

Minutes of a Council Workshop

Thursday 16 July 2026
in the Council Chambers, 10 Gorge Road, Queenstown
commencing at 9.00am

Present:	Mayor John Glover	Councillor Jon Mitchell
	Councillor Samuel 'Q' Belk	Councillor Cody Tucker
	Councillor Gavin Bartlett	Councillor Melissa White
	Councillor Niki Gladding (online)	Councillor Quentin Smith (online)
Apologies:	Councillor Heath Copland (approved Leave of Absence)	Councillor Nicola King (approved Leave of Absence)
	Councillor Matt Wong (approved Leave of Absence)	Councillor Stephen Brent
In attendance:	Michelle Morss	Katherine Harbrow
	Ken Bailey	Pennie Pearce
	Meaghan Miller	Dave Wallace
	Phillip Jones (external)	Vanessa Fauth
	Natalie McClew (external)	Marie Day
	Hayden Bed	Matt Bridle
	Tony Baldwin	Alyson Hutton
	Naell Crosby-Roe	Katie Church
	Ryan Clements	Ian Dunbar
	Caleb Dawson-Swale	Priya Bhuller
	Jane Robertson	Georgia Pringle
Media	None	
Public	None	

No.	Agenda Item	Actions
1.	<u>Long Term Plan Steering Group 8</u> The purpose of this workshop was to support Councillor understanding and feedback on three key inputs to the Long Term Plan: the Revenue and Financing Policy Review, the Growth Infrastructure Funding & Financing Review, and Draft Activity Plans. Councillors will be asked to consider the information provided, test the proposed approaches and principles, and provide feedback to inform the next stage of Long Term Plan development.	

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	1. <u>Revenue & Financing Policy</u> Katherine Harbrow (General Manager, Assurance, Finance & Risk) and Phillip Jones (Rating Consultant) presented the Revenue & Financing Policy session, and Mr Jones facilitated the discussion. Main points of discussion included: • It was noted that the review provides an opportunity to undertake a comprehensive review of the current rating model, which is typically undertaken every third Long Term Plan process. • There was discussion of the role of rates within Council's overall funding model and the importance of balancing rates with other revenue sources. • There was discussion of the legislative requirements for developing a Revenue & Financing Policy, including the need to assess community benefit, distribution of benefits, exacerbators, period of benefit and transparency. • There was concern noted that the current rating structure has become overly complex over time and discussion of how Council could ensure the future rating model is understandable, defensible and aligned with community outcomes. • There was discussion of absentee homeowners and the perceived impact these homes have within the district. • Ms Harbrow advised the next Revenue and Financing Policy Review Long Term Plan workshop would be in September. 2. <u>Growth Infrastructure Funding Review</u> Pennie Pearce (General Manager, Strategy & Policy), Katherine Harbrow and Natalie McClew (Infrastructure Funding Consultant Aeira Partners) facilitated the Growth Infrastructure & Funding Review session. Main points of discussion included: • Council officers provided an overview of the current approach to funding growth and the opportunities to improve the framework. • There was discussion about the operation of the current Development Contributions framework and the challenges associated with funding infrastructure for growth.	

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	Councillors discussed the use of development agreements to help deliver growth infrastructure, with some examples noted from other Councils which have implemented a similar approach. 3. <u>Activity Plans</u> The below Council officers provided brief overviews of the Activity Plans from their respective areas and answered questions from Councillors. Community Partnerships Ken Bailey (General Manager, Community Services) and Marie Day (Community Partnerships Manager) presented the first Community Partnerships Activity Plan. Resource Consenting Dave Wallace (General Manager, Planning & Development) and Hayden Bed (Manager, Development Engineering & Subdivisions) presented the Resource Consenting Activity Plan. Building Services Dave Wallace, Tony Baldwin (Team Leader, Building Consents) and Matt Bridle (Principal Building Advisor) presented the Resource Consenting Activity Plan. Planning Policy Dave Wallace and Alyson Hutton (Planning Policy Manager) presented the Planning Policy Activity Plan. Corporate Services Meaghan Miller (General Manager, Corporate Services), Naell Crosby-Roe (Director Democracy Services), Katie Church (Director People & Capability), Ryan Clements (Chief Information Officer), Ian Dunbar (Organisation Performance Manager) and Suzanne McColl (Customer Service Manager) presented the Corporate Services, Knowledge Management and Democracy Services, Elections, Elected Representatives & Committees Activity Plans.	

The workshop concluded at 4.32pm.