid-19 pandemic.

We would appreciate the opportunity to speak to our submission.

Thank you again for the opportunity for us to submit to the 2020/2021 Annual Plan.

Yours sincerely



Mark Williams
CEO
Queenstown Trails Trust
April 3, 2020

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

Additional documents or PDF files can be emailed to services@qldc.govt.nz

USE THIS_MEMBER_Aspiring Gymsports_QLDC Annual Plan 2020_SUMMARY.docx



About

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics NZ, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established and been operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Strategic Fit

Our missions and goals fit both *the Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy* and with 2/3 of our membership represented by girls and young women are also aligned with the *New Zealand Strategy for Women and Girls in Sport and Active Recreation*. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Our Facility & Rent Situation

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoings. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoings in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoings, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community



grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility – 5 to 10 Years Away?

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, which would ideally include a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable long-term facility.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available. We are simply no longer in a situation where we can “wait it out” without support, until a long-term multisport facility is built.

Summary of our Submission

- We are seeking \$30,000 per annum rental support from QLDC's Annual Plan - Sports and Recreation Wanaka Extension \$3.7m budget 2020-21.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us with relocating to a new premise (further details on this and other options below).

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.

Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
Oct 2015-16	\$20,400	\$27,345		\$24,140
Oct 2016-17	\$22,950	\$32,508	18.9%	\$30,462
Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,884
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at Reece Crescent – seek financial support funding from QLDC
2. Raise Fees Significantly – even a rate increase to comparable businesses would not be sufficient to cover the \$30k shortfall
3. Rent another commercial property in Wanaka – very limited stock, Mitre 10 possible, commercial rates apply
4. Install a temporary or permanent structure on existing QLDC Sport & Rec consented land – eg Kelly's Flat and Luggate Hall temporary hall approach
5. Build and own outright a permanent gym on private or gifted land
6. **FAST TRACK: QLDC Multi-Sports Centre** or Wanaka Recreation Centre Scope Expansion – via Covid-19 Central Government Grant Funding

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC.

Additionally, we have spoken to other potential partners who include, but are not limited to - Bike Wanaka, Mount Aspiring College, Acro Yoga, Bridge Club, Wanaka Kids Club, Circus style providers, Snow Sports New Zealand (in particular the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka

Mexicali Fresh, Ihug founder

Wakatipu

Q. FEEDBACK:

Hey

Simple submission, Frankton is the perfect place to convert into a tech park with accomodation. It's extremely important that we diversify our employment options. Not just for those we would attract to live here but for our kids coming out of Otago/ Southland tertiary providers.

No more Gondola talk please. The council should form private public partnerships to build facilities that can range right across the tech sector even to medical manufacturing.

This is the time to refocus, tourism will come back eventually but right now let's build out a much better set of vectors for the community.

Thanks

Tim Wood

Q. COMMUNITY FUNDING GRANT SUBMISSION:

Please ensure your submission details how this investment supports both the Ten Year Plan vision and Vision 2050.

Q. If you have a pre-prepared submission, you can upload it below. Please note that we can only accept .docx files.

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FULL SUBMISSION_Aspiring Gymsports_QLDC Annual Plan 2020_FINAL_16April.docx



Submission for support under QLDC's Annual Plan Budget 2020-21

About Aspiring Gymsports Club

Aspiring Gymsports, a not for profit community club, is registered as an incorporated society and with the charities commission. We are an affiliated member of Gymnastics New Zealand, the national body responsible for the development, promotion, governance and leadership of gymnastics throughout New Zealand. Our club provides a wide range of recreational and competitive gymnastics related sports to our members who range in age from babies to adults.

Our club is well established, operating in the Upper Clutha area for over 17 years. We are governed by a volunteer Committee of 7 and employ 10 part time coaches and a part time administrator. We are now one of the Upper Clutha's largest sporting community clubs, with approximately 300 active members and a database of over 1000. We have a team of committed competitive gymnasts and in the last year are proud to have a senior gymnast achieve a gold medal placement at National level.

We have enjoyed growing our club with along with our community's needs, however our commercial rent has more than doubled by 150% in 4 years and we can no longer afford our rental commitment. We are in dire need of a secure, affordable, supported long-term facility and more importantly we need clarity from QLDC regarding the level of support that may be available. If we do not receive support within 2 years, we will need to discontinue an otherwise successful community service.

Our Mission & Values

It is **our mission** to be an inclusive, accessible, positive and progressive, family friendly club - offering a range of dynamic gymsports programs – as enjoyed by our diverse membership base.

Our vision is to fulfil our mission by:

- Promoting and growing a wide variety of gymsports programs – as guided by New Zealand Gymnastics plus developing and/or facilitating community led physical programs;
- Providing fun recreational activities for all ages from 0-100 to competitive programs with established pathways, assisting gymnasts to reach their full potential;
- Providing opportunities for ALL age groups and abilities to participate affordably in gymsport activities;
- Supporting our coaches and members to develop and enhance their knowledge in gym sports by offering training opportunities;
- Being known as a club that fosters holistic family and whole of life approach to all its programs – whilst also striving for a high level of achievement in everything we do.

Further details on our financials and goals for the medium to long term can be provided on request.

Strategic Fit

Our missions and goals fit QLDC's own sports and recreation mantra of "more people, more active, more often" We feel affordability and accessibility are key drivers in achieving this goal for both QLDC and Aspiring Gymsports.

Aspiring Gymsports with **75% of our members represented by girls and young women is also aligned with the New Zealand Strategy for Women and Girls in Sport and Active Recreation**. The latter aims to create an equitable and inclusive sport and recreation culture for Aotearoa New Zealand and a system that empowers and supports all women and girls – as active participants, athletes and leaders. We believe this to be an important consideration in terms of QLDC supporting our organisation in the way it has supported more male dominated sports such as the Upper Clutha Rugby Club in the past.

Lastly, gymsports was called out as a service the QLDC should be supporting within *the Queenstown Lakes – Central Otago Regional Sport & Recreation Facility Strategy 2018*.



Our Facility & Rent

In 2015 with a membership of around 90 gymnasts we took the opportunity to move from a small shared gym space to our own larger purpose fit venue at 33 Reece Crescent with a then affordable rental of \$20,400 plus GST and outgoing. However, since 2015, our rent has more than doubled, **increasing 150%** to \$50,000 ex GST plus outgoing in 2019. **That's a \$29,600 increase, within 4 years!** Currently, our effective rent, including outgoing, is \$60,000 plus GST per annum.

We have, until 2019, absorbed significant rental increases from previous operating surpluses. However, last year, with dwindling cash assets, we applied for and were successful in obtaining \$15,000 from community grant funders. Community grants covering operational expenses are the exception rather than the rule, and we expect this type of funding to be a one-off occurrence.

New Facility

Aspiring Gymsports has been working with QLDC for the past three years to help QLDC plan for a potential QLDC multi-sports centre, or ideally, a space for our club within the proposed extension of the Wanaka Recreation Centre (QLDC 10 Year Plan \$3.7m 2020-21 pages 41 & 51). We have been grateful to be included in the planning phase, however, we are yet to see any firm guarantees that space for us will be included in any new or planned QLDC Sports and Recreation facilities. This unknown has affected (and continues to affect) our ability to pursue any other possible options that might be available to us, as we await an answer.

As well as being unaffordable (without financial assistance), our current lease term ends October 2021 and we do not have a right of renewal. In addition, our landlord can give us 6 months' notice to vacate at any time before the next lease renewal. We are operating under very uncertain terms. We do not have a secure, sustainable or affordable facility.

To continue our community service, we need to solidify a solution and secure an affordable facility within the next 2 years, which allows for the growth of services that our growing community demands, whilst maintaining our accessible nature. We are simply no longer in a situation where we can "wait it out" without support, until a long-term multisport facility is built.

We are now in dire need of a secure, long-term facility and more importantly we now need clarity from QLDC regarding the level of support that may be available.

Summary of our Submission

- We are seeking \$30,000 per annum support from QLDC's Annual Budget 2020-21 and beyond.
- We envisage this support to be required on an annual basis until we can move to a more affordable premises.
- We are seeking clarity from QLDC around the inclusion of a space for our club in the new Wanaka Recreation Extension and/or support from QLDC to help us relocate to a new premise (see options listed below).
- We hope our needs will be included within QLDC's plans to seek Central Government funding for fast tracked capital infrastructure work, as a result of Covid-19.

Supporting Information

Growth Statistics

Wanaka has been a boom town with an approximate 34% increase of our population over five-years from 2013-2018. Wanaka has one of the highest percentage population growths in New Zealand, and the fastest growing population of aged zero to five years and primary aged children - our membership base. Central Government has identified Queenstown Lakes District as a 'high growth urban area' with 29% projected population growth between 2018 and 2028. (QLDC 10 Year Plan Vol 2 pg 34) Additionally, our population over the age of 60 is also increasing rapidly, this is another area of service growth we have identified for Aspiring Gymsports.



Aspiring Gymsports has enjoyed growing our active membership from 90 in 2015 to over 300 currently, meeting the community's needs by moving from a small shared gym space to our own larger purpose fit venue in 2015. However, growth has come at a higher cost than expected, with the only space large enough to accommodate us, as well as being able to leave our gym equipment installed, has attracted ever-increasing commercial rent.

