

Minutes of a Council Workshop

Tuesday 16 June 2026
in the Council Chambers, 10 Gorge Road, Queenstown
commencing at 9.00am

A recording of this workshop can be found on the QLDC website.

Present:	Mayor John Glover	Councillor Gavin Bartlett
	Councillor Melissa White	Councillor Matt Wong
	Councillor Nicola King	Councillor Stephen Brent
	Councillor Cody Tucker	Councillor Niki Gladding (online)
	Councillor Samuel 'Q' Belk	Councillor Heath Copland
	Deputy Mayor Quentin Smith	Councillor Jon Mitchell (online)
Apologies:	None	
In attendance:	Michelle Morss	Katherine Harbrow
	Pennie Pearce	Maseina Koneferenisi
	Sinead Hart	Julian Elder
	Ian Dunbar	Peter Harris
	Bill Nicoll	Anita Vanstone
	Carrie Williams	Anthony Hall
	Vanessa Fauth	Gareth Noble
	Pamela Parker	Meaghan Miller
	Tony Avery	Caleb Dawson-Swale
	Stephen Bayley	Tanea Hawkins
	Arne Burgess	Ruby Mills
	Naell Crosby-Roe (online)	Jesse Taylor (online)
Media	None	
Public	None	

No.	Agenda Item	Actions
1.	<p><u>WSSCO Transition Support Agreement (draft)</u></p> <p>The purpose of this workshop was to present for discussion, the first draft Transition Support Agreement traversing the period from incorporation of the WSSCO and the Go Live date of 1 July 2027 (as advised in the workshop of 5 May 2026).</p>	<ul style="list-style-type: none"> Council officers to revise the draft

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	<p>Maseina Koneferenisi (Programme Director, WSCCO), Sinead Hart (Governance Lead, WSCCO) and Pennie Pearce (General Manager, Strategy and Policy) presented the item and spoke to Attachment A.</p> <p>Main points of discussion included:</p> <ul style="list-style-type: none"> • The strategic focus of the Transition Support Agreement, including consideration of iwi/mana whenua recognition (where relevant). • It was noted that the transfer agreement will set out which assets and responsibilities move to the CCO, with particular interest from Councillors on land transfer. There was support for developing clear policy guidelines and principles to inform these decisions, drawing on existing legislative frameworks and previous approaches. • Other matters discussed included the need for pragmatic transition arrangements, how decisions such as consents would be managed, and whether additional financial or legal safeguards would provide value in protecting assets. <p><u>Attachments</u> <i>Attachment A: Transition Support Agreement PowerPoint presentation</i> <i>Attachment B: Transition Support Agreement [draft]</i></p>	<p>Transition Support Agreement to incorporate feedback from Councillors.</p>
2.	<p><u>LTP Steering Group 5</u></p> <p>The purpose of this workshop was to enable discussion, and seek Councillor feedback, on the draft Activity Plans (see Attachments B-J).</p> <p>Various Council staff presented on the Activity Plans, including: Ian Dunbar (Organisation Performance Manager), Pennie Pearce (Acting General Manager, Strategy and Policy), Peter Harris (Economic Development Manager), Bill Nichol (Resilience and Climate Action Manager), Anita Vanstone (Strategic Growth Manager), Arne Burgess (Māori Strategy and Partnerships Manager), Anthony Hall (Regulatory Manager), Carrie Williams (Policy Manager), Katherine Harbrow (Assurance, Finance and Risk General Manager), Gareth Noble (Assurance & Risk Manager) and Vanessa Fauth (Financial Controller).</p> <p>Main points of discussion included:</p> <ul style="list-style-type: none"> • Arts and Events Activity Plan: Priorities included maintaining public safety given the scale and nature of some district events 	<ul style="list-style-type: none"> • Council officers to revise selected activity plans to incorporate direction and feedback from Councillors.

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	<p>(e.g. New Year's Eve), alongside consideration of Council's role in funding and facilitating events. Discussion also covered opportunities for cost recovery and funding mechanisms, including grants, and links to economic development outcomes.</p> <ul style="list-style-type: none"> • Economic Diversification Activity Plan: Priorities included fostering a more resilient and diverse local economy to support long-term residents and affordability. Opportunities identified included growth in the film industry, tourism technology, and export sectors. Discussion touched on cost recovery, reliance on enabling factors such as energy, and links to education and workforce development. • Destination Management Activity Plan: Many of the identified priorities form part of a collaborative programme with community partners, with a focus on attracting high-value visitors and supporting businesses to adopt new technologies. Positioning Queenstown as a hub for innovation and technology was also highlighted. • Emergency Management Activity Plan: Proposed budget primarily directed toward planning and system development rather than response. Progress on the Emergency Operations Centre (EOC) was noted, alongside the importance of building resilient systems and capability across the district rather than reliance on individuals. • Resilience and Climate Action Activity Plan: Proposed funding focused on delivering key goals including emissions reduction, climate resilience, and landscape-scale biodiversity and catchment restoration. • Strategic Growth Spatial Plan Activity Plan: Priorities included spatial and structure planning, coordination with other agencies, and managing growth. Key challenges discussed included infrastructure constraints, costs associated with structure planning (including natural hazard assessments) and implementing growth planning frameworks. • Strategic Functions Activity Plan: Key budget priorities were outlined, including funding for long-term policy development, delivery of data analysis, strengthening partnerships with mana whenua, and the review of bylaws; members also discussed the need to improve the balance of resources across the district within this activity area. 	

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	<ul style="list-style-type: none"> • Regulatory & Enforcement Activity Plan: Deliverables focus on meeting legislative requirements, with an emphasis on cost-recovery functions and responding to community demand and requests; discussion covered how operating expenditure costs are further broken down, the future of freedom camping ambassadorship, and the impact of technology within this activity area. • Assurance, Finance & Risk Activity Plan: Key points included discussion of the percentages allocated to reviewing critical policies, reflection on current resourcing and functions relating to recoverable costs, and the potential development of a business case to investigate philanthropic funding for community infrastructure. <p><u>Attachments</u> <i>Attachment A: LTP Steering Group 5 PowerPoint Presentation</i> <i>Attachment B: Activity Plan - Destination Management</i> <i>Attachment C: Activity Plan - Economic Diversification</i> <i>Attachment D: Activity Plan - Events</i> <i>Attachment E: Activity Plan - Emergency Management</i> <i>Attachment F: Activity Plan - Resilience & Climate Action</i> <i>Attachment G: Activity Plan - Strategic Functions</i> <i>Attachment H: Activity Plan - Strategic Growth Spatial Plan</i> <i>Attachment I: Activity Plan - Regulatory & Enforcement</i> <i>Attachment J: Activity Plan - Assurance, Finance & Risk</i></p>	

The workshop concluded at 1.28pm.