

Minutes of the Board Meeting held on Thursday, 6 August 2026 at 10.30am

Present:

Board: Julian Elder (Chair), Mark Christensen, Blair Howell, Becky Lloyd, Sina Cotter Tait,

QLDC 3Waters Limited: Maseina Koneferenisi (Programme Director), Sinead Hart (Governance Lead), Gina Walker (Minutes)

Guests: Rupert Mackintosh (PMO Lead), Paddy Cribb (Finance Lead), Carl Tucker (Finance Lead Support, Nexus), Stu Cross (Finance Lead Support, Morrison Low Advisory), Gareth Noble (QLDC Assurance & Risk Manager), Tessa O'Rorke (Communications and Engagement Lead), Andrew Strahan (Digital Lead), Rebecca Chenery (Digital Lead Support, Bluebeacon)

1. Opening

1.1. Welcome

The meeting was declared opened at 10.39am.

There were no members of public in attendance.

1.2. Interests register

The interest register of Sina Cotter Tait is to be updated.

ACTION: Sina Cotter Tait to send amendments to the Secretariat for updating.

1.3. Programme Director Update Overview

The PMO Lead provided an overview of the Programme and confirmed that the Programme is on track to deliver.

The Board meeting moved into public excluded.

Resolution to Exclude the Public: That the public be excluded from the following parts of the meeting pursuant to section 48(1)(a) of the Local Government Official Information and Meetings Act 1987, on the grounds that the public conduct of the business would be likely to result in the disclosure of information for which good reason for withholding exists under section 7 of the Act, including (where applicable):

Section 7(2)(b)(ii) – to protect the commercial position of the person who supplied, or who is the subject of, the information supplied.

Section 7(2)(i) – to enable the Company to carry on negotiations without prejudice or disadvantage.

	Agenda Item	Reason for Public Exclusion	Grounds under section 48(1)(a)
2	Reporting		
2.1	Minutes of previous meeting	To protect the commercial position of the information supplied	Sections 7(2)(b)(ii) and 7(2)(i)

2.2	Programme Director update	To protect the commercial position of the information supplied	Sections 7(2)(b)(ii) and 7(2)(i)
3	For noting and/or endorsement		
3.1	CCO Financials overview	To protect the commercial position of the information supplied	Sections 7(2)(b)(ii) and 7(2)(i)
3.2	Insurance strategy	To carry on negotiations without prejudice or disadvantage	Sections 7(2)(b)(ii) and 7(2)(i)
3.3	Proposed customer strategy	To carry on negotiations without prejudice or disadvantage	Section 7(2)(i)
3.4	Proposed digital strategy	To carry on negotiations without prejudice or disadvantage	Sections 7(2)(b)(ii) and 7(2)(i)
3.5	Establishment plan and Governance calendar	To protect the commercial position of the information supplied	Sections 7(2)(b)(ii) and 7(2)(i)
4	Other business		
4.1	Policy process	To protect the commercial position of the information supplied	Sections 7(2)(b)(ii) and 7(2)(i)

The meeting closed at 3.07pm.

Next meeting: The next Board meeting will be on Tuesday 25 August 2026.

These minutes have been accepted as a true and accurate record by the board of XYZ Company.

Signed: 
Chair

Date: ____25 August 2026____