Rental Cost Breakdown

Year	Rent Per Annum Excl. GST	Incl. Outgoings	Percent Increase	Surplus/Loss
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Oct 2017-18	\$35,000	\$45,636	40.4%	-\$6,471
Oct 2018-19	\$35,000	\$46,422	1.7%	-\$12,384
Oct 2019-20	\$50,000	\$59,925	29.1%	-\$29,300*

Please note:

- The table above demonstrates \$25,000 - \$30,000 is our break point for an affordable facility
- *2019-20 is based on our budget estimates and assumes we will not be hit too hard from the Covid-19 restrictions currently in place
- Our research indicates our rent is in line with current commercial rates. Source: Colliers International Market Review & Outlook 2019-20 pg 26 Commercial Property, Willowridge Developments etc.

We understand our landlord is operating a business and we appreciate the support given to the gym in our initial 2 years with discounted rates, and more recently for allowing modifications to the venue to enlarge the usable floor space and for forgoing our rental obligations for the Covid-19, Pandemic Emergency month of April 2020.

In 2019, Aspiring Gymsports was the very thankful recipient of grant funding from The Lion Foundation (\$10k) and the New Zealand Communities Trust (\$5k) which has helped meet the 2019-20 rental affordability shortfall. Community grants covering operational expenses are an exception rather than the rule, and we understand these grants were given as a one-off, based on the assumption that Aspiring Gymsports was working on a medium to long term facility solution with QLDC's help, which we are now asking to solidify.

Work to date with QLDC and assumptions

The Aspiring Gymsports Committee has been working with QLDC Sports and Recreation team, Sports Central and RSL Consulting, to help complete a feasibility study, which will help inform QLDC on how it can best meet Wanaka's growing community recreation needs. This feasibility study also addresses one of the key recommendations of the *Queenstown Lakes - Central Otago Regional Sport & Recreation Facility Strategy prepared in September 2018 for the Regional Sport & Recreation Facility Strategy Project Governance Group* "to develop a dedicated facility for gymsports as part of a hub in Wanaka to meet the community's needs". Full Recommendations can be found on page 102 of the report. <https://www.qldc.govt.nz/assets/Uploads/Council-Documents/Full-Council-Meetings/2019/31-January-2019/3a.-QLDC-CODC-Final-Strategy.pdf>

We are yet to see the outcome of QLDC's Feasibility Study or the Wanaka Recreation Centre Master Plan currently in the pipeline. We therefore are operating under the assumption that:

- There's been no change or deferral of the planned \$3.5m (2020-21) extension to the Wanaka Recreation Centre as outlined in the QLDC 10 Year Plan (Vol 2) page 52 Table, Line Items: *Wanaka Recreation Centre Master Plan Implementation*.
- Aspiring Gymsports specific needs as provided to RSL Consulting, will be included within this extension, or future multi-sports facility in Wanaka.

- QLDC is keen to continue partnering with Aspiring Gymsports and sees us as a community service worth supporting financially, or in-kind.
- QLDC shares our values of meeting the fitness demands of our community with accessible, affordable and inclusive Gymsport fitness programs, available for all ages.
- QLDC also subscribes to New Zealand *Strategy for Women and Girls in Sport and Active Recreation* and will invest in sports like gymsports that encourages young girls and women to participate from birth to old age.
- Infrastructure investment and local council capital expenditure is key to helping communities grow out of recession (the one we're about to have due to Covid-19).
- Covid-19 will no doubt impact Aspiring Gymsports as a discretionary spend being potentially forgone in tough times. Now more than ever we will need QLDC's support to continue providing a recreation and health services to our community. We will also seek grant funding where applicable – such as Central Lakes Trust Covid-19 Grant for not-for profits <https://www.odt.co.nz/regions/central-otago/trust-granting-94m-help-%E2%80%98difficult-times%E2%80%99> and Community Trust of Otago grants but believe this will need to offset our likely decreased revenue rather than contributing to our pre-existing shortfall due to our rental costs.

Solutions Explored to Date

The Aspiring Gymsports committee has been working QLDC and Sports Central to come up with various solutions to our long-term facility needs. We feel we currently have the following options available to the gym:

1. Remain at 33 Reece Crescent

Problem Community grant funding is not usually given to cover operational needs. It is highly unlikely that our current funders will continue to assist post our 2019-20 requirements.

Solution Seek financial support under the QLDC sports and recreation annual budget. Keep fundraising efforts as per existing to meet club's equipment and rental commitments. Keep working with QLDC and community partners to build a long-term multisport facility that we could move to within 3-5 years.

Solution QLDC assist with supply of an affordable and comparable QLDC owned/leased venue which we can move to, E.g. Mount Aspiring School old pool or other venue.

2. Raise Fees Significantly

Problem Although we did increase fees (ex Mini Muscles) from \$10 to \$11.50 per hour in early 2018, since then we have resisted increasing our fees. Our fees range from \$5 per hour for mini muscles to \$11.50/hr for recreational gymnasts. To meet our rental commitment, we would need to more than double our fees, which not only goes against our accessible participation values but would also put off many families and thus numbers would be reduced regardless. As a comparison, for profit dancing type businesses charge \$15.50/hr. This rate would still not be enough to cover our rental commitments.

Solution Continue to work with business sponsors to assist, although we feel in the current climate additional assistance from this area will be low.

3. Rent another commercial property in Wanaka

Problem Our research has shown that no other property exists in Wanaka that is currently vacant and meets our needs. If there was availability, it would be subject to potentially increasing rent.

Solution Mitre 10 Reece Crescent. This may become available in October 2020. This is a potential site and one that would meet our space and location needs.

Problem After making initial enquires, we are led to believe that commercial rates will be charged and an expensive fit out (fire walls) would be expected if moving to this property and affordability once again becomes an issue.

4. *Install a temporary or permanent structure on existing QLDC Sport & Rec consented land*

Problem Build cost, consents and finding suitable land.

Solution Following the approach taken by the Luggate Hall redevelopment, QLDC could help provide a purpose fit temporary structure at Kelly's Flat next to Montessori (for example). Alternatively, QLDC could simply move and modify the existing temporary hall which is currently located at Luggate. This temporary hall could accommodate Aspiring Gymsports and other community users such as the Toy Library, Bridge Club, Kahu Youth and Bike Wanaka in the medium term, whilst a long-term multi-sports facility is completed. The Luggate Hall re-build is anticipated to be completed by mid-2021. <https://thewanakasun.co.nz/news/11306-meeting-luggate-community-needs.html>

5. *Build and own outright a permanent gym on private or gifted land*

Problem Self-managed build, long term maintenance and large funding commitment. We would require a loan and or significant capital grant by community funders, with all work undertaken by the club voluntarily.

Solution Forge partnerships with other community groups in Wanaka who are in a similar position to Aspiring Gymsports. We have had initial discussions with many of the potential community partners listed above and feel this is a viable option. We feel that as this would be a community-based project that community funders would be keen to be involved.

Solution Seek Covid-19 Capital Fast Track Grants – we will keep across any new Government funding which is aimed at helping to create jobs and improve local/small town community infrastructure.

Note This is currently our preferred option, unless a new QLDC multi-sports centre is fast tracked and the build confirmed within the next 2 years. We would welcome a partnership with the QLDC to help with any new build that Aspiring Gymsports might take on similar to that received by the Wanaka Watersports Facility.

Potential Community Partnerships

Currently, there are many smaller community clubs and services in a similar situation to Aspiring Gymsports, including The Wanaka Toy Library, Aspiring Trampoline, and Kahu Youth who would also welcome a shorter time frame from QLDC. Additionally, we have spoken to other potential partners who include, but are not limited to:

- Bike Wanaka
- Mount Aspiring College
- Acro Yoga
- Bridge Club
- Wanaka Kids Club
- Circus style providers
- Snow Sports New Zealand (in particular, the Snow Sports High Performance Youth Development Team who have comparable off mountain training needs).

We have also had discussions with profit organisations who have similar needs, such as dancing, ballet and yoga who are also struggling with lack of space and face high rental commitments in Wanaka.

APPENDIX

Detailed Club History

The Club originated in April 2002 as 'Kids in Motion' with gymnastics and preschool (mini-muscles) classes organised and coached by Raewyn Paterson who saw and responded to a need in the local community. By 2009, given the interest and growth in classes and the support offered by other coaches, it was decided to register the club under the Incorporated Societies Act 1908.

Proactive Gym was the club's first venue, equipment was stored in a separate room, and moved in and out of storage up to twice a day, for classes, a very back-breaking and time-consuming exercise, greatly limiting the amount and type of equipment that could be used by the gymnasts.

As membership began to outgrow the space the club moved, in September 2015 to 33 Reece Crescent, the only appropriately sized but commercial venue in Wanaka. This facility has the advantage that all the gymnastics equipment can be left set up and does not need to be stored away between classes. This allows for inclusion of uneven bars and a full-sized beam necessary for competitive gymnasts to train. We have since grown from 90 to over 300 active members, and we have a database of over 1000 members, some of whom may dip in and out of gym services from time to time e.g. school holiday and seasonal programs. In the last year, Mini Muscles has closed their incorporated society and is now part of Aspiring Gymsports, this provides an active pathway for members from birth to adulthood.

The club currently provides a broad range of classes for boys, girls, youth and adults in artistic, rhythmic, tumbling, cheersports/team gym, double mini trampoline, recreational and competitive gymnastics classes for participants of all ages from preschool through to adults, including students with additional needs from Mt. Aspiring College. Our Mini Muscles classes involve parent and infant education classes for infants from 8 weeks to crawling and play gym and active movement classes from crawling up to 5 years.

We welcome and encourage participants from across the community and believe in the importance of everyone having the opportunity, regardless of age or ability, to experience and develop essential movement skills, to build self-esteem and to have fun amongst their peers. Involvement in gymsports gives all participants an excellent base of skills that can then be transferred to any other sport and an academic environment.

Our Community Outcomes

The benefit to the community of Aspiring Gymsports continuation of service:

- Meeting the fitness demands of our community with accessible, affordable and inclusive gymsport programs available for all ages.

Outcomes Summary:

- Maintain our current affordable fee structure
- Continue to grow membership and breadth of programs within existing our facility, although we are reaching constraints due to the size of the gym and insufficient hours to timetable additional classes. In the long term to grow into a supported community-based venue.
- Continuity of service – a stable gym space offers a positive community to help our children to grow into confident young adults
- A reliable, fun and enjoyable afterschool community program
- Provide a service that empowers and encourages participation for girls and women to excel over the long term – as active participants (recreational gym), athletes (competition levels) and as leaders (coaches and committee members).

Current Situation and Needs Analysis

We have conducted substantial research and found that there is not a supply of readily available nor suitable venues (400sqm min, ceiling height 8m) in Wanaka for the gym to move to. For detail on our research, please refer to our solutions outlined below.

Without a suitable community asset to move to, we have absorbed rental increases and incurred operating losses for the past two financial years. The 300 square metres that we rent at 33 Reece Crescent is not a sustainable long-term facility for Aspiring Gymsport – it is too expensive, offers no security of tenure ongoing and does not allow us to train appropriately for, nor hold competitions.

A few key items we do not have but need at a minimum for a successful gym operation are,

- A full-length vaulting run up and landing area. Currently, our run up starts in a hallway and gymnasts must run through open glass doors and vault underneath a lower rafter, which allows about 30 cm between gymnast and rafters. See video <https://www.facebook.com/AspiringGymsports/posts/1158124661044275>
- A full-size sprung floor 12mx12m to enable our gymnasts to train and learn new skills and to be able to compete in their own region. All of our competitive gymnasts must travel out of our region to compete and this can involve attending 6 or more competitions in a season. Travel involves trips to Invercargill, Balclutha, Dunedin, Timaru and for those in the senior competitive levels, Christchurch, Wellington and Auckland.
- We have all the hardware for a sprung floor, sitting in boxes. We cannot use this valuable resource because of our location limitations including the need to be able to reduce noise as much as possible, ceiling height and size constraints.
- Hosting competitions is a main form of fundraising for most clubs around the country and this is a valuable source of funding is limited for us to small numbers and entry level competitors only.

Our Immediate Growth Opportunities

1. Competition – National Level Athletes, Increase Team Numbers and Hosting Competitions

We have many opportunities to grow our competitive gymnastics offering, including increasing our team numbers and performance strength.

We've had competitive growth, within our limited space, our coaches have helped produce National and Provincial level competitors and champions. We often wonder what could be if we had a full-size gymnasium. Our growth and enjoyment by our members, informs us that we have a strong future.

Key to improving our competitive strength is having a large enough venue to hold regional competitions, which are very good fundraisers for the club. We have run 3 competitions in our club for the beginner competitive levels in Women's Artistic Gymnastics (WAG) steps 1-2. In the last season we had permission to offer step 3 also, even though we had a short vault runway, however, the number of gymnasts we can accommodate is very small due to size constraints. We currently have female gymnasts at step 4 and step 8 as well as male gymnasts who cannot complete at our facility due to size constraints.

In 2019, we had our first success and podium placing at the New Zealand championships. Isabella Soper attended mini muscles as a baby and progressed through all our recreational and competitive class pathways. Against all odds, with some of the smallest training facilities, the biggest venue limitations and shortest training hours, Isabella placed 5th overall in the all-round Step 7 (there are 10 steps all up) competition and qualified for 3 apparatus finals - vault, beam and floor. Isabella earned a silver medal on floor and a gold medal on beam. A fine achievement and example of the pathway to success our club has created. This year Isabella will be trialling for her first New Zealand representative opportunity. She will trial

for a place in the Step 8 New Zealand team to attend a Gymnastics competition in Australia, expected for September 2020.

Our new competitive cycle is also producing a team of gymnasts in each step from 1-4 with step 5 being the first national step, so we are slowly filling the gap and increasing the size of our competitive squad.

The boy's competitive squad has decreased in numbers, purely due to the lack of class times available during the week and venue limitations in height and our ability to provide proper training equipment for boys, Men's Artistic Gymnastics (MAG Levels). Currently, the last remaining competitive boys train during the Women's Artistic Gymnastics (WAG) comp training times. However, our recreational classes for boys have increased in size especially in the freestyle/parkour type activities. Again, we are unable to increase classes due to limitations of equipment we can provide in our space.

Our results have been published in the local media,

- Gold, Silver and Bronze at Nationals <https://thewanakasun.co.nz/news/10904-gold-silver-and-bronze-at-nz-champs.html>
- A Small Club with Big Results https://thewanakasun.co.nz/news/10190-a-small-club-big-results.html?fbclid=IwAR1LxdZjYwtNwCMtrF6JX7xYd6dYzmLvmOd9-R_QuCFUZYMT639Flmzjgzs

2. Increase our breadth of programs

- We are currently the only gymsports club in Otago offering such a broad range of accessible and affordable programs – but we think given an appropriate facility we could improve on that service again including broadening our service to aged care service providers, and partners such as trampolining, Snow Sports NZ Youth Development Program, Kahu Youth, Mint Ability program and other specialised programs.
- Aspiring Gymsports also provides rehearsal space for performers participating in our local biennial cultural “Festival of Colour” along with space for adults to train for local circus and other performances.
- We are also growing future performers and providing space for community culture to grow, through our broad gymsports programs including cheerleading, team gym and our aerial programs.

To meet our service level goals we do need our future facility to be large enough to accommodate a full sized sprung floor, foam pit, high ceilings, Aerial/silks and large trampolines.

<https://www.odt.co.nz/regions/wanaka/gymnasts-find-it-difficult-vault-ahead>

Case Studies Examples– Supported Venue Costs

Queenstown Lakes District Council

- We consider the support that the Luggate Hall re-build has received to be similar in scale and undertaking for a community asset for the QLDC and we would be happy to follow a similar program to build an appropriate multisport facility for the Upper Clutha district.

Waverley Council

- **Grant for sporting groups to assist meet rental commitments.** https://www.waverley.nsw.gov.au/community/awards_forums_and_grants/venue_hire_grants

Gymnastics New Zealand

- Gymnastics NZ, National Facility Strategy Table 4.3 shows that 18% of their affiliated clubs are supported by Local Councils, 27% by schools and 22% by Community Trusts. We are of the 15% of members renting privately.

Supporting References

1. The National Strategy for Women and Girls in Sport and Active Recreation
<https://sportnz.org.nz/assets/Uploads/Women-and-Girls-Govt-Strategy.pdf>
2. Colliers International – Market Review & Outlook, Queenstown & Wanaka 2019-20
3. QLDC 10 Year Plan 23 June 2018
 - Pg4 The Council has developed an affordable plan but only after the rigorous prioritisation and scrutiny of all projects. You will find a plan that adopts a very different approach to investing heavily in a number of our challenges, including roading, transport, parking, waste minimisation **and facilities that reflect growing recreational expectations.**
 - Pg5 Equally a large number of projects have had to be scheduled over a long time-period. These affect things like the timing of our ability to meet drinking water standards (spread from five to ten years), our ability to deliver the amenity that world-class resorts should reflect (e.g. ambitious town centre master-planning has had to adopt a staggered approach), our investment in our community in terms of providing enough recreation facilities (e.g. **projects like extending Alpine Aqualand and further phases of the Wanaka Recreation Centre have been pushed out of the plan horizon**)
 - Wanaka Recreation Centre Masterplan – due June 2020?
4. QLDC 10 Year Plan 23 June 2018
 - (PG 38) What we deliver for Community Services and Facilities

SPORT AND RECREATION FACILITIES

LEVEL OF SERVICE: *The Council provides pools and gyms that are clean, safe and enjoyable places to visit*

Pool facilities include Alpine Aqualand, Arrowtown Memorial Pool and the newly built Wanaka Aquatic Centre. We also support the Glenorchy and Hawea community pools via annual operating grants.

We operate out of the new Wanaka Recreation Centre and Queenstown Events Centre. Both facilities include indoor courts and outdoor sport fields. The Wanaka Recreation Centre features outdoor multi-sport artificial turf. At the Queenstown Events Centre, further facilities include a fitness centre and indoor climbing wall.

We provide a range of community programmes, including swim school, swim for life, climbing programmes, fitness classes and sports leagues. **Our mantra is, “more people, more active, more often”.**

5. QLDC 10 Year Plan 23 June 2018
 - (Pg 41) **SPORT AND RECREATION FACILITIES**
 - **Implement the Regional Facility Strategy** starting with QLDC, CDDC and Sport Otago developing a scope and setting up a Governance Group that will work together. This will inform future planning for the two mentioned Councils’ sport and recreation facilities;
 - Development of a masterplan for the Wanaka Recreation Centre. This will help identify the best use of the recreation centre to meet the needs of the sporting community;
 - Extension of the Wanaka Recreation Centre to include a health and fitness centre;

6. QLDC 10 Year Plan 23 June 2018

- Page 51 - Table

SUM OF CAPITAL WORKS (2007)	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	TOTAL
Wanaka										
Wanaka leisure development plan	2,329	1,880	900	340	247	763				6,257
Wanaka Recreation Centre Masterplan implementation	130	314	3,214							3,658
Wanaka Pool building and storage										50
Wanaka Recreation Centre building and storage										44

7. QLDC 10 Year Plan 23 June 2018

- P110 - We are committed to providing significant investment to support both commercial and community events in the district. Our vision is to promote and support a balanced portfolio of sporting, arts and cultural events **that meet community objectives for the district in respect of recreational activities, community infrastructure and economic growth.**

8. QLDC 10 Year Plan 2018 – 2021 (Volume 2 21 June)

- This amounts to 80% of the total of \$424.8m for this category over the ten year period. The main projects in Community which are providing increased levels of service are the Coronet Forest revegetation (\$10.1m); Wanaka Recreation Centre extensions (\$3.7m) and the Queenstown Events Centre extensions (\$8.2m).

9. QLDC Annual Plan 2020-21

Pg 8 **NEW SPORTS COURTS \$5.5M expenditure decrease**

Memberships numbers continue to increase across all of the district’s sports facilities, which requires continued investment to meet the needs of our growing population. In the 2018-2028 Ten Year Plan we signalled the intention to expand capacity and build two new sports courts at the Queenstown Event Centre in Year 3 at a total cost of \$12M. The investment for the 2020-2021 Annual Plan has been reduced to \$6.5M from \$12M, with the balance deferred. The remaining costs in Year 3 are to advance the feasibility study and design work.

10. Gymnastics New Zealand – National Facility Strategy Table 4.3 Facility Ownership

Table 4.3: Gymsports facility ownership (surveys - 2010, 2013, 2015 and secondary information)

Club	Number	%
School	35	27
Community Trust / Organisation	28	22
Local Council	24	18
Your Club	21	16
Private Company	19	15
Other	3	2
	130	100

a. Note: "Your Club" = gym owns facility outright, Private Company = gyms renting commercial premises.

QLDC INTERNAL SUBMISSIONS

Annual Plan 20/21 – Revised Budget Approach

Council fully acknowledges that the budgets supporting the draft Annual Plan which was adopted on 12 March 2020, need to be substantially reviewed in light of the deteriorating economic conditions resulting from the covid19 pandemic.

To this end, Council announced on 8 April that it was intending to proactively review alternative budget scenarios for the 20/21 Annual Plan (AP21). In particular, Council stated that it will be looking to limit rates increases to a minimum. The Consultation Document (CD) approved on March 12, signalled an average rates increase of 6.76% - Council is now targeting a revised budget which reduces the rates increase down closer to the current rate of inflation – 1.8%.

Limiting the rates increase to this degree has not be an easy task. A major budget issue for QLDC is that it has significant tourism related revenue budgets which are now at risk - QAC dividend, turnover based concessions as well as tourism related rental income from campgrounds & wharves etc. Much of this tourism related revenue essentially reduces rates.

The revised budget has seen these budgets all reduce significantly, which means we have had to find significant additional savings and/or funding. In revising the budget, we have made the following assumptions:

- Tourism Related revenues down by 50% - i.e. Shotover & Skyline concessions, turnover based rents, infringements etc.
- Forecast QAC Dividend (\$5.8m) will not be paid (used 100% to repay debt)
- Other user fees down by 20% (consenting, parking, sport & rec)
- Forecast Interest rates will be lower than anticipated (reduce by 1% to 4%)

We have now adjusted the AP21 budgets to reflect these assumptions. Below is a summary table of actual budget adjustments which allow us to reduce the rates increase to 1.72% which is close to the annual rate of inflation (1.8%).




Actual		\$m	Rates Effect	Cumulative Rates Effect
Rates Required as per Draft AP		\$93.21	6.76%	6.76%
Add:				
Reduced Tourism Related Revenue (used to offset rates)		\$4.74	5.42%	12.18%
Reduced QAC Div (\$5.8m less loan repayments)		\$0.12	0.14%	12.32%
Reduced User Fee Revenue (used to offset rates)		\$2.94	3.36%	15.68%
Less:				
Reduced Interest Costs (5% down to 4%)		-\$2.20	-2.52%	13.16%
Reduced rate funded opex (target 5% saving excl. Int & Depn)		-\$7.16	-8.19%	4.97%
Reduced rate funded loan repayments		-\$2.84	-3.25%	1.72%

The reduction in opex costs of \$7.16m has not been easily achieved. To achieve this staff related costs have decreased significantly which will mean that most of the new positions allowed for in the original plan will not be recruited in the next financial year & the organisation will freeze wages & salaries through 20/21.

The revised budget for 20/21 has focused on achieving significant savings in the following areas:

- Staff costs – budget reduced by \$6.06m (8.6%) salary freeze for 20/21 with only very few additional roles proposed.
- Tourism Promotion – budget reduced by \$455k (7.5%) lower grants payable to RTO's
- Other maintenance & operational expenditures - budget reduced by \$1.47m
- Interest costs - budget reduced by \$2.2m – forecast interest rates down to 4%
- Debt repayments - All rate funded loan repayments have been suspended to keep the proposed rates increase down to an acceptable level (\$2.8m). All loan repayments funded from the QAC dividend are also suspended (\$5.8m).

This revised budget represents a one-off temporary position & it should be acknowledged that loan repayments will need to resume to previous levels to maintain financial stability in due course. This will require future rates increases. The following table shows the impact of the revised AP21 budget on the Council's debt ratios. The key net debt to revenue ratio has deteriorated as a result of the projected revenue loss but still remains manageable. It should also be noted that LGFA intend to raise this ratio to 300% for "A" (or better) rated councils until 2022 before reducing it back to 280% progressively by 2026.

Debt Ratios	Draft AP	Revised AP	Limit
Net Debt	251.0	264.44	
Total Revenue	183.1	162.25	
(excludes vested & DCs)	137.1%	163.0% 	250%
Net Interest	9.66	7.98	
Total Revenue	183.09	162.25	
(excludes vested & DCs)	5.3%	4.9% 	20%
Net Interest	9.66	7.98	
Annual Rates Income	93.21	88.81	
	10.36%	9.0% 	25%

At this stage, Council is still intending to continue to invest in its significant capital programme for AP21 (\$172m). It is a large programme which will provide a vital stimulus to the local economy. It is likely that the deliverability of the AP21 capex programme will come into question with the increased cost of \$12.5m of additional capex within the proposed internal submissions. This will be further exacerbated if the Council is successful with its project bids to central government for funding assistance with "shovel ready projects". We understand that a decision on these bids is due by mid-May 2020. If successful, it may be necessary to re-prioritise the programme.

Updated Budget Comparison						APPENDIX A
	Draft AP	Revised AP				
	20/21	20/21	Change			
	\$m	\$m	\$m			
Capital Works	171.90	171.90	0.00	No Change		
Operating Cost	170.55	158.60	-11.95	-7.01%	Decrease to draft AP - see below for explanations	
Total Revenue	213.97	188.65	-25.32	-11.84%	Decrease to draft AP - see below for explanations	
Debt Repayment	15.95	6.20	-9.74		Nil debt repayment funded from rates (\$2.75m Lyr) or QAC Div (\$5.8m)	
New Loans	117.41	121.26	3.85		\$3.8m increase due to reduction in DCs	
Rates Increase	6.76%	1.72%	-5.04%		LTP forecast increase was 3.91%	
	Draft AP	Revised AP				
	20/21	20/21	Change			
	\$m	\$m	\$m			
Operating Cost	170.55	158.60	-11.95			
Made up of:						
Depn	35.18	35.18	0.00	No Change		
Interest	12.23	10.03	-2.20		Reduced forecast interest rate to 4% from 5% - Revised funding of capex \$0k rate funded	
Staff Costs (incl training)	45.18	39.12	-6.06		Salary freeze - limited additional roles - 8.6% reduction (\$6.1m)	
Insurances	1.49	1.49	0.00	No Change		
Energy	3.54	3.24	-0.30		8.5% reduction (\$300k)	
Rates	1.04	0.99	-0.05		5% reduction (450k)	
Road Mtce	7.37	7.37	0.00	No Change		
3 waters Mtce	9.50	9.18	-0.32		3.4% reduction (\$320k)	
Parks Mtce	4.27	4.27	0.00	No Change		
Waste Mgmt Costs	13.14	12.34	-0.80		6.1% reduction (\$800k)	
Tourism Promotion	6.07	5.62	-0.45		7.4% reduction (\$450k)	
	139.00	128.83	-10.17			
	Draft AP	Revised AP				
	20/21	20/21	Change			
	\$m	\$m	\$m			
Total Revenue	213.97	188.65	-25.32			
Made up of:						
User Charges	34.70	28.82	-5.88		General reduction in non tourism user fees of 16.9% (\$5.89m)	
Other Income	27.38	16.84	-10.54		Turnover leases down \$2.5m; Qac Div down \$5.8m; infringements down \$1.8m	
Rates	93.21	88.81	-4.40		4.8% reduction (\$4.4m)	
Grants & subs	27.80	27.79	-0.01	No Change		
Development Contributions	19.78	15.30	-4.48		22.6% reduction (\$4.48m)	
	202.87	177.55	-25.32			

Revised Rating Impact

SUMMARY OF INDICATIVE TOTAL RATE MOVEMENTS 20/21			Revised	Revised	Draft	Draft
Median Values			Rates	Rates	Rates	Rates
<u>PROPERTY TYPE</u>	<u>CV</u>	<u>LOCATION</u>	%	\$	%	\$
RESIDENTIAL	\$1,090,000	QUEENSTOWN	3.34%	\$108	8.03%	\$260
COMMERCIAL	\$1,890,000	QUEENSTOWN	-3.47%	-\$233	3.65%	\$245
ACCOMMODATION	\$2,081,000	QUEENSTOWN	-1.40%	-\$149	4.90%	\$522
M/U ACCOMMODATION	\$1,260,000	QUEENSTOWN	2.08%	\$88	7.01%	\$297
VACANT	\$700,000	QUEENSTOWN	5.54%	\$124	9.16%	\$204
M/U COMMERCIAL	\$1,250,000	QUEENSTOWN	1.57%	\$62	6.76%	\$269
RESIDENTIAL	\$845,000	WANAKA	4.27%	\$130	8.76%	\$267
COMMERCIAL	\$1,045,000	WANAKA	-1.53%	-\$78	5.53%	\$281
ACCOMMODATION	\$1,100,000	WANAKA	1.26%	\$94	7.06%	\$528
M/U ACCOMMODATION	\$900,000	WANAKA	2.93%	\$113	7.72%	\$299
PRIMARY INDUSTRY	\$5,050,000	WANAKA	-1.86%	-\$82	5.36%	\$237
COUNTRY DWELLING	\$1,560,000	WANAKA	1.31%	\$32	7.01%	\$175
VACANT	\$550,000	WANAKA	4.49%	\$98	9.92%	\$217
M/U COMMERCIAL	\$880,000	WANAKA	2.53%	\$92	7.56%	\$275
RESIDENTIAL	\$890,000	ARROWTOWN	3.18%	\$98	7.29%	\$224
COMMERCIAL	\$1,650,000	ARROWTOWN	-3.70%	-\$228	3.03%	\$187
ACCOMMODATION	\$1,700,000	ARROWTOWN	-1.58%	-\$125	4.22%	\$333
M/U ACCOMMODATION	\$900,000	ARROWTOWN	2.33%	\$87	6.61%	\$245
VACANT	\$720,000	ARROWTOWN	5.29%	\$118	8.64%	\$193
M/U COMMERCIAL	\$900,000	ARROWTOWN	1.83%	\$64	6.33%	\$223
PRIMARY INDUSTRY	\$4,100,000	WAKATIPU	0.90%	\$29	5.47%	\$178
COUNTRY DWELLING	\$2,050,000	WAKATIPU	3.22%	\$81	6.99%	\$177
RESIDENTIAL	\$700,000	GLENORCHY	3.48%	\$85	9.74%	\$239
RESIDENTIAL	\$820,000	LAKE HAYES	4.86%	\$136	6.58%	\$184
RESIDENTIAL	\$570,000	HAWEA	1.57%	\$42	8.43%	\$223
RESIDENTIAL	\$520,000	LUGGATE	2.05%	\$44	4.87%	\$104
RESIDENTIAL	\$650,000	KINGSTON	7.56%	\$127	9.49%	\$159
RESIDENTIAL	\$860,000	ARTHURS POINT	-3.69%	-\$113	5.13%	\$157

SUMMARY OF INDICATIVE TOTAL RATE MOVEMENTS 20/21						
Higher Values			Revised	Revised	Draft	Draft
			Rates	Rates	Rates	Rates
<u>PROPERTY TYPE</u>	<u>CV</u>	<u>LOCATION</u>	%	\$	%	\$
RESIDENTIAL	\$3,650,000	QUEENSTOWN	1.36%	\$82	6.88%	\$414
COMMERCIAL	\$22,700,000	QUEENSTOWN	-2.91%	-\$2,472	4.17%	\$3,544
ACCOMMODATION	\$57,000,000	QUEENSTOWN	-2.76%	-\$7,907	3.82%	\$10,940
M/U ACCOMMODATION	\$4,250,000	QUEENSTOWN	-0.26%	-\$24	5.51%	\$498
VACANT	\$1,010,000	QUEENSTOWN	4.64%	\$118	8.31%	\$211
M/U COMMERCIAL	\$1,655,000	QUEENSTOWN	0.93%	\$43	6.35%	\$291
RESIDENTIAL	\$1,820,000	WANAKA	3.16%	\$135	7.86%	\$335
COMMERCIAL	\$10,700,000	WANAKA	-1.60%	-\$824	5.52%	\$2,831
ACCOMMODATION	\$16,900,000	WANAKA	-1.26%	-\$1,087	4.93%	\$4,264
M/U ACCOMMODATION	\$3,550,000	WANAKA	0.89%	\$88	6.26%	\$619
PRIMARY INDUSTRY	\$21,750,000	WANAKA	-4.28%	-\$640	4.08%	\$610
COUNTRY DWELLING	\$3,710,000	WANAKA	-0.88%	-\$38	5.89%	\$255
VACANT	\$1,430,000	WANAKA	1.93%	\$63	8.09%	\$266
M/U COMMERCIAL	\$1,150,000	WANAKA	1.94%	\$80	7.12%	\$294
RESIDENTIAL	\$2,230,000	ARROWTOWN	1.75%	\$81	6.59%	\$304
COMMERCIAL	\$4,400,000	ARROWTOWN	-4.99%	-\$754	1.76%	\$266
ACCOMMODATION	\$3,000,000	ARROWTOWN	-2.49%	-\$381	3.21%	\$490
M/U ACCOMMODATION	\$2,200,000	ARROWTOWN	0.52%	\$30	5.55%	\$326
VACANT	\$980,000	ARROWTOWN	4.54%	\$113	7.98%	\$199
M/U COMMERCIAL	\$1,070,000	ARROWTOWN	1.46%	\$55	6.12%	\$231
PRIMARY INDUSTRY	\$18,300,000	WAKATIPU	-1.47%	-\$169	3.95%	\$454
COUNTRY DWELLING	\$6,080,000	WAKATIPU	-0.07%	-\$4	4.80%	\$258
RESIDENTIAL	\$920,000	GLENORCHY	2.64%	\$72	9.90%	\$270
RESIDENTIAL	\$1,150,000	LAKE HAYES	4.40%	\$136	6.31%	\$195
RESIDENTIAL	\$870,000	HAWEA	0.42%	\$13	7.89%	\$241
RESIDENTIAL	\$700,000	LUGGATE	1.76%	\$41	4.92%	\$115
RESIDENTIAL	\$900,000	KINGSTON	6.67%	\$126	8.82%	\$167
RESIDENTIAL	\$1,275,000	ARTHURS POINT	-5.06%	-\$181	4.67%	\$167

SUMMARY OF INDICATIVE TOTAL RATE MOVEMENTS 20/21						
Lower Values			Revised	Revised	Draft	Draft
			Rates	Rates	Rates	Rates
<u>PROPERTY TYPE</u>	<u>CV</u>	<u>LOCATION</u>	%	\$	%	\$
RESIDENTIAL	\$750,000	QUEENSTOWN	3.88%	\$111	8.35%	\$240
COMMERCIAL	\$430,000	QUEENSTOWN	0.20%	\$5	6.96%	\$194
ACCOMMODATION	\$685,000	QUEENSTOWN	0.99%	\$42	6.83%	\$287
M/U ACCOMMODATION	\$830,000	QUEENSTOWN	2.94%	\$104	7.56%	\$268
VACANT	\$345,000	QUEENSTOWN	6.94%	\$131	10.46%	\$197
M/U COMMERCIAL	\$800,000	QUEENSTOWN	2.55%	\$84	7.38%	\$244
RESIDENTIAL	\$730,000	WANAKA	4.46%	\$130	8.92%	\$259
COMMERCIAL	\$520,000	WANAKA	0.71%	\$23	7.51%	\$246
ACCOMMODATION	\$570,000	WANAKA	2.18%	\$90	7.90%	\$326
M/U ACCOMMODATION	\$690,000	WANAKA	3.46%	\$120	8.12%	\$282
PRIMARY INDUSTRY	\$1,330,000	WANAKA	2.00%	\$42	7.41%	\$154
COUNTRY DWELLING	\$1,100,000	WANAKA	2.27%	\$48	7.50%	\$157
VACANT	\$440,000	WANAKA	5.01%	\$103	10.29%	\$211
M/U COMMERCIAL	\$600,000	WANAKA	3.33%	\$104	8.16%	\$256
RESIDENTIAL	\$925,000	ARROWTOWN	3.13%	\$97	7.26%	\$226
COMMERCIAL	\$550,000	ARROWTOWN	-1.03%	-\$32	5.29%	\$166
ACCOMMODATION	\$520,000	ARROWTOWN	1.17%	\$43	6.48%	\$241
M/U ACCOMMODATION	\$760,000	ARROWTOWN	2.66%	\$93	6.80%	\$236
VACANT	\$390,000	ARROWTOWN	6.53%	\$125	9.74%	\$186
M/U COMMERCIAL	\$775,000	ARROWTOWN	2.14%	\$71	6.52%	\$216
PRIMARY INDUSTRY	\$1,410,000	WAKATIPU	4.95%	\$94	8.24%	\$156
COUNTRY DWELLING	\$1,015,000	WAKATIPU	5.76%	\$103	8.68%	\$156
RESIDENTIAL	\$480,000	GLENORCHY	4.54%	\$98	9.55%	\$207
RESIDENTIAL	\$730,000	LAKE HAYES	5.01%	\$136	6.66%	\$181
RESIDENTIAL	\$480,000	HAWEA	1.99%	\$50	8.62%	\$217
RESIDENTIAL	\$430,000	LUGGATE	2.22%	\$45	4.84%	\$99
RESIDENTIAL	\$460,000	KINGSTON	8.42%	\$127	10.14%	\$153
RESIDENTIAL	\$690,000	ARTHURS POINT	-2.99%	-\$85	5.36%	\$154

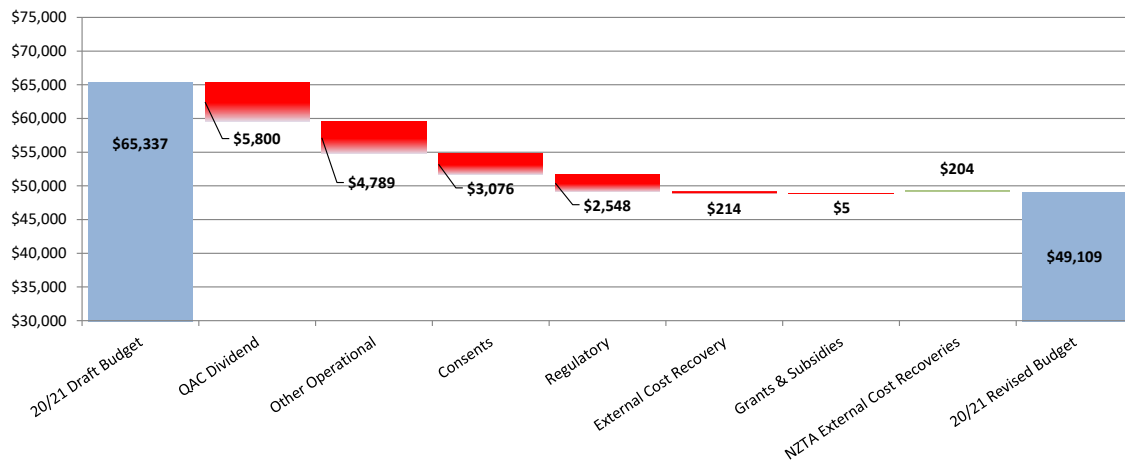
FINANCIAL HIGHLIGHTS

	Note	Draft	Revised	Change	%
		AP 20/21	AP 20/21		
		\$m	\$m	\$m	
Operating Revenue	1	63,540	44,687	(18,853)	-29.7%
Rates	2	93,185	88,812	(4,373)	-4.7%
Grants&Subsidies Capex		21,675	21,675	0	0.0%
Gains/loss on Disposal		7,080	7,080	0	0.0%
Total Operating Revenue		185,480	162,254	(23,226)	-12.5%
Personnel Expenditure	3	43,921	38,795	5,126	-11.7%
Operating Cost	4	74,592	74,592	4,625	-5.8%
Interest	5	12,228	10,032	2,196	-18.0%
Depreciation		35,180	35,180	0	0.0%
Total Operating Cost		170,546	158,599	11,947	-7.0%
Net Surplus/(deficit)	6	14,934	3,655	(11,280)	-75.5%
Development Contr's	7	19,787	15,297	(4,490)	-22.7%
Vested Assets		11,095	11,095	0	0.0%
Total Capital Revenue		30,882	26,392	(4,490)	
Capital Works	8	171,902	171,902	0	0.0%
Capital Debt Repaid	9	15,948	6,205	9,743	61.1%
Vested Assets		11,095	11,095	0	0.0%
Capital Cost		198,946	189,202	9,743	-4.9%
Total Net Capital Cost		168,064	162,810	5,253	-3.1%
Loans	10	117,414	121,261	3,847	3.3%
Depr Not Funded		20,493	20,493	0	0.0%
Net Surplus/(deficit)		14,934	3,655	(11,280)	-75.5%
Other		15,222	17,402	2,180	14.3%
Total Capital Funding		168,064	162,810	5,253	-3.1%

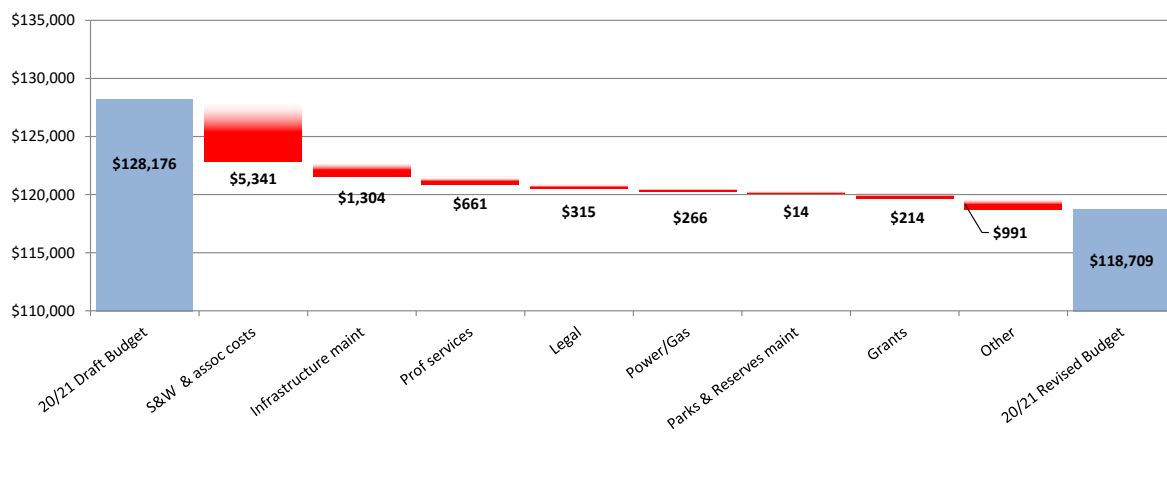
SUMMARY OF FINANCIAL HIGHLIGHTS

- Operating Revenue** - Overall showing a 29.7% decrease with \$5.9m reduction in non tourism income; \$10.1m reduction in tourism related income including \$5.8m which relates to the QAC dividend which has been adjusted to nil.
- Rates** - In total a reduction in rate funding of \$4.4m or a 4.7% reduction. After allowing for expected growth in rating units (3.5%) this equates to an average 1.72% increase across the district (down from 6.76%). This meets Council's target for rates reduction.
- Personnel Expenditure** - 11.7% decrease in cost (\$5.1m) includes both internal staff & contracted labour. This significant adjustment is based on reduced FTE numbers; very limited workforce growth & a salary freeze for 20/21.
- Operating Cost** - Decrease of 5.8% (\$4.6m). Further descriptions are detailed in the operating expenditure movement below.
- Interest** - 18.0% decrease (\$2.2m) reflects reduction in forecast interest rates.
- Net Surplus/(Deficit)** - Forecast Surplus reduced to \$3.7m - balanced budget is maintained as per DIA benchmark.
- Development Contributions** - reduction of 22.7% (\$4.5m)
- Capital Works** - No Change
- Capital Debt Repaid** - All rate funded loan repayments have been suspended to keep the proposed rates increase down to an acceptable level (\$2.8m). All loan repayments funded from the QAC dividend are also suspended (\$5.8m). This does not have a significant impact on our debt profile going forward but it does allow rates increases to be smoothed between years.
- Loans** - Borrowing has increased by \$3.8m based on reduced DC income.

Revenue Movement 20/21 Draft AP - 20/21 Revised AP (000's)



Direct Costs by Spend Type 20/21 Draft AP - 20/21 Revised AP (000's)



2020-21 AP Budget Review - QLDC Profit & Loss Management Report

Revised April 2020 due to Impact of Covid 19

712

Excludes Rates, Vested Assets, Overhead Allocations

Description	20/21 Draft Budget	20/21 Revised Budget	Var to 20/21 Draft Budget	% Var	Comments
REVENUE					
<i>Operating Revenue</i>					
Income - Grants & Subsidies	6,651,735	6,646,735	(5,000)	0%	Removal of \$5k General Grant budget for Wanaka Pool
Income - NZTA External Cost Recoveries	4,658,632	4,862,632	204,000	4%	\$204k increase to Capex recoveries
Income - Consents	15,073,525	11,997,088	(3,076,437)	-20%	20% reductions applied - Labour recoveries (\$2.76m), Admin fees (\$25k), Land Information Memorandum (\$69k), Building Income other (\$52k), Monitoring & Enforcement income (\$43k).
Income - External Cost Recovery	1,222,000	1,007,600	(214,400)	-18%	18% reductions applied - Engineering consents (\$40k), Resource Consents (\$174k).
Income - Regulatory	7,804,705	5,257,036	(2,547,669)	-33%	50% reductions applied to Traffic & Parking Infringements (\$1.5m), Court Fee Recoveries (\$111k), Infringements Waived (\$200k), Campervan Infringements (\$357k). 20% reductions applied to Parking Fees & Permits (\$528k), Liquor Licensing \$167k, Premises Registration (\$80k)
Income - Operational	29,926,393	19,337,774	(10,588,619)	-35%	QAC Dividends removed (\$5.8m), Shotover Jet Concession fees reduced to 30% (\$0.8m). 50% reduction in turnover rents Lease Income (\$1.7m). 20% reduction across Sport & Rec (\$968k) and Venues (\$127k). 10% reduction for Refuse (\$819k) which is offset with reduction in cost.
Total Operating Revenue	65,336,990	49,108,865	(16,228,125)	-25%	
EXPENDITURE					
<i>Personnel Expenditure</i>					
Expenditure - Salaries & Wages	38,557,537	35,161,535	3,396,003	-9%	S&W Permanent (\$3.1m), Withheld (\$164k), Kiwisaver (\$95k), ACC (\$11k)
Expenditure - Salaries & Wages Contract	4,951,496	3,241,949	1,709,547	-35%	\$1.5m reduction in P&D Consultants & \$233k reduction in non-chargeable disbursements.
Expenditure - Health Insurance	411,935	391,338	20,597	-5%	Reduced in line with S&W revised roles
Total Personnel Expenditure	43,920,968	38,794,822	5,126,146	-12%	
<i>Operating Expenditure</i>					
Expenditure - Professional Services	4,868,659	4,207,990	660,669	-14%	Reductions with INF (\$339k), P&D (\$177k), L&R (\$31k), CMTY (\$87k), CEO (\$27k)
Expenditure - Legal	3,302,519	2,987,051	315,468	-10%	Reductions within INF (\$17k), P&D (\$227k), L&R (\$22k), CMTY (\$16k), CEO (\$25k)
Expenditure - Stationery	379,750	379,750	0	0%	
Expenditure - IT & Phones	1,004,125	989,809	14,316	-1%	
Expenditure - Commercial Rent	2,782,341	2,717,852	64,489	-2%	Rates \$47k reduction offset. Software leases \$12k reduction for oncosts associated with S&W reductions. \$6k reduction in health & fitness leases.
Expenditure - Vehicle	600,000	540,000	60,000	-10%	10% reductions applied (Fleet optimisation, petrol reduction, parking review)
Expenditure - Power	3,535,942	3,270,206	265,736	-8%	10% reductions applied for electricity except for QEC which was 5%. 3 waters costs will be less due to lower flows from reduction in tourist population.
Expenditure - Insurance	1,489,300	1,489,300	0	0%	
Expenditure - Infrastructure Maintenance	32,220,082	30,916,520	1,303,562	-4%	3 Waters Veolia \$320k reduction (RFS's expected to reduce unscheduled maintenance and removal of a new Veolia FTE proposed). Refuse 10% reduction (\$904k) for Landfill Costs, Refuse Disposal Costs and Transfer Station Subsidy due to reduction in volumes expected (offset with reduced income)
Expenditure - Parks & Reserves Maintenance	8,534,420	8,320,791	213,630	-3%	Reductions for deep cleaning of pavers in CBD (\$90k), QEC building & grounds maint (\$27k), camp ground maint (\$20k), community programmes equipment (\$15k) and turf maintenance (\$55k).
Expense - External Cost On Chargeable	1,222,000	1,007,600	214,400	-18%	Reduction in Engineering consents (\$40k) and Resource Consents (\$174k) offset with reduction in external cost recoveries revenue
Expenditure - Grants	8,117,984	7,662,161	455,823	-5%	Reduction in tourism promotion grants of 7.5% to Destination Queenstown, Lake Wanaka Tourism & Arrowtown Promotion Board (\$456k). No other changes to grant funding although potential for further savings.
Expenditure - Other	16,277,840	15,425,180	852,660	-5%	50% reduction in recruitment fees (\$146k), retail stock purchases (\$60k), Court Lodgement fees (\$150k). 20% reduction in Airfares/Travel/Taxis/Travel (\$80k). 10% reduction for staff training (\$96k). Advertising (\$38k), Minor Equip Purchase (\$20k), Plant & Equipment Maint (\$70k)
Total Operating Expenditure	84,334,963	79,914,210	4,420,753	-5%	
Expenditure - Interest	12,228,197	10,032,260	2,195,937	-18%	Reduced due to reduction in interest rate from 5 to 4%
Expenditure - Depreciation	35,180,174	35,180,174	0	0%	
Total Interest and Depreciation	47,408,371	45,212,434	2,195,937	-5%	
Total Expenditure	175,664,302	163,921,466	11,742,836	-7%	
NET OPERATING SURPLUS/(DEFICIT)	(110,327,313)	(114,812,601)	(4,485,289)	-4%	

Capital Revenue and Expenditure

Description	20/21 Draft Budget	20/21 Revised Budget	Var to 19/20 Draft Budget	% Var	Comments
Income - Grants & Subsidies Capex	19,281,999	19,281,999	0	0%	
Income - Development Contributions	19,787,214	15,296,717	4,490,497	-23%	
Income - Operational	7,080,000	7,080,000	0	0%	
Total Capital Revenue	46,149,213	41,658,716	4,490,497	-10%	
NET CAPITAL FUNDING REQUIRED	(46,149,213)	(41,658,716)	(4,490,497)	10%	

OPEX Internal Submissions 2020-21

INFRASTRUCTURE

Item	Cost Centre	Natural Account	Cost Centre / Natural Account Description	Reason for Change	20/21 Budget per Draft AP	Recommended Apr 20	Var
Expenses							
1	116	2405	Parking Facilities Wakatipu / Transport Subsidy	Subsidy for Lake Wakatipu Public Ferry Service per January council report recommendation	600,000	700,000	100,000
2	209	2390	Lakeview Holiday Park / Lease Payments	Reinstated \$106k budget for Worldwide Publications porta cabins lease (part of CCR agreement - 3x Duplex units). Was budgeted to expire per LTP but lease now ongoing to 2027.	-	105,744	105,744
						Net Cost Increase	205,744

CORPORATE SERVICES

Item	Cost Centre	Natural Account	Cost Centre / Natural Account Description	Reason for Change	20/21 Budget per Draft AP	Recommended Mar 20	Var
Expenses							
3	196	2457	Knowledge Management / Photocopying	Reduction of \$28k due to new contract signed with Canon Feb 2020	108,000	80,000	(28,000)
4	206	2361	Communications / Computer Software	Website support costs and retaining private access to old website	42,000	53,000	11,000
						Net Cost Decrease	(17,000)

PLANNING & DEVELOPMENT

Item	Cost Centre	Natural Account	Cost Centre / Natural Account Description	Reason for Change	20/21 Budget per Draft AP	Recommended Mar 20	Var
Expenses							
6	155	2535	District Plan / Other consultants	Budget required for the ladies mile masterplan and district plan change process that will be run out of P&D. Establishment report went to Council on March 12th 2020. \$1.4m required - to be spent over 2 years 20/21 and 21/22 (20/21 to be partially loan funded as per District Plan with \$500k loan & \$200k rates).	111,980	811,980	700,000
						Net Cost Increase	700,000

RECOVERY TEAM RESOURCING

Item	Cost Centre	Natural Account	Cost Centre / Natural Account Description	Reason for Change	20/21 Budget per Draft AP	Recommended Mar 20	Var
Expenses							
7	Various	2200	Salaries & wages	Refer attachment on Recovery Team Resourcing - 5 x additional fixed term roles for the Covid-19 response recovery team including Recovery Manager, Economy team support, Welfare Support, Data and Monitoring, Communications. Funding options through MBIE are currently being explored. To date, MBIE have indicated an intention or interest in providing funding, but none has been forthcoming.	33,859,295	34,266,688	407,393
						Net Cost Increase	407,393

Total QLDC Net Cost Increase	1,296,137
Less Loan funding for DP	(500,000)
Rates Impact	796,137

CAPEX Internal Submissions 2020/21

Item	Group of Activity	Ward	Directorate	Cost Centre	Cost Centre Description	Programme	Capital Plan Code	Project Name	Narration	Comments	20/21 Draft Budget	20/21 Budget Recommended	Total Increase / Decrease
1	WATERSUP	Wakatipu	INF	132	Glenorchy Water Supply	Water Supply	CP0005828	Glenorchy Reservoir Upgrade	Upgrade for aged concrete water reservoirs and treatment.	\$1.27m increase following recommended option in March Council Meeting	1,062,909	2,328,100	1,265,191
2	WASTEW	Wakatipu	INF	118	Waste Water Queenstown	Waste Water	CP0005930	Recreation Ground new WW Pump Station	New waste water pump station (includes rising main to Melbourne St)	\$6.54m increase following recommended option in March Council Meeting	6,151,097	12,691,097	6,540,000
3	WASTEW	Wakatipu	INF	118	Waste Water Districtwide	Waste Water	New	Wastewater Network Audit	To ensure that QLDC has identified and invested in network improvements to reduce overflows and their effects, as per the recommendation of the Wastewater Overflow resource consent application decision.	Budget approved at the January Council meeting	-	140,000	140,000
4	TRANSPT	Wakatipu	INF	111	Roading Subsidised Wakatipu	Waste Water	CP0006497	Lakeview Transportation	Thompson St Upgrades to Arterial Standard and Strengthening of the existing retaining wall on Brunswick Street	Per Option 3 recommended in March Council Meeting	4,391,539	7,039,028	2,647,489
4	WASTEW	Wakatipu	INF	118	Waste Water Queenstown	Waste Water	New	Lakeview WW Thompson St Sewer & Pressure	Pressure sewer pipe and upsize of Thompson St Sewer.	Per Option 3 recommended in March Council Meeting	-	352,038	352,038
5	WASTEW	Wakatipu	INF	118	Waste Water Queenstown	Waste Water	New	Coneburn Valley WW Network	Stage 1: Conveyancing Network (Pipe/Pumpstations, valves) Stage 2: Home-Run over Active Travel Bridge to Project Shotover	\$0.9m to complete planning/ business case, consenting/ preliminary design. Further \$15m for detailed design and construction 2021-2023 to be programmed through LTP21.	-	900,000	900,000
6	WATERSUP	Districtwide	INF		District Wide	Water Supply	New	Trade Waste Water Metering	Water meters required to enable the implementation of the trade waste bylaw - trade waste to be measured as a proportion of water demand.	Linked to decision from 30 January 2020 council meeting that trade waste implementation is critical to the successful operation of our WW network in regards to reducing overflows. Other benefits exist in regards to understanding commercial water demand and network leakage.	-	450,000	450,000
											11,605,545	23,900,263	12,294,718

Rates Impact

245,894

Memo: Internal Submission

Date Request:	20 April 2020
To:	QLDC Councillors
From:	Steve Batstone, Recovery Team Manager (Strategy & Asset Planning Manager); Michelle Morss, Recovery Planner/Deputy Recovery Manager (Strategy & Development Manager); Meghan Pagey, Director People & Capability
Endorsed by:	Executive Leadership Team
Subject:	Recovery Team Resourcing 2020

1.0 Background

As part of QLDC's COVID-19 Response, a Recovery Team has been established, who are tasked primarily at the present time with developing a strategy and plan for the district's economic recovery. To date, a focus on the 'shovel-ready' projects for Government support has been a key focus, and there is a range of other work underway in support of the district's economy.

As the CDEM moves from response to recovery, this team will take on a specific statutory role, and in addition to economic recovery it is anticipated there will be a significant community welfare aspect to be addressed. During the transition to recovery the Recovery Manager is granted similar powers to the EOC controller. It is noted that a discussion is required on whether the traditional model for handover from Response to Recovery can occur with the current COVID-19 event, however that matter is not for discussion in this paper.

The Recovery Team is currently resourced internally by existing staff, who have stepped out of business-as-usual roles to do this work. For some individuals in this team, their business-as-usual role is essentially one and the same with the role they are delivering through Recovery, although there will be some tension with this over time. Whether they can continue in this capacity, depends on what the 'new normal' looks like for the district and organisation. For others, their roles have either been back-filled, or left vacant through the initial stages of our COVID-19 response. The organisation has been able to support this on temporary basis given the extenuating circumstances created by this event.

The Recovery Team is responsible for **"the co-ordinated efforts and processes to bring about the immediate, medium and long term holistic regeneration and enhancement of a community following an emergency (CDEM Act 2002)"**. However, the COVID-19 event is quite different from the typical natural hazard event that the CDEM frameworks of response and recovery have been anchored around. This creates some additional uncertainty about the timing, scope and nature of recovery in the current context. For example, it is not yet clear whether the Recovery team will remain a coordinator of projects largely delivered outside the team (e.g., by other QLDC departments, or community groups outside Council), or whether the team will have its own projects. Each scenario has different implications for resourcing.

Notwithstanding this uncertainty, there is a need to establish clarity:

- a) For Recovery Team members, and their colleagues in and around the organisation on their role in this work; and how it affects their business-as-usual role
- b) The likely timeframe over which this team arrangement could be in place
- c) On any additional resourcing requirements linked to the Recovery Team structure, for AP20/21.

In many respects this will act as a collaborative “virtual team” made up of a stable core team which, in different phases, is complemented by individuals from different parts of the organisation (and potentially outside the organisation); and while we aim to establish some clarity around timeframes it’s important to acknowledge that there is likely to be a ‘grey area’ on the transition from Recovery to our organisation and district’s ‘new normal’. Also, recovery is likely to be substantially less “command and control” than the response-focused EOC, and needs to be more flexible and adaptive to the community’s needs through a recovery timeframe that could last years.

The Recovery Team’s work has already commenced, and a good portion of the time commitment falls into the 2019/2020 financial year. However, given the significance of the COVID-19 event, it is likely that there will be implications for the 2020/2021 Financial Year. With the secondary review of AP21 underway, it is appropriate to consider Recovery Team resourcing as part of the salaries & wages OPEX piece.

2.0 Purpose

It should be noted that there are a range nuances, and details that are yet to be known in relation to both the work the Recovery team will need to complete, and how long that will take. It is also likely a number of additional individuals, both internal staff and external parties, will need to be involved through the course of their ‘usual roles’. There is also a question of governance and where this team should report through to (including whether that is ultimately external to QLDC). A number of these topics are touched on very lightly through this paper, and though they will be important to clarify, they are not the purpose for this initial discussion.

The first priority and purpose of this submission is to ensure sufficient resourcing is acknowledged for the remainder of the 19/20 financial year, and provided for through the AP21 review.

Specifically, we are seeking to clarify:

- Proposed recovery team roles
- Operational impacts
- Likely timeframe the roles will need to be in place for.
- Financial impact on AP21

3.0 Summary

Proposed Structure

The proposed resourcing levels for the Recovery Team are outlined in detail in Appendix 1 to this document. For clarity, this is specifically proposed as a virtual/project team, who work together on delivering work specific to the Recovery effort. Individuals within the team report through to the Recovery Manager, or their ‘Core Team Lead’ for delivery of work; overall line management responsibility for timesheets, leave etc remains with existing reporting lines. Of course, collaboration and open lines of communication between traditional reporting managers and the Recovery team are essential to make this work.

Key summary points relating to the structure are listed below, with further detail to follow throughout this paper:

- In total the Recovery Team is proposed to consist of 12.2 FTE, filled by existing QLDC staff members
- One exception may be to the Data and Monitoring role, which may require some additional external consulting support due to the specialist nature of this work
- 7.2 FTE can be backfilled with no additional costs required
- A total of 4.4 FTE is proposed as additional to AP21 budget, at a cost of \$407,393
- The structure is recommended to take effect immediately, with a view to being in place for up to 12 months, through to May 2021; to be reviewed every 3 months throughout that period.

Timeframe

While in theory the Government may provide national direction as to when the Recovery phase will officially commence, the reality is that largely the structure is in place via a 'virtual team' already. Indeed, Queenstown, at the epicentre of the COVID-19 event in terms of economic and social impacts, should be ahead of the rest of the country and may be one of the few regions that require a dedicated Recovery team over the medium term. It is therefore recommended that if the ELT agree in principle, the structure is confirmed for QLDC effective immediately. While it is anticipated the Recovery Team could be required for up to 12 months in total, it is recommended that initially the structure is confirmed through to October 2020, with review points every 3 months being July and October. At each review point, options for action would include:

- Extend the structure to an agreed review date
- Acknowledge a transition for some roles to business-as-usual
- Reduce resourcing requirements i.e. remove roles from structure

4.0 Financial implications

The total proposed additional cost for salaries & wages is as follows:

- 2020/2021 Financial Year \$407,393 - salaries & wages line only

External funding options from Central Government are currently being explored.

If funding is not approved by MBIE, these additional costs will be added back in as a layer to the AP21 review. Given the potential that these roles could be required for up to 12 months, they will be loaded in accordingly. It is likely that all additional costs will need to be rates funded.

Appendix One: Propose Resourcing – Recovery Team COVID-19 QLDC 2020

Recovery Team Role	Total FTE Required for Recovery Team	Additional FTE Required i.e. not currently in budget	Required to (date)	Comment
Recovery Manager	1	1	October 2020	
Recovery Planner/Deputy Recovery Manager	1	0	October 2020	
Finance	0.2	0	October 2020	
Core Team Lead – Economy	1	0	October 2020	
Economy team support	1	1	October 2020	Possible redeployment/secondment opportunity internally, and therefore possible that additional cost will not apply. Funding stream identified.
Core Team Lead – Community	1	0	October 2020	
Community team support	1	0	October 2020	Seeking internal candidate who has already commenced work in community development space. There are a range of roles that include an element of community development within the organisation.
Welfare Support	1	1	October 2020	Potential for cost-recovery/external funding
Data and Monitoring	1	0.6	July 2020	Only an increase of 0.6FTE required to existing AP21 budget
Infrastructure Co-ordinator	1	0	October 2020	
Communications	1	0.8	October 2020	Only an increase of 0.8FTE required to existing AP21 budget
Administrator	1	0	October 2020	Expected that secondment to this team would not require back-fill but this needs to be discussed
Research role	1	0		Will look for available internal resource.
	12.2 FTE	4.4		

Key summary points:

- In total the Recovery Team is proposed to consist of 12.2 FTE, filled by existing QLDC staff members
- One exception may be to the Data and Monitoring role, which may require some additional external consulting support due to the specialist nature of this work
- 7.8 FTE can be backfilled with no additional costs required
- A total of 4.4 FTE is proposed as additional to AP21 budget, at a cost of \$407,393
- Costs per position have not been shown in this paper on the basis that this may indicate salaries currently attributed to individuals, which QLDC treats as private information.
- All roles will be treated as internal secondment opportunities wherever possible, with the view to reducing overall costs to QLDC
- The structure is recommended to take effect immediately, with a view to being in place for up to 12 months, through to May 2021; to be reviewed every 3 months throughout that period.

Key points to note:

- **Economic Development team.** The nature of the work in the Economic Development space means that the whole team will invariably be focussed on the COVID-19 Recovery. There is also other work that will need to continue that is outside the specific Recovery umbrella, so for simplicity purposes, the whole team has not been listed here.
- **Climate Change** needs to be acknowledged as a stream of work that will closely align with Recovery. Elected members have also highlighted the importance of a continued focus on Climate Change. Provision is being held in the AP21 budget to ensure this can be delivered.
- The **Spatial Plan** work also closely aligns with Recovery; whether or not the internal resource for this forms part of Recovery is yet to be determined.